# Dual decomposition of a single-machine scheduling problem 

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#### Abstract

We design a fast ascent direction algorithm for the Lagrangian dual problem of the single-machine scheduling problem of minimizing total weighted completion time subject to precedence constraints. We show that designing such an algorithm is relatively simple if a scheduling problem is formulated in terms of the job completion times rather than as an $0-1$ linear program. Also, we show that upon termination of such an ascent direction algorithm we get a dual decomposition of the original problem, which can be exploited to develop approximative and enumerative approaches for it. Computational results exhibit that in our application the ascent direction leads to good Lagrangian lower and upper bounds.


Keywords: Machine scheduling; Lagrangian relaxation; Ascent direction method; Dual decomposition

## 1. Introduction

Lagrangian relaxation is already a conventional technique for lower bound computation, dating back to the work by Held and Karp $[17,18]$ on the traveling salesman problem. Since then, it has shown its merits for a gamut of combinatorial optimization problems. Excellent introductions to Lagrangian relaxation theory are given by Geoffrion [12], Shapiro [33], and Fisher [8,9].

The underlying idea of Lagrangian relaxation is to see an NP-hard problem as an 'easy-to-solve' problem complicated by a number of 'nasty' side constraints. These nasty constraints are removed from the set of constraints, and put into the objective function, each weighted by a given Lagrangian multiplier. This manipulation gives the Lagrangian problem which is then an easy to solve problem and whose solution provides a lower bound for the original problem.

For any application, there are several issues to take care of, including dealing with the Lagrangian dual problem. This is the problem of finding the Lagrangian multipliers
that give the best Lagrangian lower bound. The subgradient method is frequently used to solve this problem, since it is always easy to implement. The downside of this iterative method, however, is that is does not produce a series of monotonically increasing lower bounds. It is known for its zigzagging in the beginning and slow convergence at the end (see, e.g., [19]).

So-called ascent direction methods do produce series of monotonically increasing lower bounds. These are iterative problem-specific approximation algorithms that exploit the structure of the problem and the formulation. An ascent direction algorithm is in general much faster than the subgradient method, but it cannot be guaranteed to produce lower bounds that are as good. Many success stories of Lagrangian relaxation are nonetheless attributed to ascent direction methods. They have shown to be successful for many combinatorial optimization problems, including plant location problems [3,6,14], the traveling salesman problem [2,4] the generalized assignment problem [10], and the set covering problem [11]. These applications indicate that the gain in speed over the subgradient method compensates the possible loss in lower quality more than sufficiently.

In spite of the abundance of machine scheduling problems, ascent direction algorithms have been used for them only by Hariri and Potts [16] and Potts [26]. Machine scheduling problems concern the scheduling of $n$ jobs on machines of limited capacity and availability, generally so as to minimize some objective function of the job completion times. Much more than in other areas, the type of mathematical formulation employed is important for the design of ascent direction algorithms. The tricky issue is actually formulating the capacity constraints. There are essentially two ways to do this: either by means of $0-1$ variables, which gives rise to an $0-1$ linear program with many variables and constraints, or by 'logical' disjunctive constraints, which enables a compact formulation in terms of the job completion times $C_{j}(j=1, \ldots, n)$.

Integer linear programming formulations are predominantly cast in terms of linear ordering variables $x_{j k}$ that take the value 1 if job $J_{j}(j=1, \ldots, n)$ completes before job $J_{k}(k=1, \ldots, n, k \neq j)$, and the value 0 otherwise, or in terms of time-indexed variables $x_{j t}$ that take the value 1 if $J_{j}(j=1, \ldots, n)$ completes at time $t$, and the value 0 otherwise. Note that the second type of formulation requires a pseudopolynomial number of variables. As to the design of ascent direction algorithms, it seems that the first type of formulation is suitable for precedence-constrained scheduling problems only [ 16,26 ]. The second type of formulation does not seem to allow the kind of analysis required to develop fast ascent direction algorithms; the subgradient method is the only practical approach to deal with the Lagrangian dual problem. This gives generally very strong lower bounds, but the time needed to compute them is substantial [7]. For a specific single-machine scheduling problem, Dyer and Wolsey [5] show that Lagrangian bounds obtained from time-indexed formulations are stronger than those obtained from logical formulations in terms of the job completion times $C_{1}, \ldots, C_{n}$. In many applications, however, logical formulations are easier to handle in that good Lagrangian lower bounds can quickly be obtained one way or the other, such as by elegant $\mathrm{O}(n)$ single-pass methods, as proposed by Hariri and Potts [15] and Potts and Van Wassen-
hove [27,28], by ascent direction algorithms, as we will show in this paper, or by more opportunistic approaches, as applied in [36].

In this paper, we design an ascent direction algorithm for the single-machine problem of minimizing total weighted completion time subject to precedence constraints. Our contribution is twofold. On the one hand, we show that it is relatively simple to design a fast and effective ascent direction algorithm if a problem is formulated in terms of the job completion times. On the other hand, we analyze the conditions under which the ascent direction algorithm terminates; we believe we are the first ever to do so. We assert that the kind of approach applies to about any classical machine scheduling problem when formulated in terms of the job completion times; for more details, refer to Van de Velde [37].

The organization of this paper is as follows. In Section 2, we develop the ascent direction algorithm and investigate the conditions under which the ascent direction algorithm terminates. It appears that upon termination we get a decomposition of the jobs into subsets; we call this a dual decomposition. In Section 3, we show how such a dual decomposition can be employed to find approximate solutions for the primal problem. Computational results exhibit the high quality of both the upper and lower bounds. Also, the time to compute the lower bound is almost negligible. In Section 4, we verify to what extent the dual decomposition concurs with a correct, primal decomposition, and point out how the dual decomposition can be of use for the design of enumerative methods. Section 5 concludes the paper.

Various lower bounds have been proposed for the machine scheduling problem under consideration. Potts [26] proceeds from a formulation in terms of linear ordering variables and presents an ascent direction algorithm to compute a Lagrangian bound; this algorithm is time-consuming, however, requiring $\Omega\left(n^{4}\right)$ time per iteration. Queyranne and Wang [31] proceed from a logical formulation of the problem and obtain their bound by solving the problem as a linear program to which they add three types of facet-defining inequalities; see also Queyranne and Wang [30]. Hoogeveen and Van de Velde [20] present a general technique to improve Lagrangian lower bounds by use of slack variables. They present various applications, including the problem under consideration. As to the quality of the bounds, Queyranne and Wang [31] prove that Hoogeveen and Van de Velde's bound is no stronger than theirs. Also, Wolsey [38] and Queyranne and Schulz [29] show that the linear programming bound obtained from the linear ordering formulation, of which Potts's Lagrangian bound is an approximation from below, is no weaker than Queyranne and Wang's bound. As to the speed by which the bounds can be computed, we note that the linear programming bounds are time-consuming; in contrast, our ascent direction algorithm is fast.

## 2. Single-machine scheduling

A single-machine job shop is described as follows. A set $\mathcal{J}=\left\{J_{1}, \ldots, J_{n}\right\}$ of $n$ independent jobs has to be scheduled on a single machine that can handle only one job
at a time. The machine is continuously available from time zero onwards. Each job $J_{j}$ $(j=1, \ldots, n)$ requires processing during an uninterrupted period of a given positive length $p_{j}$. In addition, each job $J_{j}$ has a positive weight $w_{j}$, expressing its urgency relative to other jobs. Without loss of generality, we assume that the processing times and weights are integral. A schedule is a specification of the job completion times, denoted by $C_{j}(j=1, \ldots, n)$, such that the jobs do not overlap in their execution and such that $C_{j}-p_{j} \geqslant 0$ for each $j$. The objective is to find a feasible schedule that minimizes the total weighted completion time $\sum_{j=1}^{n} w_{j} C_{j}$.

This problem, hereafter referred to as problem ( P ), is formulated as follows. Determine job completion times that

$$
\begin{array}{cl}
\text { minimize } & \sum_{j=1}^{n} w_{j} C_{j} \\
\text { subject to } & C_{j} \geqslant C_{k}+p_{j}, \text { or } C_{j} \leqslant C_{k}-p_{k}, \\
& \text { for } j=1, \ldots, n-1, k=j+1, \ldots, n, \\
& C_{j} \geqslant p_{j}, \text { for } j=1, \ldots, n . \tag{2}
\end{array}
$$

Conditions (1) ensure that the machine processes no more than one job at a time; conditions (2) reflect that the machine is available from time zero onwards.

Theorem 1. Problem ( P ) is solved in $\mathrm{O}(n \log n)$ time by Smith's ratio rule [35], which schedules the jobs in order of nonincreasing ratios $w_{j} / p_{j}$.

This rule is easily validated through an interchange argument.
Now, suppose there are precedence constraints between the jobs. The precedence constraints are represented by an acyclic directed graph $G$ with vertex set $\left\{J_{1}, \ldots, J_{n}\right\}$ and arc set $A$, which equals its transitive reduction. A path in $G$ from $J_{j}$ to $J_{k}$ implies that $J_{j}$ has to be executed before $J_{k} ; J_{j}$ is a predecessor of $J_{k}$, and $J_{k}$ is a successor of $J_{j}$. In case there is an $\operatorname{arc}\left(J_{j}, J_{k}\right) \in A$, then $J_{j}$ is said to be an immediate predecessor of $J_{k} ; J_{k}$ is then an immediate successor of $J_{j}$. We define $\mathscr{P}_{j}$ and $\mathscr{S}_{j}$ as the set of immediate predecessors and immediate successors of $J_{j}$, respectively ( $j=$ $1, \ldots, n$ ). Following the notation of Graham et al. [13], we refer to the problem of minimizing $\sum_{j=1}^{n} w_{j} C_{j}$ subject to precedence constraints on a single machine as $1|\operatorname{prec}| \Sigma w_{j} C_{j}$.

For special classes of precedence constraints, the problem is still solvable in $\mathrm{O}(n \log n)$ time; this is the case for tree-like precedence constraints [1,21,34] and for series-parallel precedence constraints [22]. For general precedence constraints the problem is $\mathscr{N} \mathscr{P}$-hard in the strong sense [22,24]. This justifies the development of approximative and enumerative algorithms. Morton and Dharan [25] propose several heuristics. Specifically, the so-called tree-optimal heuristic, which produces optimal solutions in case the precedence constraints take the form of a tree, generates high-quality solutions. Potts [26] presents a branch-and-bound algorithm that solves instances up
to 100 jobs; he employs Lagrangian lower bounds obtained from a $0-1$ linear programming formulation in terms of linear ordering variables. We formulate the precedence constraints in a concise manner as

$$
\begin{equation*}
C_{k} \geqslant C_{j}+p_{k} \quad \text { for each }\left(J_{j}, J_{k}\right) \in A . \tag{3}
\end{equation*}
$$

The $1|\mathrm{prec}| \sum w_{j} C_{j}$ problem can be regarded as an easy-to-solve problem complicated by conditions (3). Accordingly, we introduce a vector $\lambda \in \mathbb{R}^{A}$ that contains a Lagrangian multiplier $\lambda_{j k} \geqslant 0$ for each arc $\left(J_{j}, J_{k}\right) \in A$ and put the constraints (3), each weighted by its multiplier, into the objective function. For a given vector $\lambda \geqslant 0$, the Lagrangian relaxation problem, referred to as problem ( $\mathrm{L}_{\lambda}$ ), is to find $L(\lambda)$, which is the minimum of

$$
\sum_{j=1}^{n}\left[\left(w_{j}+\sum_{J_{k} \in \mathscr{S}_{j}} \lambda_{j k}-\sum_{J_{k} \in \mathscr{P}_{j}} \lambda_{k j}\right) C_{j}+\sum_{J_{k} \in \mathscr{S}_{j}} \lambda_{j k} p_{k}\right]
$$

subject to the machine capacity and availability conditions (1) and (2).
For $j=1, \ldots, n$, let $w_{j}^{\prime}(\lambda)=\left(w_{j}+\sum_{y_{k} \in S_{j}} \lambda_{j k}-\sum_{J_{k} \in P_{j}} \lambda_{k j}\right) / p_{j}$; we call $w_{j}^{\prime}(\lambda)$ the relative weight of job $J_{j}$. Using Smith's ratio rule, we solve problem ( $\mathrm{L}_{\lambda}$ ) by sequencing the jobs in order of nonincreasing relative weights. From standard Lagrangian theory, we know that $L(\lambda)$ is a lower bound for the $1 \mid$ prec $\mid \sum w_{j} C_{j}$ problem for any $\lambda \geqslant 0$. In this respect, we like to find the vector $\lambda^{*}$ that induces the best Lagrangian lower bound. This is the Lagrangian dual problem of $1 \mid$ prec $\mid \Sigma w_{j} C_{j}$, referred to as problem (D):

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maximize L( }\lambda
subject to }\mp@subsup{\lambda}{jk}{}\geqslant0\mathrm{ for each ( }\mp@subsup{J}{j}{},\mp@subsup{J}{k}{})\inA
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Theorem 2. Problem (D) is solvable in time polynomial in $n$ through the ellipsoid method.

For a proof, see [37].
In practice, the ellipsoid method is too slow to be of use. We develop a quick ascent direction algorithm to approximate the optimal solution of problem (D). The notion of directional derivative plays a central role in ascent direction algorithms. The directional derivative of the function $L$ at $\lambda$ is defined as

$$
L_{u}(\lambda)=\lim _{\epsilon \downarrow 0} \frac{L(\lambda+\epsilon u)-L(\lambda)}{\epsilon}
$$

for any vector $u \in \mathbb{R}^{A}$. Hence, $\lambda$ is optimal if and only if

$$
L_{u}(\lambda) \leqslant 0, \quad \text { for all } u \in \mathbb{R}^{A} .
$$

If $L_{\bar{u}}(\lambda)>0$ for some $\bar{u} \in \mathbb{R}^{A}$, then $\bar{u}$ is called an ascent direction of $L$ at $\lambda$ : we get an improved lower bound by moving some scalar step size $\Delta$ along $\bar{u}$. In general, it is difficult to compute directional derivatives. However, it is easy to compute them for the primitive vectors. A vector $u$ is called primitive if $u_{j k}=0$ for all $\left(J_{j}, J_{k}\right)$ but one. Hence, there are at most $2|A|$ different primitive directional derivatives at any $\lambda$.

First, we derive expressions for the primitive directional derivatives. In an optimal solution for the Lagrangian problem, the position of $J_{j}$ depends on its relative weight: the larger its relative weight, the smaller its completion time. If its weight is tied, then its position also depends on the way ties are settled. Let $C_{j}^{+}(\lambda)$ denote the earliest possible completion time of $J_{j}$ in an optimal schedule for problem $\left(\mathrm{L}_{\lambda}\right)$; let $C_{j}^{-}(\lambda)$ denote the latest possible completion time of $J_{j}$ in an optimal schedule for problem ( $\mathrm{L}_{\lambda}$ ). Increasing $\lambda_{j k}$ by a specific $\epsilon>0$ will increase the relative weight of $J_{j}$ from $w_{j}^{\prime}(\lambda)$ to $w_{j}^{\prime}(\lambda)+\epsilon / p_{j}$; simultaneously, it will decrease the relative weight of $J_{k}$ from $w_{k}^{\prime}(\lambda)$ to $w_{k}^{\prime}(\lambda)-\epsilon / p_{k}$. It is possible to choose $\epsilon>0$ small enough to ensure that at least one optimal schedule for problem ( $\mathrm{L}_{\lambda}$ ) remains optimal (see [37]). In such an optimal schedule, $J_{j}$ must be completed on time $C_{j}^{+}(\lambda)$ and $J_{k}$ must be completed on time $C_{k}^{-}(\lambda)$. Increasing $\lambda_{j k}$ by such a small $\epsilon$ affects the Lagrangian objective value by $\epsilon\left[C_{j}^{+}(\lambda)-C_{k}^{-}(\lambda)+p_{k}\right]$. From this, we derive that the primitive directional derivative for increasing $\lambda_{j k}$ at $\lambda$, denoted by $l_{j k}^{+}(\lambda)$, is

$$
l_{j k}^{+}(\lambda)=C_{j}^{+}(\lambda)-C_{k}^{-}(\lambda)+p_{k} \quad \text { for each }\left(J_{j}, J_{k}\right) \in A
$$

If $l_{j k}^{+}(\lambda)>0$, then increasing $\lambda_{j k}$ is an ascent direction: we get an improved objective value by moving along this direction. The sign of each $l_{j k}^{+}(\lambda)$ is determined in constant time. Note that for each $\operatorname{arc}\left(J_{j}, J_{k}\right) \in A$, we have

$$
C_{j}^{+}(\lambda)>C_{k}^{-}(\lambda)+p_{k} \Leftrightarrow w_{j}^{\prime}(\lambda)<w_{k}^{\prime}(\lambda)
$$

hence, $l_{j k}^{+}(\lambda)>0 \Leftrightarrow w_{j}^{\prime}(\lambda)<w_{k}^{\prime}(\lambda)$. In a similar fashion, we find that $l_{j k}^{-}(\lambda)$, the primitive directional derivative for decreasing $\lambda_{j k}$ at each $\lambda$ with $\lambda_{j k}>0$, is

$$
l_{j k}^{-}(\lambda)=C_{k}^{+}(\lambda)-C_{j}^{-}(\lambda)-p_{k} \quad \text { for each }\left(J_{j}, J_{k}\right) \in A
$$

If $l_{j k}^{-}(\lambda)>0$, then decreasing $\lambda_{j k}$ is an ascent direction: we get an improved objective value by moving along this direction.

Given an ascent direction, we invariably move by the step size that maximizes the increment to the objective value. If $l_{j k}^{+}(\lambda)>0$, then the increment is maximized by moving to the first point where increasing $\lambda_{j k}$ is no longer an ascent direction. At this point, the relative weights of $J_{j}$ and $J_{k}$ are equal. Hence, the required step size is the value $\Delta$ for which

$$
w_{j}^{\prime}(\lambda)+\Delta / p_{j}=w_{k}^{\prime}(\lambda)-\Delta / p_{k}
$$

it is determined in constant time. Consider now the case $l_{j k}^{-}(\lambda)>0$. To ensure that the Lagrangian vector remains nonnegative, we impose the condition that $\Delta \leqslant \lambda_{j k}$. If this condition is not restrictive, then we move to the first point where decreasing $\lambda_{j k}$ is no longer an ascent direction. If it is restrictive, then we take the step size as large as possible. Hence, the step size that maximizes the increment of the objective value is computed as the largest value $\Delta \leqslant \lambda_{j k}$ for which

$$
w_{j}^{\prime}(\lambda)-\Delta / p_{j} \geqslant w_{k}^{\prime}(\lambda)+\Delta / p_{k}
$$

Eventually, termination occurs at some $\bar{\lambda}$ at which no ascent direction exists any more. Later on, we will analyze the termination conditions. We first give a step-wise description of the ascent direction algorithm.

## Ascent Direction Algorithm

Step 0 . Set $\lambda_{j k}=0$ for each $\left(J_{j}, J_{k}\right) \in A$, and compute the relative weights $w_{j}^{\prime}(\lambda)$.
Step 1. For each $\left(J_{j}, J_{k}\right) \in A$, do the following:
(a) If $w_{j}^{\prime}(\lambda)<w_{k}^{\prime}(\lambda)$, then compute the step size

$$
\Delta=\left[w_{k}^{\prime}(\lambda)-w_{j}^{\prime}(\lambda)\right] p_{j} p_{k} /\left(p_{j}+p_{k}\right)
$$

Put $\lambda_{j k} \leftarrow \lambda_{j k}+\Delta$, and update $w_{j}^{\prime}(\lambda)$ and $w_{k}^{\prime}(\lambda)$.
(b) If $w_{j}^{\prime}(\lambda)>w_{k}^{\prime}(\lambda)$, then compute the step size

$$
\Delta=\min \left\{\lambda_{j k},\left[w_{j}^{\prime}(\lambda)-w_{k}^{\prime}(\lambda)\right] p_{j} p_{k} /\left(p_{j}+p_{k}\right)\right\}
$$

Put $\lambda_{j k} \leftarrow \lambda_{j k}-\Delta$, and update $w_{j}^{\prime}(\lambda)$ and $w_{k}^{\prime}(\lambda)$.
Step 2. If no multiplier adjustment has taken place, then compute $L(\lambda)$ and stop; otherwise, return to Step 1.

Let $I$ be the number of times that Step 1 is executed. The ascent direction algorithm runs then in $\mathrm{O}(I|A|+n \log n)$ time. Since we cannot bound $I$ by a polynomial in $n$ and $|A|$, the ascent direction algorithm is presumably not a polynomial-time method. In practice, however, the algorithm is very fast and produces very good approximate solutions.

Theorem 3. The ascent direction algorithm described above generates a series of monotonically increasing lower bounds for problem ( P ).
Proof. Given an arbitrary $\lambda \geqslant 0$, we first assume $w_{j}^{\prime}(\lambda)<w_{k}^{\prime}(\lambda)$; hence, $l_{j k}^{+}(\lambda)=C_{j}^{+}(\lambda)$ $-C_{k}^{-}(\lambda)+p_{k}>0$, and increasing $\lambda_{j k}$ is an ascent direction. We reindex the jobs according to nonincreasing relative weights, settling all ties arbitrarily except for $J_{j}$ and $J_{k}$ : we give $J_{j}$ the smallest index possible and $J_{k}$ the largest index possible. Let $C_{1}, \ldots, C_{n}$ be the job completion times for the sequence ( $J_{1}, \ldots, J_{n}$ ); note that $C_{j}=$ $C_{j}^{+}(\lambda)$ and $C_{k}=C_{k}^{-}(\lambda)$. Hence, in more detail, the schedule under consideration is $\left(J_{1}, \ldots, J_{k-1}, J_{k}, J_{k+1}, \ldots, J_{j-1} J_{j}, J_{j+1}, \ldots, J_{n}\right)$. Let $\Delta$ be the step size as dictated, and let $\bar{\lambda}$ denote the vector of Lagrangian multipliers after increase of $\lambda_{j k}$ by $\Delta$. Since $\lambda$ and $\bar{\lambda}$ differ only in one component, the relative weights for all jobs but $J_{j}$ and $J_{k}$ remain the same. An optimal schedule for problem $\left(\mathrm{L}_{\bar{\lambda}}\right)$ is then $\left(J_{1}, \ldots, J_{k-1}\right.$, $J_{k+1}, \ldots, J_{l}, J_{j}, J_{k}, J_{l+1}, \ldots, J_{j-1}, J_{j+1}, \ldots, J_{n}$, for some $J_{l}$ with $k+1 \leqslant l \leqslant j-1$; the job completion times for this schedule can conveniently be expressed in terms of $C_{1}, \ldots, C_{n}$. We now demonstrate that $L(\bar{\lambda})>L(\lambda)$; it is essentially a matter of writing out. For brevity, we let $\mu_{i}=w_{i}+\sum_{J_{h} \in \mathscr{S}_{i}} \lambda_{i h}-\sum_{J_{h} \in \mathscr{P}_{i}} \lambda_{h i}$ for each $i(i=1, \ldots, n)$. We have

$$
\begin{aligned}
L(\bar{\lambda})= & \sum_{i=1}^{k-1} \mu_{i} C_{i}+\sum_{i=j+1}^{n} \mu_{i} C_{i}+\sum_{i=k+1}^{l} \mu_{i}\left(C_{i}-p_{k}\right)+\sum_{i=l+1}^{j-1} \mu_{i}\left(C_{i}+p_{j}\right) \\
& +\left(\mu_{k}-\Delta\right)\left[C_{k}^{-}(\lambda)+p_{j}+\sum_{i=k+1}^{l} p_{i}\right] \\
& +\left(\mu_{j}+\Delta\right)\left[C_{j}^{+}(\lambda)-p_{k}-\sum_{i=l+1}^{j-1} p_{i}\right]
\end{aligned}
$$

$$
\begin{aligned}
& +\sum_{i=1}^{n} \sum_{J_{h} \in \mathscr{S}_{i}} \lambda_{i n} p_{h}+\Delta p_{k} \\
= & L(\lambda)+\sum_{i=l+1}^{j-1}\left(\mu_{i} p_{j}-\mu_{j} p_{i}\right)+\sum_{i=k+1}^{l}\left(\mu_{k} p_{i}-\mu_{i} p_{k}\right)+\mu_{k} p_{j}-\mu_{j} p_{k} \\
& +\Delta\left[\left(C_{j}^{+}(\lambda)-p_{k}-\sum_{i=l+1}^{j-1} p_{i}\right)-\left(C_{k}^{-}(\lambda)+p_{j}+\sum_{i=k+1}^{l} p_{i}\right)\right]+\Delta p_{k} .
\end{aligned}
$$

Since $J_{j}$ and $J_{k}$ are adjacent in the second schedule, we have that

$$
\left[C_{j}^{+}(\lambda)-p_{k}-\sum_{i=l+1}^{j-1} p_{i}\right]-\left[C_{k}^{-}(\lambda)+p_{j}+\sum_{i=k+1}^{l} p_{i}\right]=-p_{k}
$$

This implies that

$$
\begin{aligned}
L(\bar{\lambda})= & L(\lambda)+\sum_{i=l+1}^{j-1}\left(\mu_{i} p_{j}-\mu_{j} p_{i}\right)+\sum_{i=k+1}^{l}\left(\mu_{k} p_{i}-\mu_{i} p_{k}\right)+\mu_{k} p_{j}-\mu_{j} p_{k} \\
= & L(\lambda)+\sum_{i=k+1}^{l}\left(\mu_{k} / p_{k}-\mu_{i} / p_{i}\right) p_{i} p_{k}+\sum_{i=l+1}^{j-1}\left(\mu_{i} / p_{i}-\mu_{j} / p_{j}\right) p_{i} p_{j} \\
& +\left(\mu_{k} / p_{k}-\mu_{j} / p_{j}\right) p_{j} p_{k} \\
= & L(\lambda)+\sum_{i=k+1}^{l}\left[w_{k}^{\prime}(\lambda)-w_{i}^{\prime}(\lambda)\right] p_{i} p_{k}+\sum_{i=l+1}^{j-1}\left[w_{i}^{\prime}(\lambda)-w_{j}^{\prime}(\lambda)\right] p_{i} p_{j} \\
& +\left[w_{k}^{\prime}(\lambda)-w_{j}^{\prime}(\lambda)\right] p_{j} p_{k} .
\end{aligned}
$$

Since $w_{k}^{\prime}(\lambda)>w_{j}^{\prime}(\lambda), w_{i}^{\prime}(\lambda)<w_{k}^{\prime}(\lambda)$ for each $i(i=k+1, \ldots, l)$, and $w_{i}^{\prime}(\lambda)>w_{j}^{\prime}(\lambda)$ for each $i(i=l+1, \ldots, j-1)$, we find that $L(\bar{\lambda})>L(\lambda)$.

The analysis for the case $l_{j k}^{-}(\lambda)>0$ proceeds in a similar fashion.
Consider the 10 -job example from Potts [26] for which the processing times, weights, and precedence graph are given in Table 1 and Fig. 1.

If we put $\lambda_{j k}=0$ for all $\left(J_{j}, J_{k}\right) \in A$, then an optimal schedule is $\left(J_{3}, J_{10}, J_{4}, J_{9}\right.$, $J_{7}, J_{6}, J_{2}, J_{5}, J_{8}, J_{1}$ ) with total cost 1055 . The same schedule and lower bound are obtained by disregarding the precedence constraints and solving $1 \| \Sigma w_{j} C_{j}$. The schedule is not feasible for the original problem; for instance, $J_{10}$ is executed before $J_{6}$ although $\left(J_{6}, J_{10}\right) \in A$. Since $w_{6}^{\prime}(\lambda)<w_{10}^{\prime}(\lambda)$, increasing $\lambda_{6,10}$ is an ascent direction. The

Table 1
Processing times and weights

|  | $J_{1}$ | $J_{2}$ | $J_{3}$ | $J_{4}$ | $J_{5}$ | $J_{6}$ | $J_{7}$ | $J_{8}$ | $J_{9}$ | $J_{10}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $p_{j}$ | 6 | 9 | 1 | 3 | 9 | 5 | 7 | 7 | 6 | 2 |
| $w_{j}$ | 2 | 5 | 9 | 6 | 5 | 4 | 9 | 3 | 8 | 5 |



Fig. 1. Precedence graph.
appropriate step size is $\Delta=\frac{17}{7}$, giving $\lambda_{6,10}=\frac{17}{7}$. We have that $\left(J_{3}, J_{4}, J_{9}, J_{7}, J_{6}, J_{10}\right.$, $J_{2}, J_{5}, J_{8}, J_{1}$ ) is an optimal schedule for the new Lagrangian problem with value $L(\lambda)=1106$. Proceeding along these lines, we get the value $L(\lambda)=1526.69$ upon termination. Potts' procedure, requiring $\Omega\left(n^{4}\right)$ time, proceduces the lower bound 1519 ; the upper bound generated by the tree-optimal heuristic is 1530 . The duality gap is therefore no more than 3.

In the remainder, we let $\bar{\lambda}$ denote the vector of Lagrangian multipliers upon termination of the ascent direction method. Using the termination conditions that all primitive directional derivatives are nonpositive, we derive some properties for $\bar{\lambda}$ and for the optimal solutions of problem ( $\mathrm{L}_{\bar{\lambda}}$ ). These properties are important for the development of approximation and optimization algorithms for $1|\mathrm{prec}| \sum w_{j} C_{j}$.

Definition 1. The job set $\mathscr{F} \subseteq \mathscr{J}$ is called a block for a given $\lambda \geqslant 0$ if

$$
w_{j}^{\prime}(\lambda)=c \quad \text { for each } J_{j} \in \mathscr{B},
$$

where $c$ is some positive real constant.
In any optimal schedule to problem $\left(\mathrm{L}_{\lambda}\right)$, the jobs in a block are interchangeable without affecting the Lagrangian objective value $L(\lambda)$. For any given $\lambda \geqslant 0$, the job set $\mathscr{J}$ is decomposed into $B(\lambda)$ blocks $\mathscr{B}_{1}, \ldots, \mathscr{B}_{B(\lambda)}$, indexed such that

$$
w_{j}^{\prime}(\lambda)=c_{b} \quad \text { for each } J_{j} \in \mathscr{B}_{b}, b=1, \ldots, B(\lambda)
$$

with $c_{1}>\cdots>c_{B(\lambda)}>0$.
Theorem 4. Any vector $\lambda$ satisfying the termination conditions induces a decomposition of $\mathscr{J}$ into $B(\lambda)$ blocks $\mathscr{B}_{1}, \ldots, \mathscr{B}_{B(\lambda)}$ such that, if $\left(J_{j}, J_{k}\right) \in A$ and $J_{k} \in \mathscr{B}_{b}$, then

$$
J_{j} \in \mathscr{B}_{1} \cup \cdots \cup \mathscr{B}_{b}
$$

and

$$
\lambda_{j k}=0 \quad \text { if } J_{j} \in \mathscr{B}_{1} \cup \cdots \cup \mathscr{B}_{b-1}
$$

Proof. If one of these claims were not true, then we could identify an ascent direction, contradicting the assumption that the termination conditions are satisfied.

We call a decomposition induced by a vector that satisfies the termination conditions a dual decomposition. Both $\lambda^{*}$ and $\bar{\lambda}$ induce dual decompositions. For our example, the dual decomposition induced by $\bar{\lambda}$ consists of three blocks: $\mathscr{B}_{1}=\left\{J_{3}\right\}, \mathscr{B}_{2}=\left\{J_{2}, J_{4}\right\}$, and $\mathscr{B}_{3}=\left\{J_{1}, J_{5}, J_{6}, J_{7}, J_{8}, J_{9}, J_{10}\right\}$, with $c_{1}=9, c_{2}=\frac{11}{12}$, and $c_{3}=\frac{6}{7}$, respectively.

## 3. Approximation

We present an approximation algorithm that exploits the agreeable structure of the dual decomposition induced by $\bar{\lambda}$. For $b=1, \ldots, B_{\bar{\lambda}}$, let $\sigma_{b}$ be a feasible sequence for the jobs in $\mathscr{B}_{b}$. From Theorem 4, we derive the following.

Corollary 1. The sequence $\sigma=\left(\sigma_{1}, \sigma_{2}, \ldots, \sigma_{B(\bar{\lambda})}\right)$ is feasible for the original problem.
If each $\sigma_{b}$ is optimal for the $1|\mathrm{prec}| \sum_{J_{j} \in \mathscr{B}_{b}} w_{j} C_{j}$ problem $(b=1, \ldots, B(\bar{\lambda})$ ), then we have the best such $\sigma$. From a theoretical point of view, each $1 \mid$ prec $\mid \sum_{J_{j} \in \mathscr{F}_{b}} w_{j} C_{j}$ problem is as hard as the original problem; from a practical point of view, each problem is simpler, because it is of a smaller dimension. Dynamic programming in tandem with a compact labeling scheme [23,32] solves small instances quickly. If the size of a block is too large for the application of dynamic programming, then we resort to the tree-optimal heuristic to find an approximate solution. However, even if the dual decomposition is induced by $\lambda^{*}$ and $\sigma$ is composed of optimal subsequences, then we still have no guarantee that $\sigma$ is an optimal sequence; all optimal sequences may have been excluded by the dual decomposition.

For the example, the optimal sequences for the first two blocks are trivial: $\sigma_{1}=\left(J_{3}\right)$, and $\sigma_{2}=\left(J_{2}, J_{4}\right)$; using dynamic programming, we find $\sigma_{3}=\left(J_{1}, J_{7}, J_{5}, J_{9}, J_{6}, J_{8}\right.$, $\left.J_{10}\right)$; the tree-optimal heuristic gives the same sequence. We obtain $\sigma=\left(J_{3}, J_{2}, J_{4}, J_{1}\right.$, $J_{7}, J_{5}, J_{9}, J_{6}, J_{8}, J_{10}$ ) with total cost 1530.

We tested the approximation algorithm and the tree-optimal heuristic on problems with $20,30, \ldots, 100$ jobs. The processing times were drawn from the uniform distribution [1, 100]; the weights were generated from the uniform distribution [1, 10]. The precedence graph was induced by the probability $P$ with which each $\operatorname{arc}\left(J_{j}, J_{k}\right)$ with $j<k$ was included. The graph obtained in this way was then stripped down to its transitive reduction. We generated problems for $P=0.01,0.02,0.04,0.06,0.08,0.10$, $0.15,0.20,0.30$, and 0.50 . For each combination of $n$ and $P$ we generated five problems; hence, 45 problems were generated for each value $P$. This procedure parallels Potts' procedure to generate instances. Furthermore, we solved each subproblem to optimality if less than 15000 labels were needed; otherwise, we used the tree-optimal heuristic.

Table 2
Experimental results; for each value of $P$ and for either approximation algorithm, we present the average value (upper bound) $/ L(\bar{\lambda})$ and the number of times out of 45 that the upper bound equaled the lower bound

| $P$ | Tree-optimal heuristic |  |  | Dual decomposition |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
|  | UB $/ L(\bar{\lambda})$ | \# opt |  | UB $/ L(\bar{\lambda})$ |  |
| 0.01 | 1.00007 | 15 | 1.00007 | \# opt |  |
| 0.02 | 1.00074 | 8 | 1.00069 | 42 |  |
| 0.04 | 1.00516 | 2 | 1.00248 | 15 |  |
| 0.06 | 1.01122 | 1 | 1.00584 | 10 |  |
| 0.08 | 1.01303 | 2 | 1.00934 | 2 |  |
| 0.10 | 1.01731 | 0 | 1.01211 | 1 |  |
| 0.15 | 1.01993 | 0 | 1.01765 | 4 |  |
| 0.20 | 1.02050 | 0 | 1.01614 | 0 |  |
| 0.30 | 1.02447 | 2 | 1.02075 | 2 |  |
| 0.50 | 1.02831 |  | 1.02616 | 2 |  |

Potts points out that the relative difficulty of an instance depends on $|A|$ rather than on $n$. We have therefore classified the results according to the value $P$. For each $P$, we present the average value (upper bound) $/ L(\bar{\lambda})$ for both approaches (see Table 2). The columns "\# opt" indicate for how many problems out of 45 the upper bound equaled the lower bound; this figure gives the number of times we found a provably optimal solution. On the average, the dual-decomposition algorithm outperforms the tree-optimal heuristic approach for any problem class. For the 450 instances altogether, the tree-optimal heuristic produced only 16 better solutions; moreover, each of these was only marginally better.

We have coded both algorithms in the computer language C ; all experiments were conducted on a Compaq-386/20 Personal Computer. The time to compute $L(\bar{\lambda})$ is virtually negligible. The tree-optimal heuristic requires $\mathrm{O}(n|A|)$ time and is sensitive to instances with many precedence constraints. The running time of the dual decomposition approximation algorithm mainly depends on the number of calls on the dynamic programming procedure and the maximum label number. For $n \leqslant 40$, the tree-optimal heuristic needed a few seconds at most. On the average, our approximation required only slightly more time; there were occasional peaks, however, due to high labels in the dynamic programming subroutine. For $n \geqslant 60$, the tree-optimal heuristic needs about twice or three times as much computation time as the dual decomposition algorithm although it needs never more than 1 minute; even the peaks of the dual decomposition algorithm remain then below the average of the tree-optimal heuristic.

Potts also points out that small and large values of $P$ generate relatively easy problems. For small $P$, only few precedence constraints are involved; for large $P$, most disjunctive constraints are settled. Our results support the claim for small $P$ : the duality gap is very small. Since the optimal-tree heuristic generates good approximate solutions for all values of $P$ [26], there are two possible explanations for the growth of the gap between upper and lower bound for larger values of $P$. It may be that the ascent direction method produces worse approximate solutions in case $P$ is large; it is more likely, however, that the duality gap is an increasing function of $P$.

## 4. Primal decomposition

For $b=1, \ldots, B$, let $\sigma_{b}^{*}$ denote an optimal sequence for the problem $1|\operatorname{prec}| \sum_{J_{j} \in \mathscr{H}_{b}} w_{j} C_{j}$, where $\mathscr{J}_{b} \subseteq \mathscr{F}$. A decomposition of the job set $\mathscr{F}$ into $B$ mutually disjoint subsets $\mathscr{J}_{1}, \ldots, \mathscr{J}_{B}$ is said to be a primal decomposition if the sequence $\sigma=\sigma_{1}^{*}, \ldots, \sigma_{B}^{*}$ is optimal for the original $1|\mathrm{prec}| \sum w_{j} C_{j}$ problem. We already mentioned that a dual decomposition may exclude all optimal sequences; a dual decomposition only suggests a primal decomposition. In this section, we try to establish to what extent a dual decomposition coincides with a primal decomposition.

If a dual decomposition excludes all optimal solutions, then there are at least two jobs belonging to different blocks with no path in $A$ between them for which the processing order should be reversed. Suppose $J_{j} \in \mathscr{B}_{b}$ and $J_{k} \in \mathscr{B}_{b+m}(m>0)$ are such jobs. In all feasible sequences obtained by the dual decomposition approach, $J_{j}$ precedes $J_{k}$; but in all optimal sequences, $J_{k}$ precedes $J_{j}$. Hence, the arc $\left(J_{k}, J_{j}\right)$ can be added to the arc set $A$ with impunity. Let problem $\left(\mathrm{L}_{\lambda}(k, j)\right)$ be the Lagrangian problem for the arc set $A \cup\left(J_{k}, J_{j}\right)$, and let $\lambda(k, j) \geqslant 0$ be a vector of Lagrangian multipliers. Since the arc ( $J_{k}, J_{j}$ ) does not exclude the optimal solution, $L(\lambda(k, j)$ ) is still a lower bound on the optimal solution, for any $\lambda(k, j) \geqslant 0$.

This observation gives rise to the following result. Let $\mathscr{B}_{1}, \ldots, \mathscr{B}_{B}$ be the blocks of some dual decomposition, and let UB be an upper bound for the $1|\operatorname{prec}| \sum_{j=1}^{n} w_{j} C_{j}$ problem.

Theorem 5. If there are two jobs $J_{j} \in \mathscr{B}_{b}$ and $J_{k} \in \mathscr{B}_{b+m}(b=1, \ldots, B-1, m=$ $1, \ldots, B-b$ ) with no path in $A$ between them for which

$$
\begin{equation*}
L(\lambda(k, j))>\mathrm{UB}-1 \tag{4}
\end{equation*}
$$

then $J_{j}$ precedes $J_{k}$ in any optimal solution for the $1|\operatorname{prec}| \Sigma w_{j} C_{j}$ problem.

If (4) holds for all such $J_{j}$ and $J_{k}$, then the decomposition is a primal decomposition; in fact, due to transitivity, it is sufficient that (4) holds for specific $J_{j}$ and $J_{k}$ only.

Corollary 2. If for each pair of jobs $J_{j} \in \mathscr{B}_{b}$ and $J_{k} \in \mathscr{B}_{b+m}(b=1, \ldots, B-1$, $m=1, \ldots, B-b$ ) such that
(1) there is no path in $A$ from $J_{j}$ to $J_{k}$,
(2) $J_{j}$ has no successors in $\mathscr{B}_{b} \cup \cdots \cup \mathscr{B}_{b+m-1}$, and
(3) $J_{k}$ has no predecessors in $\mathscr{B}_{b+1} \cup \cdots \cup \mathscr{B}_{b+m}$,
we have that $L(\lambda(k, j))>\mathrm{UB}-1$ for some $\lambda(k, j) \geqslant 0$, then the dual decomposition is a primal decomposition.

Accordingly, if the dual decomposition induces a primal decomposition and if UB is associated with the sequence that is composed of optimal subsequences, then UB is the optimal solution value of the $1 \mid$ prec $\mid \sum w_{j} C_{j}$ problem.

Corollary 3. If for some block $\mathscr{B}_{b}$, each pair of jobs $J_{j} \in \mathscr{B}_{b}$ and $J_{k} \in \mathscr{B}_{b+m}$ ( $m=1, \ldots, B-b$ ) such that
(1) there is no path in A from $J_{j}$ to $J_{k}$,
(2) $J_{j}$ has no successors in $\mathscr{B}_{b} \cup \cdots \cup \mathscr{B}_{b+m-1}$, and
(3) $J_{k}$ has no predecessors in $\mathscr{B}_{b+1} \cup \cdots \cup \mathscr{B}_{b+m}$,
satisfies $L(\lambda(k, j))>\mathrm{UB}-1$ for some $\lambda(k, j) \geqslant 0$, then the subsets $\mathscr{B}_{1} \cup \cdots \cup \mathscr{B}_{b}$ and $\mathscr{B}_{b+1} \cup \cdots \cup \mathscr{B}_{B}$ constitute a primal decomposition of $\mathscr{J}$.

In this case, we say that the dual decomposition partly concurs with a primal decomposition. Whether we succeed to establish that a dual decomposition partly or completely concurs with a primal decomposition depends on the quality of the lower bounds $L(\lambda(k, j))$. From this point of view, we like to have available the vector of optimal Lagrangian multipliers for problem ( $\mathrm{L}_{\lambda}(k, j)$ ); let $\lambda^{*}(k, j)$ denote this vector, Of course, $\lambda^{*}(k, j)$ is as difficult to find as the vector $\lambda^{*}$. However, an ascent direction method to approximate $\lambda^{*}(k, j)$ is readily available: we apply the direction method for problem (D), adjusted for the additional arc $\left(J_{k}, J_{j}\right)$, using as initial vector $\lambda(k, j)^{(0)}$ obtained as $\lambda(k, j)_{i h}^{(0)}=\bar{\lambda}_{i h}$ for each $\left(J_{i}, J_{h}\right) \in A$ and $\lambda(k, j)_{k j}^{(0)}=0$. We note that $L\left(\lambda(k, j)^{(0)}\right)=L(\lambda)$. At $\lambda(k, j)^{(0)}$, all primitive directional derivatives are nonpositive but one: we have $l_{k j}^{+}\left(\lambda(k, j)^{(0)}\right)>0$; increasing $\lambda(k, j)_{k j}$ is an ascent direction. If $J_{j}$ and $J_{k}$ belong to blocks that are far apart from each other, then the Lagrangian lower bound corresponding with the point where the sign of this directional derivative changes may already exceed UB -1 . This Lagrangian lower bound is conveniently computed; this is stipulated in the next theorem, where $p\left(\mathscr{B}_{b}\right)$ is defined as $p\left(\mathscr{B}_{b}\right)=\sum_{J_{i} \in \mathscr{F}_{b}} p_{i}$.

Theorem 6. If there are two jobs $J_{j} \in \mathscr{B}_{b}$ and $J_{k} \in \mathscr{B}_{b+m}(b=1, \ldots, B(\bar{\lambda})-1$, $m=1, \ldots, B(\bar{\lambda})-b)$ for which there is no path in A from $J_{j}$ to $J_{k}$ such that

$$
\begin{align*}
& L(\bar{\lambda})+\left(c_{b}-c_{b+m}\right) p_{j} p_{k}+\sum_{i=b+1}^{l}\left(c_{b}-c_{i}\right) p\left(\mathscr{B}_{i}\right) p_{j} \\
& \quad+\sum_{i=l+1}^{b+m-1}\left(c_{i}-c_{b+m}\right) p\left(\mathscr{B}_{i}\right) p_{k} \tag{5}
\end{align*}
$$

exceeds UB -1 , where $l$ is the largest index with $c_{l} \geqslant\left(p_{j} c_{b}+p_{k} c_{b+m}\right) /\left(p_{k}+p_{j}\right)$, then $J_{j}$ precedes $J_{k}$ in all optimal solutions for the $1|\operatorname{prec}| \sum w_{j} C_{j}$ problem.

Proof. The validation of this proposition requires the same logic applied in the proof of Theorem 3.

If (5) does not hold, then we run the ascent direction algorithm until no ascent directions can be found any more; upon termination, we get the vector $\bar{\lambda}(k, j)$.

We now work out the effects of these propositions on our example. According to Corollary 3 , we need consider only the pairs $\left(J_{3}, J_{2}\right)$ and $\left(J_{3}, J_{4}\right)$ in order to decompose the jobs into $\mathscr{B}_{1}$ on the one hand and $\mathscr{B}_{2} \cup \mathscr{B}_{3}$ on the other hand. Including $\left(J_{2}, J_{3}\right)$ in $A$, we get, using (5), that $L\left(\lambda^{*}\right)+\left(c_{1}-c_{2}\right) p_{2} p_{3}=1526.69+\left(9-\frac{11}{12}\right) \times 1$
$\times 9>1529$; we conclude that $J_{3}$ precedes $J_{2}$ in any schedule with cost less than 1530 . Similarly, if we include ( $J_{4}, J_{3}$ ) in $A$, then, according to Theorem 6 (where we have $l=1$ ), we must verify if

$$
L(\bar{\lambda})+\left(c_{1}-c_{3}\right) p_{3} p_{4}+\left(c_{2}-c_{3}\right) p\left(\mathscr{B}_{2}\right) p_{4}>\mathrm{UB}-1
$$

This is so; hence, $J_{3}$ must precede $J_{4}$, implying that we may decompose the job set into subsets $\mathscr{B}_{1}$ and $\mathscr{B}_{2} \cup \mathscr{B}_{3}$. We must consider the pairs $\left(J_{4}, J_{1}\right),\left(J_{4}, J_{5}\right)$, and $\left(J_{4}, J_{8}\right)$ to separate the blocks $\mathscr{B}_{2}$ and $\mathscr{B}_{3}$. More than one iteration in the ascent direction procedure is required. Since $L(\bar{\lambda}(1,4)), L(\bar{\lambda}(5,4))$, and $L(\bar{\lambda}(8,4))$ exceed 1529 , we conclude that the dual decomposition concurs with a primal decomposition. Furthermore, the schedule with value 1530 is optimal, since it was obtained from the optimal sequences for the individual blocks.

The theorems and corollaries presented in this section are applicable in a preprocessing phase in conjunction with any existing branch-and-bound algorithm. Their main purpose is to derive additional precedence constraints and to decompose the problem primally in order to reduce the size of the search tree.

## 5. Conclusions

We have developed a fast ascent direction algorithm for a scheduling problem formulated in terms of the job completion times. We also have shown that upon termination of the algorithm we get a dual decomposition of the original problem, which can be used for designing approximative and enumerative algorithms.

We claim that about any scheduling problem for which the Lagrangian relaxation problem reduces to an analog of problem ( P ), that is, a problem solvable by Smith's ratio rule, can be dealt with in the same spirit. For more details, we refer to [37]. The strength of the lower bound and the effectiveness of the dual decomposition approach, however, depend on the structure of the problem and the nature of the dualized constraints.

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