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1 Article

# 2 Correlates of COVID-19 vaccine acceptance, hesitancy and re- 3 fusial among employees of a safety net California county health 4 system with an early and aggressive vaccination program: Re- 5 sults from a cross-sectional survey

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**Abstract:** Information on vaccine acceptance among healthcare workers is needed as health professionals provide front line care to COVID-19 patients. We developed and implemented an anonymous internet-based cross-sectional survey with direct solicitation among employees of a safety net health system. Items queried demographic and health-related characteristics, experience with and knowledge of COVID-19, and determinants of decisions to vaccinate. COVID-19 vaccine acceptance groups (acceptors, hesitant, refusers) were defined; an adapted version of the WHO vaccine hesitancy scale was included. The survey demonstrated good reliability (Cronbach's alpha = 0.92 for vaccine hesitancy scale; 0.93 for determinants). General linear and logistic regression methods examined factors which were univariately associated with vaccine hesitancy and vaccine acceptance, respectively. Multivariable models were constructed with stepwise model-building procedures. Race/ethnicity, marital status, job classification, immunocompromised status, flu vaccination and childhood vaccination opinions independently predicted hesitancy scale scores. Gender, education, job classification and BMI independently predicted acceptance, hesitancy and refusal groups. Among hesitant employees, uncertainty was reflected in reports of motivating factors influencing their indecision. Despite a strong employee-support environment and job protection, respondents reported physical and mental health effects. Appreciation of varied reasons for refusing vaccination should lead to culturally sensitive interventions to increase vaccination rates in healthcare workers.

**Keywords:** vaccine hesitancy, COVID-19, pandemic, SARS-CoV-2, healthcare workers, vaccine acceptance, physicians, nurses, determinants

## 1. Introduction

The success of any vaccination program is dependent on a number of interconnected and interdependent actions. These include development of vaccine, testing for efficacy and safety, rapid distribution to the population and acceptance by

42 recipients. The latter issue of vaccine uptake [1] is critical, and can be characterized as  
43 vaccine acceptance, refusal or hesitancy. Vaccine hesitancy is formally defined as a  
44 “delay in acceptance or refusal of vaccines despite availability of vaccine services”[2],  
45 and is acknowledged as complex and context-specific with the potential to vary across  
46 time and place. Factors that may influence vaccine acceptance include complacency,  
47 access to vaccination sources, confidence in the safety and efficacy and perceived intent  
48 of the agencies providing the vaccine[3].

49 Historically, themes have characterized perspectives among individuals who are  
50 vaccine hesitant in the United States (US)[4-6] and are not mutually exclusive. One is a  
51 distrust of government and a desire to retain individual liberties including the right to  
52 make their own decisions versus governmental-imposed actions [4,6]. Second, are  
53 philosophical beliefs that stress the purity of the human body [7,8], and further, are fears  
54 and controversies related to vaccine safety [6]. The spread of the more infectious  
55 SARS-CoV-2 delta variant in the US and the surge in new cases mainly in the  
56 unvaccinated demonstrates the liability of personal decisions on vaccine acceptance.  
57 Vaccine hesitancy is global and not limited to the current COVID-19 pandemic; it has, in  
58 part, been blamed for international resurgences of infectious disease outbreaks such as  
59 measles, which had previously been brought under control [7].

60 Since the emergence of the SARS-CoV-2 virus in late 2019 in Wuhan, China,  
61 there have been an excess of 216 million confirmed cases and 4.5 million deaths  
62 globally[9], with the US having the highest number of deaths at approximately 640,000  
63 as of September 1, 2021 [10]. The pandemic has strained public health and medical  
64 systems, caused severe illness and death among a proportion of those infected  
65 overwhelming hospitals and healthcare workers, and caused major disruptions of daily  
66 life[11]. While non-pharmaceutical public health interventions (NPIs) aimed at slowing  
67 the spread of SARS-CoV-2 were key components of the early pandemic response, the  
68 availability of vaccines against COVID-19 beginning in January 2021 in the US has  
69 enhanced and strengthened primary prevention strategies. As such, vaccine uptake  
70 among populations eligible for vaccination is essential to ending the pandemic.

71 A consequence of the rapid development of successful vaccines during the  
72 COVID-19 pandemic has brought into refocus the issue of vaccine hesitancy, which the  
73 WHO has previously identified as one of the top ten global health threats of 2019  
74 [12]. Surveys of the general US population between November 2020 and March 2021  
75 prior to when the current study was conducted showed that the proportion who plan to  
76 be vaccinated has increased during this time. However, depending on the survey, 14-17%  
77 have expressed hesitancy and 10-15% report that they definitely won't get  
78 vaccinated[13-16]. This raises concerns as to whether reaching herd immunity in the US  
79 will be achievable.

80 While the US population has been surveyed recurrently and assessments  
81 provide insights into factors influencing a person's decision to accept vaccination [17-21],  
82 fewer studies of COVID-19 vaccine hesitancy have focused on healthcare workers and  
83 health system employees [22-24]. One survey between September and October 2020

84 found that 35% of health system employees expressed apprehension concerning the  
85 possibility of serious adverse events from vaccines, with 67% reporting they would  
86 delay COVID-19 vaccination if a vaccine became available[22]. A Kaiser Family  
87 Foundation/Washington Post survey in March 2021 indicated that 48% of healthcare  
88 workers surveyed had not been vaccinated with 12% undecided about vaccination and  
89 18% not planning to get vaccinated[25]. A review of studies among healthcare workers  
90 which included several from the US identified common reasons provided by hesitant  
91 employees [26]. However, all surveys were conducted prior to vaccines becoming  
92 available in the US or within the first month after they were administered and suggested  
93 that the fraction of the population that is hesitant may have decreased over the one-year  
94 period covered by the review, indicating as did another study [27] that timing may have  
95 had an effect on hesitancy.

96 Information on vaccine acceptance, hesitancy and refusal among healthcare  
97 workers is needed as doctors, nurses, physician assistants, pharmacists and other  
98 health professionals provide front line care to COVID-19 patients. Frontline workers  
99 directly interact with patients, thereby having a high potential for exposure to the  
100 SARS-CoV-2 virus, emphasizing the essential need for protection through vaccination.  
101 In fact, healthcare workers were among the first groups to be eligible for COVID-19  
102 vaccination in the US and California [11]. Additionally, health professionals serve as a  
103 direct and trusted source of information for patients [28], raising the question as to  
104 whether their opinions on vaccination could indirectly influence the medical advice  
105 they provide. Illustrating this concern, research among French physicians  
106 demonstrated high vaccination hesitancy translated into lower vaccine  
107 recommendations to their patients [29].

108 There is a present and unmet need to better understand vaccine uptake in  
109 healthcare workers and influences underlying their decisions. This is critical so that  
110 actions can be taken to both persuade them to be vaccinated and to retain their  
111 employment given potential shortages during times of spikes in the demand for hospital  
112 care. In response to this need, many states have begun to mandate vaccination among  
113 health workers [30]. As determined by earlier studies, vaccine acceptance or refusal  
114 among healthcare workers may or may not have distinct determinants from those for  
115 other populations and other types of vaccines [23,26,31]. Understanding determinants  
116 among healthcare workers and health system employees could lead to more focused  
117 worker- and patient-centered educational and other interventions, as employment  
118 retention and achieving herd immunity are critical to “ending” COVID-19 pandemic in  
119 these populations. This is particularly true in safety net medical centers that treat the  
120 most vulnerable who are at higher risk for COVID-19 complications and death. The  
121 Riverside University Health System (RUHS) medical center serves a large and highly  
122 disadvantaged predominantly multi-ethnic population. An early and aggressive  
123 COVID-19 vaccination program was initiated that virtually assured any employee access  
124 to the first vaccines. As such, this program essentially eliminated issues with employee  
125 access which have been acknowledged as barriers to vaccination [32]. Nevertheless,

126 concern over continued hesitancy and refusal in this group remains significant  
127 particularly in light of SARS-CoV-2 variant surges.

128 We formed an interdisciplinary team of health professionals and designed a study  
129 with a two-fold objective. First, we assessed levels of vaccine uptake categorized as ac-  
130 ceptance, refusal or hesitancy in RUHS employees using an anonymous internet-based  
131 cross-sectional survey with direct employee solicitation. Second, we sought to under-  
132 stand determinants of decisions to vaccinate and of vaccine hesitancy and refusal. We  
133 focused on potential factors for which educational and other interventions could be tar-  
134 geted. This research paper offers results of a survey of healthcare workers fielded after  
135 the emergency use authorization (EUA) and use of the Pfizer, Moderna and Johnson &  
136 Johnson vaccines in the US.

## 137 **2. Materials and Methods**

### 138 *2.1 Study Design and Population*

139 Beginning in November 2020, a collaboration was established between the  
140 Comparative Effectiveness and Clinical Outcomes Research Center (CECORC) at  
141 Riverside University Health System (RUHS) and Claremont Graduate University (CGU).  
142 RUHS is an integrated health network in Riverside County, California that includes a  
143 439-bed county Medical Center, 10 federally qualified health centers, several primary and  
144 specialty clinics, and the departments of Behavioral and Public Health. RUHS is a safety  
145 net California county health system which serves the over 2.3 million residents of  
146 Riverside County.

147 A cross-sectional survey to assess vaccine hesitancy among RUHS Medical  
148 Center employees was developed using survey information from previously published  
149 surveys of US and Canadian adults [19-22]. The RUHS-CECORC/CGU team met  
150 regularly to review and revise the survey and to plan for its administration. The finalized  
151 survey instrument was adapted for administration via Survey Monkey and took about 10  
152 minutes to complete (available in Supplemental Materials). All responses and  
153 demographic data were collected from the survey participants directly and we did not  
154 use any hospital, medical or employee records.

155 RUHS Medical Center employees were eligible and invited to participate in the  
156 survey by an initial email followed by three subsequent reminder emails.  
157 RUHS-CECORC staff and volunteers distributed recruitment flyers in person at the  
158 medical center three mornings a week as workers entered their place of work. A total of  
159 2,983 employees were eventually provided the survey. All respondents consented to  
160 participate in the survey by clicking “next” after introductory text and instructions on  
161 how to complete the survey.

162 The study was reviewed by the RUHS Institutional Review Board and classified as  
163 exempt as all responses were collected in a de-identified manner.

### 165 *2.2 Survey Development and Measures*

#### 166 *2.1.1. Demographic and health-related characteristics*

167 Questions on demographic characteristics used common US Census formats for  
168 response categories. Information on current job status at RUHS was self-reported.  
169 Respondents were asked if they had ever been told by a doctor or other health care  
170 provider if they had one or more underlying health conditions which would put them at

171 higher risk for severe COVID-19 including diabetes, hypertension, asthma, serious heart  
172 conditions, chronic lung disease, chronic kidney disease, liver disease or a weakened  
173 immune system [14,15]. Individual conditions were summed to calculate total number of  
174 underlying health conditions/comorbidities. We used self-reported height and weight to  
175 calculate body mass index (BMI) and categorize participants into underweight/normal,  
176 overweight or obese.

#### 177 2.1.2. Experience with COVID-19

178 Our survey assessed employees' perception of their exposure to COVID-19 on a  
179 weekly basis (no direct exposure, minimal, moderate or high exposure). Items asked  
180 whether the respondent or anyone they knew had ever tested positive for COVID-19.  
181 Given the relationship to the person, participants were asked to describe the severity of  
182 their symptoms [No Symptoms, Mild (symptoms but no shortness of breath), Moderate  
183 (visited doctor but no hospital stay), Severe/Critical (hospital stay), Death]. The impact of  
184 the pandemic on the respondent's employment/income, mental and physical health, and  
185 ability to carry out normal activities was evaluated using a Likert scale with response  
186 options "severely decreased", "decreased", "no effect", "improved", "don't know".

187 Two sets of items assessed knowledge of COVID-19. Each correct response to a  
188 question which included six true/false items about COVID-19 disease was summed to  
189 create a disease knowledge scale (possible range 0-6). A second question asked  
190 respondents to identify common symptoms of COVID-19 from among 14 presented; each  
191 of ten correctly selected items were summed to create a symptom knowledge scale  
192 (possible range 0-10). For both scales, a higher score indicated greater knowledge.

#### 193 2.1.3. COVID-19 vaccine acceptance groups

194 Based on responses to three items about intent to receive a COVID-19 vaccination,  
195 we defined three groups (vaccine acceptors, hesitant, refusers) as follows. Respondents  
196 who reported having been vaccinated against COVID-19 (either fully or partially) or who  
197 planned to be vaccinated were categorized as vaccine acceptors. Those who reported not  
198 currently being vaccinated and were uncertain whether they would be vaccinated when  
199 an opportunity arises either now or at a future date were categorized as vaccine hesitant.  
200 Respondents who reported not currently being vaccinated, did not plan to be vaccinated  
201 when an opportunity arises, and would not consider vaccination at a later date were  
202 categorized as vaccine refusers.

#### 203 2.1.4. Vaccine hesitancy

204 To measure vaccine hesitancy, we included an adapted [22] version of the  
205 validated WHO SAGE working group vaccine hesitancy scale [2] for use in adults and  
206 implemented among health system workers [22]. The vaccine hesitancy scale is  
207 constructed using responses to eleven items which asked participants to rate their  
208 opinion on a Likert scale with response options "strongly disagree", "disagree", "neutral",  
209 "agree", "strongly agree". For three items, a "strongly agree" response indicated a higher  
210 level of vaccine hesitancy. Other items were reverse-coded so as for their interpretation to  
211 be consistent. Scores on the scale ranged from 11-55 with higher scores indicating greater  
212 vaccine hesitancy.

213 2.1.5. Determinants of vaccination

214 Depending on responses to the three items querying COVID-19 vaccination  
215 intention, participants were directed in the survey to a slightly different version of  
216 questions asking them about influences or potential influences of their decision to be  
217 vaccinated. Participants were presented with seventeen different determinants ranging  
218 from contextual influences (i.e., historical, socio-cultural, political, economic or health  
219 system/institutional factors), to individual and group influences (i.e., personal perception  
220 or social/peer environment), to vaccine-specific issues (i.e., directly related to COVID-19  
221 vaccination). Determinants related to financial incentives were formulated based on prior  
222 studies [33-36]. All other items were modeled after Reiter et al. 2020 [20]; Pogue et al. 2020  
223 [19]; Taylor et al. 2020 [21]. Respondents were asked to rank the level of influence on their  
224 decision to be vaccinated using a Likert Scale with response options “definitely would  
225 not”, “probably would not”, “not sure”, “probably would”, “definitely would”.

226 2.1.6. Other items

227 We believed it likely that individuals who did not get a flu vaccine or have their  
228 children vaccinated [37,38] were also more likely to be vaccine refusers. Thus, questions  
229 about annual influenza vaccination were included for comparison to determine whether  
230 respondents took the flu vaccine as recommended (yes, no, skip some years).  
231 Respondents were asked to rank in order of importance a series of reasons understood to  
232 motivate flu vaccination including the safety and effectiveness of the vaccines; allergies to  
233 the vaccine; desire not to infect co-workers, patients or family members. In addition,  
234 opinions about the importance of childhood vaccinations were collected among  
235 participants with children.

236 2.3 Reliability of survey

237 Constructed scales for knowledge of COVID-19 in the final survey were assessed  
238 for intra-rater reliability using test-retest data from five non-survey participants to  
239 calculate intraclass correlations (ICCs) of averaged scale values for each rater. The ICC  
240 for the COVID-19 symptom knowledge scale was very good (ICC = 0.87) and for the  
241 COVID-19 disease knowledge scale was excellent (ICC > 0.99).

242 We examined the internal consistency of the vaccine hesitancy scale and the  
243 determinants of vaccination items by calculating Cronbach’s alpha among all  
244 respondents who completed the survey. Both the vaccine hesitancy scale and the  
245 determinants items demonstrated excellent internal consistency (standardized alpha =  
246 0.92 and 0.93, respectively).

247 2.4 Statistical Analysis

248 Descriptive statistics (means, frequencies) for survey participants were  
249 summarized overall and compared between groups (vaccine acceptors, hesitant, refusers)  
250 using chi-square tests, Fisher’s exact test for categorical and t-tests or ANOVAs for  
251 continuous variables. Statistical tests were two-tailed.

252 We used general linear regression models to examine factors that were associated  
253 with vaccine hesitancy; in these models, the score on the vaccine hesitancy scale was the  
254 dependent outcome variable. Estimated  $\beta$  coefficients and standard errors (SE) of  $\beta$

255 expressed the average point difference in the vaccine hesitancy scale associated with a  
 256 given variable compared to the reference group of that variable.  $\beta$  coefficients  $> 1$   
 257 indicated greater hesitancy for the group compared with the reference;  $\beta$  coefficients  $< 1$   
 258 indicated less hesitancy. We used multinomial logistic regression to identify predictors of  
 259 COVID-19 vaccine acceptance comparing refusers and (separately) hesitant employees to  
 260 acceptors. Estimated odds ratios (ORs) and 95% confidence intervals (CIs) expressed the  
 261 increased or decreased likelihood associated with a given variable of being vaccine  
 262 hesitant or a vaccine refuser compared with being an acceptor. Some variables were  
 263 re-categorized due to small numbers of responders to that question. In model building  
 264 approaches, all variables with global  $p < 0.10$  in univariate analyses or for which the  
 265 literature supported a relationship with vaccine hesitancy [6,8] were entered into a  
 266 preliminary multivariable model. We then used stepwise procedures to retain variables  
 267 with  $p < 0.05$  in final multivariable linear and logistic models.

268 Responses to each of the seventeen different determinants influencing partici-  
 269 pants' decision to be vaccinated were compared between the three groups of participants  
 270 (vaccine acceptors, hesitant, refusers) using Kruskal-Wallis tests with Bonferroni adjust-  
 271 ment to account for multiple testing (with the adjusted  $\alpha$  set at 0.003). Effects of the  
 272 COVID-19 pandemic on employment, income and health were similarly compared be-  
 273 tween the three groups without Bonferroni adjustment. Analyses used SAS version 9.4  
 274 (SAS Institute Inc., Cary, NC, USA) or RStudio version 1.3 1093 (2009-2020 RStudio, PBC,  
 275 Boston, MA, USA).

### 276 3. Results

277 The survey was administered from March 15 – April 26, 2021 to 2,983 RUHS  
 278 Medical Center employees; 791 surveys were returned for a 27% response rate. After  
 279 excluding 2 records because most responses were blank or in one case, appeared to be  
 280 fictitious, 789 remained. Respondents were predominantly female (79.2%), between the  
 281 ages of 30-64 (83.7%), non-Hispanic white (37.7%) or Hispanic (36.8%) and had a  
 282 self-reported education level of a college degree or higher (59.7%). Of those responding to  
 283 the survey, 755 (95.6%) answered questions enabling a categorization into groups of  
 284 vaccine acceptors, hesitant, or refusers. Vaccine hesitant and refusers were more likely to  
 285 be women and to have an annual household income of less than \$50,000. Refusers were  
 286 more likely to be in the 30-49-year age range. A greater proportion of vaccine hesitant had  
 287 less than a college degree, and both hesitant and refusers had lower proportions with a  
 288 college degree or higher (Table 1).

289 **Table 1. Characteristics of RUHS Medical Center Employees (n=789) who**  
 290 **Participated in COVID-19 Vaccine Survey, by Vaccine Acceptance Status (Acceptors,**  
 291 **Hesitant, Refusers)**

Characteristic [Mean $\pm$ SD or n (%)]	Overall n = 789	Acceptors n = 644 (85.3%)	Hesitant n = 71 (9.4%)	Refusers n = 40 (5.3%)	p-value <sup>2</sup>
<b>Age</b>					0.03
18-29	106 (13.5)	87 (13.6)	6 (8.5)	8 (20.0)	
30-49	412 (52.4)	322 (50.2)	50 (70.4)	21 (52.5)	
50-64	246 (31.3)	210 (32.8)	15 (21.1)	11 (27.5)	



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	65+	22 (2.8)	22 (3.4)	0 (0)	0 (0)	
<b>Gender</b>						<0.0001
	Female	624 (79.2)	500 (77.8)	66 (93.0)	37 (92.5)	
	Male	153 (19.4)	138 (21.5)	3 (4.2)	2 (5.0)	
	Non-Binary	1 (0.1)	1 (0.2)	0 (0)	0 (0)	
	Prefer Not to Answer	10 (1.3)	4 (0.6)	2 (2.8)	1 (2.5)	
<b>Marital Status</b>						0.7
	Single	191 (24.4)	157 (24.5)	13 (18.6)	12 (30.0)	
	Married, civil union, living with a partner	495 (63.2)	404 (63.1)	49 (70.0)	23 (57.5)	
	Previously married (divorced, separated, widowed)	97 (12.4)	79 (12.3)	8 (11.4)	5 (12.5)	
<b>Race/Ethnicity</b>						0.16
	Non-Hispanic White	282 (37.7)	239 (38.1)	22 (36.7)	14 (40.0)	
	Asian	97 (13.0)	91 (14.5)	2 (3.3)	2 (5.7)	
	Black	66 (8.8)	51 (8.1)	7 (11.7)	1 (2.9)	
	Hispanic	275 (36.8)	221 (35.3)	27 (45.0)	17 (48.6)	
	Other (Native Hawaiian/Pacific Islander, Native American/Alaskan Native, mixed race, other)	28 (3.7)	25 (4.0)	2 (3.3)	1 (2.9)	
<b>Educational level</b>						<0.0001
	Less than college	315 (40.3)	234 (36.6)	46 (65.7)	18 (45.0)	
	College degree	245 (31.3)	210 (32.8)	13 (18.6)	16 (40.0)	
	Higher than college degree	222 (28.4)	196 (30.6)	11 (15.7)	6 (15.0)	
<b>Annual Household Income</b>						0.025
	Less than \$50,000	123 (16.4)	84 (13.6)	18 (26.9)	11 (28.9)	
	\$50,000 to \$89,000	176 (23.4)	150 (24.3)	13 (19.4)	7 (18.4)	
	\$90,000 to \$119,000	146 (19.4)	118 (19.1)	13 (19.4)	8 (21.1)	
	\$120,000 or above	307 (40.8)	265 (43.0)	23 (34.3)	12 (31.6)	
<b>Job Classification</b>						0.003
	Nurse, Nursing Assistant, Medical Assistants	296 (38.1)	245 (38.4)	27 (39.7)	18 (45.0)	
	Doctor, PA, NP	66 (8.5)	61 (9.6)	0 (0)	2 (5.0)	
	Allied Health Personnel; Laboratory, respiratory therapy, radiology personnel	102 (13.1)	95 (14.9)	3 (4.4)	3 (7.5)	
	Administration or non-direct clinical support/Admissions and Collections Clerk	272 (35.1)	200 (31.4)	37 (54.4)	16 (40.0)	
	Pharmacist, Pharm Tech	31 (4.0)	28 (4.4)	1 (1.5)	1 (2.5)	
	Other	9 (1.2)	9 (1.4)	0 (0)	0 (0)	
<b>Exposure to COVID on weekly basis</b>						0.14
	no direct exposure	177 (22.7)	141 (22.1)	19 (27.1)	8 (20.0)	
	minimal exposure	228 (29.2)	172 (26.9)	25 (35.7)	17 (42.5)	
	moderate exposure	200 (25.6)	176 (27.5)	12 (17.1)	7 (17.5)	
	high exposure	176 (22.5)	150 (23.5)	14 (20.0)	8 (20.0)	
<b>They or someone they know tested positive for COVID-19</b>						0.09

	Yes	604 (89.0)	518 (89.5)	58 (90.6)	28 (77.8)	
	No	75 (11.1)	61 (10.5)	6 (9.4)	8 (22.2)	
<b>Number of Chronic Conditions<sup>1</sup></b>						0.72
	0	470 (64.1)	378 (62.6)	39 (60.0)	29 (76.3)	
	1	198 (27.0)	172 (28.5)	19 (29.2)	6 (15.8)	
	2	44 (6.0)	36 (6.0)	5 (7.7)	2 (5.3)	
	>=3	21 (2.9)	8 (3.0)	2 (3.1)	1 (2.6)	
<b>Hypertension</b>						0.01
	Yes	186 (24.5)	168 (26.8)	12 (18.2)	3 (7.7)	
	No	573 (75.5)	458 (73.2)	54 (81.8)	36 (92.3)	
<b>Diabetes</b>						0.99
	Yes	56 (7.5)	48 (7.8)	5 (7.5)	3 (7.7)	
	No	695 (92.5)	571 (92.3)	62 (92.5)	36 (92.3)	
<b>Asthma</b>						0.05
	Yes	126 (16.7)	99 (16.0)	19 (27.1)	5 (12.8)	
	No	628 (83.3)	519 (84.0)	51 (72.9)	34 (87.2)	
<b>BMI</b>						0.22
	Underweight/Normal (<24.9)	202 (28.0)	168 (28.1)	20 (31.7)	11 (31.4)	
	Overweight (25-29.9)	244 (33.8)	198 (33.1)	27 (42.9)	9 (25.7)	
	Obese (30 and above)	276 (38.2)	233 (38.9)	16 (25.4)	15 (42.9)	
<b>Receive Flu Vaccine Annually</b>						<0.0001
	Yes	540 (78.7)	501 (85.5)	33 (51.6)	6 (16.7)	
	No	62 (9.0)	25 (4.3)	16 (25.0)	21 (58.3)	
	Skip some Years	84 (12.2)	60 (10.2)	15 (23.4)	9 (25.0)	
<b>Important to have children vaccinated against childhood diseases<sup>25</sup></b>						<0.0001
	No	14 (2.8)	6 (1.4)	0 (0)	8 (27.6)	
	Yes	474 (93.1)	412 (96.9)	47 (85.5)	15 (51.7)	
	Not Sure	21 (4.1)	7 (1.7)	8 (14.5)	6 (20.7)	
<b>COVID Symptom Knowledge (score, range 0 - 10)<sup>3</sup></b>		8.8 ± 1.6	8.8 ± 1.5	8.8 ± 1.8	9.0 ± 2.0	0.77
<b>COVID Disease Knowledge (score, range 0 - 6)<sup>3</sup></b>		5.3 ± 0.7	5.4 ± 0.7	5.0 ± 1.0	5.3 ± 0.6	0.0003
<b>Vaccine Hesitancy Scale (score, range 11 - 55)<sup>4</sup></b>		21.7 ± 7.9	19.8 ± 6.4	29.8 ± 6.0	37.2 ± 7.4	<0.0001

292 <sup>1</sup>including diabetes, hypertension, asthma, serious heart conditions, chronic lung disease, chronic kidney disease, liver disease, weakened immune  
 293 system

294 <sup>2</sup>p-value for difference between groups from Kruskal-Wallis rank sum test; Pearson's Chi-squared test; Fisher's exact test

295 <sup>3</sup>higher score indicates better knowledge

296 <sup>4</sup>higher score indicates more hesitancy

297 <sup>5</sup>among respondents with children

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299 Job classifications of survey respondents were generally reflective of the overall  
 300 make-up of medical center employees of 45% nurses, 5% physicians, 19% ancillary and 30%

301 non-medical personnel, based on RUHS human resources data. Higher proportions of  
302 nurses, nursing assistants and medical assistants were among the vaccine refusers and  
303 higher proportions of administrative, non-clinical staff were among the vaccine hesitant.  
304 Physicians and allied health personnel were more likely to be in the vaccine acceptor  
305 group. Respondents were approximately evenly distributed by level of exposure to  
306 COVID-19 on a weekly basis (Table 1). Eighty-nine percent either had themselves or knew  
307 someone who had tested positive for COVID-19.

308 Twenty-seven percent of respondents reported having one chronic condition, with  
309 hypertension being the most common (24.5%), followed by asthma (16.7%) and diabetes  
310 (7.5%), and 72% had BMIs in the overweight or obese range, based on self-reported height  
311 and weight. Vaccine hesitant and refusers were less likely to have hypertension than  
312 vaccine acceptors ( $p = 0.01$ ), but individuals who were vaccine hesitant were more likely to  
313 have asthma ( $p = 0.05$ ).

314 Seventy-nine percent of respondents received the flu vaccine each year, which  
315 differed markedly between groups, with 85% of acceptors, 52% of hesitant and 17% of  
316 refusers reporting flu vaccination annually. Among respondents with children, 93%  
317 overall reported believing in the importance of having their children vaccinated against  
318 childhood diseases. This differed significantly between groups with nearly all of vaccine  
319 acceptors (97%), 86% of vaccine hesitant, yet just over half (52%) of vaccine refusers  
320 reporting affirmatively.

321 Respondents as a group were knowledgeable about both COVID-19 symptoms  
322 and disease, with average scores on corresponding scales near the upper bound of the  
323 total possible. Vaccine hesitant had lower knowledge of COVID-19 disease compared with  
324 acceptors and refusers ( $p=0.0003$ ).

325 Scores on the vaccine hesitancy scale tracked, as anticipated, based on the three  
326 categories of respondents. Overall, respondents' scores on the vaccine hesitancy scale  
327 were 21.7 out of 55, with scale scores differentiating well between the three groups  
328 (acceptors, hesitant, refusers) (Table 1). Scores were lowest among vaccine acceptors, while  
329 vaccine refusers had the highest scores, indicating the greatest hesitancy. An average of 10  
330 points separated the vaccine hesitant from the vaccine acceptors, and an average of 18  
331 separated the vaccine refusers from the vaccine acceptors ( $p < 0.0001$ ).

332 Eleven of the 23 characteristics were individually associated with vaccine  
333 hesitancy as assessed with the vaccine hesitancy scale: gender, race/ethnicity, marital  
334 status, educational level, annual household income, job classification, weekly exposure to  
335 COVID-19, annual flu vaccination, importance of childhood vaccinations and COVID-19  
336 disease knowledge (Table 2). Interestingly, several factors were not correlated with  
337 hesitancy including age, testing positive or knowing someone who tested positive for  
338 COVID-19, BMI, or knowledge of COVID-19 symptoms. Despite well-characterized  
339 associations with medical complications and poor outcomes [39], no specific chronic  
340 condition nor the total number of chronic conditions were associated with vaccine  
341 hesitancy in our healthcare worker population. In multivariable models, race/ethnicity,  
342 marital status, job classification, immunocompromised status, annual flu vaccination and

343 importance of childhood vaccinations were significant independent predictors of vaccine  
 344 hesitancy. Asian respondents were more likely to be hesitant than non-Hispanic whites ( $\beta$   
 345 = 1.63;  $p = 0.06$ ) and immunocompromised persons were more hesitant than those who  
 346 were not ( $\beta = 2.36$ ;  $p = 0.03$ ). Compared to doctors, physician assistants and nurse  
 347 practitioners, all other job classifications had higher vaccine hesitancy scores.

348 **Table 2. Univariate and multivariate associations ( $\beta$  [SE ( $\beta$ ); p-value) between potential**  
 349 **predictors of the vaccine hesitancy scale from general linear regression models**

Characteristic	Univariate (unadjusted)		Multivariate (adjusted)	
	$\beta$ [SE ( $\beta$ )]	p-value	$\beta$ [SE ( $\beta$ )]	p-value
<b>Age</b>		[0.35]	-	-
18-29	<i>Ref</i>	-	-	-
30-49	0.16 (0.93)	0.86	-	-
50-64	-0.38 (0.99)	0.70	-	-
65+	-3.16 (1.96)	0.11	-	-
<b>Gender</b>		[<0.0001]	-	-
Female	<i>Ref</i>	-	-	-
Male	-2.77 (0.77)	0.0003	-	-
<b>Race/Ethnicity</b>		[0.05]		[0.09]
Non-Hispanic White	<i>Ref</i>	-	<i>Ref</i>	-
Asian	0.55 (0.98)	0.57	1.63 (0.87)	0.06
Black	1.41 (1.16)	0.23	-0.57 (1.08)	0.60
Hispanic	2.01 (0.70)	0.004	0.84 (0.62)	0.17
Other (Native Hawaiian/Pacific Islander, Native American/Alaskan Native, mixed race, other)	2.34 (1.57)	0.14	2.71 (1.40)	0.05
<b>Marital Status</b>		[0.09]		[0.05]
Single	<i>Ref</i>	-	<i>Ref</i>	-
Married, civil union, living with a partner	-0.70 (0.73)	0.34	-0.39 (0.69)	0.57
Previously married (divorced, separated, widowed)	-2.33 (1.06)	0.03	-2.35 (0.96)	0.02
<b>Educational level</b>		[<0.0001]	-	-
Less than college	<i>Ref</i>	-	-	-
College degree	-1.68 (0.71)	0.02	-	-
Greater than college degree	-4.24 (0.74)	<0.0001	-	-
<b>Annual Household Income</b>		[<0.0001]	-	-
Less than 49,999	<i>Ref</i>	-	-	-
\$50,000 to \$89,000	-3.14 (1.01)	0.002	-	-
\$90,000 to \$119,000	-2.13 (1.07)	0.05	-	-
\$120,000 or above	-4.01 (0.93)	<0.0001	-	-

<b>Job Classification</b>			[<0.0001]		[0.004]
Doctor, physician assistant, nurse practitioner	<i>Ref</i>			<i>Ref</i>	
Nurse, nursing assistant, medical assistant	4.68 (1.15)	<0.0001		3.42 (1.01)	0.001
Allied health personnel; laboratory, respiratory therapy, radiology personnel	3.83 (1.32)	0.004		3.16 (1.18)	0.008
Administration or non-direct clinical support, admissions and collections clerk	6.85 (1.16)	<0.0001		4.34 (1.05)	<0.0001
Pharmacist, pharmacy technician	2.72 (1.80)	0.13		2.92 (1.61)	0.07
Other	4.48 (2.78)	0.11		5.05 (2.62)	0.05
<b>Exposure to COVID-19 on a weekly basis</b>			[0.003]	-	-
no direct exposure	<i>Ref</i>			-	-
minimal exposure	0.64 (0.85)	0.45		-	-
moderate exposure	-1.69 (0.87)	0.04		-	-
high exposure	-1.90 (0.90)	0.03		-	-
<b>They or someone they know tested positive for COVID-19</b>			[0.84]	-	-
Yes	<i>Ref</i>			-	-
No	0.20 (0.98)			-	-
<b>BMI</b>			[0.41]	-	-
Underweight/Normal (<24.9)	<i>Ref</i>			-	-
Overweight (25-29.9)	0.32 (0.80)	0.69		-	-
Obese (30 and above)	1.00 (0.78)	0.20		-	-
<b>Number of Chronic Conditions<sup>1</sup></b>	0.25 (0.42)		[0.56]	-	-
<b>Diabetes</b>			[0.31]	-	-
No	<i>Ref</i>			-	-
Yes	1.18 (1.16)			-	-
<b>Hypertension</b>			[0.28]	-	-
No	<i>Ref</i>			-	-
Yes	-0.77 (0.71)			-	-
<b>Asthma</b>			[0.16]	-	-
No	<i>Ref</i>			-	-
Yes	1.15 (0.81)			-	-
<b>Serious heart condition</b>			[0.94]	-	-
No	<i>Ref</i>			-	-
Yes	-0.19 (2.44)			-	-
<b>Chronic lung disease</b>			[0.63]	-	-
No	<i>Ref</i>			-	-
Yes	-1.75 (3.60)			-	-
<b>Chronic kidney disease</b>			[0.42]	-	-

	No	<i>Ref</i>	-	-
	Yes	2.70 (3.28)	-	-
<b>Liver disease</b>			[0.68]	-
	No	<i>Ref</i>	-	-
	Yes	1.34 (3.27)	-	-
<b>Weakened immune system (immunocompromised)</b>			[0.24]	[0.03]
	No	<i>Ref</i>	<i>Ref</i>	
	Yes	1.50 (1.28)	2.36 (1.10)	
<b>Receive flu vaccine annually</b>			[<0.0001]	[<0.0001]
	Yes	<i>Ref</i>	<i>Ref</i>	
	No	12.13 (0.93)	<0.0001	8.23 (1.04) <0.0001
	Skip some Years	6.28 (0.82)	<0.0001	4.49 (0.84) <0.0001
<b>Important to have children vaccinated against childhood diseases?<sup>3</sup></b>			[<0.0001]	
	Yes	<i>Ref</i>	<i>Ref</i>	
	No	17.25 (1.94)	<0.0001	12.98 (1.99) <0.0001
	Not Sure	13.04 (1.59)	<0.0001	9.21 (1.76) <0.0001
<b>Knowledge of COVID Symptoms, score<sup>2</sup></b>		-0.03 (0.19)	[0.88]	-
<b>Knowledge of COVID Disease, score<sup>2</sup></b>		-2.23 (0.45)	[<0.0001]	-

<sup>1</sup>including diabetes, hypertension, asthma, serious heart conditions, chronic lung disease, chronic kidney disease, liver disease, weakened immune system

<sup>2</sup>higher score indicates better knowledge

<sup>3</sup>among respondents with children

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Acceptance of the flu vaccine was predictive of vaccine hesitancy, as employees who reported regularly receiving the flu vaccine scored an average of 8.23 points higher on the vaccine hesitancy scale ( $p < 0.0001$ ) compared to those that did not, and persons who skipped some years scored an average of 4.49 points higher ( $p < 0.0001$ ).

Employees who did not believe it was important to have their children vaccinated against childhood diseases scored nearly 13 points higher on the vaccine hesitancy scale compared to those who did have this belief ( $p < 0.0001$ ), and those who were not sure about childhood vaccinations scored over 9 points higher ( $p < 0.0001$ ). Respondents who were previously married were less likely to be hesitant than those who were currently single ( $\beta = -2.35$ ;  $p = 0.02$ ).

Several characteristics were individually associated with vaccine acceptance status including age, gender, educational level, job classification, BMI, testing positive or knowing someone who tested positive for COVID-19, hypertension, asthma, COVID-19 disease knowledge, annual flu vaccination, and importance of childhood vaccinations (Table 3). ORs estimated for the latter two had very wide confidence intervals due to the small number of observations in cells despite re-categorizing; as such, these variables were not further pursued in models building approaches. In multivariable models,

368 gender, educational level, job classification and BMI were significantly independently  
 369 predictive of vaccine acceptance, hesitancy and refusal. Compared with women, men  
 370 were significantly less likely to be vaccine hesitant (OR = 0.12; 95% CI = 0.02, 0.91).  
 371 Persons with a college degree or higher were 55% less likely to be vaccine hesitant  
 372 compared to those with less than a college degree (OR = 0.44; 95% CI = 0.22, 0.89) and  
 373 employees with a BMI classified as obese were 65% less likely to be vaccine hesitant  
 374 compared to those with a BMI in the normal/underweight range (OR = 0.35; 95% CI = 0.14,  
 375 0.90). Non-clinical staff were more than twice as likely to be vaccine hesitant than clinical  
 376 employees (OR = 2.31; 95% CI = 1.16, 4.59). Associations for these characteristics were  
 377 apparent and in the same direction for vaccine refusers with the exception of BMI but did  
 378 not achieve statistical significance likely because of the small numbers of refusers.

379 **Table 3. Univariate and multivariate associations (ORs, 95% CIs) between**  
 380 **potential predictors of the vaccine acceptance, hesitancy or refusal from multinomial**  
 381 **logistic regression models**

Characteristic	Univariate/Unadjusted OR (95% CI)				Multivariate/Adjusted OR (95% CI)				
	Hesitant		Refusers		Hesitant		Refusers		
<b>Age</b>									
18-29	Ref		Ref		-	-	-	-	
30-49	2.23	0.92, 5.37	0.72	0.31, 1.67	-	-	-	-	
50+	0.88	0.33, 2.36	0.47	0.18, 1.23	-	-	-	-	
<b>Gender</b>									
Female	Ref		Ref		Ref		Ref		
Male	0.17	0.05, 0.53	0.2	0.05, 0.82	0.12	0.02, 0.91	0.17	0.02, 1.29	
<b>Race/Ethnicity</b>									
Non-Hispanic White	Ref		Ref		-	-	-	-	
Hispanic	1.33	0.74, 2.41	1.32	0.64, 2.74	-	-	-	-	
Others	0.72	0.34, 1.53	0.41	0.13, 1.27	-	-	-	-	
<b>Marital Status</b>									
Single	Ref		Ref		-	-	-	-	
Married /Civil Union/Living with a partner	1.45	0.76, 2.75	0.75	0.37, 1.55	-	-	-	-	
Previously married (divorced, separated, widowed)	1.22	0.49, 3.07	0.66	0.21, 2.12	-	-	-	-	
<b>Educational level</b>									
Less than college	Ref		Ref		Ref		Ref		
College degree or higher	0.31	0.18, 0.52	0.74	0.39, 1.43	0.44	0.22, 0.89	0.92	0.40, 2.13	
<b>Annual Household Income</b>									
Less than \$89,000	Ref		Ref		-	-	-	-	
\$90,000 and above	0.71	0.43, 1.18	0.72	0.37, 1.40	-	-	-	-	
<b>Job Classification</b>									
Clinical	Ref		Ref		Ref		Ref		

Non-clinical	2.36	1.42, 3.92	1.27	0.65, 2.47	2.31	1.16, 4.59	1.16	0.50, 2.71
<b>Exposure to COVID-19 on a weekly basis</b>								
no direct exposure	Ref		Ref		-	-	-	-
minimal exposure	1.15	0.60, 2.20	2.01	0.81, 5.0	-	-	-	-
moderate exposure	0.53	0.25, 1.15	0.8	0.28, 2.34	-	-	-	-
high exposure	0.74	0.36, 1.55	1.09	0.39, 3.08	-	-	-	-
<b>They or someone they know tested positive for COVID-19</b>								
Yes	Ref		Ref		-	-	-	-
No	0.91	0.37, 2.19	2.41	1.05, 5.53	-	-	-	-
<b>BMI</b>								
Underweight/Normal (<24.9)	Ref		Ref		Ref		Ref	
Overweight (25-29.9)	1.14	0.62, 2.10	0.76	0.30, 1.91	1.25	0.57, 2.74	1.51	0.51, 4.45
Obese (30 and above)	0.54	0.27, 1.09	1.08	0.47, 2.46	0.35	0.14, 0.90	1.36	0.47, 3.97
<b>Number of Chronic Conditions<sup>1</sup></b>	1.08	0.79, 1.48	0.73	0.42, 1.24	-	-	-	-
<b>Diabetes</b>								
No	Ref		Ref		-	-	-	-
Yes	0.78	0.27, 2.22	1.01	0.30, 3.41	-	-	-	-
<b>Hypertension</b>								
No	Ref		Ref		-	-	-	-
Yes	0.62	0.33, 1.20	0.23	0.07, 0.76	-	-	-	-
<b>Asthma</b>								
No	Ref		Ref		-	-	-	-
Yes	2.02	1.14, 3.57	0.79	0.30, 2.07	-	-	-	-
<b>Receive flu vaccine annually</b>								
Yes	Ref		Ref		-	-	-	-
No/Skip some years	5.49	3.17, 9.51	29.29	11.84, 72.48	-	-	-	-
<b>Important to have children vaccinated against childhood diseases?<sup>3</sup></b>								
Yes	Ref		Ref		-	-	-	-
No/Not sure	4.8	1.82, 12.64	29.44	11.80, 73.42	-	-	-	-
<b>COVID Symptom Knowledge, score<sup>2</sup></b>	1.02	0.87, 1.19	1.07	0.86, 1.34	-	-	-	-
<b>COVID Disease Knowledge, score<sup>2</sup></b>	0.56	0.41, 0.76	0.84	0.53, 1.33	-	-	-	-

<sup>1</sup>including diabetes, hypertension, asthma, serious heart conditions, chronic lung disease, chronic kidney disease, liver disease, weakened immune system

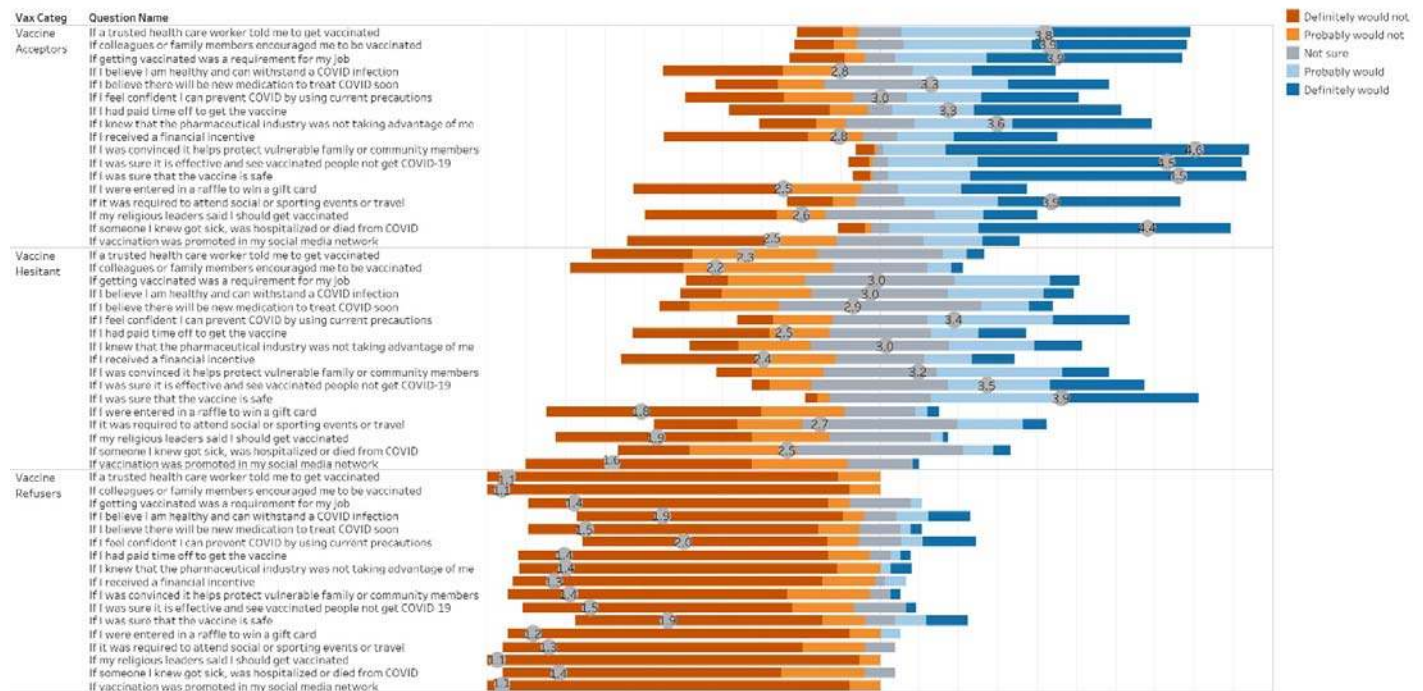
<sup>2</sup>higher score indicates better knowledge

<sup>3</sup>among respondents with children



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Employees at RUHS Medical Center who accepted COVID-19 vaccination reported several influences of their decision to be vaccinated, including protection of the vulnerable, encouragement from family members or colleagues, and advice from a health care worker. They also prioritized safety and efficacy of the vaccine and job or other requirements as determining factors. For those employees who accepted vaccination, financial incentives, raffles, social media and religious leaders were not motivating factors (Figure 1). Among RUHS employees who were hesitant, uncertainty was also prevalent in their reports of motivating factors influencing their indecision to accept or refuse vaccination, with many responses tending to concentrate along the middle of the Likert scale. Employees who refused vaccination, on the other hand, showed a very different pattern in their responses. In this group, all possible reasons were ranked as not impacting a potential decision to be vaccinated. Additionally, refusers indicated that financial incentives would not increase their likelihood of being vaccinated.



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Figure 1. Influences of Decision for COVID-19 Vaccination with Average Score on Likert Scale for Each Response, by Group.

Despite a strong employee-support environment and job protection, respondents reported that the COVID-19 pandemic had affected their physical and mental health and well-being as well as their ability to carry out normal activities (Figure 2). Paradoxically, vaccine refusers reported their physical health was less affected than that reported by acceptors or hesitant. Both family income and employment were less impacted for all groups.

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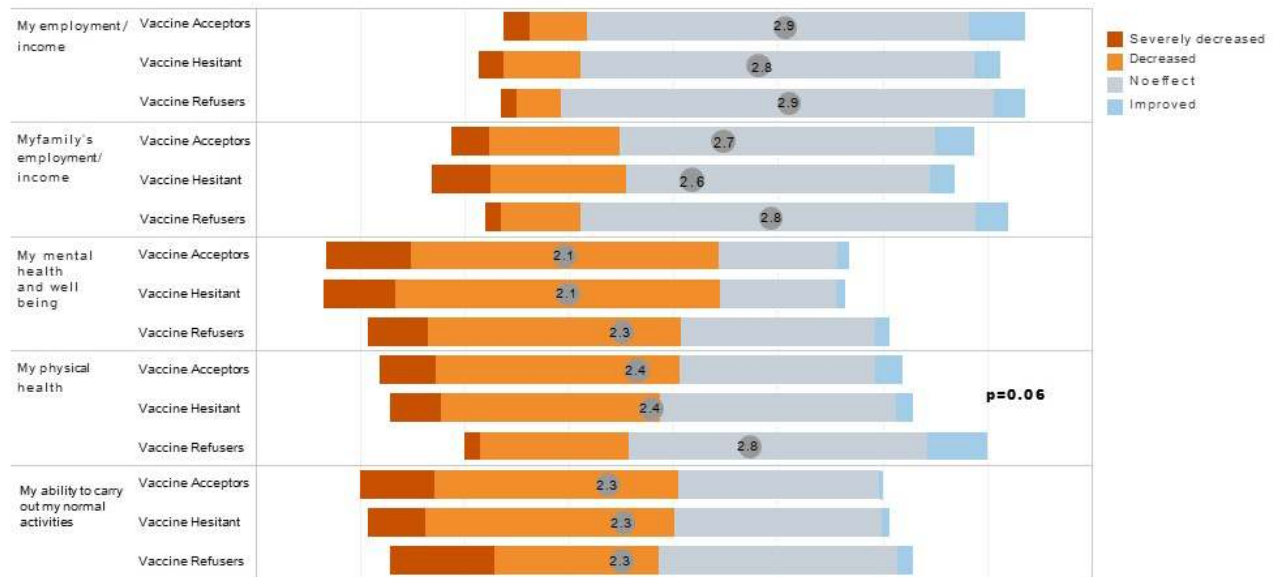


Figure 2. Reported effects of the COVID-19 pandemic on employment, income, health and normal activities, by group.

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#### 4. Discussion

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In our comprehensive survey of employees of a large safety net county health system conducted between March and April 2021 when COVID-19 vaccinations were being administered in the US, we found that 9.4% overall were hesitant and 5.3% refused to be vaccinated, which is consistent with studies that have estimated 8-18% hesitancy [3]. These proportions contrast markedly from general population estimates of 20-30% resistant or refusing vaccination [13-16,23].

Similar to previous research among US healthcare workers [22,40-45], our data suggest that employees who hesitated or refused to be vaccinated against COVID-19 were more likely to be women, of younger ages, and to have lower levels of education and income. Also analogous to other studies that found less hesitancy among healthcare workers in direct patient care roles [22,42-45], we observed that employees with high or moderate weekly exposure to COVID-19 such as from working in the COVID ward or ICU in any capacity were less likely to be hesitant. Unlike some previous surveys [22,42-45] [46] we did not find lower hesitancy among Asian healthcare workers. One possible explanation for this difference is that the makeup of our study population within the Asian racial group is not comparable to those of previous research, which may be supported by another California-based study [23]. Our survey did not query the specific Asian designation i.e., Filipino, Chinese etc. nor did previous studies provide data to assess this.

One of our objectives was to potentially identify reasons underlying vaccine hesitancy and refusal in healthcare workers which could be targeted by interventions. As suggested by others [47], our findings provide the assessment of barriers to

430 vaccination adoption in an organizational setting which can be used to identify  
431 evidence-based strategies to increase COVID-19 vaccine uptake. Based on responses  
432 from employees who were hesitant to be vaccinated, we suggest campaigns which  
433 focus on providing information and reassurances[48] regarding the safety and efficacy  
434 of COVID-19 vaccines. Efforts directed at building trust in vaccine manufacturers  
435 could also be useful as well as vaccine mandates as a condition of employment. We  
436 see an opportunity in educational programs given that employees who were vaccine  
437 hesitant had lower knowledge of COVID-19 disease, despite employment within a  
438 health system. Our data further suggest that messaging from colleagues or family  
439 members, within social media networks or by religious leaders is less likely to sway  
440 hesitant health system employees to be vaccinated. This finding can be supported by a  
441 similar study [41] which found that social media is not perceived a valuable source of  
442 vaccine information for healthcare workers given social media networks are platforms  
443 found to disseminate extensive vaccine misinformation[49]. The response pattern  
444 among those who refused to be vaccinated indicates that converting these persons will  
445 likely be more challenging as no one reason emerged as a potential candidate for a  
446 targeted intervention. Similar to previous research [42,45,46], acceptance of annual flu  
447 vaccination and the importance of childhood vaccination were significant predictors of  
448 COVID-19 vaccine hesitancy and refusal in our population. These likely reflect longer  
449 standing beliefs which may be more difficult to modify. Therefore, in order to address  
450 vaccine hesitancy and increase COVID-19 vaccine uptake, it will be important to  
451 examine beliefs of healthcare workers with pre-existing concerns about vaccines in  
452 general.

453 Response bias may be a consideration as participants in the survey did so  
454 voluntarily. We suspect that both vaccine hesitant and refusers are higher within our  
455 employees as these groups may not have responded to the survey since they may hold  
456 underlying concerns and suspicions related to the intention of the questions despite  
457 reassurance of anonymity. Additionally, these two groups may not have completed a  
458 survey because of perceived stigmas associated with or the social undesirability of  
459 their responses. On the other hand, those that have accepted vaccination may find  
460 little personal value in completing a survey that largely has no direct relevance to their  
461 decision. In sum, it is likely that vaccine hesitant and refusers are underestimated in  
462 our study, and those who did participate may not be representative of all RUHS health  
463 system employees.

464 It is important to contextualize the survey with the historical events occurring  
465 contemporaneously with when data were being collected in March and April 2021.  
466 Globally, countries marked the 1-year anniversary of the COVID-19 pandemic and the  
467 WHO released a report on the potential origin of the virus in China [2]. Debate about  
468 the origin of the SARS-CoV-2 virus continued to evolve and was driven by  
469 deep-seated political beliefs. In the US, three vaccines had EUA by the FDA, two had  
470 been in use since January 2021. The Biden administration announced the purchase of  
471 additional Johnson & Johnson vaccines in order to expand supply to have sufficient

472 vaccines for all US adults by the end of May 2021. This preceded the pause in use of  
473 their vaccine over concerns of blood clotting. Pfizer & Moderna mRNA vaccines were  
474 found to prevent infection not just illness, and both manufacturers began trials on  
475 children aged 6 months – 11 years. In California, vaccine eligibility was expanded to  
476 additional groups, and some “lockdown” measures were relaxed as some counties  
477 moved into less restrictive tiers. Changing public health recommendations as well as  
478 the scientific complexity related to the novel coronavirus and our understanding as to  
479 how the virus adapts impacted the perceived confidence of the general population for  
480 vaccination. Different from previous studies among healthcare workers, by the time  
481 our survey was administered, vaccination against COVID-19 was not a hypothetical.  
482 The majority of published US studies[22,24,42,44,45] that surveyed healthcare workers  
483 were during periods when vaccines were still under development; others coincided  
484 with early vaccination efforts of healthcare workers and nursing home  
485 residents[40,41,43,46]. Moreover, our Medical Center had an early and robust  
486 employee focused vaccination program at the time the survey was administered.

487 The findings of this study should be interpreted cautiously given that they are based  
488 on data from 71 employees whose survey responses indicated they were hesitant to be  
489 vaccinated and 40 whose responses indicated they refused vaccination. As with other  
490 cross-sectional surveys, we do not have longitudinal data to examine if positions about  
491 COVID-19 vaccination changed over time among our health system employee cohort.  
492 Thus, the survey responses reflect a “snapshot” of opinions at one point in time and  
493 should be contextualized as described above. We plan a follow-up survey of employees  
494 to examine change in vaccine acceptance. One major strength of our study over previ-  
495 ous research is our multivariable modeling approach which identifies factors that are  
496 independent predictors of vaccine hesitancy and refusal. This is useful because individ-  
497 ual factors are often correlated, eg., education, income, and job title, and may be reflective  
498 of a common underlying construct. An additional strength of our work is our imple-  
499 mentation of two measures of vaccine hesitancy, one derived from survey items and a  
500 second from a validated vaccine hesitancy scale [2]. Furthermore, we demonstrated that  
501 essential components of our survey instrument were reliable.

## 502 **5. Conclusions**

503 Vaccine hesitancy including refusing vaccination is a major global concern and  
504 is not novel to the COVID-19 pandemic [4-6]. Continued attempts to reassure people of  
505 the efficacy and safety of vaccines and to accept vaccination for influenza and other  
506 seasonal virus infections has been an ongoing public health effort for decades [50]. This  
507 study demonstrates that healthcare workers are not immune to concerns related to  
508 vaccination. A troubling finding of our study is the effect of the pandemic on wellbeing  
509 and work performance within health system employees despite strong benefit support,  
510 salary protection, healthcare benefits and continued employment assurance.  
511 Implications of the reported short-term effects and potential for long-term consequences  
512 merit further investigation.

513 Unvaccinated persons are both victims and culprits of SARS-CoV-2. The notion that  
514 the virus would be completely controlled with high vaccination rates has been chal-  
515 lenged by the emergence of more infectious variants like delta together with significant  
516 proportions of vaccine hesitant persons in populations. This further raises concerns that  
517 additional variants may challenge the immune protection now afforded by current vac-

518 cines. Therefore, it is important to understand the motivations and beliefs of those not  
519 accepting vaccinations and to develop interventions that may increase acceptance, par-  
520 ticularly among healthcare workers who are in positions to influence others. We point to  
521 our observation that diverged from most previous work, of greater hesitancy among  
522 Asian health system employees as a reason why a “one-size fits all” approach will not  
523 suffice as others similarly advocate [51]. Future research surveys and other quantitative  
524 analyses should be accompanied by qualitative research aimed at discovering more in-  
525 formation on why individuals have refused vaccinations and more importantly, what can  
526 be done about it. We recommend that focus groups of refusers and vaccine hesitant  
527 healthcare workers lead to a thoughtful and deep probing of reasons and a full discus-  
528 sion of strategies suggested by participants that could result in their being vaccinated.  
529 Consideration should be given to the diversity within ethnic and racial groups as relates  
530 to cultural practices and beliefs about vaccination. An appreciation that there may be  
531 varied reasons for refusing vaccination should lead to more particularized culturally  
532 sensitive interventions to successfully increase vaccination rates.

533 **Supplementary Materials:** The following are available online at [www.mdpi.com/xxx/s1](http://www.mdpi.com/xxx/s1), Survey  
534 Instrument.

535 **Author Contributions:** Conceptualization, N.M.G., J.E.L., S.Z., B.S., D.F., A.F.; methodology,  
536 N.M.G., J.E.L., S.Z., B.S., D.K., D.F., A.F.; software, N.M.G., D.M., J.E.L., D.K., S.Z., B.S.; validation,  
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538 writing—original draft preparation, N.M.G., A.F.; writing—review and editing, N.M.G., J.E.L.,  
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544 **Informed Consent Statement:** Informed consent was obtained from all subjects involved in the  
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546 **Data Availability Statement:** The data presented in this study are available on request from the  
547 corresponding author.

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