# Delivery of Evidence-Based Treatment for Multiple Anxiety Disorders in Primary Care

### A Randomized Controlled Trial

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MPROVING THE QUALITY OF MENtal health care requires continued efforts to move evidence-based treatments of proven efficacy into real-world practice settings with wide variability in patient characteristics and clinician skill.1 The effectiveness of one approach, collaborative care, is well established for primary care depression,2-5 but has been infrequently studied for anxiety disorders,6,7 despite their common occurrence in primary care.8 The multiplicity of anxiety disorders and the fact that anxious patients are less likely to seek9 and harder to engage<sup>10</sup> in treatment may be contributing factors. Furthermore, whereas effective treatment for both anxiety and depressive disorders relies in part on pharmacotherapy, psychosocial treatments such as cognitive behavioral therapy (CBT) are important for pa**Context** Improving the quality of mental health care requires moving clinical interventions from controlled research settings into real-world practice settings. Although such advances have been made for depression, little work has been performed for anxiety disorders.

**Objective** To determine whether a flexible treatment-delivery model for multiple primary care anxiety disorders (panic, generalized anxiety, social anxiety, and post-traumatic stress disorders) would be better than usual care (UC).

**Design, Setting, and Patients** A randomized controlled effectiveness trial of Coordinated Anxiety Learning and Management (CALM) compared with UC in 17 primary care clinics in 4 US cities. Between June 2006 and April 2008, 1004 patients with anxiety disorders (with or without major depression), aged 18 to 75 years, English- or Spanish-speaking, were enrolled and subsequently received treatment for 3 to 12 months. Blinded follow-up assessments at 6, 12, and 18 months after baseline were completed in October 2009.

**Intervention** CALM allowed choice of cognitive behavioral therapy (CBT), medication, or both; included real-time Web-based outcomes monitoring to optimize treatment decisions; and a computer-assisted program to optimize delivery of CBT by non-expert care managers who also assisted primary care clinicians in promoting adherence and optimizing medications.

**Main Outcome Measures** Twelve-item Brief Symptom Inventory (BSI-12) anxiety and somatic symptoms score. Secondary outcomes included proportion of responders (≥50% reduction from pretreatment BSI-12 score) and remitters (total BSI-12 score <6).

**Results** A significantly greater improvement for CALM vs UC in global anxiety symptoms was found (BSI-12 group mean differences of -2.49 [95% confidence interval {CI}, -3.59 to -1.40], -2.63 [95% CI, -3.73 to -1.54], and -1.63 [95% CI, -2.73 to -0.53] at 6, 12, and 18 months, respectively). At 12 months, response and remission rates (CALM vs UC) were 63.66% (95% CI, 58.95%-68.37%) vs 44.68% (95% CI, 39.76%-49.59%), and 51.49% (95% CI, 46.60%-56.38%) vs 33.28% (95% CI, 28.62%-37.93%), with a number needed to treat of 5.27 (95% CI, 4.18-7.13) for response and 5.50 (95% CI, 4.32-7.55) for remission.

**Conclusion** For patients with anxiety disorders treated in primary care clinics, CALM compared with UC resulted in greater improvement in anxiety symptoms, depression symptoms, functional disability, and quality of care during 18 months of follow-up.

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tients who are anxious. Not only do these patients strongly prefer psychological treatment over medications, 10,11 but also CBT may have ad-

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vantages over pharmacotherapy in terms of maintaining clinical improvements over time. 12,13

In response to primary care clinician preferences for interventions that have the capacity to address a range of common mental disorders rather than just one, we designed a flexible treatment delivery model, Coordinated Anxiety Learning and Management (CALM),14 and compared its effectiveness to care as usual (usual care [UC]). The CALM model addresses the 4 most common anxiety disorders—panic disorder (PD), generalized anxiety disorder (GAD), social anxiety disorder (SAD), and posttraumatic stress disorder (PTSD)-even when they cooccur with depression. It also optimizes treatment engagement by allowing choice of treatment modality15 (pharmacotherapy, CBT, or both) and provision of additional treatment when needed.2 A Web-based outcomes system is used to facilitate measurementbased care16 and a computer-assisted program helps guide nonexpert care managers in delivering evidencebased CBT.<sup>17</sup> In this way, CALM seeks to accommodate the complexity of realworld clinical settings, while maximizing fidelity to the evidence-base in the context of a broad range of patients, clinicians, practice settings, and payers.

We hypothesized that the intervention would be better than UC in reducing psychic and somatic symptoms of anxiety and in improving global measures of functioning, health-related quality of life, and quality of care delivered. We expected small to moderate effect sizes similar to those found in previous collaborative care studies for depression.

#### **METHODS**

#### Design, Setting, and Patients

Between June 2006 and April 2008, 1004 primary care patients with PD, GAD, SAD, PTSD, or all 4 were enrolled in the CALM study. A total of 17 clinics in Little Rock, Arkansas, Los Angeles County, San Diego, California, and Seattle, Washington, serving more than 35 000 patients with more than 780 000

annual visits, were purposively selected based on a number of considerations, including clinician interest, space availability, size and diversity of the patient population, and insurance mix. Primary care professionals (120 internists and 28 family physicians) referred all potential patients, facilitated by an optional 5 question anxiety screener. 18 To determine eligibility, referred patients met with a specially trained clinician, the Anxiety Clinical Specialist (ACS). The 14 ACS personnel (11 women and 3 men) included 6 social workers, 5 registered nurses, 2 master-level psychologists, and 1 doctoral-level psychologist. Eight ACS personnel had some mental health experience, 4 were familiar with but had no formal training with CBT, and 7 had some psychopharmacology experience.

Eligible patients were patients at participating clinics, aged 18 to 75 years, who met Diagnostic and Statistical Manual of Mental Disorders (Fourth Edition) criteria for 1 or more of PD, GAD, SAD, or PTSD (based on the Mini International Neuropsychiatric Interview<sup>19</sup> administered by the ACS personnel after formal training and diagnostic reliability testing), and scored at least 8 (moderate anxiety symptoms on a scale ranging from 0-20) on the Overall Anxiety Severity and Impairment Scale (OASIS), validated as clinically significant in a separate analysis.<sup>20</sup> Co-occurring major depression was permitted. Persons unlikely to benefit from CALM (ie, unstable medical conditions, marked cognitive impairment, active suicidal intent or plan, psychosis, bipolar I disorder, and substance abuse of dependence except for alcohol and marijuana abuse) were excluded. Patients already receiving ongoing CBT or medication from a psychiatrist (n=7) were excluded, as were persons who could not speak English or Spanish (n=2). All patients gave written informed consent for the study, which was approved by each institution's institutional review board.

After a baseline interview, patients were randomized to intervention or UC, using an automated computer program at RAND Corporation (Santa

Monica, California), where all posteligibility assessments were conducted by telephone. Randomization was stratified by clinic and presence of comorbid major depression using a permuted block design. Block size was masked to all clinical site study members. The FIGURE describes patient flow from eligibility screening through consent and randomization.

#### Intervention

The CALM model used a Web-based monitoring system,16 which was modeled on the Improving Mood-Promoting Access to Collaborative Treatment (IMPACT) intervention,<sup>2</sup> with newly developed anxiety content and a computer-assisted CBT program. 17 The ACS personnel received 6 half days of didactics, which focused on mastering the CBT program, plus motivational interviewing (modified for anxiety concerns) to enhance engagement, outreach strategies for ethnic-racial and impoverished minorities, and a medication algorithm for anxiety.<sup>21</sup> CBT training also included role-playing and required successful completion of 2 training patients over several months.

Patients in the intervention group initially received their preferred treatment, which was either medication, CBT, or both, during 10 to 12 weeks. Because the effects of CBT delivered for one disorder are known to generalize to comorbid disorders,<sup>22</sup> patients with multiple anxiety disorders were asked to choose the most disabling or distressing disorder to focus on with the expectation that their comorbid disorders would also improve. The CBT program, a repackaging based on already validated CBT treatments,23 included 5 generic modules (education, selfmonitoring, hierarchy development, breathing training, and relapse prevention) and 3 modules (cognitive restructuring and exposure to internal and external stimuli) tailored to the 4 specific anxiety disorders. CBT was administered by the ACS (typically in 6 to 8 weekly sessions), while medication was prescribed. A local study psychiatrist provided single-session medication

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management training to clinicians using a simple algorithm, as needed consultation by telephone or e-mail, and very rarely a face-to-face assessment for patients who were complex or treatment refractory. The algorithm emphasized first-line use of selective serotonin reuptake inhibitor or serotonin norepinephrine reuptake inhibitor antidepressants, dose optimization, adverse effect monitoring, followed by second and third step combinations of 2 antidepressants or an antidepressant and benzodiazepine for patients who were refractory.21 For medication management, the ACS provided adherence monitoring, counseling to avoid alcohol and optimize sleep hygiene and behavioral activity, and relayed medication suggestions from the supervising psychiatrist to the primary care physician.

The ACS tracked patient outcomes on a Web-based system by entering scores for the OASIS and a 3-item version of the Patient Health Questionnaire 9, and examining graphical progress over time. The goal was either clinical remission, defined as an OASIS of less than 5 (mild), sufficient improvement such that the patient did not want further treatment, or improvement with residual symptoms or other emergent problems requiring a nonprotocol psychotherapy (ie, dialectical behavior therapy, family or dynamic psychotherapy). Patients who were symptomatic and thought to benefit from additional treatment with CBT or medication could receive more of the same modality (stepping up) or the alternative modality (stepping over) for up to 3 more steps of treatment. After treatment completion, patients were entered into continued care and received monthly follow-up telephone calls to reinforce CBT skills, medication adherence, or both. The ACS personnel interacted regularly with primary care physicians in person and by telephone. Primary care physicians remained the clinician of record and prescribed all medications. All ACS personnel received weekly supervision from a psychiatrist and psychologist.

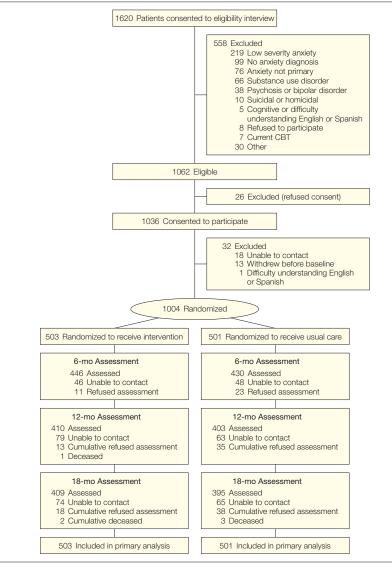
#### **Usual Care**

Patients in the UC group continued to be treated by their physician in the usual manner with no intervention (ie, with medication, counseling [7 of 17 clinics had limited in-clinic mental health resources, usually a single clinician with limited familiarity with evidencebased psychotherapy<sup>24</sup>], or referral to a mental health specialist). After the eligibility diagnostic interview, the only contact patients in the UC group had with study personnel was for assessment by telephone.

#### **Assessments**

The assessment battery was administered at baseline and 6, 12, and 18 months via centralized telephone survey by the RAND Survey Research Group who were blinded to treatment assignment. Blinding was maintained by interviewers not asking patients about their intervention status and filling out an incident report if a patient spontaneously mentioned their intervention status. The last participant was assessed in October 2009. Because prior studies indicated outcome differences by ethnic-racial

Figure. Flow of Patients



CBT indicates cognitive behavioral therapy.

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groupings,<sup>3</sup> racial/ethnicity data were obtained by participant self-report using standard classification.

The primary outcome measure was a generic measure of 2 key components of all anxiety disorders, psychic and somatic anxiety (the 12-item Brief Symptom Inventory [BSI-12] subscales for anxiety and somatization<sup>25</sup>). Response was defined as at least a 50% reduction on the BSI-12, or meeting the definition of remission; and remission was defined as a face-valid per-item score of less than 0.5 (between none and mild, total BSI-12 score <6), consistent with previous analyses using the BSI for depression outcomes.<sup>26</sup> Secondary outcome measures included Patient Health Questionnaire 8 depression,<sup>27</sup> anxiety sensitivity,<sup>28</sup> and

functional status (Sheehan Disability,<sup>29</sup> the Centers for Disease Control and Prevention Healthy Days Measure of restricted activity days,<sup>30</sup> and 12-item Short Form version 2<sup>31</sup>). Quality of care was measured by patient self-report of psychotropic medication type, dose, and adherence, and number and consistency of CBT elements occurring in reported psychotherapy sessions.<sup>32</sup> For patients in the intervention group, more detailed information on the number and type (CBT vs medication/care management) of sessions was extracted from the Webbased management system.

#### **Statistical Analysis**

During the proposal phase, we had assumed an attrition rate of 28% at month

Table 1. Baseline Patient Characteristics<sup>a</sup>

	No. (%) of Patients			
Characteristics	AII (N = 1004)	Intervention (n = 503)	Usual Care (n = 501)	
Age, mean (SD), y	43.47 (13.4)	43.3 (13.2)	43.7 (13.7)	
Women	714 (71.1)	359 (71.4)	355 (70.9)	
Education <high school<="" td=""><td>55 (5.5)</td><td>29 (5.8)</td><td>26 (5.2)</td></high>	55 (5.5)	29 (5.8)	26 (5.2)	
12 y	165 (16.5)	78 (15.5)	87 (17.4)	
>12 y	782 (78.0)	396 (78.7)	388 (77.4)	
Race/ethnicity <sup>b</sup> Hispanic	196 (19.5)	104 (20.7)	92 (18.4)	
Black	116 (11.5)	51 (10.1)	65 (13.0)	
White	568 (56.6)	279 (55.5)	289 (57.7)	
Other	124 (12.3)	69 (13.7)	55 (11.0)	
No. of chronic medical conditions 0	202 (20.1)	109 (21.7)	93 (18.6)	
1	219 (21.8)	108 (21.5)	111 (22.2)	
≥2	582 (58.0)	285 (56.8)	297 (59.3)	
Anxiety disorders <sup>c</sup> Panic	475 (47.3)	235 (46.7)	240 (47.9)	
Generalized anxiety	756 (75.3)	390 (77.5)	366 (73.1)	
Social phobia	405 (40.3)	210 (41.8)	195 (38.9)	
Posttraumatic stress	181 (18.0)	92 (18.3)	89 (17.8)	
Major depressive disorder	648 (64.5)	330 (65.6)	318 (63.5)	
Type of health insurance <sup>c</sup> Medicaid	101 (10.1)	47 (9.4)	54 (10.8)	
Medicare	124 (12.4)	60 (12.0)	64 (12.8)	
Other government insurance	35 (3.5)	16 (3.2)	19 (3.8)	
Private insurance	749 (74.7)	372 (74.3)	377 (75.3)	
No insurance	141 (14.0)	77 (15.4)	64 (12.8)	

<sup>&</sup>lt;sup>a</sup>There are no significant differences in any of the baseline characteristics between intervention and usual care patients. Intervention included Coordinated Anxiety Learning and Management program, which allowed choice of cognitive behavorial therapy, medication, or both. Some numbers (percentages) do not add up to total number of patients because of missing data. Because of rounding, percentages may not add up to 100.

18. Therefore, we had anticipated needing a sample size of 1040 to detect effect sizes of 0.3 SDs with at least 80% power. Although the enrolled sample size (n=1004) was marginally smaller than projected, participant attrition was lower (20% at month 18), yielding a larger than anticipated sample size at the follow-up time points.

We compared demographics and baseline anxiety and depression disorders rates by intervention group using t tests and  $\chi^2$  tests for continuous and categorical variables, respectively. To estimate the intervention effect over time, we jointly modeled the outcomes at the 4 assessment times (baseline and 6, 12, and 18 months) by time, intervention, time × intervention, and site. Time was treated as a categorical variable. To avoid restrictive assumptions, the covariance of the outcomes at the 4 assessment times was left unstructured. We fitted the proposed model using a restricted maximum likelihood approach, which produces valid estimates under the missingat-random assumption.33 This approach correctly handles the additional uncertainty arising from missing data and uses all available data to obtain unbiased estimates for model parameters.34 This is an efficient way for conducting an intention-to-treat analysis, because it includes all the patients with a baseline assessment. For crosssectional analyses, such as those assessing the percentage of responders at the 3 follow-up times, we used attrition weights to correctly account for those patients that missed 1 or more follow-up assessments.35

Statistical software used for all analyses was SAS version 9 (SAS Institute Inc, Cary, North Carolina). All *P* values were 2-tailed and adjusted using Hochberg's correction method<sup>36</sup> to account for multiple comparisons.

## RESULTS Sample Selection, Attrition, and Description

The Figure depicts study patient flow and reasons for noneligibility. A total of 1062 of 1620 patients (66%) who

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Other includes final option if the major race/ethnicity categories were not endorsed by the patient.

Numbers may total more than 1004, because patients could have more than 1 disorder or health insurance. Other government insurance includes Veterans Administration benefits, TRICARE, county programs, or other government insurance or therefore the programs of the programs.

were referred were eligible for the study, of which 1036 (98%) consented to participate and 1004 (97%) were randomized. More than 80% of patients were assessed at each evaluation window (6, 12, and 18 months), and study retention was high and similar in both study groups. Nonresponse was related to younger age, less education, and higher BSI-12 and OASIS scores at 6 months; younger age, higher BSI-12, Sheehan Disability, and OASIS scores, higher rate of panic, and higher rate among Hispanics at 12 months; and younger age, higher BSI-12 and OASIS scores, lower preference for current health state. higher rate of panic, and higher rate among Hispanics at 18 months. TABLE 1 shows that the sample was 71% women, ethnically diverse (44% nonwhite), and broad in age range. It was a fairly ill group with more than half having at least 2 chronic medical conditions and at least 2 anxiety disorders, and twothirds with comorbid major depression. The intervention and UC groups were comparable on all baseline characteristics.

#### **Intervention Participation**

After the baseline assessment, 482 of 503 patients (95%) randomized to the intervention group had at least 1 intervention contact. During the course of the year, patients had mean (SD) of 7.0 (4.1) (median, 8) CBT visits (35/3386 [1%] by telephone and 11/3386 [<1%] focused on depression) and 2.24 (3.57) (median, 1) medication/care management visits (462/1078 [43%] by telephone). Of the 482 patients, 166 (34%) had only CBT visits, 43 (9%) had only medication/care management visits, and 273 (57%) had some of both. Visits for 218 patients (45%) were confined to the first 3 months and 424 patients (88%) had all visits by 6 months. A small proportion of patients (69/482 [14%]) also had an in-person visit with the study psychiatrist.

#### **Quality of Care**

TABLE 2 depicts self-reported quality of care received at baseline and 6, 12, and 18 months for the 2 groups, using progressively more stringent definitions of care quality. At both 6-month (54.8%; 95% confidence interval [CI], 51.0%-58.7%; vs 9.98%; 95% CI, 6.08%-13.88%) and 12-month (21.6%; 95% CI, 18.2%-25.1%; vs 9.31%; 95% CI, 5.83%-12.79%) assessments, significantly more patients in the intervention group received psychotherapy with at least 3 of 6 CBT elements (eg, exposure, relaxation, cognitive restructuring, homework) usually or always delivered. At 6 months only, significantly more patients in the intervention group either took medication of appropriate<sup>21</sup> type, dose, and duration ( $\geq 2$ months) or had an appropriate change in medication (dose increase or medication switch/addition) if they were already receiving medication (25.4%; 95% CI, 21.3%-29.4%; vs 17.1%; 95% CI, 13.5%-20.7%). Rates of overall psychotropic use did not differ between the 2 groups over time.

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Table 2. Anxiety Self-reported Quality of Care<sup>a</sup>

	% (95		
	Intervention	Usual Care	<i>P</i> Value <sup>b</sup>
Any psychotropic medication			
Baseline	64.4 (60.2-68.6)	62.1 (57.9-66.3)	.94
6 mo	69.9 (65.7-74.1)	68.3 (64.1-72.5)	.94
12 mo	66.3 (61.9-70.8)	64.0 (59.5-68.4)	.94
18 mo	61.4 (56.9-66.0)	61.2 (56.5-65.8)	.94
Any appropriate anti-anxiety medication at appropriate dose for ≥2 mo <sup>c</sup>			
Baseline	29.0 (25.0-33.0)	30.6 (26.6-34.7)	.94
6 mo	46.4 (41.9-51.0)	41.5 (36.9-46.1)	.94
12 mo	42.1 (37.5-46.7)	36.0 (31.4-40.6)	.94
18 mo	40.8 (36.3-45.4)	37.5 (32.8-42.1)	.94
Medication change during first 6 mo <sup>d</sup> 6 mo	25.4 (21.3-29.4)	17.1 (13.5-20.7)	.05 <sup>e</sup>
Medication change during second 6 mo <sup>f</sup> 12 mo	13.1 (9.7-16.5)	12.1 (8.8-15.3)	.94 <sup>e</sup>
Any counseling, mo Baseline	45.9 (41.6-50.3)	46.7 (42.3-51.1)	.94
6 mo	88.1 (84.2-92.0)	51.0 (47.1-55.0)	<.001
12 mo	58.4 (53.7-63.2)	46.3 (41.5-51.1)	.01
18 mo	39.1 (34.4-43.8)	42.6 (37.8-47.4)	.94
Counseling with ≥3 CBT elements <sup>g</sup> Baseline	20.5 (16.9-24.1)	22.0 (18.4-25.5)	.94
6 mo	82.1 (78.2-86.1)	33.6 (29.6-37.7)	<.001
12 mo	49.1 (44.5-53.6)	26.6 (22.1-31.2)	<.001
18 mo	26.2 (22.0-30.5)	27.7 (23.4-32.1)	.94
Counseling with ≥3 CBT elements delivered consistently, mo <sup>h</sup>			
Baseline	4.37 (2.56-6.19)	4.59 (2.78-6.41)	.94
6 mo	54.8 (51.0-58.7)	9.98 (6.08-13.88)	<.001
12 mo	21.6 (18.2-25.1)	9.31 (5.83-12.79)	<.001
18 mo	9.91 (7.07-12.80)	8.91 (6.02-11.80)	.94

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Abbreviations: CBT, cognitive behavioral therapy; CI, confidence interval.

and Intervention included Coordinated Anxiety Learning and Management program, which allowed choice of CBT, medication, or both. All time effects were significant at P < .001 in all models, including 4 time points. Intervention × time effects based on the WALD test were significant at P < .001 for all 3 counseling models.

Given the estimates of the longitudinal model, the predicted means were obtained at the 4 time points x intervention group

and the difference was tested at every time point using the correct t test.

Obefined as medication of appropriate type, dose, and duration (>2 months) or had an appropriate change (dose increase or medication switch/addition), if patients were already receiving medication. d Medication change calculated based on 430 controls and 446 intervention patients who responded at 6 months, weighted

for nonresponse.  ${}^{\rm e}_{\ell}P$  values for medication change come from  $\chi^2$  test on data weighted for attrition.

f Medication change calculated based on 391 controls and 397 intervention patients who responded at 6 and 12 months, weighted for nonresponse

<sup>&</sup>lt;sup>9</sup>Defined as receiving psychotherapy with at least 3 of 6 CBT elements (eg, exposure, relaxation, cognitive restructuring,

h Defined as receiving psychotherapy with at least 3 of 6 CBT elements usually or always delivered.

Table 3. Proportion Achieving Response and Remission From Baseline BSI-12 Score<sup>a</sup>

	No./Total No. (%) of Patients			
	Intervention	Usual Care	Number Needed to Treat (95% CI)	<i>P</i> Value
Response				
6 mo	289/503 (57.46)	185/501 (36.80)	4.84 (3.93-6.29)	<.001
12 mo	320/503 (63.66)	224/501 (44.68)	5.27 (4.18-7.13)	<.001
18 mo	325/503 (64.64)	258/501 (51.47)	7.59 (5.51-12.22)	<.001
Remission				
6 mo	218/503 (43.40)	138/501 (27.49)	6.28 (4.83-9.98)	<.001
12 mo	259/503 (51.49)	167/501 (33.28)	5.50 (4.32-7.55)	<.001
18 mo	257/503 (51.06)	184/501 (36.77)	7.00 (5.19-10.75)	<.001

Abbreviations: BSI-12, 12-item Brief Symptom Inventory: CL confidence interval.

#### Main Outcome Measures

An eTable 1 (available at http://www .jama.com) examines trajectories of adjusted means over time for the primary BSI-12 outcome, and for all secondary outcomes. The BSI-12 scores were significantly lower for patients in the intervention group at 6 months (mean difference, -2.49 points; 95% CI, -3.59 to -1.40 points; P < .001), 12 months (mean difference, -2.63 points; 95% CI, -3.73 to -1.54; P < .001), and 18 months (mean difference, -1.63 points; 95% CI, -2.73 to -0.53; P = .05), with effect sizes of -0.30 (95% CI, -0.43 to -0.17), -0.31 (95% CI, -0.44 to -0.18), and -0.18 (95% CI, -0.30 to -0.06). Outcome measures for patients in the intervention group were significantly better for all other measures, except physical health and satisfaction with medical care. Effect sizes were small to medium depending on the measure and were greatest at 12 months. There were no significant differences in intervention effect over time × site, and all 4 disorders showed significant effects on the main BSI-12 outcome (eTable 2).

TABLE 3 shows that a significantly (P < .001) higher proportion of patients in the intervention group responded and remitted, respectively. Response (including remission) rates at 6, 12, and 18 months were 57.46% (95% CI, 52.84%-62.08%), 63.66% (95% CI, 58.95%-68.37%), and 64.64% (95% CI, 59.95%-69.32%) vs 36.80% (95% CI, 32.21%-41.39%), 44.68% (95% CI,

39.76%-49.59%), and 51.47% (95% CI, 46.49%-56.45%) for intervention vs UC, respectively; and remission rates were 43.40% (95% CI, 38.78%-48.03%), 51.49% (95% CI, 46.60%-56.38%), and 51.06% (95% CI, 46.16%-55.96%) vs 27.49% (95% CI, 23.25%-31.72%), 33.28% (95% CI, 28.62%-37.93%), and 36.77% (95% CI, 31.99%-41.55%) for intervention vs UC, respectively. The number needed to treat (defined as 1/difference between intervention and control response or remission) at 12 months was 5.27 (95% CI, 4.18-7.13) for response and 5.50 (95% CI, 4.32-7.55) for remission.

#### **COMMENT**

These findings document the feasibility, acceptability (or satisfaction), and clinical effectiveness of a care delivery model designed to treat patients with any of 4 common anxiety disorders across 17 primary care clinics varying in patient characteristics, payer types, and organization. The model used both real-time outcomes monitoring and a computer-guided, modular CBT program, which ensured a high degree of fidelity in CBT application. Although different anxiety disorders (with or without depression) were targeted with this single intervention, effect sizes were similar to those obtained in previous anxiety effectiveness studies that had focused solely on PD, GAD, or both.<sup>6,7</sup> The number needed to treat was well within the range for treatments in medicine that are generally considered to be

efficacious, <sup>37,38</sup> and beneficial effects of the intervention persisted for at least 1 year after clinical visits had ceased, suggesting a long-term effect.

Our study had a number of limitations. It was designed to test delivery of a blended package of treatments known to be evidence-based and we cannot determine which components of the blended intervention (eg, preference, CBT, medication, Weboutcomes monitoring) accounted for the results. Patients, a third of whom had failed at least 1 course of pharmacotherapy, were relatively welleducated and were referred to the study. all of which may have enhanced CBT engagement and response. We relied on self-report rather than review of medical records to assess amount and quality of treatment and used a relatively lean assessment battery intended to cover more domains while minimizing participant burden. The participating clinics had a higher than usual amount of in-house mental health resources in UC, although this may have led to an underestimate of the benefit of CALM vs UC models.

The positive outcomes as a whole may have been mediated by higher rates of quality CBT at 6 and 12 months and higher quality medication treatment at 6 months. This improved quality of care was facilitated by real-time outcomes monitoring, which allowed for adjustment of type and amount of delivered treatment, and a computer-guided modular CBT program, which ensured high fidelity when delivered by nonexperts, although the relative contribution of each to improved outcomes cannot be determined. The high rate of selection of CBT treatment by patients confirms previous findings<sup>11,39</sup> that anxious patients prefer psychosocial treatment approaches. Also, the persistence of anxiety despite pharmacologic treatment in more than half the sample at baseline may have further reinforced this preference. Because the intervention devoted most of its training resources to the CBT program, it is possible that the medication management component could be

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<sup>&</sup>lt;sup>a</sup>Data presented as proportion (percentage) weighted for nonresponse at each follow-up. Response was defined as at least 50% reduction on the BSI-12 score, with all patients in remission considered to have responded. Remission was defined as a per-item BSI-12 score of less than 0.5 (total score <6).

further improved with more focus on this modality.

The flexibility of treatment (eg, variation in number and type of sessions, and in criteria for continuing further treatment, use of both telephone and inperson contact), the targeting of multiple disorders, and the clinical effectiveness across a range of patients and clinics suggest that the CALM treatment delivery model should be broadly applicable in primary care. However, implementation of this model will require reimbursement mechanisms for care management that are not currently available. In this vein, forthcoming analyses about the cost of CALM will be needed to help payers decide whether to support its uptake in clinical settings. Furthermore, the inhouse model used by CALM would be less feasible for small or rurally located practices, which might require a more centrally located care manager and perhaps Internet or telephone delivery to serve multiple small or remote practices. Nonetheless, the success of the model tested here demonstrates that addressing multiple common mental disorders in the context of one delivery model is feasible and effective and could serve as a template for the development of unified approaches to management of the multiple psychiatric comorbidities that are the rule rather than the exception in both the general population<sup>40</sup> and in clinical practice.

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