Research Article
A Corporate Reputation Propagation Dynamic Model

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This study analyzes the process of corporate reputation (CR) propagation. We consider that different positions play different roles via social word of mouth (sWOM). In essence, our interest lies in the following question: how does sWOM affect the process of CR propagation? As a benchmark, we develop a dynamic model to reflect the factors and laws influencing corporate reputation propagation. We find that the stability of the system is not what corporations want to see in the propagation of positive CR after analyzing two basic reproduction numbers and conducting a numerical simulation. Another important finding is that stability is what corporations expect in the propagation of negative CR. This study makes the logical analysis of the relationship between CR and consumer loyalty more complete and helps us to clearly understand the overall process of CR propagation. The study provides a new way to analyze the law of CR propagation and can provide a reference for decision-making for corporations.

1. Introduction

Corporate reputation (CR) is an intangible asset [1] and a cognitive source of competitive advantage that is related to the sustainable development of corporations. It is unique and inimitable according to Resource-Based Theory [2–5]. The definition of CR is a collective assessment of a corporation’s attractiveness to a specific group of stakeholders relative to a reference group of corporations with which the corporation competes for resources [6]. “Attractiveness” relates to a set of consumers’ emotional attributes that are highly correlated. Positive word of mouth delivers effective value perceptions from the perspective of a theory of consumption values [7]. The “Digital 2020 report” published by We Are Social and Hootsuite showed that 4.54 billion people now use the Internet, with nearly 60% of the world’s population already online. The most remarkable numbers in the report were that 97% of users stated that they had visited or used a social network or messaging service in the past month, 90% of users had visited an online retail store on the web, 74% users had purchased a product online, and the average amount of time per day spent using social media was 2 hours and 24 minutes [8]. Social word of mouth (sWOM) as a subset of electronic word of mouth (eWOM) affects consumer behaviors deeply [9]. In particular, the “Digital 2020 report” also showed that the number of social media users passed the 3.8 billion mark in January 2020 [7]. This means that “your online reputation is your reputation” [10–12].

Corporate reputation is the result of group perception [13]. Rosario researched 1532 effect sizes across 96 studies covering 40 platforms and 26 product categories and found that sWOM has a stronger effect on sales for tangible goods that are new to the market [14]. Meanwhile, consumer trust and satisfaction positively convey trust in corporate reputation [15, 16]. These reviews affect new consumers’ purchases, decision-making models, repurchase intentions, and loyalty, among others [19]. In addition, the influence of heuristic judgments in social media affects CR [20]. SWOM has been shown to have a strong effect on the decision-making processes of consumers on consumer review
of their advantages of good system optimization, high efficiency, and smooth operation. When a new Apple phone comes onto the market, they will buy it as soon as possible, even if their existing one can still be used effectively. On the other hand, some people are "resisters": they not only will not buy corporate products but also may persuade potential consumers not to do so. Furthermore, some followers may turn into resisters because they have a bad experience with products they buy or read negative news. For instance, the news item “iPhone battery explodes at Zurich apple store, one injured” [42] appeared on TRENDING NEWS on January 10, 2018. The news was heavily transmitted on social media; some followers became hurt emotionally, lost their trust in Apple, and stopped being followers of the company.

According to the above analysis, we constructed a CR propagation model to study the dynamic laws of \( P(t) \), \( F(t) \), and \( R(t) \), called the “PFR” model. First, we considered the propagation of CR with a variable population size and assumed that CR propagates in a population with constant immigration and emigration. All recruitment was into the potential class and occurred at a positive constant rate \( \epsilon \), with \( \mu \) being the emigration rate of those three classes.

As shown in Figure 1, the CR propagation PFR model can be summarized as follows:

(i) When a potential consumer contacts a resister, the former turns into a new resister with probability \( \alpha \). Similarly, when a potential consumer contacts a follower, the former turns into a new follower with probability \( \beta \).

(ii) If some followers have bad experiences with the products or see reports of major defects in a brand’s products, even if they do not find the defects themselves in the product they are using, they may consider no longer buying the brand’s products and turn into resisters with probability \( \gamma \).

(iii) Once a potential consumer becomes a resister, no matter how the merchant advertises and promotes itself, it is almost impossible for him/her to become a follower of the corporation or even a neutral consumer.

The main parameters and decision variables used in the analyses are summarized in Table 1.

The system describing the dynamics of CR propagation can be given by the following ordinary differential equations:

\[
\begin{align*}
\frac{dP}{dt} &= \epsilon - \alpha PR - \beta PF - \mu P, \\
\frac{dF}{dt} &= \beta PF - (\gamma + \mu)F, \\
\frac{dR}{dt} &= \gamma F + \alpha PR - \mu R,
\end{align*}
\]

where \( \epsilon > 0, \alpha > 0, \beta > 0, \gamma > 0, \mu > 0 \), and \( P(t) + F(t) + R(t) = N(t) \).
3. Theoretical Analysis

3.1. Existence of Equilibriums. According to system (1), the equilibriums satisfy

\[
\begin{align*}
\varepsilon - aPR - \beta PF - \mu P &= 0, \\
\beta PF - (\gamma + \mu)F &= 0, \\
\gamma F + aPR - \mu R &= 0.
\end{align*}
\]

Thus, system (1) has the following equilibriums:

\[
\begin{align*}
E_1 &= \left(\frac{\varepsilon}{\mu}, 0, 0\right), \\
E_2 &= \left(\frac{\mu}{a}, \frac{\varepsilon}{\mu} - \frac{\mu}{a}\right), \\
E_3 &= \left(\frac{\gamma + \mu}{\beta}, \frac{[(\alpha - \beta)\mu + a\gamma](\mu^2 + \gamma\mu - \beta\varepsilon)}{\beta \mu (\alpha - \beta)(\gamma + \mu)}, \frac{\gamma(\mu^2 + \gamma\mu - \beta\varepsilon)}{(\alpha - \beta)\mu(\gamma + \mu)}\right).
\end{align*}
\]

where \(E_1\) and \(E_2\) are the reputation-free equilibriums (RFEs).

3.2. Stability of Equilibriums. Many epidemic models have a disease-free equilibrium (DFE) at which the population remains in the absence of disease. These models usually have a threshold parameter, known as the basic reproduction number \(R_0\), such that if \(R_0 < 1\), then the DFE is locally asymptotically stable and the disease cannot invade the population; however, if \(R_0 > 1\), then the DFE is unstable and invasion is always possible [43, 44]. Similarly, we can define the basic reproduction number of the CR propagation model, which has a similar meaning to epidemic models.

Now, we use the next-generation matrix method to calculate the basic reproduction number for model (1). Let

\[
\mathcal{F}(P, F, R) = \begin{bmatrix} \beta F \\ \varepsilon \end{bmatrix},
\]

\[
\mathcal{V}(P, F, R) = \begin{bmatrix} (\gamma + \mu)F \\ aPR + \beta PF + \mu P - \varepsilon \\ \mu R - \gamma F - aPR \end{bmatrix}.
\]

Then,

\[
\mathcal{D}(P, F, R) = \begin{bmatrix} \beta F & \beta P & 0 \\ 0 & 0 & 0 \end{bmatrix},
\]

\[
\mathcal{D}(P, F, R) = \begin{bmatrix} 0 & \gamma + \mu & 0 \\ \alpha R + \beta F + \mu & \beta P & \alpha P \end{bmatrix}.
\]

At RFE \(E_1\), let

\[
F_1 = \mathcal{D}(P, F, R) = \begin{bmatrix} 0 & \beta F \\ \varepsilon \mu & 0 \\ 0 & 0 \end{bmatrix},
\]

\[
V_1 = \mathcal{D}(P, F, R) = \begin{bmatrix} \mu & \frac{\beta F}{\mu} & \frac{\alpha \varepsilon}{\mu} \\ \gamma + \mu & 0 \end{bmatrix}.
\]

Thus, at RFE \(E_1\), the basic reproduction number \(R_0\) is

\[
R_0 = \rho(F_1V_1^{-1}) = \frac{\beta F}{\mu (\gamma + \mu)}.
\]

At RFE \(E_2\), let

\[
F_2 = \mathcal{D}(P, F, R) = \begin{bmatrix} \frac{\beta F}{\mu} & 0 \\ \frac{\gamma + \mu}{\beta} & 0 \end{bmatrix},
\]

\[
V_2 = \mathcal{D}(P, F, R) = \begin{bmatrix} \frac{\alpha \varepsilon - \mu^2}{\mu} & \frac{\beta F}{\mu} & \frac{\alpha \varepsilon}{\mu} \\ \frac{\gamma + \mu}{\beta} & 0 \end{bmatrix}.
\]

Thus, at RFE \(E_2\), the basic reproduction number \(R_0\) is

\[
R_0 = \rho(F_2V_2^{-1}) = \frac{\beta F}{\mu (\gamma + \mu)}.
\]
\[ J = \begin{bmatrix} -\alpha - F\beta - \mu & -P\beta & -P\alpha \\ F\beta & P\beta - \gamma - \mu & 0 \\ Ra & \gamma & Pa - \mu \end{bmatrix} \] (12)

**Theorem 1.** If \( R_{01} < 1 \) and \( \mu > \sqrt{\alpha \varepsilon} \), the RFE \( E_1 \) is locally asymptotically stable.

**Proof.** The Jacobian matrix of system (1) at \( E_1 = (\varepsilon/\mu, 0, 0) \) is
\[ J(E_1) = \begin{bmatrix} -\mu & \beta \varepsilon & \alpha \varepsilon \\ 0 & \frac{\beta \varepsilon}{\mu} - (\gamma + \mu) & 0 \\ 0 & \gamma & \frac{\alpha \varepsilon}{\mu} - \mu \end{bmatrix} \] (13)

Then, we find that \( J(E_1) \) always has three real eigenvalues: \( h_{11} = (\beta \varepsilon/\mu) - (\gamma + \mu), \) \( h_{12} = (\alpha \varepsilon/\mu) - \mu, \) and \( h_{13} = -\mu. \)

When \( R_{01} = \beta \varepsilon/\mu (\gamma + \mu) < 1, \) \( h_{11} = \beta \varepsilon/\mu - (\gamma + \mu) < 0; \) when \( \mu > \sqrt{\alpha \varepsilon}, \) \( h_{12} = \alpha \varepsilon/\mu - \mu < 0; \) and \( h_{13} = -\mu < 0. \) Thus, when \( R_{01} < 1 \) and \( \mu > \sqrt{\alpha \varepsilon}, \) \( h_{11}, h_{12}, h_{13} < 0, \) according to the Routh–Hurwitz stability criterion, RFE \( E_1 \) is locally asymptotically stable.

**Theorem 2.** If \( \mu < \sqrt{\alpha \varepsilon} \) and \( R_{02} < 1, \) RFE \( E_2 \) is a positive semitrivial steady-state solution and is locally asymptotically stable.

**Proof.** Obviously, when \( \mu < \sqrt{\alpha \varepsilon}, \) RFE \( E_2 = (\mu \alpha, 0, \varepsilon/\mu - \mu/\alpha) \) is a positive semitrivial steady-state solution.

The Jacobian matrix of system (1) at \( E_2 = (\mu \alpha, 0, \varepsilon/\mu - \mu/\alpha) \) is
\[ J(E_2) = \begin{bmatrix} \frac{\varepsilon \alpha}{\mu} & \beta \mu \alpha & -\mu \\ 0 & -\alpha (\gamma + \mu) - \beta \mu \alpha & 0 \\ \varepsilon \alpha - \mu^2 & \gamma & 0 \end{bmatrix} \] (14)

Then, we find that \( J(E_2) \) always has three real eigenvalues: \( h_{21} = -\alpha \varepsilon - \mu^2/\mu, \) \( h_{22} = -\alpha (\gamma + \mu) - \beta \mu/\alpha, \) and \( h_{23} = -\mu. \)

When \( \mu < \sqrt{\alpha \varepsilon}, \) \( h_{21} = -\alpha \varepsilon - \mu^2/\mu < 0; \) when \( R_{02} = \beta \mu/\alpha (\gamma + \mu) < 1, \) \( h_{22} = -\alpha (\gamma + \mu) - \beta \mu/\alpha < 0; \) and \( h_{23} = -\mu < 0. \) Thus, when \( \mu < \sqrt{\alpha \varepsilon} \) and \( R_{02} < 1, h_{21}, h_{22}, h_{23} < 0, \) according to the Routh–Hurwitz stability criterion, RFE \( E_2 \) is locally asymptotically stable.

**Theorem 3.** If \( a > \beta \) and \( \mu > 1/2(\gamma + \sqrt{4\beta \varepsilon + \gamma^2}) \), equilibrium \( E_3 \) is a positive equilibrium and is unstable.

**Proof.** If \( a > \beta \), let \( (\mu^2 + \gamma \mu - \beta \varepsilon)/(\alpha - \beta \mu) (\gamma + \mu) > 0, \) and we can get \( \mu > 1/2(\gamma + \sqrt{4\beta \varepsilon + \gamma^2}) \). When \( \gamma (\mu^2 + \gamma \mu - \beta \varepsilon)/(\alpha - \beta \mu)(\gamma + \mu) > 0, \) \((\alpha - \beta \mu + \alpha \gamma) (\mu^2 + \gamma \mu - \beta \varepsilon)/(\alpha - \beta \mu)(\gamma + \mu), \) is unstable. Thus, when \( a > \beta \) and \( \mu > 1/2(\gamma + \sqrt{4\beta \varepsilon + \gamma^2}) \), the equilibrium \( E_3 = (\gamma/\beta + \sqrt{\alpha \varepsilon - \beta \mu/\alpha} (\mu^2 + \gamma \mu - \beta \varepsilon)/(\alpha - \beta \mu)(\gamma + \mu), \gamma (\mu^2 + \gamma \mu - \beta \varepsilon)/(\alpha - \beta \mu)(\gamma + \mu) \) is positive.

The Jacobian matrix of system (1) at \( E_3 \) is
\[ J(E_3) = \begin{bmatrix} -\frac{\alpha \beta}{\gamma + \mu} & 0 \\ \frac{\alpha (\gamma + \mu)}{\beta} & \frac{\gamma + \mu}{\beta} \end{bmatrix} \]

The characteristic polynomial of \( J(E_3) \) is
\[ |\lambda - J(E_3)| = \begin{vmatrix} \lambda + h & \gamma & 0 \\ \frac{\alpha (\gamma + \mu)}{\beta} & \frac{\gamma + \mu}{\beta} & h \end{vmatrix} = (h + \mu)h^2 + b_1 h + b_0 \] (15)

where \( b_1 = \frac{\beta^2 \varepsilon - \alpha (\gamma + \mu)^2}{\beta (\gamma + \mu)} - \frac{\beta \mu (\gamma + \mu)}{\beta (\gamma + \mu)} \) and \( b_0 = \frac{\beta \mu (\gamma + \mu)}{\beta (\gamma + \mu)}. \)

Equilibrium \( E_3 \) is positive, so \( b_0 > 0. \)

One eigenvalue of \( J(E_3) \) is \( h_{31} = -\mu. \) Next, we discuss the other two eigenvalues of the Jacobian matrix \( J(E_3) \) by discussing the roots of the quadratic equation
\[ b_1 = \frac{\beta^2 \varepsilon - \alpha (\gamma + \mu)^2}{\beta (\gamma + \mu)} < 0 \] (17)

(1) If \( A = b_1^2 - 4b_0 > 0, \) \( h_{32} = \frac{-b_1 + \sqrt{b_1^2 - 4b_0}}{2} > 0. \) According to the Routh–Hurwitz stability criterion, equilibrium \( E_3 \) is unstable.

(2) If \( A = b_1^2 - 4b_0 = 0, \) \( h_{32} = -b_1/2 > 0. \) According to the Routh–Hurwitz stability criterion, equilibrium \( E_3 \) is also unstable.
(3) If $\Delta = b_1^2 - 4b_0 < 0$, the real parts of the other two complex eigenvalues $h_{32}, h_{33}$ of $J(E_3)$ are $-b_1/2 > 0$. According to the Routh–Hurwitz stability criterion, equilibrium $E_3$ is also unstable.

Thus, we complete the proof. □

**Theorem 4.** If $\beta > \alpha$ and $\mu < \min\{1/2 (-y + \sqrt{4\beta e + y^2}), ay/\beta - \alpha\}$, equilibrium $E_3$ is positive and unstable.

**Proof.** If $\beta > \alpha$, let $\gamma = (\mu^2 + \gamma\mu - \beta e)/(\alpha - \mu)\gamma + \mu > 0$; we can get $\mu < 1/2 (-y + \sqrt{4\beta e + y^2})$. When $\gamma = \gamma(y + \mu)/((\alpha - \mu)\gamma + \mu)$, we have $\gamma > 0$ and $\mu < ay/\beta - \alpha$, $[(\alpha - \beta)\mu/a\gamma]\mu^2 + \gamma\mu - \beta e)/\beta\mu(\alpha - \beta)/(y + \mu) > 0$. Thus, when $\beta > \alpha$ and $\mu < \min\{1/2 (-y + \sqrt{4\beta e + y^2}), ay/\beta - \alpha\}$, equilibrium $E_3$ is a positive equilibrium.

The Jacobian matrix of system (1) at $E_3$ is the same as equation (15). The characteristic polynomial of $J(E_3)$ is the same as equation (17).

Equilibrium $E_3$ is a positive equilibrium, so $b_0 < 0$.

One eigenvalue of $J(E_3)$ is $h_{31} = -\mu$. Next, we discuss the other two eigenvalues of the Jacobian matrix $J(E_3)$ by discussing the roots of the quadratic equation $h^2 + b_1h + b_0 = 0$:

(1) If $b_1 = 0$, because $b_0 < 0$, the equation $h^2 + b_1h + b_0 = 0$ has a positive root. According to the Routh–Hurwitz stability criterion, equilibrium $E_3$ is unstable.

(2) If $b_1 \neq 0$ because $b_0 < 0$, $\Delta = b_1^2 - 4b_0 > 0$. As a result, whether $b_1$ is positive or not, the equation $h^2 + b_1h + b_0 = 0$ has a positive root $h_{32} = -b_1 + \sqrt{b_1^2 - 4b_0}/2 > 0$. According to the Routh–Hurwitz stability criterion, equilibrium $E_3$ is unstable.

Thus, we complete the proof. □

### 4. Numerical Simulation

#### 4.1. Stability of the System about $E_1$

Let $\varepsilon = 1$, $\alpha = 0.002$, $\beta = 0.0025$, $\gamma = 0.02$, $\mu = 0.045$. According to equation (9), we obtain $R_{01} = 0.8547 < 1$. The relationship among these parameters satisfies the condition of Theorem 1. Then, Figure 2 depicts the local asymptotic stability of system (1) about $E_1$. From Figure 2, we can see that, over time, the number of potential consumers will tend to be constant ($\varepsilon/\mu = 22.22$), while the number of followers and resisters will tend to be 0. In this case, neither a positive nor a negative CR has been effectively propagated, and all consumers tend to be neutral. This is the case with many original equipment manufacturers in China. For example, Homa Group is one of the largest refrigerator OEM factories in the world, with eight production bases and an annual capacity of over 12 million units. Homa Group has been the refrigerator export champion in China for 12 consecutive years. However, the vast majority of ordinary consumers do not know this brand at all and tend to be neutral. Because of its business positioning, Homa Group does not pay attention to brand promotion among ordinary consumers.

Let $\varepsilon = 1$, $\alpha = 0.003$, $\beta = 0.003$, $\gamma = 0.001$, $\mu = 0.045$. According to equation (11), we have $R_{01} = 0.9783 < 1$. The relationships among these parameters satisfy the conditions of Theorem 2. Figure 4 depicts the local asymptotic stability of system (1) about $E_2$. From Figure 4, we can see that, over time, the numbers of potential consumers, followers, and resisters will tend to be positive in the semitrivial steady-state solution $E_2$. In this case, a negative CR propagates more widely than a positive CR, meaning that potential consumers account for the majority of consumers, the number of followers tends to be 0, and the number of resisters tends to be constant and less than the number of potential consumers.

Let $\varepsilon = 1$, $\alpha = 0.003$, $\beta = 0.004$, $\gamma = 0.001$, $\mu = 0.045$. According to equation (11), we have $R_{01} = 1.3043 > 1$. Then, Figure 5 depicts the instability of system (1) about $E_2$. In this case, the positive reputation of the corporation propagates more widely than the negative, meaning that the number of potential consumers is close to and larger than that of
followers, and both account for the majority of consumers. The number of resisters tends to be a relatively small constant value.

In Figure 4, the propagation of CR lies in the stability of the system; the number of followers increases slightly and then dwindles to nearly 0. However, no corporation wants to see the number of followers dropping sharply and the number of resisters soaring. Therefore, the value of $R_{02}$ should be bigger. When $R_{02} = 1.3043$ (Figure 5), the result shows that the number of followers rises rapidly. The value of $R_{02}$ is mainly determined by $\alpha$, $\beta$, and $\gamma$. Thus, a corporation should improve the propagation of positive CR and restrict the propagation of negative CR through sWOM. For example, as shown in Figure 4, some users realize that they have these needs after a corporation develops a new product, the number of potential consumers grows sharply, and some potential consumers become fans, but products often fail in use, so the number of fans of this corporation gradually decreases and to be resisters as time goes on. The result is expected by corporations. However, Figure 5 shows another situation. Users realize that they have these needs after a corporation develops a new good product, many potential consumers are becoming fans, and the number of potential consumers and fans has reached a steady state over time. Each corporation hopes so.

### 4.3. Instability of the System about $E_1$ with Different Parameter Values

Let the parameters take two sets of values that satisfy the conditions of Theorem 3 and Theorem 4, respectively. The numerical simulation results are shown in Figure 6. In this case, over time, the numbers of potential (neutral) consumers and resisters will tend to be constant, and the number of followers will finally tend to 0.

As shown in Figure 6(a), because of bad CR, for example, comments on poor product quality are propagated on social
media platforms, part of potential consumers become resisters directly and part of potential consumers observe neutral. The number of potential (neutral) consumers and resisters goes into a steady state.

As shown in Figure 6(b), because of bad CR, part of potential consumers become resisters directly and part of potential consumers observe neutral. The number of potential (neutral) consumers and resisters goes into a steady state.
state in final. For example, in the process, the corporation improved its products and fans increase, but products are used for a period of time and found that they still have some problem and fans become resisters.

As shown in Figure 6, they may use AHP-GDM and fuzzy cluster to analyze reputation crisis [45, 46] when corporations face reputation crisis. Different crisis management schemes are adopted for different crises.

5. Conclusions and Discussion

According to the previous analysis, the basic reproduction number can be seen to be a key threshold of CR propagation. Based on the analysis of two basic reproduction numbers and the numerical simulation, system stability is not what corporations aim to see in the propagation of positive CR; on the contrary, stability is what corporations expect in the propagation of negative CR. A corporation hopes to propagate its positive reputation widely and increase public awareness. If a corporation can provide a good user perception and experience, then it will gain more followers. Specifically, differences across channels [47], corporate social responsibility [48–50], online product information, the sincerity of corporations, other consumers' attitudes, and user-generated content [51, 52] may affect user perception [53]. Haier Group is a very interesting example. It mines users’ demand on product community [54], provide consumer satisfied products, and win positive CR.

Another important conclusion is that sWOM is an important stage in which potential consumers contact followers, as some of these may turn into followers. Customer engagement behaviors are very important. Many companies launch initiatives to stimulate customer engagement [55, 56]. Corporations should increase the influence of their followers, improve conversion rates, expand the popularity of followers, and actively explore opinion leaders (OLs) [27] and key opinion consumers (KOCs) [57] as an important online marketing resource. The boundaries of corporations should be opened. Corporations should consider OLs as important members of their teams to realize symbiosis and create win-win situations for corporations and OLs. For instance, the company Mi and its followers create value together; Mi invites its followers to engage in the entire product life cycle. Mi creates the MIUI system, which makes full use of the followers’ ability to make improvements to the utility of the system in China. Mi has built a network community in Mi ecology to explore the value of followers. The good dynamic matching between product design and user demand has allowed the sales of Mi to reach new heights [58]. Additionally, resisters can affect the purchase intention of potential consumers and even followers. Thus, corporate entities should build a public relations crisis department to control the propagation of negative reputation.

In practice, the results in our study could be used to guide corporations to manage CR scientifically and its propagation process, and our work explores a new path, enriches research methods, and provides quantitative prediction and decision support technology for reputation process management. CR will be displayed to corporations from a more intuitive and visual perspective, meaning that corporations operators can have a clearer understanding of CR propagation based on our PFR model. Corporations should develop and discover opinion leaders (OLs) and micro social media influencers [27, 28] and construct opinion leaders network with opinion dynamics models and social media networks [59]. It is suggested that corporations should understand the concept of social media deeply and make good use of it [60, 61]. All online interaction tools belong to the category of social platforms and are channels of CR propagation. Corporations should choose optimal CR propagation channels for their businesses. For example, a corporation has in-depth interaction and communication with users to obtain good CR, it can show more details about product by social media to build CR, allow the user to know and see productive process and transportation route, and take part in product design by social media during the whole production circle including requirement investigation, functional design, function optimization, product concept, product sample, product trial, user feedback, product optimization, production, sales, and transportation path. These
behaviors improve the honesty of the corporation and attract potential consumers to upgrade to its fans. Else, some corporations still are giving to charity. They make more people know their benevolence by a large social media platform and win more respect and love from users; many potential consumers actively buy their products and make more people know their good CR.

Our study is not without limitations. One limitation lies in the simplification of the PFR model parameters for CR propagation when deriving the analytically tractable results. Another limitation is that we chose to omit some consumer attribute variables (such as age and gender) to focus on the process of CR propagation. One promising area for future work is the incorporation of consumer attributes into the PFR model to see whether the main findings in the present study still hold. Another topic for future study is the investigation of whether the findings in this study could be generalized to other business settings, such as key element construction in the strategic planning of ecological brand reputation. At a higher level, another avenue for future work is research into the PFR propagation model with the blockchain.

Data Availability
Data sharing is not applicable in this paper as no datasets were generated or analyzed during the current study.

Conflicts of Interest
The authors declare no conflicts of interest.

Authors’ Contributions
Conceptualization was contributed by Y. W. and X. Y.; methodology was designed by Y. C. and Xg. Y.; software provision, formal analysis, investigation, original draft preparation, and reviewing and editing were performed by Y. W. and Y. C.; validation and funding acquisition were conducted by Y. C.; visualization was performed by Y. C. and Q. T.; supervision was carried out by X. Y.; project administration was performed by Y. C. All authors have read and agreed to the published version of the manuscript.

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