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Conversation as Planned Behavior

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In this paper, planning models developed in artificial intelligence are applled to the kind of planning that must be carried out by participants in a conversation. A planning mechanism is defined, and a short fragment of a free-flowing videotaped conversation is described. The bulk of the paper is then devoted to an attempt to understand the conversation in terms of the planning mechanism. This microanalysis suggests ways in which the planning mechanism must be augmented, and reveals several important conversational phenomena that deserve further investigation.

1. BRIEF OVERVIEW

Perhaps the most promising working hypothesis for the study of conversation is that the participants can be viewed as using planning mechanisms much like those developed in artificial intelligence. In this paper, a framework for investigating conversation, which for convenience will be called the Planning Approach, is developed from this hypothesis. It suggests a style of analysis to apply to conversation, analysis in terms of the participants' goals, plans, and beliefs, and it indicates a consequent program of research to be pursued. These are developed in detail in Part 2.

Parts 3 and 4 are devoted to the microanalysis of an actual free-flowing conversation, as an illustration of the style of analysis. In the process, order is discovered in a conversation that on the surface seems quite incoherent. The microanalysis suggests some ways in which the planning mechanisms common in artificial intelligence will have to be extended to deal with conversation, and these are discussed in Part 5. In Part 6, certain methodological difficulties are examined. Part 7 addresses the problem that arises in this approach of what constitutes successful communication.

A number of researchers (e.g., Dore & McDermott, 1980; Wynn, 1980) investigating conversation from an "interactional" point of view have emphasized the "emergent" quality of conversation, i.e., the fact that participants' purposes and their sense of what is going on may only emerge during the course of the conversation. This is sometimes used as an argument against formal or cognitive approaches to conversation. One of the appealing features of the Planning Approach presented in this paper is that it can accommodate emergence. The fact that plans can be developed and modified as a conversation progresses is an important part of the formalism. In the microanalysis of the data, we will see several examples of shifting and negotiated purposes, including a micronegotiation of topic, an answer perturbed in the middle, a participant making creative use of the other's contribution, and an escape from a failed topic.

2. A FRAMEWORK FOR THE INVESTIGATION OF CONVERSATION

2.1 The Planning Mechanism

Research into problem-solving and planning has been one of the healthiest areas of artificial intelligence (Newell & Simon, 1959; Fikes & Nilsson, 1972; Newell & Simon, 1972; Sussman, 1975; Tate, 1975; Sacerdoti, 1974, 1977; Waldinger, 1975). This work has dealt for the most part with single agents in simple microworlds performing only physical actions, such as the manipulation of a set of blocks on a table. Recently, however, there have been efforts to apply planning models to problems of discourse. These have taken three main tacks. First there is work on dialogs about plan-based activities. For example, Grosz (1977) and A. Robinson (1978) have studied dialogs between experts and apprentices repairing an appliance. The second main trend is in using planning models to determine the goals and plans of characters in a story. Among this work are Schank and Abelson (1977), Bruce and Newman (1978), Wilensky (1978), and Beaugrande (1980). Most relevant to the work described in this paper, however, is the third trend in planning and discourse-the investigation of the planning that must go on in the production of utterances. Cohen (1978), Allen and Perrault (1978), and J. Moore (1978) have developed models for the planning of single speech acts. The goals of this paper are to go beyond the planning of single speech acts to the planning of longer stretches of conversation. In this it is related to the work of Levy (1979) describing how the goals of a speaker structure the explanation of some decisions just made.

Certain confusions often arise in discussions of the artificial intelligence approach to discourse because of the lexical ambiguity of "goal" and "plan." There are several intuitive senses of these words. The ones intended in this paper are as follows: A *goal* is a conceptualization of specific state or class of states in the world and/or in himself that a person, consciously or unconsciously, strives to attain. A *plan* is some consciously constructed conceptualization of one or more sequence of actions aimed at achieving a goal.

But in addition, "goal" and "plan" have become technical terms in artificial intelligence. The Planning Approach seeks to capitalize on this ambiguity by assuming some sort of correspondence between the intuitive and technical senses. But before we get into the correspondence, we need to define the technical terms.

A planning mechanism consists of the following:

1. A formal language, such as predicate calculus, with a semantics that allows states in the world to be expressed in the language.

2. A *goal*, or set of goals. A goal is a logical formula in the formal language. Intuitively, it describes a condition the planning mechanism is to attempt to achieve.

3. A set of *actions*, which can be described in the formal language and are executable in the world by means of output devices.

4. A set of "beliefs," about the world and about itself, expressed as *axioms* in the formal language, including *causal axioms*, expressing facts about what causes or enables or tends to cause or enable what. Among the causal axioms are some we will refer to as *conversational strategies*. We will also include under the heading of "causal axioms" those axioms that specify how one action "decomposes into" one or more other, more primitive actions. These axioms capture the notion of expressing actions at different levels of detail. It is possible for an action to have more than one decomposition. Causal axioms provide the link between goals and actions.

5. A planning process, or a procedure for using causal axioms to derive a *plan* with a sequence of actions that will bring about the goal. The process is nondeterministic; there may be many ways of choosing an action or sequence of actions to satisfy a particular goal or subgoal. We will not consider the problem of choosing among the various plausible options, in the belief that human choice is a mystery whose solution is not accessible to present-day cognitive science.

In the domain of conversation, the planning mechanism will begin with high-level conversational goals and use its causal axioms, including its conversational strategies, to generate a plan whose actions are utterances, gestures, and other conversational moves. Typical conversational plans will require a number of steps to execute and may go awry at any point. Thus we must imagine the planning mechanism working in tandem with two other components—a monitor and a debugger.

The monitor seeks to relate inputs from other participants in a conversation to the conversational plan, in order to extend the plan or judge its success. Research that has tried to develop ways of relating an utterance to a plan may be viewed as work on just such a component. Examples of this research will be found in Grosz (1977), A. Robinson (1978), Hobbs and J. Robinson (1979), Allen (1979), and Genesereth (1978).

In our planning, we are using causal axioms that are at best only plausible, and sometimes actions don't cause what they are expected to cause. If the monitor has learned new information that contradicts what was expected, a debugger must attempt to determine which of the causal axioms happened not to be true, to account for this by searching deeper into the knowledge base for factors not previously considered, and to call on the planner to generate a repair and a new plan.

Given a particular conversational move by a participant, the participant's conversational plan in which the move is embedded is the *formal derivation of the move*. Because of the monitoring and debugging phases, one's plan can change during the course of a conversation. The sequences of plans for all the moves of all the participants in a conversation constitute the *formal derivation of the conversation* as a whole.

There are two possible stances one can take on the significance of a description of a conversation in terms of a planning mechanism. In the first, which might be called the *cognitive stance*, the hypothesized plan is assumed to correspond to a possible, blow-by-blow, computational account of what actually goes on in the speaker's mind. More precisely, there is an interpretation mapping the goals, axioms and plans in the formalism into entities assumed to exist in the mind of the speaker.

The second, *formal stance* would treat the derivation of a conversation as a purely formal description of observable behavior. There is an interpretation mapping the actions of the planning mechanism into the actions of a speaker, but that's as far as it goes. The goals, axioms and plans are only formal constructs. There is no claim of psychological reality.

In a way, the distinction between these two stances is illusory. There is no sufficiently worked-out ontology of mental entities for the cognitive stance to make much sense. Nevertheless, which stance one adopts seems to have consequences in what a researcher looks for. From a formal stance, conversation can be studied as a "social object," in isolation from the cognitive processes of its participants, and abstract rules can be discovered that seem to characterize large classes of conversations. Typically, one tries to identify culturally defined discourse types and rules, that belong to a group without belonging to any particular member. By contrast, one adopting the cognitive stance makes conjectures about possible mental representations and processes implementing these discourse types and rules in individual speakers. For him, rules of turn-taking, for example, do not merely exist; people *know* and *use* them. He may even be interested in showing how the discourse types and rules belonging to the culture arise out of the typical goals, memory structures, and so on, of speaker/listeners.*

In this paper we will adopt the cognitive stance. In doing a microanalysis of a fragment of conversation, we aim for the most detailed correspondence possi-

^{*}There is an intermediate position between the formal and cognitive stances held by some sociolinguists, namely, that it is permissible to talk about some of a speaker's goals and beliefs, those of a distinctively linguistic or discursive character, but impermissible to "psychologize" about other goals.

ble between the formal derivation and what the person actually does, invoking evidence of the sort discussed in Part 6, where possible, to bolster our account. However, the reader is perfectly free to treat our explanations as purely formal descriptions of observable behavior.

The planning metaphor, at the very least, provides an attractive vocabulary for describing conversation, for it seems to accord with the way we feel about our conscious moves and with what we are willing to attribute to our unconscious moves. The nondeterminism of the planning process allows room for our sense of free choice. Unlike more rigid formalisms, e.g. flowcharts, behavior outside the norm is not outside the system; rather it is a result of a less common option being chosen by the planner. Unlike the rule systems proposed by ethnomethodologists (e.g. Sacks, Jefferson & Schegloff, 1974), the planning metaphor allows us to be explicit about the motives that lie behind the strategies we use. Among the various mechanistic metaphors of cognitive psychology, this one seems to detract the least from our humanity.

2.2. Style of Analysis and Program of Research

In the last section, a planning mechanism was defined with five principal aspects:

- 1. Goals.
- 2. Actions.

3. Causal axioms, including conversational strategies, for connecting goals and actions.

4. Some unspecified means for choosing among the options presented by the causal axioms.

5. The planning mechanism itself.

In this section, we consider, in terms of the five aspects, the style of analysis the planning mechanism suggests and the program of research it indicates.

Briefly, the style of microanalysis is this: When we are confronted with a fragment of conversation to be analyzed, we make our best guesses, consistent with everything we know, about the participants' goals, the moves that occur in the conversation, the causal knowledge, including conversational strategies, the participants are using, influences on the choices they make, and the planning processes that seem to be taking place. If we can cast these into the formal language, we have a formal derivation, or explanation, of the conversation.

This is not a particularly radical recommendation. It is what we find in the best of sociolinguistic research (e.g. Labov & Fanshel, 1977; Gumperz, 1979). But whereas there it has the peripheral role of a mode of argumentation or a heuristic for discovery, in the Planning Approach it occupies a central role: it is the English gloss of the formal derivation of the conversation, toward which the entire investigation is aimed.

An individual microanalysis becomes more plausible if it is backed up by a substantial body of research, and here the five aspects appear once more. The

areas of research that are required are on (1) the typical goals that participants have, (2) their actions or moves, (3) the most common conversational strategies, (4) constraints on the choices speakers make, and (5) the operation of the planning mechanism. This indicates a five-fold program of research. By good fortune, the first four are already thriving areas of research in the various fields that study discourse, including linguistics, sociolinguistics, ethnomethodology, psychology, and natural language processing. The Planning Approach has therefore yielded a unified framework in which to view what has heretofore seemed a diverse collection of efforts.

The five areas are to:

1. Identify and classify the most common goals that participants in a conversation seek to satisfy. Halliday (1977) and Grosz (1979) have suggested a three-way classification. They identify *ideational* or *domain goals*, or goals external to the conversation, such as a task jointly engaged in (Grosz, 1977; A. Robinson, 1978; Hobbs & J. Robinson, 1979; Allen & Perrault, 1978), a plan jointly evolved (Linde & Goguen, 1978), or an event jointly experienced; *textual* or *discourse goals*, including *coherence goals*, or the speaker's goals to structure the conversation in a way that will ease the listener's efforts in comprehension (Hobbs, 1978) and goals to refer felicitously (Clark & Marshall, 1978; Reichman, 1978; Grosz & Hendrix, 1979); and *interpersonal* or *social goals*, including the goal of ''communing,'' or maintaining contact, and *image goals*, the speaker's desire to project or maintain a favorable image, or an image consistent with the role he has chosen to play (cf. Goffman, 1974, chapter 14). In the microanalysis in this paper, image and coherence goals play the greatest role.

2. Identify the actions performed by speakers. This includes verbal actions such as use of a particular sentence structure or description or word, as well as nonverbal actions involving intonation (cf. Crystal, 1969) and gesture (cf. Birdwhistell, 1970; Argyle, 1972). Some of these actions are examined in Part 5. It would in addition be useful to have some guidelines in identifying larger scale actions that span a number of turns.

3. Describe common conversational strategies. Many of these are unique to particular individuals, but others are common to large cultures or subcultures. Included are high-level strategies that may span a large number of utterances (cf. Goffman, 1974, chapter 14, for a treatment of such strategies); mid-level strategies for, e.g., introducing a new topic, effecting transitions between topics, managing side sequences (Jefferson, 1972), opening conversations and repairing the openings when they fail (Schiffrin, 1977), passing up one's turn (Wiener & Goodenough, 1977); as well as very local strategies for, e.g., indicating interest with eye gaze (Kendon, 1967), using intonation contour to force a particular interpretation (Sag & Liberman, 1975) or to indicate discourse structure (Bolinger, 1972), using prosodic cues to indicate emotion (Gumperz, 1979), suggesting an ironic outcome with the "Watch something happen" class of constructions (Fillmore, 1979), or holding onto one's turn with a gesture or evaluating something negatively by one's choice of words, as we will see in Part 5. All of these strategies involve certain actions causing or tending to cause certain conversational goals to be satisfied, and ought to be expressible as causal axioms.

4. Identify and classify the most common modes of discourse, or "discourse types," viewed as constraints on the choices a speaker makes. A word of explanation: It is hopeless to try to account for why speakers make the choices they do. But their culture imposes certain constraints on the options they choose. Frequently these constraints are bundled together in the form of a discourse type. The effort to classify discourse types is therefore one way of investigating the constraints on a speaker's choices.

A great deal of work has already been done on classification by sociolinguists and others, who have investigated narratives (e.g. Labov & Waletzky, 1967; Polanyi, 1978), planning discourse (Linde & Goguen, 1978), jokes (Sacks, 1974), descriptions (Linde & Labov, 1975; Chafe, 1979), persuasion dialogs (Archbold, 1976), disputes (Brenneis & Lein, 1977), task-oriented dialogs (Grosz, 1977), and helping dialogs (Mann, Moore & Levin, 1977).

But a caution is in order here. It is possible, given a fairly rich collection of data, to make an arbitrary number of distinctions. There must be some constraints on the kinds of taxonomies we construct. One sometimes hears arguments that taxonomization must precede formalization; an analogy advanced as an argument comes from biology: it would have been impossible for Darwin to conceive the theory of evolution if a taxonomy of the species had not first been constructed. But we can use the biology analogy against unconstrained taxonomizing. There are many principles of classification one can appeal to in classifying the species, for example, mode of locomotion. A taxonomy based on this principle could never have led to the theory of evolution. More important than classifying is identifying the most fruitful *principle of classification*.

The Planning Approach suggests just such a principle of classification: We distinguish a discourse type if a speaker knows he is employing that discourse type, and if that knowledge has a substantial effect on the planning process he engages in, i. e. influences the choices he makes among conversational strategies and the conversational moves he is likely to choose for realizing his goals. Jokes provide a good example; people know when they are telling a joke, and that constrains their next move quite narrowly.

5. Examine real data that will put pressure on the formalism. This can be illustrated by the example of the investigation of syntax. There have been a number of papers that propose new transformations, perhaps designed to handle a particular class of grammatical phenomena—these were especially common in the early days of transformational grammar—and there have been attempts to construct transformational grammars for entire languages. These efforts in syntax correspond to the first three efforts in our program of research. But the most influential papers in syntax have been the ones presenting examples that cause trouble for the current formalisms.

Similar examples need to be found for the Planning Approach, examples of fragments of conversation that are not easily handled by the planning mechanism we have defined. For this purpose, we have chosen a fragment of a dialog in which long-range plans are not easily discernible. The two participants are "just talking," in what seems at first to be a very random and incoherent manner. Most of the rest of the paper will be devoted to a microanalysis of this fragment in terms of the goals and plans of the participants. In the process, we will see order emerge. We can begin to understand why what was said was said.

3. THE DATA TO BE ANALYZED

The fragment of conversation to be analyzed comes from the beginning of a videotaped conversation between a man X and a woman Y. The man enters the room first and sits down. Several minutes later the woman enters carrying a manuscript that happens to be her dissertation and four large manila envelopes. She sits down and they begin the conversation shown below.

Both people are very much aware of the TV camera on the other side of the room and of the microphones on the table in front of them. They appear rather nervous as a result, although Y disclaims any nervousness. It is likely that both are concerned about projecting a favorable image, or at least not projecting an unfavorable one, and Y at least evinces concern about maintaining the conversation. We do not think this setting makes the data less natural, for such concerns are hardly unusual in conversational encounters.

The two have met each other only briefly before, and this is their first lengthy conversation, so in our analysis we do not have to worry about shared knowledge that we lack access to.

Nonverbal activity is bracketed. Brackets at the beginning of two successive lines indicate overlaps. Periods represent half-second intervals in which nothing is said.

- (D1) [Y displays dissertation.]
- (D2) Y displays four bulky envelopes.

(D3) X: What's all this mail?

- (D4) Y: My child is entering a Q-tips art contest.
- (D5) | X grins. |
- You see, you haaa-
- (D6) Y: You don't have any children, obviously. You must . . .
- (D7) You have to either draw or make things with the little Q-tips.
- (D8) So she thinks she's going to win an \$8000 first prize.

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(D9)	So I have to send in this trash for her.		
(D10) (D11)	All these nice things made out of Q-tips. And of course all the Q-tips will fall off.		
(D12) X: (D13) Y: (D14) (D15)	And it's all to be sent to Blair Nebraska, huh? Yeah. This sounds really flaky though. I I never heard of Blair Nebraska and you send it to a P.O. box.		
(D16)	So what happens too if I What happens if you have dishonest mailmen [X leans back in chair and crosses legs.]		
	and they see all these things going to an art contest, so they open it up and change it so that it's being sent from them? [Y leaning forward.]		
	· · ·		
(D17) X:	How would they change it?		
Y:	Well Instead of		
(D18)	Instead of the return address being my address they would put down their address, so they would win, you see.		
(D19)	[Y picks up envelopes, revealing dissertation for the first time since (D1).]		
(D20) Y:	Not that my poor child is going to win.		

(D21)	But anyway.
(D22) X:	I don't think anybody, except for a child, would want to enter a
	Q-tips art contest.
(D23)	Both laugh. Y picks up dissertation and begins to leaf through it.
	Leans back. Shoulders relax.
(D24) Y:	Well, maybe the postman has children.

- (D25) You never can tell.
- (D26) This is my dissertation. It's just been approved.

The gestures, eye gaze, and body positions accompanying the utterances were coded; some are discussed in Section 5.1. In addition, Y was interviewed some time afterward, when many of the problems discussed below had become apparent.

Like almost all transcripts of everyday conversation, this appears incoherent at first. This is especially acute since the conversation is of the "cocktail party" variety. The purpose of the conversation was just to talk. But it is precisely this that makes it good data. It provides an excellent minimal example of how conversation gets planned and of the structure that results, with little intrusion from the surrounding environment. Therefore, the structure we find here we would expect to find in any conversation. In fact, when we examine the conversation closely in terms of what X and Y are trying to accomplish, we discover quite an intricate structure.

4. MICROANALYSIS OF THE DATA

Since most of the action in this conversation is Y's, we concentrate on her plans. A complete treatment would require an analysis of the conversation from X's point of view as well.

We may assume Y has two principal goals—to project a favorable image* and to cooperate with the experimental setup by maintaining the conversation.

The conversation can be divided into four episodes, each characterized by a different problem that faces Y. In the first, (D1)-(D2), Y attempts to introduce first her dissertation, then the mail as a topic. In the second, (D3)-(D9), Y elaborates on the Q-tips. In (D10)-(D18), she tries to continue the conversation by fishing for a productive subtopic, finally hitting on the dishonest mailmen. In (D19)-(D26), due to the failure of this subtopic, she attempts to close the topic and again tries to introduce the dissertation.

^{*}Practitioners of certain modes of discourse about discourse are not licensed to speak of goals such as this, but that does not mean they do not exist and matter, nor that there is not evidence that can bear on what they are.

Each of these episodes exhibits a high degree of internal coherence. Each provides a different example of the speaker's ability to manipulate the topic of conversation.

4.1. Attempting to Introduce Topics

Y's initial problem is to introduce a topic that will cast her in a favorable light. She has the material for it: Her dissertation has just been approved, and if they could talk about that, X would conclude she was at least intelligent enough to earn a Ph.D. degree.*

Here's where the Catch 22 comes in, however. If X believes Y is intelligent, then X will think favorably of Y. But if X believes Y has uttered something with the intention of causing X to believe Y is intelligent, the utterance will be interpreted as boasting, and will make X think unfavorably of Y. Thus for Y to introduce a topic that will lead to a positive image too directly is risky.

However, if she can get X to introduce the dissertation, she will have achieved the goal of talking about it without the side effect of boasting about it. To get X to introduce it, she can display it prominently, and at last, we have arrived at an action that is directly executable. Y waves the dissertation about a bit. X does not pick up on it, and the plan fails.

Another way to convey a favorable image is to project the image of a good mother, and talking about the good work of one's child is one way to do this. The problem as before is to introduce the topic, and the same hitch as before presents itself—how to avoid boasting. The solution is the same as before. Y displays the envelopes, and the plan works as X asks, "What's all this mail?"

A broader look at the entire fragment of conversation seems to reveal a more complex goal structure here. During most of the fragment, Y goes through what has to be described as a mock checking sequence. She first picks up the envelopes, then she puts some of them in her lap, she checks the addresses, turns them over to check that they're sealed, then returns them to the table. We say "mock" because she has to have checked them before, and when she checks them now, she does so only in a very incomplete and uninvolved way. While she is checking the envelopes, she is also talking about them, and at certain points discussed below, her place in the checking sequence seems to partially generate the content of what she is saying. Then toward the end of the fragment she picks up the dissertation and begins checking that, but again in a very haphazard way. At the very end, she again begins talking about what she is checking—now, the dissertation. This leads us to hypothesize that introducing the mail as a topic was

^{*}It is more likely that Y wants to impress the unknown television audience. If she had known the sort of microanalysis the conversation would be subjected to, she would have known that was hopeless.

in fact only the first step in a new and more elaborate plan to introduce the dissertation.

Figure 1 illustrates the sequence of plans Y seems to have developed. (Joined branches are conjunctive, unjoined branches are disjunctive, and the arrow represents temporal ordering.)

4.2. An Answer Perturbed

At first glance, Y's answer seems somewhat incoherent. But let's examine it more closely. To describe mail, one should describe its contents and destination,* so an answer might be

- (1) CONTENTS: The envelopes contain Q-tip designs.
- (2) DESTINATION: I'm sending them in to a contest.

In fact, (2) appears, almost as is, in (D9). But (1) is a bit unusual; the Q-tip designs require some explanation. Y must tell of the situation that gave rise to them—the Q-tips art contest. Since this is also unusual, she has to elaborate on the nature of the contest and might, among other things, specify what the contestant must make or do (the entry) and something about the prize structure:

(3) My child is entering a Q-tips art contest.

ELABORATION:

(4) ENTRY: You have to draw or make things with Q-tips.

(5) PRIZE: There is an \$8000 first prize.

Y begins this orderly answer. She says (3) and then begins her elaboration (4). But she is interrupted, in a way that changes the rest of her answer significantly.

While just beginning (4) she looks up, the smile that X has been trying to suppress breaks into a grin, and they both laugh. His reaction to the notion of a Q-tips art contest is a negative evaluation of sorts. Y must therefore justify her involvement if she is going to maintain a favorable image. She does so by saying

(D6) You don't have any children, obviously.

The implicit line of reasoning is—if X had children, then X would understand Y's situation, and hence not evaluate negatively. So (D6) is an accusation of ignorance as a defense against the negative evaluation. This move is examined more closely in section 6.1.

The next utterance (D7) is unaffected by the interruption, since it was entirely planned out before. There are several indications of this in her gestures. The rest of her answer, however, does seem affected in subtle ways.

The next utterance

(D8) So she thinks she's going to win an \$8000 first prize,

^{*}Or its source, depending on whether the stamp is postmarked or not.

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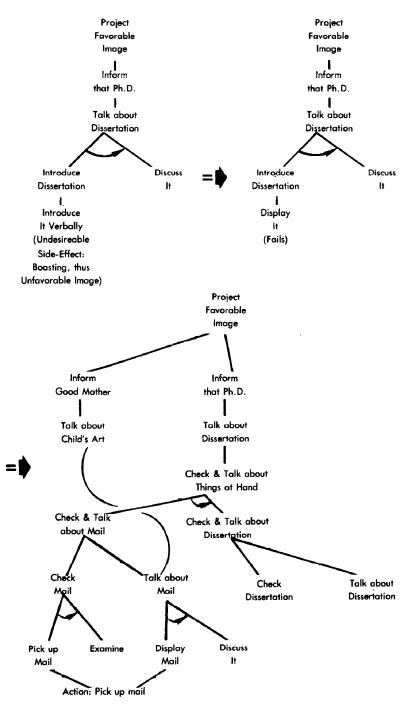


Figure 1

is quite problematic. It does convey the information in (5). But (5) is not really an essential part of the background information for the answer to X is question, for it does not explain anything that is out of the ordinary.

One possible explanation for Y's saying (D8) is that the daughter's high expectations provide a very strong motivation for Y to take the trouble to mail the entries. One does not like to shatter one's child's dreams. For this reason, (D8) functions as a further retort to X's negative evaluation.

The next utterance, "So I have to send in this trash for her," completes the answer. But it also defends against X's evaluation. We will examine how in Section 6.1.*

4.3. Searching for Something to Say

It is now X's turn to talk, but he doesn't, so Y must continue in a way that coheres with what has just been said. Her first attempt involves an inappropriate elaboration (D10), uttered in a forceless, offhand manner. But it is also coherent to say ''what happens next.'' (This has been called the Occasion coherence relation (Hobbs, 1978)). Sending in the Q-tip designs provides the occasion for them to fall off. Hence, (D11) continues coherently.

She has now tapped into a productive topic, so she thinks—possible mishaps to the designs on their way to contest headquarters. At this point X interposes with the remark that it is all going to Blair, Nebraska.

It is good to pause here to look at what X has been doing all this time, for the conversation has quite a different structure from his perspective. At the beginning, he leaned forward and asked his question, "What's all this mail?" Mail is characterized by its contents and its destination. He reacted a bit to Y's description of the content. Then he examined the envelopes on the table, and noted that it was all going to Blair, Nebraska. It is likely that this is no more than a follow-up to his question about the nature of the mail.

But Y, rather than deducing the place of this remark in X's conversational plan, such as it is, incorporates it into her own. She takes Blair, Nebraska to be an example of sending the packages out into the unknown, and states the generalization of which Blair, Nebraska is one example, namely that the situation is flaky. Then she gives a further example, that the destination is a post office box. At this point, she pops up to the general topic of mishaps, of which the Q-tips falling off and the strange destination are two examples, and gives her third example, which she apparently believes will turn out to be a productive subtopic—the dishonest mailmen.

Figure 2 illustrates this development.

The source of the dishonest mailmen scenario, the fragment's closest approach to literature, gets at the heart of the creative use of language, and remains

^{*}This segment of the conversation is examined in much greater detail in Hobbs (1978).

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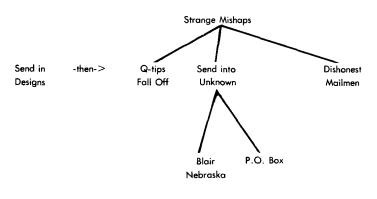


Figure 2

a mystery. In the interview we attempted to get some insight into this process, and got instead a further burst of such creativity:

- Int: Do you have any idea what made you think of this as a next thing to talk about?
- Y: It just followed naturally from the discussion before. Those are the kinds of things I think about at night. I mean . . . If [X] didn't say anything I could y'know . . . You could continue on and start talking about the problems of the bureaucracy of the post office and to their uniforms and whether or not they should carry mace and problems of attack dogs. I mean you could go on forever.

One conjecture we could make is that the mock checking sequence she seems to be going through prompts her to consider all the things that could go wrong. Just before she proposed the dishonest mailmen scenario, she was checking the address and return address on one of the envelopes. What could go wrong with the return address is that someone could change it.

In (D16) Y confronts X, demanding a response with her direct "what if" question. There is a pause of 3½ seconds. This is very long for a conversation like this, and it has a humorous effect on most viewers of the videotape. X has not been interested in the whole topic—in Y's words during the interview "Q-tips aren't a big grabber in his life." As soon as she began to talk about the dishonest mailmen, he leaned back in his chair, threw his arm over the back of the chair, and crossed his legs, in a kind of defensive withdrawal. Then in response to Y's question, X does one of the worst things he could do with this topic—he takes it seriously, and consequently dismisses it as a possibility.

Y responds by trying to construct a serious means by which the disaster could happen, and finally it becomes apparent that the topic has failed on all counts—it is not productive of further conversation and it is not making her look good. She decides to cut bait and introduce a new topic, her original choice, the dissertation.

4.5. Escaping from a Failed Topic

She now faces the final topic-manipulation problem that we will examine—how to escape the current topic. When asked a question, she must answer if she is to cohere. If what is said to her reflects unfavorably on her, then she should retort. Finally, it is incoherent to suddenly switch topics—or insofar as it is coherent, it is an admission of the failure of the previous topic.

Y is thus faced with three subgoals in pursuit of maintaining the conversation in a way that will make her look good—she must salvage the current topic by arguing for the scenario's plausibility, close the current topic, and introduce the dissertation as a new topic. These three goals interweave in her next sequence of utterances and actions. She now displays the thesis for the first time since (D1), by removing the envelopes from on top of it. She has already defended plausibility in (D18), so she is free to close the topic. One way to do this is to deny the relevance of the topic to practical affairs, which she does with "Not that my poor child is going to win." At this point however, X won't let go. He responds to the whole idea with "I don't think anybody, except for a child, would want to enter a Q-tips art contest." This challenge puts Y back in the position of having to retort and then close again before introducing the new topic. She retorts with "Maybe the postman has children," thereby denying the force of his argument, and then says "You never can tell," indicating that it is beyond their means at present to settle the question. She has thereby closed the topic again. In (D23) she has already picked up the dissertation and started to leaf through it, making the introduction of it as a topic less of a break with ongoing events. Then she says (D26), "This is my dissertation," thus succeeding in her original goal.

Y utters (D26) with relatively flat intonation and whispered delivery, conveying a strong sense of "triumph." This makes sense within our top-down exposition of the context of the utterances in terms of Y's long-term plans. It is interesting to note, however, that a bottom-up analysis that confined itself strictly to linguistic and discursive goals could not explain this sense of triumph. (D26) apparently follows abruptly on (D24) and (D25), "Well, maybe the postman has children. You never can tell." Yet it does nothing to expand or comment on what has preceded. This might serve to establish (D26) as a topic-initiating or topic-shifting utterance, but does not account for its "goal-achieved" delivery.* In-

^{*}Even if it were argued that the mere shifting of topics away from something that had become unfruitful and awkward constitutes sufficient grounds for "triumph," it is necessary to posit goals of a higher-level than, for example, a discourse level "shift topic." If this were not the case, we would expect all topic shifts to have this sense, or, alternatively, we would have to consider topic-initiating or topic-shifting utterances with a "triumph" sense to be in free variation with those without such a sense.

deed, nowhere in the text itself can we find justification for or foreshadowing of that sense of (D26).

As soon as we consider the nonverbal sequences that accompany the utterances, we find evidence of a larger pattern in which (D26) occupies a natural place. At the very beginning of the fragment, the dissertation is displayed prominently before being placed at the *bottom* of the stack of envelopes, which then becomes the object of the mock checking activity. Uncovering (discovering) the dissertation again at (D19), after the envelopes have been checked, occurs not accidentally immediately before her first attempt to shift topics (D20 and D21). This leads us to postulate that the same higher-level goals which serve to initiate the nonverbal activity at the beginning of the fragment are satisfied at its end when the dissertation is finally introduced explicitly into the conversation. This marks the achievement of the original goal and closes that portion of the conversation that we torment with our microanalysis.

5. COMPUTATIONAL MECHANISMS

5.1. Multiple Acts in Single Utterances

In contrast to robot planning, where a single goal is realized by a sequence of actions, in conversation a single utterance frequently effects multiple goals. This is because a single utterance is not a single act but a composite of many acts, each of which can realize separate goals. In this section, two illustrations of this are given. In the first, gestures, eye gaze, and body position are used for realizing the speaker's goals. In the second, we see that the various lexical choices that go into making a sentence provide loci at which diverse goals can operate.

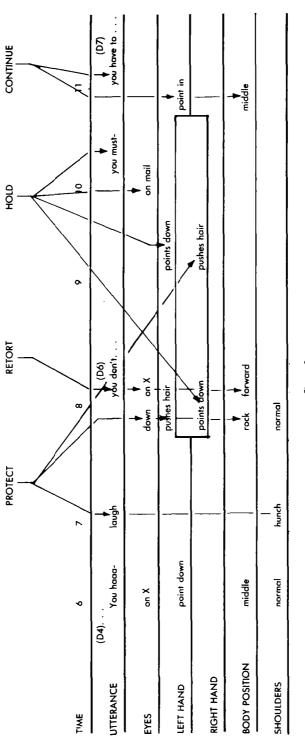
The first example is (D6)

(D6) You don't have any children, obviously.

and its accompanying gestures. We can assume that Y has three goals while uttering (D6). She has to PROTECT herself from the negative evaluation. She wants to take the offensive and RETORT, and she wants to HOLD the floor for the continuation of the answer she has already begun. These three goals are realized in a variety of ways in a very complex sequence of gestures. (See Figure 3.)

At the beginning of utterance (D4), both participants are looking down at the envelopes. Halfway through (D4), Y looks up at X. At the beginning of "You see," X looks up at Y. He is clearly suppressing a smile, and in the next second he breaks into a grin. X responds immediately by hunching her shoulders and laughing (PROTECT), and the segment that is analyzed here begins.

During utterances (D3) and (D4), Y's body is at a moderate angle, leaning slightly forward but not too far. She rocks a bit when she laughs, and as she begins utterance (D6), she leans forward slightly. She remains at that angle until





resuming her answer in (D7), at which point she reassumes her former position. It is as if her body position is bracketing the side sequence (D6), and her forward angle seems to accord with her aggressive retort (RETORT).

Her eye gaze also accords with the aggressive reply. The usual behavior for eye gaze was catalogued by Kendon (1967) and is quite apparent in our record of the Q-tips conversation. Typically, a speaker will look down for the first part of an utterance, as though planning it out. During the last part, a speaker will generally look up at the listener, as though monitoring its effect. Y, however, after looking down during her laughter, looks up at X simultaneous with the beginning of utterance (D6). It seems reasonable to attribute this marked behavior to the goal RETORT. Then just before the end of the utterance she looks down at the mail again. This could be to HOLD her turn.

While saying (D7)

(D7) You have to either draw or make things with the little Q-tips,

she goes through a fascinating sequence of gestures. On the word "either" her two hands are in front of her, with the two index fingers pointing at each other, as though to pose the two alternatives. On the word "draw," she draws a circle in the air with her left index finger. On the word "make," both her index fingers are pointing downward toward the envelopes, and on "Q-tips" she grasps the sides of the envelopes.

This sequence of gestures interacts with the interruption (D6) in a curious way. As she says "You haaa-" her hands are moving toward each other with the index fingers pointing at a slightly downward angle, as though preparing for the gesture associated with "either." Then the following happens during (D6): She first pushes her hair back with her left hand (PROTECT), but at the same time her right hand remains in position, index finger pointing down at a slight angle. Then she pushes her hair back with her right hand (PROTECT), while her left hand reassumes that position, index finger pointing downward. It is as if the hand not pushing her hair back, is holding the floor for the next utterance (D7), which she has already planned and begun (HOLD).

Then we come to the false start, "You must-". This looks like a simple performance error until we notice the following: It took the left and right hands exactly the same amount of time to push the hair back. Y completed the utterance (D6) slightly before the right hand completed its half of the gesture. Thus the right hand was not yet free for the gestural accompaniment for utterance (D7). Yet Y did not want to risk losing the floor through a momentary silence. It seems reasonable to conjecture that the false start was generated by the goal HOLD to make the timing come out right.

Finally the immediate repair to Y's plan is accomplished, and Y is ready to continue with her interrupted answer. Realizing a goal we might call CON-TINUE, Y moves her hands so that the index fingers are pointing directly at each other, returns the body to its middle position, and initiates utterance (D7).

The image that suggests itself is of the modalities—eye gaze, hands, body position, and so on—as separate conveyor belts passing a single station, and of the goals as agents at this station. The goals have various material at their disposal for actualizing themselves. That is, there are causal axioms of the form "A cause G," where G is a goal and A is an executable action in one of the modalities. A goal can load its material onto the belt when there is a match between what the goal can use and what is appropriate for a given modality, or conveyor belt, and when no stronger goal has already taken charge of the modality by filling it with its own material.

Figure 3 illustrates this process. The horizontal lines represent the different modalities. The numbers on the TIME line are seconds since the beginning of the segment. The four relevant goals are written across the top of the figure. An arrow from a goal to the beginning of an action on some modality indicates that that action was placed there by that goal. For instance, the arrow from the goal HOLD to the action "on mail" on the EYES track means that Y directed her gaze to the mail to HOLD onto her turn.

Utterance (D9)

(D9) So I have to send in this trash for her,

also effects multiple goals and suggests a similar mechanism. (D9) simultaneously answers a question, explains the motivation for an action, disavows the same action, and is humorous.

There seem to be at least three goals operating at this point. First, if Y is to cohere, she must complete her ANSWER of the question (D3) by conveying the information in (2). Moreover, the goal of defending against the negative evaluation remains, leading to two subgoals: She wants to show that her involvement results from some inexorable external circumstances (call this MOTIVATE), and to DISTANCE herself from the events by indicating that they are not a serious concern of hers.

Realizing all these goals in a single utterance suggests a variation on the above mechanism: View the utterance as a conveyer belt with slots for each of its elements. The goals compete to fill these slots with lexical or syntactic material that will aid their own realization. Filling the slot, as before, is a matter of finding a match between what the sentence requires and the resources a goal has available. (A more pedestrian description would speak of looping through the slots, and for each slot, looping through the goals, and so on.)

Figure 4 illustrates this process.

The goal ANSWER has determined the unmarked propositional content of the utterance at what Thompson (1977) has called the strategic level. At Thompson's tactical level, certain unmarked lexical choices are displaced with material provided by other goals. Thus, MOTIVATE supplies the conjunction 'so'' to indicate that Y's sending in the envelopes is due to her child's high expectations. MOTIVATE also replaces the present progressive tense with

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DECISIONS:	UNMARKED:	ACTUAL:	SOURCE:
Conjunction	_	so	MOTIVATE
Subject	1	I.	ANSWER
Aspect	Prog	have to	MOTIVATE
Verb	send	send	ANSWER
Destination	in	in	ANSWER
Object	these	this trash	DISTANCE
Beneficiary	-	for her	MOTIVATE
	Figure	4	

"have to;" Y's obligation excuses her for carrying around an armful of Q-tips. "For her" in the beneficiary slot indicates the circumstances behind the obligation.

Since those things one takes seriously, one necessarily values, one way to create DISTANCE is to evaluate the Q-tip designs negatively. Noun choice is a rich resource for such evaluations. The word "trash" means material with no value, and fits the bill perfectly.

An utterance needs to be viewed not as a single action, but as a bundle of actions, happening simultaneously or in quick succession. We need to determine the principle actions, or choice points, that go into the making of the typical sentence. The following seems a plausible version of a catalog of actions: For the "verbal" aspects of the utterance, the speaker chooses one or more propositions to convey. He chooses the properties to convey for referential purposes. He may decide to plow some of the information to be asserted into the presuppositional structure of the sentence. He may choose a "nonneutral" grammatical structure. He must choose lexical items for each of the slots in the message thus constructed. For the nonverbal aspects of the utterances, he must choose an intonation contour; this itself may involve several decisions. Finally, each of the modalities—eye gaze, body position, gesture—must be filled in some appropriate way, even if only with a neutral option.

Each of these aspects of an utterance are resources the speaker can utilize to realize his goals.

5.2. Bidirectional Planning for a Next Utterance

Notice something about the segment from (D4) to (D16). First the daughter makes something to put into the envelopes (D4, D7), then Y sends them in (D9), they are in the mail (D11), they arrive in Blair, Nebraska (D14), and are put into a P.O. box (D15) by mailmen (D16). What we have is the most mundane story imaginable of mail going to its destination. But Y has infused humor into this framework at every point, transforming dull raw material into the stuff of a good conversation. This is very suggestive about how utterances get planned.

A bidirectional search for a plan works not only top down from the goal to

the actions, but also bottom up from whatever moves are currently possible to the goal. In the blocks world, this would be a bad idea, for there are simply too few constraints on the next move. But in conversation, the tendency, once a schema is tapped, to follow the natural flow from one event to the next may constrain the possible next moves enough to make a bidirectional search feasible.

For example, we can imagine the initial stages of planning utterance (D11), "And of course all the Q-tips will fall off . . . in the mail," going as follows: Top down—Since the beginning, Y has had the goal of being humorous as a way of projecting a favorable image. Bottom-up—The next step in the mail scenario after the sending is that the envelopes are "in the mail" for a while. The design's fragility was a concern in packing and is called to mind because of Y's mock checking sequence, so associated with this step in the scenario is the possibility that the Q-tips might pop off. This is recognized as a mishap, and possible mishaps are a source of humor. Thus we have the link between the top-down and bottom-up searches for a plan, and the next step in the schema, as modified, will serve her purposes.

Once tapped into, the "mishaps" strategy gives a productive way of transforming further steps in the mundane scenario into conversational material. Bottom-up, we ask what happens next; top-down, we ask how this can be made interesting.*

METHODOLOGICAL DIFFICULTIES

The problem with the foregoing microanalysis is obvious. Plausible as it is, it is still speculative. How much represents processing the participants were doing and how much the authors' invention? How can we minimize such speculation?

There are a number of kinds of evidence we can use to bolster our accounts of conversational planning, and several have been used in this instance. None is perfect. Among them:

1. Interviewing the participants afterward: One obtains mixed results with this. The participants are typically quite certain and probably reliable in identifying the referents of referential phrases (Mann et al., 1975), quite unreliable in offering insights into the minor bumblings and ineffective moves that microanalysis tends to turn up. Perhaps the most interesting phenomenon in interviews is what might be called the "Doppelganger effect." As Y sits and watches the videotape, X on the videotape tells a joke, Y on the videotape laughs, and Y watching the videotape laughs in exactly the same way, at exactly the same point. In other variations, Y expanded on topics in the interview that had been cut

^{*}Hayes-Roth et al. (1979) examine the problem of planning errands and show the need not just for bidirectional planning, but for what they call opportunistic planning. In addition to top-down and bottom-up components, there are also "middle-out" components.

short in the original conversation. Her excursus on the perils of being a mailman (6) is an example of this.*

2. Use oneself as a participant: Instead of interviewing, one simply introspects. Labov and Fanshel (1977, chapter 11) mention difficulties with this.

3. Choosing situations in which there is an "authority" on the participants' mental states: In Labov and Fanshel's analysis of a therapy session, the therapist is the expert on the patient's motivations, while psychoanalytic theory provides the explanations of the therapist's behavior. In the task-oriented dialogs examined by Grosz (1977), there are well-defined goals and a highly structured knowledge base, and it is reasonable to assume the task model we would construct is the same as the one the participants have internalized; this at least gives us authoritative access to the participants' *domain* goals and plans. Concerning the mental states of those recorded in the Watergate transcripts, investigated by Linde and Goguen (1978), volumes have been written and can be used as corroborating evidence.

4. Using videotape: This is extremely difficult to transcribe, and the additional information is harder to pin down than the linguistic data. We know much less about the significance of gestures and eye gaze than about the meanings of sentences. The additional information frequently disambiguates and clarifies, however. It is a common experience for one not to be able to make any sense at all out of a transcript, and to have it make perfect sense when watching the videotape.

Two examples will illustrate this. In Section 4.3, X's utterance (D12) was analyzed as a follow-up question on the nature of the mail. Some people have argued, however, that he could have been feeding Y material for her ''strange mishaps'' topic. The plausibility of the latter fades when one views the tape and sees the coherence of gesture and body position between X's initial question and (D12), and the break between that and the grouping of gestures and body position that begins when he discovers and rejects Y's development of that topic.

The second example is from Turner (1976), cited by Wootton (1975). In the first moments of a conversation between a therapist and a new patient, the following exchange occurs:

- T6: What do you do?
- P6: I'm a nurse, but my husband won't let me work.
- T7: How old are you?

Turner takes T7 to be a comment on P6, criticizing the patient for not taking responsibility herself. Wootton suggests the more mundane interpretation that T7

^{*}The argument that an interview merely produces more data, no different in kind from the original conversation, is not valid, because we take different perspectives on the two. In the original, we are concerned with gestures, false starts, hesitations, intonation, repairs, and so on. We are not in the least interested in the truth value of the utterances. In the interview, it is only the truth value that concerns us.

is intended to elicit essential background information. This ambiguity could well be resolved by intonation, gesture, and body position. For example, stress on "old" would favor the mundane interpretation, stress on "are" the comment interpretation.

5. Looking for distributional regularities: This is possible for certain relatively simple phenomena, such as eye gaze (Kendon, 1967). But for more abstract rules, such as "To distance yourself from something, evaluate it negatively," it is so difficult to recognize the goal and the action themselves that there seems little hope for large-scale studies of their cooccurrence, especially since many rules are specific to particular microcultures.

The best any of these methods can do is to eliminate some interpretations. They can never reveal the truth. From a theoretical point of view, however, we have an escape:

A theory of conversation would concern itself with utterances that are appropriate in particular contexts to particular conversational goals. Since this data is not exhaustively presented, the theory would have to make predictions to verify that it covered the data, so we need to be precise about what we can expect our theory to predict. We cannot expect predictions of the utterances, given only the context and the speaker's goals, any more than we can expect a theory of syntax to predict utterances, given only the speaker's intent to speak grammatically. A goal can be realized in many ways, and the mystery of human choice intervenes. The most we can hope for is to predict the set of possible utterances. But this set exists as data only in the form of its characteristic function,* the appropriateness judgments of a competent observer. It is this that the theory should predict, just as a theory of syntax predicts grammaticality judgments.

The best observer is someone with the greatest possible access to the context of utterance and the speaker's conversational goals. But this is just the speaker herself. In studying real conversation, we may assume utterances to be appropriate in context unless there is strong evidence to the contrary. We assume inappropriateness only with the greatest reluctance. The fact that a competent speaker uttered a sentence and did not retract it is generally the best appropriateness judgment we have. This assumption gives us a very large collection at least of positive judgments.

Deciding to predict appropriateness judgments makes our job easier. To predict an utterance, we would have to show why a derivation of the utterance from the conversational goals was chosen over derivations of all other possible utterances. To predict the appropriateness judgment, we need only show that *some* derivation exists.

In brief, we will never be able to say what went on in the actual production of the conversation, only what *could* and *couldn't* have gone on. But in this, our

^{*}The characteristic function of a set S is a function f such that f(x) = 1 if x is in S, O otherwise.

situation is no different from the rest of cognitive science. The best we can do is to know all we can and to tell a story that contradicts nothing we know.

8. DO PEOPLE TALK TO EACH OTHER?

It is by now a truism that comprehension involves deducing the speaker's intention. But this notion has received insufficient analysis. It is coherent as it stands in a framework which views an utterance as having a single literal meaning and a single intention or speaker's meaning, which may or may not be the same. But in a framework that replaces a single intention with many goals, at many different levels, in a highly structured, ongoing, changing plan, it becomes problematic. There are two difficulties that arise immediately, one representing a sophistication in people that the standard view fails to capture, and one a lack of sophistication in people it fails to excuse.

The first problem is: At what level must the listener understand the speaker's plan? Consider the extremes—It is certainly the case that a listener must discover that a speaker's goal in asking "What time is it?" is to find out the time. On the other hand, it is not necessary to discover that a person's goal in telling you a story is to make you feel positive toward him, and in fact, to respond too directly to this global goal with, for example, "I like you" would be an abrupt move. The speaker has a whole range of goals, some of which it is necessary to respond to and some of which it is inappropriate to respond to, and we need to develop a finer sense of which is which.

A plausible beginning of an answer is that it is appropriate to respond to goals you are intended to recognize, and the speaker will provide you with adequate signals to discern these (cf. Cohen, 1978). Thus, when A asks B "Do you have a watch?" A intends for B to understand that A's goal is to learn the time, but A does not intend for B to understand that A's goal is to learn whether he will be late to a concert. But this is still a bit too simple. It is appropriate to reply to a lie with an accusation that it is a lie, even though the liar did not intend his goal of deceiving to be discerned.

The second problem is that very frequently in quite normal conversations, the participants are too involved in their own goals to address each other's goals. In fact, the more one investigates conversation, the more it seems that people talk past each other, for precisely that reason. We will give three examples.*

The first is the Q-tips conversation. For X, the fragment of conversation we have investigated breaks into two episodes, evident from body position as well as from content. In the first, X is leaning forward trying to determine the nature of the mail. In the second, he leans back and rejects the topic of the dishonest mailmen, first by his silence, then by his overly literal questions. This structure does not mesh well with the structure of Y's side of the conversation, and the

*Gumperz (1979) also gives a striking example of this.

mismatch shows up in two examples cited above: What for him is a mere confirmation of the mail's destination (D12) is for her an example of strange mishaps, and when she tries to escape from the dishonest mailmen topic, he pulls her back in (D22). As the conversation continues, the mismatch continues. While speaking of the dissertation, Y wants to discuss its substance, X wants to know if he is cited.

The second example comes from a dialog, collected by Grosz (1977), conducted over terminals between an expert and an apprentice engaged in repairing an air compressor. In one stretch several minutes long, the apprentice thinks the conversation is about the trouble she is having loosening a bolt. But in fact the expert is trying to get her to stop using the pliers because it will strip the bolt. The apprentice wasn't aware of this discrepancy until she was interviewed some time later.

The final example comes from a dialog between a radio talk show host H and a woman W who calls in to tell about her worst blind date.* For the first half of the dialog, H is trying to turn everything W says into a joke, while W is trying to get on with her story. It is clear that H doesn't expect his typical caller to have a good story and feels he must entertain his audience at the caller's expense. Suddenly, when W says she stole her date's car, H takes interest, and makes her repeat herself twice. From then on, H is trying to extract more good material from W. But she has already told her story and now only elaborates it with mundane details.

Given our account of the mechanisms of interaction, none of this should be surprising. A participant in a conversation is viewed as a planning mechanism whose behavior is occasionally altered because of input produced by other such planning mechanisms. It is true that his plans may involve the goals, plans, and beliefs of the other participants, and in fact it may be one of his most urgent goals to aid the others toward their goals. But all of this is seen from inside the black box, and when the details of processing are focussed upon, it is such a close-up view that the other seems almost to disappear. His nature and his goals are imperfectly understood and become relevant only by becoming part of or interfering with the speaker's own plan.

This view is similar to the "toolmaker metaphor for communication" suggested by Reddy (1979) as an antidote to the standard "conduit metaphor." In the toolmaker metaphor, each participant is viewed as living in his own kind of world. The messages he gets from others are only the sparsest blueprints of objects designed for the sender's world. The receiver must reconstruct from the blueprints an object that will be useful in his own world. In the toolmaker metaphor, failure to communicate is not aberrant; it is the norm.

Nevertheless, communication is the ideal toward which conversation aims, and there are no doubt essential properties of conversation that arise out of the

^{*}We are indebted to Bill Mann for making this transcript available to us.

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nature of that experience. The more elaborate view of a speaker's goals and plans presented here enables us to address in a more detailed way what it is to communicate. While fragments such as the one analyzed in this paper, coming from the beginning of a conversation in which topic and status are being negotiated, provide a good challenge for the Planning Approach, they are not sufficient for investigating the nature of communication. For this, we need to study examples of conversations in which communication in fact succeeds, rare though they be.

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