

Big and Open Linked Data (BOLD) in Research, Policy and Practice*

Marijn Janssen, Faculty of Technology, Policy & Management, Delft University of Technology, the Netherlands, m.f.w.h.a.janssen@tudelft.nl

George Kuk, Nottingham Business School, Nottingham Trent University, UK, george.kuk@ntu.ac.uk

***This is a pre-published version of:** Janssen, Marijn & Kuk, George (2016). Big and Open Linked Data (BOLD) in Research, Policy and Practice. *Journal of Organizational Computing and Electronic Commerce*, Vol. 26, no 1-2, pp. 3-13. [DOI 10.1080/10919392.2015.1124005](https://doi.org/10.1080/10919392.2015.1124005)

Abstract. *The value of data as a new economic asset class is seldom realized on its own. With less reliance on self-administered survey, it offers new insights into behaviors and patterns. Yet it is a huge undertaking of bringing together multiple actors from different disciplines and diverse practices to examine the underexplored relationships between types of data. There are different inquiry systems and research cycles to make sense out of big and open data (BOLD). We argue that deploying theories from diverse disciplines and considering using different inquiry systems and research cycles offers a more disciplined and robust methodological approach. This allows us to break through the limits of backward induction from the evidence by moving back and forward in exploring the unknown through BOLD. As such, we call for developing a variety of rigorous approaches to counterbalance the current practice in theory-free approach in the analysis and use of BOLD.*

Keywords: big data, open data, BOLD, policy-making, e-government, Internet of Things, theory, practice, inquiry systems

Introduction

Despite its hype of big data as a new economic asset class, the research opportunities are less understood in academic scholarship and discussion. In particular, the relationships between Big and Open Linked Data (BOLD) for use by policy-makers and researchers are less explored. Big *data* is typically tantamount to amassing a large (consolidated) dataset (Wigan & Clarke, 2013) and yet it can stay proprietary. Whereas *open data* enables access for everybody to data without any pre-defined restrictions or conditions of use, *big data* is about large volumes of data from a variety of sources (Janssen, Matheus, & Zuiderwijk, 2015) and *linked data* is about connecting structured and machine-readable data that can be semantically queried (Bizer, Heath, & Berners-Lee, 2009). Research in open data has shown that quality rather than the quantity of data matters for service and digital innovation (Kuk & Davies, 2011). The exploration of linking big and open data in value creation requires combinations of data from different data sources (Janssen, Estevez, & Janowski, 2014). Although there are anecdotal examples, we need further research to examine why and how organizations can generate values from big and open data and which approaches should be followed.

The use of BOLD is often used to harness current services and systems. For example, BOLD can be used to improve fraud detection by customs and tax organizations (Klievink & Zomer, 2015). The

unprecedented increase in the availability and specificity of BOLD can enable the creation of new insights and applications. Yet with the continuous shift towards data exploitation, we need to rebalance this with a more data-exploration strategy in a new field of data science and research, aiming to create a transdisciplinary research approach and perspective. Transdisciplinary refers to the collaboration of people from different disciplines to create value out of BOLD. There is a need to for frameworks to stimulate thinking about nature, role and future of data in relation to business analytics (Holsapple, Lee-Post, & Pakath, 2014). Rather than incrementally refining and integrating the new insights in what we already know and do, BOLD can offer some unusual inflection points for new insights and understandings. An illustration is that combining data sources might result in the discovery of previously hidden patterns and the revelation of new insights. For example, the Dutch Tax organization found that persons who were divorcing have a bigger chance to make mistakes in their tax applications. This has resulted in implementing remedial measures to mitigate the occurrence of mistakes (<https://decorrespondent.nl/2720/Baas-Belastingdienst-over-Big-Data-Mijn-missie-is-gedragverandering/83656320-f6e78aaf>). Policy-makers typically want to have insights in such behavior to improve their policies. Also for researchers such insights are of interest as they can advance our understanding of human behavior.

BOLD refers to a diversity of data that needs to be combined to generate new insights. BOLD provides policy-makers and researchers with direct measurements and more factual data in comparison to self-administrated surveys. BOLD can be used to explore new applications and transform current practices and processes in various fields including policy-making, service provisioning, inspection and enforcement. Yet the availability of data can result in neglecting theories and become data-led (Anderson, 2008). We will argue that the role of theorizing and taking a sound approach in light of the data and limitations is crucial, in addition to the fact that BOLD allows us to focus on exceptions and give us better insight. Nevertheless BOLD enables a combined use of inductive, abductive and deductive approaches in our research enquiries. In the next section, we start by investigating the characteristics of data and how data is used to make inferences and draw conclusions about reality. This is followed by a discussion about the impact of BOLD on the way we make sense of the world. Finally, we provide an overview of inquiry systems and research cycles that can offer researchers different ways of theorizing. We argue that rigorous and solid research approaches should be followed when dealing with BOLD in which the limitations of BOLD are recognized.

BOLD is diverse

All too often 'data' is viewed as a homogenous concept, however, BOLD may take various forms and can be collected from many sources. As a result, BOLD comes with different known and unknown qualities. The data variety suggests that research should harness the specificity of certain types of data in the contexts of its provenance and potential limits. Although much literature at the early stages focused on the generic and general use of open data, specific focus should be given towards the nature and the intrinsic facets of data characteristics that are underexplored. Figure 1 shows four main data characteristics between degree of structuredness and openness in the data. The current distinction between types of data is implicitly assumed. For instance, closed data might be opened and open data might be combined with proprietary data in algorithmic processing. Also, initially unstructured data can become structured through meta-data tagging at some stage. The linking of data sources plays a crucial in combining datasets for creating more insight.

Most of the data policy of democratic governments is through the route of open data. Recently, we witness an increase in a similar practice in some of the businesses through a combination of a semi-open and proprietary route towards data. Some of the current accounting and information-based systems require data to be structured to enable processing the data. For example, by tagging faces in a picture (unstructured), the tags represent the identities of the people and form the metadata (structured). Furthermore the semantic linking of datasets makes it easier to discover the value of datasets. These two developments result in having access to more data and processing the data automatically.

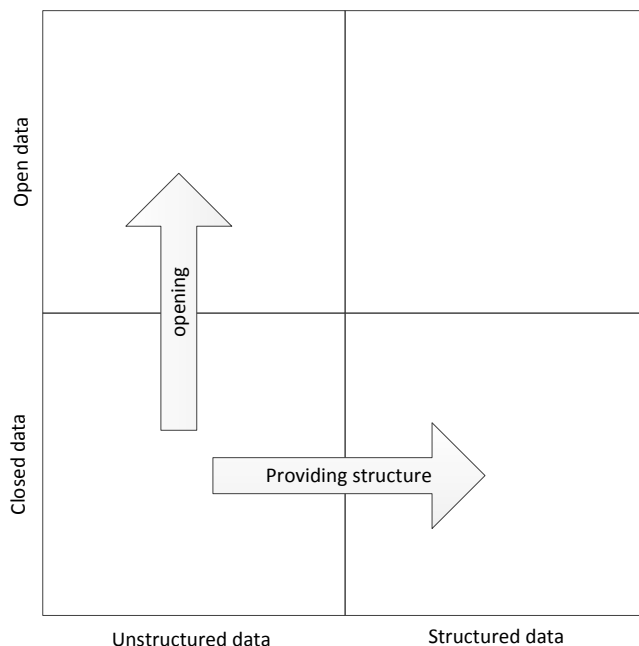


Figure 1: overview of BOLD areas

Data can be collected and used by a variety of organizations. These organizations also determine how and with whom data is shared. Most governments have a policy to open raw data whenever possible to ensure reuse. Nevertheless a lot of data is still being locked away, as the process of cleaning up the data is tedious and resource-intensive. Some companies have followed the open data route, aiming to attract others through bringing different users groups together and to build complementary services. For example Nike has used Application Programming Interfaces (APIs) to make their data available including detailed information about the source of data quality scores to decrease the environmental impact of data (<http://www.smartdatacollective.com/daniel-castro/137216/how-nike-using-data-help-save-planet>). The opening of data provides the opportunity of creating new business models, which is addressed by the paper “A Value-Centric Business Model Framework for Managing Open Data Applications” included in this special issue.

Data is not always opened for all. Some organizations do not share their data or only share their data as a club good within a small community. The latter is well known in the scientific world, as data is only shared with other researchers in the community who have to agree on a code of conduct to prevent data misuse. The data might be privacy-sensitive or interpretation might be difficult, in that only partial data is made available. This may be problematic as the partial data may not be randomly sampled and subject to sampling bias. Consequentially, the use of BOLD might result in bias. As such

it is necessary to have insight into how the data is collected to understand its limitations and to determine what value can be generated from the data.

BOLD can provide better and more factual data

Increasingly, different areas of our daily activities are being digitally observed and stored, which potentially offer a deeper insight and understanding of human behavior. With traditional research approaches, actual behaviors are seldom known. Many researchers have to adopt a positivism approach through self-reporting instruments such as survey to collect perceived intention and action. These approaches have to deal with respondent bias, which originates from the inability or unwillingness of the respondents to provide accurate or honest answers. Too enthusiastic respondents might guess their answers in order to fill in questionnaires. Others simply have no knowledge of the topics or are unaware of what they are doing. Any enthusiastic respondents are willing to provide a guess as their answers in order to “help” the study, whereas others are simply unaware of their ignorance on the survey’s topic. Respondent bias created by the unwillingness to provide honest answers stems from the participant’s natural desire to provide socially acceptable answers in order to avoid embarrassment or please the organization conducting the study. This phenomenon is widely known as social desirability bias.

Whereas survey questions are subject to limits of attentional and cognitive resources of the respondents, automatic data collection does not suffer from the problem. The availability of data makes it possible to focus on actual behaviors. People often share their location data with their friends, publicly expressing their sentiments and photographs on social media, and with user consent and the use of data obfuscation, the publicly available data can make sampling somewhat redundant. As such, this reduces various kinds of biases including non-response bias. However, data coverage is practically challenging to collect data of our entire population but also unethical without due care in obfuscating the data to ensure privacy.

Data bias can result in the inability to replicate studies and compromising the generalizability. The level of abstraction of the results obtained determines the generalizability. A too high level of abstraction goes at the expense of real insights and practical value and might result in a bigger gap between scientific rigor and practical relevance. The availability of data might influence theorizing. We need theories to have plausible explanations for these behaviors. The availability of more data from multiple sources will also enable the development of richer models and advance our understanding. Whereas traditional means of data collection are subject to the limits of the instruments, the data rich model can provide a deeper level of insight into actual behavior, which was not feasible in prior research. Each model is a reduction of reality and the modeler needs to make choices in the light of limited resources for data collection and modeling. When more data is available models can become more complex and too detail to interpret.

The use of BOLD and depending less on subjective data and assessments based on people’s opinions are often labeled as evidence-based policy-making (Daniell, Morton, & Ríos Insua, 2015; Ferro, Loukis, Charalabidis, & Osella, 2013). Evidence-based policy-making goes beyond the use of BOLD and also includes rigorous studies to test assumptions, the credibility of the sources and predictions of the underlying models. Two papers published in this special issues addresses this topic (“The Role of e-Participation and Open Data in Evidence-Based Policy Decision Making in Local Government” and “Big Data in the Policy Cycle: Policy Decision Making in the Digital Era”).

BOLD can provide insight into real behavior instead of perceived behavior. The digital and contextual footprint is used rather than perception and intended behaviors. They can reveal insights into the differences between reality and perception. Although BOLD might provide more accurate and factual data the data needs to be interpreted and processed.

Data as an abstraction of reality

As governments, organizations and persons are making their private and personal data public, other forms of data are also collected through sensors such as the Internet of Things (IoT). Sensors and actuators are used for the ubiquitous sensing enabling ability to measure (Gubbi, Buyya, Marusic, & Palaniswami, 2013). Data should be placed in the context to enable interpretation, only then data becomes information (R.L. Ackoff, 1989). Data can be defined as symbols, the products of observation (Russell L Ackoff, 1989; Rowley, 2007). In contrast, information is data that are processed to be useful. Information provides answers to who, what, where and when questions (Russell L Ackoff, 1989). Only when data is used it becomes information.

A major risk is that data becomes reality. For example inspectors might only look at the data to inspect good and if this does not show any strange patterns they will not physically inspect the goods. Nevertheless, there might be data misuse, deliberate bias, data omission and data manipulation to which can only be observed when looking at the reality. As such it is essential to validate the results obtained with the data in reality. Figure 2 shows the cycle in which data is collected from reality, it is published, analyzed, interpreted and used to infer about reality. All these steps should be related to reality. Analyzes should be validated by looking not only at the data but also to reality. Interpretation of data requires deep domain expertise about the situations that is interpreted. Finally the conclusions result in actions to influence reality and even might result in changes. Data may have various information qualities, which can easily blur the reality. Also data can give only an incomplete picture as not everything is measured that might be of relevant. The content in which data is collected might prevent use in another context (Janssen et al., 2014).

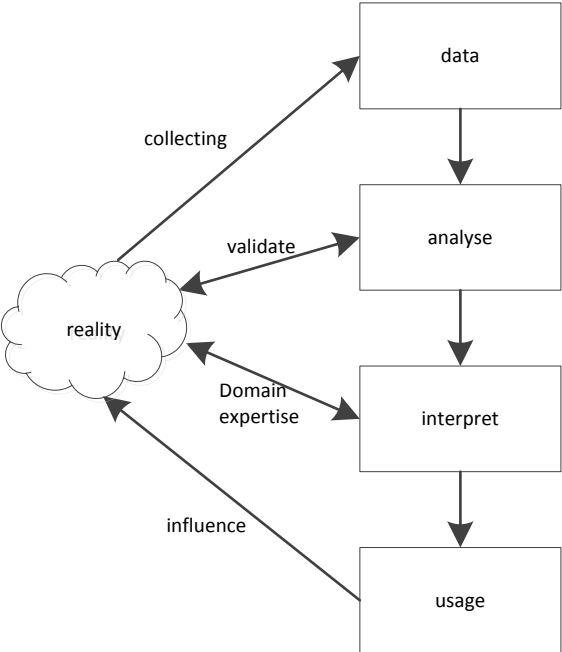


Figure 2: Relating data and reality

Data become valuable when it is combined with investments in data verticals including algorithms, infrastructures, multimodal devices, and services (Yoo, Henfridsson, & Lyytinen, 2010), but also when investments are made in structuring and linking datasets. The interpretation and use of BOLD can be viewed as a social construction process in which many actors interact with each other. A transdisciplinary approach is necessary in which domain experts, data scientist, social scientist and so on work together. There are many statistical methods, data analytic methods to analyze data. Often several methods are employed and tried to analyze data, different data sets might be used and other data left out and so on before new insights are gained. This process requires interpretation of the data and understanding the limits of what can (not) be inferred. Like models are abstraction from reality, in a similar vein data are abstraction based on measured observations from reality. The vast amount of data brings reality and the world as captured in models and data closer together. Having better data about reality enables us to improve our theorizing.

The digital and contextual footprint requires a different kind of social algorithms which size up, evaluate what we want, and can provide a customized experience (Lazer, 2015). This shifts the focus from what data is collected and used to how data is processed. For example, the US travel platform Trip Advisor has changed not only the ways we book and travel but also the ways hoteliers operate (2014). However, although user contributed reviews are public, its relationship with the ranking algorithm is not known. Public organizations can explore this data relationship with algorithms, seeking to make not only data open but also the existing algorithms transparent. With initiatives such as “do not track W3C initiative”, we have witnessed a growth of technologies which allow users to verify the results by social algorithms (e.g. Google’s AdChoices system) and notably how organizations involve users to co-curate their experiences through social algorithms.

Business communities and practices will definitely need our theoretical inputs to better inform their inductive approach (data exploration strategy) and likewise, there is a lot that we can learn from them. So we envisage that practices in academia and governments can both use BOLD to learn from each other and develop a more transdisciplinary research agenda.

Just finding patterns is not sufficient

Anderson (2008) argued in this article *“The end of theory: the data deluge makes the scientific method obsolete”* that the vast amount of data and processing capacity availability would bypass the ‘hypothesize, model, test’ model in science because scientific theorizing simply cannot cope with the deluge of data. His argument is that inquiries can result in useful models that cannot be expressed analytically. Searching for patterns and exceptions in large datasets is a new and increasingly useful applications in BOLD. Nevertheless there has been much criticism on the thought written in this paper. Data without interpretation is useless. Without any doubt BOLD will contribute to our observation and the data will be used to derive patterns and bypass the making hypothesis, however, this new patterns can result in the formulating of a hypothesis that can be tested with other data. Models can be derived from BOLD to gain insight and make progress based on what we have learned only then understanding in the relationship between data can be gained. Using data analysis the Dutch taxed discovered the hidden knowledge (see example at the beginning). But without models no interpretation would be possible, no causes could be found and no actions could be taken to improve the quality of tax filing.

Harford (2014) provides the example of flu prediction to make a plea for theories for explaining cause and effects. Google predicted flu outbreaks for several winters based on the terms used to search by people. However, in one season the prediction was not right anymore. This is because there is only a correlation between search terms and flu outbreak and there is no causality. This shows that a theory-free analysis and looking merely at correlations eventually might not be correct. Furthermore such a practice does not improve our understanding of underlying factors resulting in the flu outbreak.

There is a difference between policy-making and science in this respect. Both are about finding patterns and using them for predictive purposes. Policy-making is focused on using the data for the situation at hand, whereas science focus on the explanation with requires some kind of causality and on generalization of the findings to other situations. Gregor (2006) argues that every theory contains the following elements

- *Generalization*: Abstraction and generalizations from one situation to another situations are a key aspect of any theory
- *Causality*: Causality is the relation between cause and event and necessary for
- *Explanation and Prediction*: Explanation is closely linked to human understanding. predictions, which allow the theory both to be tested and to be used to guide action

Just mining data and looking for patterns will not be sufficient to label something as science. The selection, measurement error, and other sources of bias should be taken into account, which might block the use of readily available data for these purposes. These are all requirement on research activities and in particular on deductive approaches. As such data might be less suitable for theory testing, but might be suitable for theorizing. A key aspect remains the design of the research or policy-making activities to deal with data.

BOLD can provide the counterfactuals to what we do and know in practice

Data analytics inquiries are often used for predictive purposes, whereas the exceptions are often neglected. Model building ignores and minimizes the effect of events that are outside model and data cleansing efforts are often focused on removing this type of data. People have a tendency to extrapolate what they already know and to neglect signals that might result in a complete change. BOLD enables to discover those signals which are hidden and not easy to see. This is like the black swan theory which looks at unpredictable events which have a major impact (Taleb, 2007). Black swans were viewed as impossible till in 1697 a Dutch discoverer found them in Australia.

Instead of seeking to confirm theory using deductive approaches BOLD provides the opportunity to look for counterfactuals rather than gathering a representative sample of data to confirm our theory. Rather than looking for patterns and confirming our predictions, BOLD can be used to seek the unknown. This follows the Bayesian thinking of ascertaining prior and likelihoods of false positives and negatives of prior distribution and likelihoods. In *Base Theorem*, the probability of an event occurring is based on conditions related to the event. The Bayes theorem can move away from the limits of backward induction from the evidence to a more iterative approach of moving back and forward of exploring the unknown. In this way a more fine-grained and detailed estimation can be gained. BOLD offers a way to not only test our beliefs and presuppositions and biases but also to recalibrate our beliefs based on the data.

The common use of Bayes rules in business analytics is to update the prior distribution to calculate the posterior distribution of our predictive models, which involves an incremental update of the coefficients of our models. For instance, a public organization can filter emails based on some prior beliefs that the thresholds of probabilities of certain keywords will signify spam mails, and this will form the prior distribution. Together with users' input, those probabilities will be updated using Bayes formula to recalculate the posterior probabilities for those keywords. The spam filter and rules become more accurate over time. However, the involvement of users to co-curate the underlying algorithm of SPAM filtering will require other theoretical models to better understand how data can transform our understanding of the intricate relationship between data and technology and the social practices. This provides a fruitful avenue for research on materials and materiality in the Science and Technology Studies, Information Systems and also Software Studies.

Inquiry systems

The previous sections suggest that analyzing data and drawing conclusions from BOLD requires a sound inquiry approach. A variety of inquiry systems and research approaches to make sense out of data exist. An inquiry system is a process that is aimed at solving a problem and creating knowledge. No single best approach exists and the approach taken is dependent on elements like the problem at hand, research objectives, type and quality of data and people involved. Churchman (1971) developed five archetypal types of inquiring systems. Policy makers and researchers can use them to understand their actions when pursuing their research. Churchman describes these archetypes as.

- A *Leibnizian* inquiring system is a closed system with a set of built-in elementary axioms that are used along with formal logics to generate more general fact nets or tautologies.
- *Lockean* reasoning is experimental and consensual. Empirical information, gathered from external observations, is used inductively to build a representation of the world.
- A *Kantian* system is a mixture of the Leibnizian and Lockian approaches and generates hypothesis based on tacit and explicit knowledge. This system contains both theoretical and empirical components in which the theoretical component allows an input to be subjected to different interpretations.
- A *Hegelian* inquiry systems inquire function is based on dialectic permits that knowledge is created from conflicting ideas.
- A *Singerian* system is based on disagreements and gradually expanding and adapting knowledge to create agreement. When models fail to explain a phenomenon, new variables and laws are "swept in" to provide guidance and overcome inconsistencies

These inquiry system provides an overview of different ways of gathering evidence and building models to represent a view of the world (Mason & Mitroff, 1973). The co-existence of different inquiry systems suggests that different inquiry systems can be used to analyze BOLD.

Understanding data research cycles

Even in the big data and IoT era not all data will be collected automatically. Most data is collected having a certain objective in mind and cannot be (easily) used for other purposes. For example if people think that data is not purposeful it is likely that the data will not be collected. If we want to improve a supply chain, the systems will be investigated containing such data. If we want to know about the adoption of a new information system, we search for this data. But whereas the first type

of data might be collected by supply chain management systems operating the supply chain the second still requires a research design to observe and see what is happening.

BOLD sets can be approached from the three principal modes of inference, deduction, induction and abduction. A researcher having a certain theory might want to use the data to test hypotheses resulting predictions in certain situations. These predictions can then be tested using the data. This is the deductive research cycle. At the same time data can be used as deduction from an abstraction from empirical situations and deductively hypothesis can be formulated resulting in theory development. This theory can be subsequently tested and evaluated. Such a strategy is often based on the Leibnizian inquiring system based on a set of elementary axioms that are used along with formal logic to generate more general fact nets or tautologies (Churchman, 1971).

An inductive research combines theory and practice and adopts existing problems by an inductive-hypothetic research strategy (Churchman, 1971; Sol, 1982). Such a strategy is based on a Singerian inquiry system by expanding and adapting knowledge (Churchman, 1971). The hypotheses result in predictions for certain situations. These predictions can then be tested using the data.

Looking for patterns is abduction, which is sometimes viewed as a type of guessing. In abduction, premises do not guarantee the conclusion. Abduction is about a logical 'guess' of a concept theory based on a surprising observation or an unusual phenomenon. Often these observations are not compatible with our present theories. Whereas abduction results in informed guesses, after which deduction can explicate the guesses and induction can be used to evaluate these.

Table 1: Data driven research cycles

Deductive cycle	Inductive cycle	Abductive cycle
<ol style="list-style-type: none"> 1. Existing theories from literature 2. Hypothesis 3. Observation 4. Confirmation/rejection 	<ol style="list-style-type: none"> 1. Observation 2. Induction 3. Theory development 4. Theory testing 5. Evaluation 	<ol style="list-style-type: none"> 1. Finding anomalies, exceptions and patterns 2. hypothesis formulation 3. Theory testing 4. Evaluation

BOLD does not automatically mean deductive, inductive or abductive. The start can be a theory that is used to analyze data and a deductive cycle can be followed. Using a deductive method should provide careful attention to the way the data is collected. The data might not be a sample and the way it is measured might create already a certain view on reality, which can blur reality.

BOLD can be viewed as empirical measures from reality. As such it can be argued that data-driven is derived from observations and consequently inductive. Yet reality is not observed directly but it is already abstracted in some data. The data might not have been collected for this purpose. This means that observation is made on some derivative and not on reality.

By looking at the exceptions in the data an abductive research cycle might be followed. Guesses and theories might be created and additional analyzed might be conducted. It might be necessary to analyze the exception into details and go back to the reality in which the data was collected. Furthermore analyzes is necessary to determine whether the exception cannot be attributed to issues like measurement mistakes.

Other typical challenges in data-driven research approaches include being aware that different datasets should be used for theory formulation and theory testing. Furthermore as data is an abstraction of reality, it is imperative to have knowledge about the reality, and about how the data is collected under which circumstances and from which population. Data might simply not be suitable for theory testing, but might be suitable for abduction and theorizing. For theory testing, experiments might need to be designed and the setting the conditions for data collecting might be necessary. We argue that data-driven research is not new in this sense and can follow the existing ways of doing research, but we plea for careful consideration of which approach is followed, for being aware of the needs that such an approach requires and the limits. The integration of insights from the data analytics and science field can help to understand the limitations of BOLD.

Paper overview

The seven papers in the special issue show the diversity of aspects in the big and open linked data field, shows the possible impact of open data and highlight some of the main development in this field.

BOLD is a relatively new field of research that has been given attention only recently. The number of papers in this field have increased significantly over the last few years. The first paper of this special issue is named "*State of the art review of open data research: insights from existing literature and a research agenda*". In this paper Hossain, Dwivedi and Rana review the literature and create a research agenda for the open data field. The theories used and models developed are evaluated and the most productive journals, authors, and institutions are analyzed. The authors plea for more research in the domains of open data behavioral models, the value of open data, the misuse of open data and legal and ethical implications.

The second paper "*A taxonomy of open government data research areas and topics*" co-authored by Charalabidis, Alexopoulos and Loukis aims to get grip on the preliminary field of open data by developing a taxonomy of research areas and corresponding research topics. The authors base their insights on policy documents, expert input and they research literature. The resulting taxonomy is created as open data and can be accessed using: <http://mind42.com/public/f2a7c2f6-63ec-475f-a848-7ed5abe6c5a4>. The authors propose a life-cycle consisting of nine stages (create, pre-process, curate, store/obtain, publish, retrieve/acquire, process, use and collaborate). The taxonomy provides insight into the inherent complexity of the opening of government data and the creation of value form it. The mapping of literature on this taxonomy shows that in some areas hardly any research is conducted.

The availability of BOLD affects decision-making and participation in decision-making. Sivarajah, Weerakkody Waller, Lee, Irani, Choi, Morgan and Glikman addresses this topic in their paper "*The Role of e-Participation and Open Data in Evidence-Based Policy Decision Making in Local Government*". An e-participation platform utilizing open data is investigated and the authors found

that the use of open data for policy-making is a complex and challenging undertaking. Nevertheless the benefits can be high as the use of open data might result in more evidence based, and transparent decision-making. Data visualization was found to be a key condition for enhancing engagement between civil society and local government authorities.

Yu focusses on the development of suitable open data business models in his paper entitled "*A Value-Centric Business Model Framework for Managing Open Data Applications*". Value creation using open data based business models are not well understood in practice and theory. In this paper an open data value-centric business model framework is developed. This framework can guide the development and evaluation of new operational business models and covers value identification, proposition, creation, and assessment.

In the fourth paper "*Improving the speed and ease of open data use through metadata, interaction mechanisms and quality indicators*" Zuiderwijk, Janssen and Sussha employ a design science approach to develop an open data infrastructure. They argues that such an open data infrastructure should support tsearching, analysing, visualizing, discussing, providing feedback on and assessing the quality of open data. Using a quasi-experiments the authors shows that metadata, interaction mechanisms, and data quality indicators contribute to making OGD use easier and faster, and enhance the user experience.

The paper "*Big Data in the Policy Cycle: Policy Decision Making in the Digital Era*" authored by Höchtl, Parycek and Schoellhammer focusses on the interdependency between technological and political change. The authors take the policy cycle as a starting point and identify opportunities and challenges associated with big data analytics in government. They found that technological advances can reduce the time frame and increase the evidence base for policy decisions.

The final paper co-authored by Sandoval-Almazan and Gil-Garcia entitled "*Towards an Integrative Assessment of Open Government: Proposing Conceptual Lenses and Practical Components*" focusses on measuring elements of open government to provide guidance for further improvement. The authors propose an integrative model capturing both practically relevant and theoretically supported variables. Open government is an evolving area and as such measurements need continuously be adapted to evolve with the developments.

The papers in this special issue give a good overview of the state of the art in this domain and at the same time contribute to advancing our knowledge in this upcoming field. In particular we emphasize the need for theory development and changing the methods for performing theory-driven quantitative studies in this field.

Conclusions

More and more data is created that can be used for a variety of purposes ranging from surveillance to policy-making by government. Furthermore the availability, opening and linking of data provides ample opportunities for policy-makers and researchers. The vast amount of data brings reality and the world as captured in models and data closer together. However, BOLD are outcomes of measuring reality and should not be mixed up with reality. The use of data requires insight into how the data is collected and what its qualities are. Always the limitations should be considered when inferring.

The use of BOLD can result in a need to rely less on subjective often survey-administrated data. The memory of people might be biased and BOLD provides factual data instead of depending on the memory of people and how they want to be seen. Data directly observing behavior can be collected instead of having to rely on self-administrated survey data. Using the Bayes theorem we can move away from the limits of backward induction from the evidence to gain fine-grained and detailed estimations. Furthermore new algorithms can be developed to make use of the data. BOLD will change the way governments operate and the ways policy-makers do research.

Systematic approaches are necessary to deal with BOLD which should take the context in which the data is collected into account. Theories for understanding the relationships among data are key ingredients for conducting research in this area. Having better data about reality enables us to improve our theorizing and to deepen our insight. Once the data becomes available and can be combined a main challenge will be to follow a sound inquiry approach. Without having any knowledge about the context in which the data is collected the limitations of what can be done with the data are not clear. Collaboration of people from different disciplines to understand the data is often necessary. Only focusing on data without any theorizing might result in correlations that are mixed up with cause-effect. Different inquiry systems can be followed and inductive, abductive or deductive methods may be followed. At the same time practice needs to be informed by theory to avoid making mistakes and drawing wrong conclusions. We plea for rigor in addressing BOLD and for taking the appropriate approach that fits the problem under investigation the best and at the same time recognizing the limitation originating from the data and the approach taken.

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