

Evaluating Public Transit Benefits and Costs

Best Practices Guidebook

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Abstract

This guidebook describes how to create a comprehensive framework for evaluating the full impacts (benefits and costs) of a particular transit service or improvement. It identifies various categories of impacts and how to measure them. It discusses best practices for transit evaluation and identifies common errors that distort results. It discusses the travel impacts of various types of transit system changes and incentives. It describes ways to optimize transit benefits by increasing system efficiency, increasing ridership and creating more transit oriented land use patterns. It compares automobile and transit costs, and the advantages and disadvantages of bus and rail transit. It includes examples of transit evaluation, and provides extensive references. Many of the techniques in this guide can be used to evaluate other modes, such as ridesharing, cycling and walking.

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Introduction

Public transit (also called *public transportation* and *mass transit*) includes various services that provide mobility to the general public in shared vehicles, ranging from shared taxis and shuttle vans, to local and intercity buses and passenger rail. This guidebook describes how to evaluate the value to society of a particular transit service or change in service. It explains how to create a comprehensive evaluation framework that incorporates various categories of impacts (benefits and costs), and how to quantify these impacts. It discusses how to determine whether a particular public transit program is worthwhile, and how to optimize transit services to maximize benefits. This framework is suitable for evaluating other modes such as taxi and ridesharing.

There are many reasons to improve transit evaluation. Current transportation evaluation practices tend to overlook and undervalue many transit benefit categories. More comprehensive analysis includes more impacts and so is more accurate. This is not to suggest that every transit project is cost effective or that transit is always the best solution to every transport problems (Dittmar 1997). However, transit improvements tend to provide significantly more value to society than conventional models indicate.

There are four general categories of transit improvements to consider:

- Increased service (more transit vehicle-miles)
- Improved service (more comfortable, convenient, reliable, etc.).
- Incentives to use transit (lower fares, commuter financial incentives, marketing, etc.).
- Transit oriented development (land use patterns designed to support transit, including more compact, walkable, mixed development around transit stations and corridors).

Since transit service and automobile travel both impose significant costs (including indirect costs such as congestion, road wear and pollution emissions), improvements and incentives that increase transit load factors and attract travelers who would otherwise drive tend to provide large benefits. Described differently, there is little benefit to society from simply operating transit vehicles (excepting “option value” as described later); most benefits depend on how much transit is used, how well the service responds to users’ needs and preferences, the amount of automobile travel displaced, and the various savings and benefits that result (including reduced vehicle ownership and operating cost, avoided roadway and parking facility expansion, increased safety, etc.).

A challenge in developing this document is to maintain a balance between keeping it simple enough to be convenient to use while providing sufficient detail to address all possible situations. To achieve this, the document describes concepts and issues, and provides recommended evaluation techniques and default values, and offers numerous reference documents for additional technical detail.

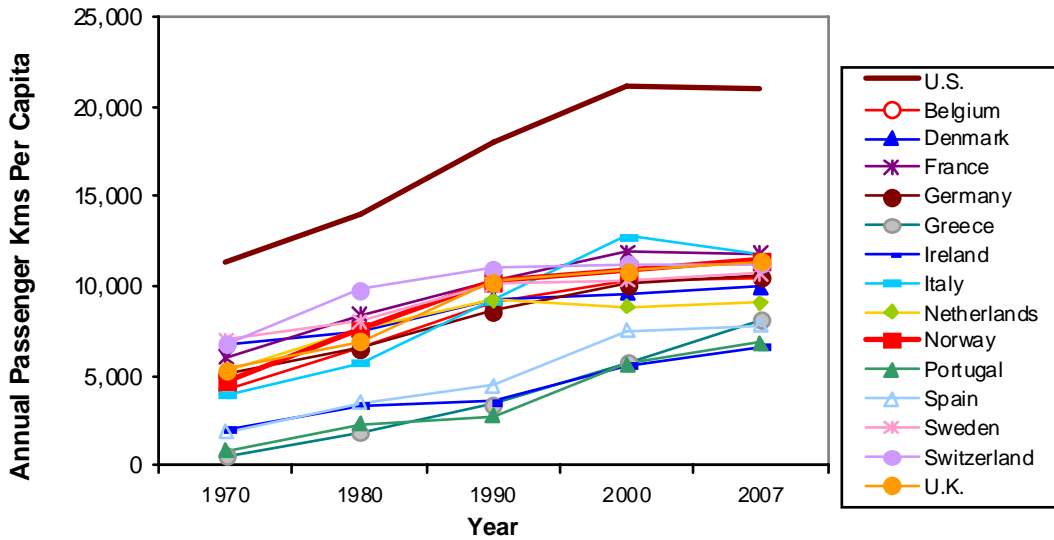
Public Transportation’s Role In A Modern Transportation System

During most of the last century automobile use (here “automobile” includes cars, light trucks, vans and SUVs and motorcycles) grew while public transit experienced a downward spiral of declining ridership, investment, and service quality, and more automobile oriented land use development. Critics argue that outside a few major cities there is little reason to expand transit service or encourage transit use (Cox 2000; Orski 2000; Balaker 2004), but current trends are increasing public transit’s importance (Litman 2006; Puentes 2008):

- Aging population, rising fuel prices, increasing urbanization, increasing traffic congestion, rising roadway expansion costs, and changing consumer preferences and increasing health and environmental concerns are shifting travel demand from automobile to alternative modes.
- Many cities have recently experienced redevelopment and population growth, and some trends (smaller households, more elderly people, increased popularity of urban loft apartments, increased value placed on walkability, etc.) support increased urbanization.
- Many cities have reached a size and level of traffic demand that justifies more reliance on transit, including many areas previously classified as *suburban* that are becoming more urbanized, and so experience increased congestion, commercial clustering, land values and parking problems that make transit cost effective.
- There is a growing realization among transportation professionals and much of the general public that there is a value to having a more diverse transportation system.

Motor vehicle use peaked about the year 2000 in most OECD countries and has since declined slightly, as illustrated in Figure 1.

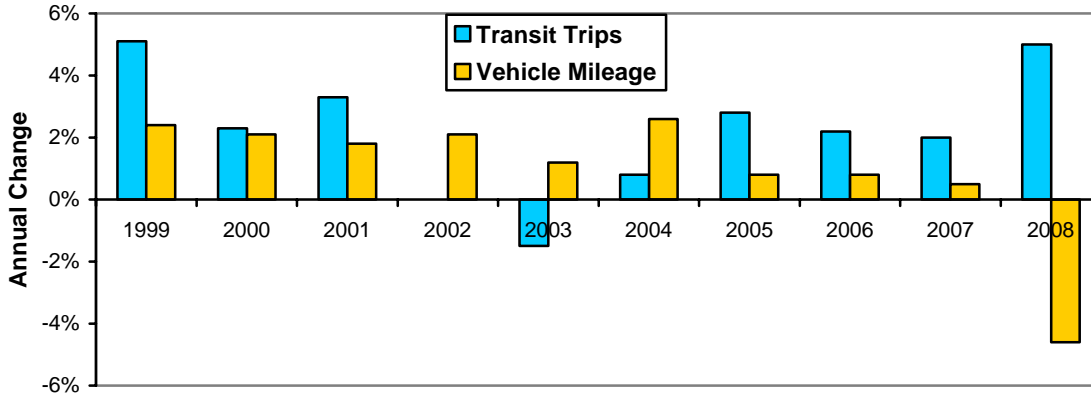
Figure 1 International Vehicle Travel Trends (Litman 2006)



Per capita vehicle travel grew rapidly between 1970 and 1990, but has since leveled off in most OECD countries, and is much lower in European countries than in the U.S.

Transit and cities are now experiencing a renaissance. Since the mid-1990s transit ridership has increased faster than automobile travel, as indicated in Figure 2.

Figure 2 Highway and Transit Travel Trends (BTS 2003, Table 1-34)



Transit travel increased more than automobile travel during seven of the last ten years and each of the last four years. In total transit travel grew 24% compared with a 10% VMT increase.

Most communities now have well-developed automobile transport systems. Increasing automobile dependence creates a variety of problems, many of which public transit can help solve. Transit tends to be most effective in dense urban areas where automobile problems are greatest. As a result, when all impacts are considered, transit is often the most cost-effective way to improve transportation.

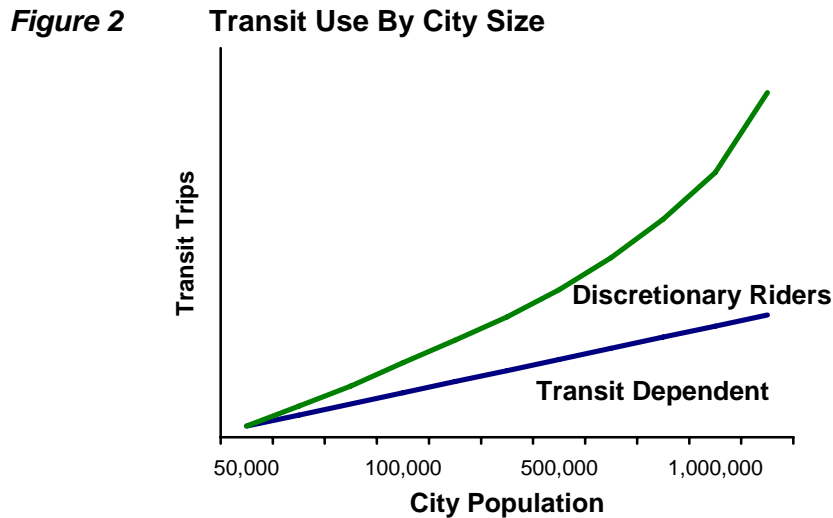
Table 1 Transportation Problems Transit Helps Solve

| | |
|--|---------------------------------------|
| • Traffic congestion | • Automobile costs to consumers. |
| • Parking congestion | • Inadequate mobility for non-drivers |
| • Traffic accidents | • Excessive energy consumption |
| • Road and parking infrastructure costs. | • Pollution emissions |

Public transit can help address a variety of transportation problems. Transit tends to be most effective along dense urban corridors where these problems are most intense.

There is also growing demand for housing in smart growth communities (Reconnecting America, 2004). The 2004 *American Community Survey* found that consumers place a high value on urban amenities such as shorter commute time and neighborhood walkability: 60% of prospective homebuyers surveyed reported that they prefer a neighborhood that offered a shorter commute, sidewalks and amenities like local shops, restaurants, libraries, schools and public transport over a more automobile-dependent community with larger lots but longer commutes and poorer walking conditions (Belden, Russonello and Stewart, 2004). This indicates that many people want to live less automobile-dependent lifestyles if given suitable options such as high quality transit services and walkable neighborhoods.

Transit becomes more important as cities grow. In smaller cities transit primarily serves *transportation disadvantaged riders* (people cannot use an automobile), typically representing 5-10% of the population, but as cities grow in size and density transit serves more *discretionary riders* (people who have the option of driving), and so provides more benefits by reducing traffic problems and supporting more efficient land use patterns.



As a city increases in size, transit ridership increases as more discretionary riders (people who have the option of traveling by automobile) use transit.

This does not mean that automobile travel will disappear and all travel will shift to public transit. However, at the margin (i.e., compared with their current travel patterns) many motorists would prefer to drive somewhat less and use alternatives more, provided they are convenient, comfortable and affordable. Satisfying this growing demand for alternative modes can provide a variety of benefits. When all impacts are considered, improving public transit is often the most cost-effective transportation improvement.

The Importance of Comprehensive Analysis

Economists and planners have developed various tools for evaluating the economic value of transport policies and projects. These were generally developed to evaluate a particular mode or objective. For example, highway investment models are designed to measure the value of road improvements, and emission reduction models are designed to prioritize emission reduction strategies. Because their scope is narrow, these tools are poor at evaluating multiple modes and objectives (NZTA 2010). For example, models designed to evaluate congestion reduction strategies often ignore emission impacts, and models designed to evaluate emission reductions often ignore congestion impacts. Many models ignore parking and vehicle ownership costs. Such “reductionist” models can lead to solutions to one problem that exacerbate others, and undervalue strategies that provide modest but multiple benefits, such as transit services.

Conventional transport evaluation models tend to undervalue public transit because they overlook many benefits, as summarized in Table 2. To their credit, many public officials realize that transit provides more benefits than their models indicate, and so support transit more than is justified by benefit/cost analysis, but this occurs despite rather than as a result of formal economic evaluation. Decision making would improve with better evaluation models that account for more impacts.

Table 2 Conventional Scope of Analysis (“Comprehensive Evaluation” VTPI 2004)

| Usually Considered | Often Overlooked |
|--|--|
| Financial costs to governments | Downstream congestion impacts |
| Vehicle operating costs (fuel, tolls, tire wear) | Impacts on non-motorized travel |
| Travel speed (reduced congestion delay) | Parking costs |
| Per-mile crash risk | Vehicle ownership and mileage-based depreciation costs. |
| Project construction environmental impacts | Project construction traffic delays |
| | Generated traffic impacts |
| | Indirect environmental impacts |
| | Strategic land use impacts |
| | Transportation diversity value (e.g., mobility for non-drivers) |
| | Equity impacts |
| | Per-capita crash risk |
| | Impacts on physical activity and public health |
| | Some travelers’ preference for transit (lower travel time costs) |

Conventional transportation planning tends to focus on a limited set of impacts. Some tend to be overlooked because they are relatively difficult to quantify (equity, indirect environmental impacts, crash risk), and others are ignored simply out of tradition (parking costs, long-term vehicle costs, construction delays). These omissions tend to undervalue transit improvements.

Recent research expands the range of impacts to consider when evaluating public transportation (Cambridge Systematics 1998; Cambridge Systematics 1999; Lewis and Williams 1999; TRB 2000; HLB 2002; ECONorthwest and PBQD 2002; MKI 2003; Nelson, et al. 2006; Damuth 2008; NZTA 2010). This guide summarizes this research and describes how to apply more comprehensive evaluation in a particular situation.

Evaluation Best Practices

Economic Evaluation (also called *Appraisal* or *Analysis*) refers to methods to determine the value of a planning option to support decision making (Litman 2001). Economic evaluation involves quantifying and comparing the marginal (incremental) impacts (benefits and costs) of various options in a standardized format.

Economic evaluation requires an *evaluation framework* that specifies the basic structure of the analysis. This identifies the following (“TDM Evaluation,” VTPI 2004):

- *Evaluation method*, such as cost-effectiveness, benefit-cost, lifecycle cost analysis, etc.
- *Evaluation criteria*, which are the impacts to be considered in analysis. Impacts can be defined in terms of *problems*, or their opposite, *objectives* (for example, if congestion is a problem then congestion reduction is an objective), and in terms of *costs* and *benefits* (for example, congestion reduction benefits are measured based on congestion costs reduced).
- *Modeling techniques*, which predict how a policy change or program will affect travel behavior and land use patterns.
- *Base Case*, meaning what would happen without the policy or program.
- *Comparison units*, such as net present value, benefit/cost ratio, or cost per lane-mile, vehicle-mile, passenger-mile, incremental peak-period trip, etc.
- *Base year and discount rate*, which indicates how costs are adjusted to reflect the time value of money.
- *Perspective and scope*, such as the geographic range of impacts to consider.
- *Dealing with uncertainty*, such as use of sensitivity analysis or other statistical tests.
- *How results are presented*, so that the results of different evaluations can be compared.

It is important to carefully define the questions and options to be considered. A transit evaluation may consider whether a particular transit investment is cost effective (benefits exceed costs), which of several transit options provides the greatest net benefits, whether a transit improvement provides more value than a highway improvement, and how to optimize transit service benefits, and how the benefits and costs of a transportation option are distributed. It is generally best to evaluate several options, which may include a base case (what happens if no change is implemented), and various roadway improvements, transit improvements, and support strategies. Transit options might include small, medium and large service improvements, plus transit improvements combined with various support strategies such as ridership incentives and transit-oriented development. All quantified values and calculations should be incorporated into a clearly-organized spreadsheet, which allows various options and assumptions to be tested and adjusted.

Some benefits and costs have a mirror-image relationship; a cost increase can be considered a reduction in benefits, and a reduction in benefits can be considered an increase in costs. For example, reduced accidents can be defined as increased road safety, and reduced congestion delays can be described as an increase in mobility.

Transit system costs tend to be relatively easy to determine, since most show up in government agency budgets. The main challenge is therefore to identify all incremental benefits. The scope of impacts considered when evaluating public transport policies and projects varies significantly between jurisdictions (Gwee, Currie and Stanley 2008). Some impacts are difficult to monetized (measured in monetary units) with available analysis tools and data. Such impacts should be quantified as much as possible and described. For example, it may be impractical to place a dollar value on transit equity benefits, but it may be possible to predict the number and type of additional trips made by transportation disadvantaged people, and to discuss the implications of this additional mobility on their ability to access basic services, education and employment.

Analysis should reflect *net, marginal* impacts. For example, net pollution reductions are the reduced automobile emissions minus any additional transit vehicle emissions. Marginal (incremental) impacts are sometimes difficult to determine. A 10% increase in transit passenger-miles does not necessarily increase transit costs by 10% if additional ridership occurs when the system has excess capacity.

Total impacts include both direct and indirect effects. Direct impacts result from increased mobility provided by transit, and reduced automobile use when people shift from driving to transit. Indirect impacts result when a major transit improvement provides a catalyst for more accessible land use patterns and a more diverse transport system that result in additional reductions in automobile travel. This *leverage effect* is discussed later. Analysis that only considers direct impacts and uses a short-term perspective tends to undervalue transit, particularly rail transit.

Some impacts can be considered in multiple categories, so it is important to avoid double-counting. For example, productivity gains from more accessible land use can be counted as land use benefits or economic benefits, but not both.

Some impacts are economic transfers rather than net gains. It is important to identify their full effects. For example, from a local perspective, federal grants can be considered a economic gain, since the money originates from elsewhere, but at a national level these are economic transfers, resources shifted from one area to another. Similarly, taxes and fares are economic transfers, costs to those who pay and benefits to those who receive the revenue. Both types of impacts should be considered in economic evaluation.

In general, it is best to calculate all impacts, including those that are indirect, long-term and affecting other jurisdictions, and identify their distribution by category, time, location and group. For example, a transit improvement might provide \$10 million dollars in total net benefits, of which \$6 million is direct and \$4 million is indirect, \$4 million occurs within the first 5 years, \$6 million accrues within the local jurisdiction, and \$2 accrues to lower-income people.

Evaluating Transit Service Quality

Service quality refers to how transit is perceived by users. AARP (2005); Hale (2011); Kenworthy (2008); Kittleson & Associates (2003a); Litman (2008 and 2011c); Marsden and Bonsall (2006); Stradling, et al. (2007); TRB 2010; Tomer, et al. (2011); and Tumlin, et al (2005) provide guidance on evaluating transit service quality from various perspectives, including the following:

- *Availability* (when and where transit service is available), and *coverage* (the portion of a geographic area, or the portion of common destinations in a community, located within reasonable distance of transit service).
- *Frequency* (how many trips are made each hour or day).
- *Travel speed* (absolute and relative to automobile travel).
- *Reliability* (how frequently service follows published schedules).
- *Integration* (ease of transferring within the transit system and with other travel modes).
- *Price structure and payment options*.
- User *comfort* and *security*, including riding on, walking to, and waiting for transit.
- *Accessibility* (ease of reaching transit stations and stops, particularly by walking).
- *Universal design* (ability to accommodate diverse users including people with disabilities, baggage, inability to understand local languages, etc.).
- *Affordability* (user costs relative to their income and other travel options).
- *Information* (ease of obtaining information about transit services).
- *Aesthetics* (appearance of transit vehicles, stations, waiting areas and documents).
- *Amenity* (extra features and services that enhance user comfort and enjoyment).

Levinger and McGehee (2008) recommend that planners optimize the following factors to improve transit services and attract new riders:

1. *Ease*. Is the system or product easy to use? What difficulties do new users face? Transit example: Are your timetables legible and easily decipherable, even by inexperienced users? Are transfers convenient?
2. *Effectiveness*. How well does the system help users complete a task? Does the product serve its purpose well? Transit example: Do routes operate on time and on predictable schedules? Can passengers make their desired trips in a reasonable time?
3. *Comfort*. Do users feel safe, secure, and relaxed when using a product? Does use ever cause discomfort? Transit example: Do stops, stations and vehicles and vehicles always feel safe and secure? Do seats accommodate passengers of different sizes and abilities?
4. *Aesthetics*. Simply, does the product appeal to users? Is it visually and tactilely appealing? How does using the system affect all five senses? Transit examples: Are vehicles clean, outside and inside? Do the vehicles' temperature, fabrics, and hand-holds feel good? Are there any unpleasant smells, glaring lights, or blaring audio systems?

Transit service quality (travel speed, comfort, affordability, etc.) can be quantified using Level-of-Service (LOS) rating from A to F, and compared with other modes, particularly automobile travel, for various users and travel conditions (TRB 2011). Special attention should be given to the system’s ability to accommodate people with special needs and disabilities (Rickert 2006). A section later in this report discuss how to evaluate the value of transit travel time and compare it with other modes, taking into account user convenience and comfort.

Travel time maps use isochrones (lines of constant time) to indicate the time needed to travel from an origin to various destinations (Lightfoot and Steinberg 2006; Tomer, et al. 2011). For example, areas within one hour may be colored a dark red, within two hours a lighter red, within three hours a dark orange, and within four hours a light orange. Maps can indicate and compare travel times by different modes, for example, different colors or maps for automobile and public transit travel. The Time-Based Transit Service Area Tool (TTSAT) produces maps showing door-to-door transit travel times throughout an area, including walking, waiting and in-vehicle time (Cheng and Agrawal 2010).

Table 3 compares factors considered in various transit service quality indices. Newer indices tend to be more comprehensive, and therefore more accurate at evaluating service quality and predicting the effects of changes in transit service and accessibility.

Table 3 Transit Indices Compared (Fu, Saccomanno and Xin 2005)

| Indices | Studies | Performance Factors | Transit Availability? | Comfort and Convenience? | Travel Demand? |
|-------------------------------------|----------------------------------|--|-----------------------|--------------------------|-----------------------|
| Local Index of Transit Availability | Rood 1997 | Frequency; capacity; route coverage | Yes | No | No |
| Public Transport Accessibility | Hillman, | Frequency; service coverage | Yes | No | No |
| Mass Transit Indicators | Hale, 2011 | Transit supply, travel impacts, land use impacts, cost efficiency. | Yes | No | Yes |
| Transit Level of Service Indicator | Kittelson & Ass. and URS 2001 | Coverage; frequency; span; population; jobs | Yes | No | Yes |
| Transit Service Accessibility Index | Polzin et al. 2002 | Coverage; span; frequency; travel demand | Yes | No | Total number of trips |
| Mobility Index | Galindez and Mireles-Cordov 1999 | Travel speed; average vehicle occupancy | No | Yes | No |
| Service Quality Index | Hensher et al. 2001 | 13 variables (travel time; frequency, etc.) | Yes | No | Yes |
| Transit Service Indicator (TSI) | Fu, Saccomanno and Xin 2005 | Frequency; coverage; walk, wait, transfer, and ride travel time. | Yes | Yes | Yes |

This table compares indices used to evaluate transit service quality and predict service change impacts.

Travel Impacts

The benefits of a transit service or improvement are affected its travel impacts. The table below indicates the effects of various types of transit improvements. For example, some improvements provide basic mobility or increase affordability. Some are particularly effective at attracting motorists and reducing automobile travel.

Table 4 Travel Impacts of Various Transit Improvements (VTPI 2004)

| Type of Transit Improvement | Improves Service Quality | Increases Affordability | Provides Basic Mobility | Reduces Auto Travel |
|---|--------------------------|-------------------------|-------------------------|---------------------|
| Additional routes, expanded coverage, increased service frequency and hours of operation. | ✓ | | ✓ | ✓ |
| Lower fares, increased public subsidies. | | ✓ | ✓ | ✓ |
| More special mobility services. | | ✓ | ✓ | |
| Commuter Trip Reduction programs, Commuter Financial Incentives , and other TDM Programs that encourage alternative mode use. | | ✓ | | ✓ |
| HOV Priority . | ✓ | | | ✓ |
| Comfort improvements, such as better seats and bus shelters. | ✓ | | | ✓ |
| Transit Oriented Development and Smart Growth , that result in land use patterns more suitable for transit transportation. | ✓ | | | ✓ |
| Pedestrian and Cycling Improvements that improve access around transit stops. | ✓ | | ✓ | ✓ |
| Improved rider information and Marketing programs. | ✓ | | | ✓ |
| Improved Security . | ✓ | | ✓ | ✓ |
| Targeted services, such as express commuter buses, and services to Special Events . | ✓ | | | ✓ |
| Universal Design (accommodating people with disabilities) | ✓ | | ✓ | |
| Park & Ride facilities. | ✓ | | | ✓ |
| Bike and Transit Integration (bike racks on buses, bike routes and Bicycle Parking at transit stops). | ✓ | | ✓ | ✓ |

This table summarizes the travel impacts of various types of transit improvements. Some improve conditions or reduce costs for existing riders, others cause shifts from automobile to transit.

User benefits result from improved convenience, speed, comfort or financial savings to travelers who would use transit even without those improvements. For example, if transit priority measures increase transit speeds, current users benefit from travel time savings. Similarly, bus shelters, improved security at transit stations, reduced fares, and other types of service improvements provide benefits to current transit users.

Mobility benefits result from the additional mobility provided by a transportation service, particularly to people who are physically, economically or socially disadvantaged. These benefits are affected by the types of additional trips served. For example, transit services that provide *basic mobility*, such as access to medical services, essential shopping, education or employment opportunities, can be considered to provide greater benefits than more luxury trips, such as recreational travel (“Basic Mobility,” VTPI 2004).

Efficiency benefits result when transit reduces the costs of traffic congestion, road and parking facilities, accidents and pollution emissions. These benefits depend on the amount and type of automobile traffic reduced. For example, transit services provide extra benefits if they reduce urban-peak automobile trips, rather than off-peak or rural trips, because urban-peak automobile travel tends to impose the greatest congestion, parking and pollution costs. Table 5 compares mobility and efficiency objectives.

Table 5 Comparing Mobility and Efficiency Objectives

| | Mobility | Efficiency |
|------------------------------------|--|--|
| Objective | Increase mobility by non-drivers. | Reduce costs such as congestion and pollution. |
| How evaluated. | Quality of mobility options available, particularly for disadvantaged people. | Compared with the same trips made by automobile. |
| Service distribution and coverage. | Structured to provide the greatest possible coverage, including service at times and places where demand is low. | Focused on urban-peak travel conditions where congestion, facility costs and pollution are worst. |
| Service quality. | Service may be basic (i.e., bus rather than rail), but it must be comprehensive and affordable. | Intended to attract discretionary riders with premium quality service (e.g., rail rather than bus), Park & Ride, and express services. |
| Fare structure. | Affordable to disadvantaged people. | Attractive to commuters. |

Public transit has various objectives that sometimes conflict.

These benefits tend to be greatest when transit serve people who face the greatest mobility constraints, such as wheelchair users and people with very low incomes (Litman and Rickert 2005). Special effort may be made to identify these users in ridership surveys and passenger profiles, evaluation of vehicle design features such as the portion of vehicles and terminals that accommodate people with disabilities (including the quality of pedestrian access in the area), and user surveys that include special features to determine the problems that disadvantaged people face using transit services.

To help analyze travel impacts it is useful to determine *mode substitution* factors, that is, the change in automobile trips resulting from a change in transit trips, and vice versa. For example, when reduced fares increase bus ridership, typically 10-50% substitute for an automobile trip. Other trips shift from nonmotorized modes, vehicle passengers (which may involve a *rideshare* trip, in which automobile travel is not reduced, or a *chauffeured* trip, in which a driver makes a special trip to carry a passenger), or induced travel. Conversely, when disincentives such as road or parking fees cause automobile trips to decline, generally 20-60% shift to transit, depending on conditions. Pratt (1999), Kuzmyak, Weinberger and Levinson (2003), and TRL (2004) provide information on the mode shifts that typically result from various types of incentives.

According to the Transit Performance Monitoring System (FTA 2002), more than half of transit passengers report that if transit service were unavailable they would travel by automobile, either as a driver or passenger in a private automobile or taxi (a portion of passenger trips would be *ridesharing*, using an otherwise empty seat without increasing vehicle mileage, while others would be *chauffeured trips* that do increase vehicle travel).

Indirect Travel Impacts

In addition to direct travel impacts, transit improvements can affect travel indirectly by helping to create more multi-modal, accessible communities where people tend to own fewer cars and drive less than would otherwise occur, called *transit oriented development* (APTA 2009; Pascall 2001; Switzer 2003; Evans and Pratt 2007; Kenworthy 2008; ICF 2008; Liu 2007). Where this occurs, each transit passenger-mile represents a reduction of 3 to 6 automobile vehicle-miles (Neff 1996; Holtzclaw 2000; Litman 2004a). The table below summarizes estimates of these impacts.

Table 6 VMT Reductions Due to Transit Use (Holtzclaw 2000; Litman 2004a)

| Study | Cities | Vehicle-Mile Reduction Per Transit Passenger-Mile | |
|------------------|---|---|---------------|
| | | Older Systems | Newer Systems |
| Pushkarev-Zupan | NY, Chicago, Phil, SF, Boston, Cleveland | 4 | |
| Newman-Kenworthy | Boston, Chicago, NY, SF, DC | 2.9 | |
| Newman-Kenworthy | 23 US, Canadian, Australian and European cities | 3.6 | |
| Holtzclaw 1991 | San Francisco and Walnut Creek | 8 | 4 |
| Holtzclaw 1994 | San Francisco and Walnut Creek | 9 | 1.4 |
| Litman 2004 | 50 largest U.S. cities. | 4.4 | |
| ICF 2008 | U.S. cities | 3-4 | |

This table summarizes results from several studies indicating that high quality public transit service can leverage automobile travel reductions by changing transport and land use patterns.

Described differently, high quality transit is much more than simply a vehicle; it is an integrated system that includes compact, high quality stops and stations surrounded by compact and mixed-use development, good walking and cycling conditions, good taxi services, reduced parking supply, and more social acceptance of carfree living. Public transit projects often serve as a catalyst for this type of *transit-oriented development* (TOD). Where these features exist, residents own significantly fewer automobiles, drive less, and rely more on a combination of alternative modes (walking, cycling, ridesharing, public transit, taxi and delivery services). Residents of transit-oriented developments tend to own 15-30% fewer vehicles, drive 20-40% fewer annual miles, and rely on walking, cycling and public transit much more than in automobile-dependent communities. Even at the regional level, which includes many automobile-oriented neighborhoods, residents of urban regions with high quality public transit tend to drive 5-15% fewer annual miles than residents of cities that only have basic quality transit (Litman 2004; Liu 2007). These regional impacts indicate that the effects are not just self-selection, in which households that are constrained in their ability to drive choose transit-oriented neighborhoods, they indicate that high quality transit actually reduces total vehicle travel.

All of these features should be considered when planning for high quality public transit, and all of these impacts (more compact development, reduced per capita vehicle ownership and use, increased walking, reduced parking costs) should be considered potential results of high quality public transit.

This does not mean that every transit improvement has all of these impacts. Basic bus service, or a rail line designed for park-and-ride suburban commuters many fail to significantly change transportation or land use patterns. Significant transit improvements integrated with supportive land use policies and incentives to reduce automobile use are generally needed to cause significant reductions. Rail transit tends to have the greatest impact on per-capita vehicle travel because it tends to have the nicest stations and therefore the greatest land use impacts. Busways impacts are generally smaller, but can still be significant if implemented in conjunction with other supportive policies. As a result, bus service improvements generally provide significant benefits compared with expanding highways and parking facilities, but not smaller benefits than provided by rail transit improvements, particularly over the long-run. As a result, debates between bus and rail transit generally boil down to a tradeoff between lower initial costs but smaller long-term benefits of bus, versus higher initial costs but larger potential long-term benefits of rail. These issues are discussed in the “Rail Versus Bus Transit” section of this report.

Transit Improvements Help Reduce Vehicle Ownership and Use (www.translink.bc.ca)

Despite strong population and economic growth, the city of Vancouver recorded a small decline in the number of registered automobiles, and a reduction in downtown automobile trips in 2004. Small reductions in growth rates were also recorded in nearby suburbs. Experts conclude that this results from increased transit services and a growing preference for urban living. Says expert David Baxter, “There are some fundamental changes going on. It’s increasingly possible to live in Vancouver without a motor vehicle.” Transit ridership rose 9.5% compared to last year, and was 24.6% higher than 2002. Bus trips increased 11.1%, and rail trips increased 5.4%. A customer survey found that 42% of SkyTrain riders, 49% of West Coast Express riders, 35% on the 99B bus route and 25% on the 98B route previously commuted by car. “The numbers show that demand for public transit continues to grow in response to significant service expansion.”

Transit Demand

Travel demand refers to the number and types of trips people would make under particular conditions. Various factors affect travel demand including geography, economy and demographics, service quality and price. The table below summarizes ways to use these factors to increase transit ridership.

Table 7 Factors Affecting Transit Ridership (Kittleston & Associates 2003a)

| Factors | Using These Factors To Increase Ridership And Benefits |
|---------------|--|
| Convenience | Increase transit service coverage and frequency. |
| Information | Provide information on where, when and how to use transit. |
| Price | Keep fares low and offer targeted discounts, such as commuter passes. |
| Speed. | Provide express commuter services and transit priority measures. |
| Accessibility | Develop more accessible land use patterns and more diverse transportation systems. |
| Integration | Provide park & ride facilities, transit service to major transportation terminals. |
| Comfort | Provide adequate service so transit vehicles are not crowded. |
| Security | Insure that transit vehicles, facilities and service areas are considered secure. |
| Prestige | Treat transit riders with respect, and promote transit as a desirable travel option. |

Many factors can affect ridership and benefits.

For example, a particular transit route might attract 5,000 daily riders under current conditions; 6,000 if more employers offered subsidized transit passes; 7,000 if a local college has a U-Pass program; 8,000 if service quality improves; 9,000 if Park & Ride, pedestrian and bicycle access improved; and 10,000 if parking prices increase.

For more information on transit demand see Kittleston & Associates 2003a; Hass-Klau and Crampton 2002; Taylor and Fink 2003; Litman, 2005a; TRL 2004; Fehr & Peers 2004; McCollom and Pratt 2004; Taylor, et al. 2004; TransSystems 2005; Currie 2005; Bruun 2007; CTS 2009a; Taylor, et al. 2009; Abt Associates 2010; Greer and van Campen 2011; Wang 2011. The *Transit Performance Monitoring System* (TPMS) is a standardized transit user survey (FTA 2002). Iacono, Krizek and El-Geneidy (2008) discuss how trip distance affects transit demand. CTOD (2009) describe how improved models can predict transit demand in a particular situation. Mustel (2004) surveyed motorists to determine factors that would change their travel behavior and the types of changes they would make. Brown and Thompson (2009) identify various service design factors that affect transit ridership in medium-size U.S. cities.

Most urban regions have models that predict how various transport system changes affect travel patterns. However, such models are poor at measuring factors such as rider comfort and pedestrian accessibility, and so tend to understate the benefits of many transit service improvements and ridership incentives (“Modeling Improvements,” VTPI (2002). Travel impacts of transit encouragement strategies can be evaluated by comparing the generalized costs (travel time and incremental expenses per trip) of transit and driving to calculate a *transit competitiveness ratio* (Casello 2007). The higher this ratio the relatively less attractive is transit compared with driving. Because travelers have diverse needs and preferences, some will choose transit even if the transit competitive ratio is relatively high, so models must be calibrated and adjusted to reflect specific conditions.

Specific factors that affect transit ridership are discussed in more detail below.

Price Changes

The overall average [Elasticity](#) of transit ridership with respect to fares is -0.4, meaning that each 1.0% fare increase will reduce ridership by 0.4%, although this varies depending on various geographic, demographic and service factors (Hensher and King 1998; Pratt 1999; TRL 2004; Litman 2004). Transit dependent riders have lower elasticities than discretionary riders. Large cities tend to have a lower elasticity than small cities, and peak-hour travel is less elastic than off-peak. [Commuter Financial Incentives](#), in which employers provide subsidized passes or cash to transit riders, can be effective at increasing ridership (www.commutercheck.com). [Parking Pricing](#) can significantly increase transit travel. Even a modest fee (\$1-2 per day) often doubles transit commuting. The [Trip Reduction Tables](#) indicate the reduction in automobile trips that can be expected from various combinations of commuter financial incentives.

Table 8 Transit Ridership Factors (JHK 1995; Kain and Liu 1999)

| Factor | Elasticity |
|-----------------------------------|------------|
| Regional employment | 0.25 |
| Central city population | 0.61 |
| Service (transit vehicle mileage) | 0.71 |
| Fare price | -0.32 |
| Wait time | -0.30 |
| Travel time | -0.60 |
| Headways | -0.20 |

This table shows the elasticity of transit use with respect to various factors. For example, a 1% increase in regional employment is likely to increase transit ridership by 0.25%, while a 1% increase in fare prices will reduce ridership by 0.32%, all else being equal.

Service Quality

Pratt (1999) concludes that the elasticity of transit use with respect to transit service averages 0.5, meaning that each 1% increase in transit service frequency, vehicle mileage or operating hours increases ridership 0.5%, although this varies widely depending on type of service, demographic and geographic factors. Elasticities of 1.0 can occur where transit service is expanded into suitable areas. Pratt finds that the elasticity of transit use to service expansion (e.g. routes into new parts of a community already served by transit) is typically in the range of 0.6 to 1.0, meaning that each 1% of additional service increases ridership by 0.6-1.0%. New bus service in a community typically achieves 3 to 5 annual rides per capita, with 0.8 to 1.2 passengers per bus-mile. Higher first-year ridership occurs in some circumstances, such as university towns or suburbs with rail transit stations to feed. Improved information, easy-to-remember schedules (for example, every half-hour), and more convenient transfers can increase transit use, particularly in areas where service is less frequent.

Demographics

About 12% of U.S. residents use transit at least once during a two month period, and this increases among certain groups (Polzin and Chu 1999). Ridership tends to be higher for:

- People who cannot drive (people with disabilities, youths, immigrants, etc.)
- People with low incomes.
- Residents of larger cities.
- Commuters to major commercial centers.
- High school, college and university students.
- Employees who are offered financial incentives.
- People who consider driving stressful.

The Transit Performance Monitoring System (TPMS) surveys provide information on transit ridership demographics (FTA 2002). Phase I and II surveys found the following:

- Most transit trips are made by lower-income household. Lower-income riders (less than \$20,000 annual income in 2002) represent 63% of riders in small transit systems, 51% in medium size transit systems, and 41% of riders in large transit systems.
- Most transit trips are made by riders who use transit frequently. About 70% of trips are made by people who use transit at least five days each week. However, a large number of people use transit infrequently, so 70% of people who use transit during the last month use it less than five times a week.
- There is constant turnover of the transit user population. 38% of current transit trips are made by people who have relied on transit for less than one year, and 29% of transit trips are made by people who relied on transit one to four years.
- Work, school (including university and college) and shopping trips account for 75% of all trips.
- Overall, 33% of transit trips made by discretionary riders (people who have the option of driving a car). This increases to 36% in large transit systems.
- Walking is the most common form of access to transit stops. 6.2% of bus riders and 27% of rail riders drive to their transit stop. Nearly all transit trips end with a walking link.
- More than half (56%) of transit passengers report that if transit service were unavailable they would have traveled by automobile, either as a driver or passenger. Below is what respondents report they would do if transit service were unavailable:

| | |
|-------------------|-----|
| Drive | 23% |
| Ride with someone | 22% |
| Taxi/Train | 12% |
| Not make trip | 21% |
| Walk | 18% |
| Bicycle | 4% |

Table 9 shows responses to a national survey of why people use transit. This indicates that many users either cannot drive, but other factors also motivate transit use, including financial savings, avoiding the stress of driving, and environmental concerns.

Table 9 Reasons for Using Public Transit (CUTR 1998)

| I Use Public Transit Because... | Portion of Respondents |
|--|------------------------|
| It is the most convenient way for me. | 82% |
| Costs less than driving. | 78% |
| Do not have access to a car. | 74% |
| Avoids stress of driving on congested roads. | 74% |
| Is better for the environment. | 72% |
| Avoids buying a car. | 65% |
| I don't drive or don't like to drive. | 60% |
| It is faster than a private vehicle. | 43% |
| I can do something else | 41% |

Land Use Factors

Various land use factors affect transit use (“Land Use Impacts On Transport,” VTPI, 2004). Per capita transit ridership tends to increase with city size (see table below), population and employment density, and the quality of the pedestrian environment.

Table 10 Portion of Residents Using Transit At Least Once A Month (NPTS, 1995)

| City Size (Thousands) | Residents Riding Transit Monthly |
|-----------------------|----------------------------------|
| Under 250 | 1.4% |
| 250-499 | 5.4% |
| 500-999 | 6.4% |
| 1,000-2,999 | 10.0% |
| 3,000+ | 21.0% |
| Nationwide | 11.6% |

One study found the elasticity of transit ridership with respect to residential densities to be +0.22 in U.S. urban conditions, meaning that each 1% increase in density increases transit ridership by 0.22% (PBQD 1996). Destination density (e.g., clustering of employment) tends to have a greater impact on transit ridership than residential density.

Per capita rail transit ridership rates tend to increase in an area with population density, commercial and governmental land uses, average income, bus service connectivity, distance to central station and service frequency (Chan and Miranda-Moreno 2011). Bento, et al, (2003) found that each 10% reduction in the distance between homes and the nearest transit stop reduces automobile commute mode split by 1.6 percentage points, and reduces total annual VMT by about 1%. Kuby, Barranda and Upchurch (2004) evaluate various transit station area factors that affect ridership. On average 100 jobs generate 2.3 daily boardings, 100 residents generate 9.3 boardings, 100 park-and-ride spaces generate 77 boardings, each bus generates 123 boardings, and an airport generates 913 boardings. These land use factors should generally be evaluated at a micro-scale (using small transport analysis zones) along a transit corridor or around a transit station.

Some people claim that at least 12 employees or residents (equivalent to about 6 housing units) per acre are needed to justify more than basic transit service, but other factors are as important as density. Strategies such as campus transport management, commute trip reduction programs and parking pricing can significantly increase transit ridership rates, and so justified quality transit services in areas with lower densities. For example, if a comprehensive commute trip reduction program doubles transit ridership rates, an employment center with 6 employees per acre would generate the same transit demand as an area with 12 employees per acre that lacks such a program.

Type of Transit

There is considerable debate concerning the differences in demand between bus and rail transit (see discussion of bus versus rail transit later). Rail transit is considered more comfortable and prestigious than buses, and so tends to attract more discretionary riders (travelers who would otherwise drive) within a service area (Pushkarev and Zupan 1977; CTS 2009a), but a bus network can reach more destinations, providing more comprehensive and direct coverage through a region, and so may attract more riders with a given level of investment (GAO 2001). Rail passengers appear willing to accept more crowded conditions than bus passengers (Demery and Higgins 2002).

Table 11 Demand Characteristics By Transit Mode (CTS 2009a)

| Transit Service | Definition | Type of Rider | How Transit is Accessed | Trip Characteristics |
|------------------------|---|---------------------------------|--|---|
| Light-Rail Transit | Hiawatha Line from downtown Minneapolis to its southern suburbs | Mostly (62%) choice | Balanced between bus, walking, and park and ride | Home locations spread throughout the region; the average rider lives more than three miles from the line. |
| Express Bus | Connects suburban areas directly to downtowns | Primarily choice (84%) | About half park-and-ride (48%) | Home locations clustered at the line origin |
| Premium Express Bus | Express routes with coach buses | Almost exclusively choice (96%) | Mostly park and ride (62%) | Home locations clustered at the line origin |
| Local Bus | Serves urban and suburban areas with frequent stops | Mostly captive (52%) | Nearly all bus or walk (90%) | Home locations scattered along route; most riders live within a mile of the bus line |

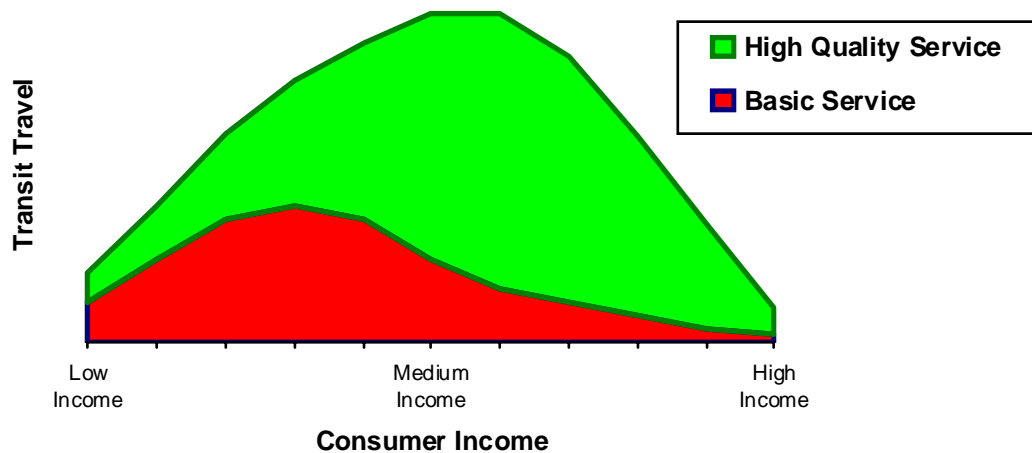
Rail transit tends to attract more “choice” riders (discretionary transit users who could drive).

Cities with larger rail transit systems have significantly higher per capita transit ridership (Litman 2004a). Baum-Snow and Kahn (2005) found that in “old rail” cities (cities that have well-established rail transit systems in 1970) transit commuting declined from 30% in 1970 to 23% in 1990. In “new rail” cities (cities that build rail transit lines between 1970 and 1990), transit commuting declined from 8% to 6% during this period. In cities without rail, transit commuting declined from 5% to 2%. Transit use in all three samples remained relatively unchanged between 1990 and 2000. They conclude that rail transit does tend to increase total transit ridership if local land use is supportive.

New North American rail and BRT systems have attracted higher ridership than would be expected based on standard modeling of service frequency, travel speed and fare (Henry and Litman 2006; Hidalgo and Carrigan 2010). It is now common practice to apply up to a 12-minute in-vehicle travel time “bias constant” for high quality transit service (that is, the travel times for mode-split modeling purposes would be 12 minutes shorter for rail in comparison to conventional local bus service) due to factors such as more attractive vehicles and nicer stations (Kittleson & Associates 2007).

Demand for transit varies by service quality and income, as indicated in Figure 3. Demand for basic quality transit service (such as infrequent bus routes) tends to be greatest for lower-income people, and declines as incomes rise. Demand for higher-quality transit service (such as express commuter buses and frequent rail transit, with transit-oriented development) tends to increase with income, and is potentially much greater in total than for basic service, which is why cities with high quality transit tend to have much greater per capita ridership (APTA 2007, Table 13).

Figure 3 Transit Demand By Income



Demand for basic quality transit service (such as infrequent bus) is greatest by lower-income travelers and tends to decline with income. Demand for high quality transit increases with income and is potentially much larger in total.

Transit Impact Categories

This section describes various types of transit impacts (benefits and costs), and how they can be measured. For additional information on these impacts see Litman (2009).

Transit Expenditures

Most direct transit service costs can be obtained from transit agency budgets. Table 12 summarizes U.S. transit service expenses and revenues. Detailed information is available on individual transit agencies. Expenses are divided into *capital* (facilities, equipment and other durable goods) and *operation* (labor, fuel and maintenance). Some costs, such as [Park&Ride](#) lots, special roadway facilities such as bus pullouts, and increased road maintenance due to bus traffic may be borne by other government agencies.

Table 12 2002 U.S. Public Transit Expenses and Revenues (APTA 2003)

| | Bus | Trolley Bus | Heavy Rail | Commuter Rail | Demand Response | Light Rail | Other | Totals |
|------------------------------|----------|-------------|------------|---------------|-----------------|------------|--------|----------|
| Capital Expenses (m) | \$3,028 | \$188 | \$4,564 | \$2,371 | \$173 | \$1,723 | \$253 | \$12,301 |
| Operating Expenses (m) | \$12,586 | \$187 | \$4,268 | \$2,995 | \$1,636 | \$778 | \$457 | \$22,905 |
| Total Expenses (m) | \$15,613 | \$374 | \$8,832 | \$5,366 | \$1,809 | \$2,502 | \$710 | \$35,206 |
| Average Fare Per Trip | \$0.71 | \$0.51 | \$0.93 | \$3.50 | \$2.34 | \$0.67 | \$1.14 | \$0.92 |
| Fare Revenues (m) | \$3,731 | \$60 | \$2,493 | \$1,449 | \$185 | \$226 | \$132 | \$8,275 |
| Subsidy (Total Exp. - Fares) | \$11,882 | \$315 | \$6,339 | \$3,917 | \$1,624 | \$2,276 | \$577 | \$26,931 |
| Vehicle Revenue Miles (m) | 1,864 | 13 | 604 | 259 | 525 | 60 | 102 | 3,427 |
| Passenger Miles (m) | 19,527 | 188 | 13,663 | 9,450 | 651 | 1,432 | 1,034 | 45,944 |
| Avg. Veh. Occupancy | 10.5 | 14.1 | 22.6 | 36.5 | 1.2 | 23.9 | 10.1 | 13.4 |
| Avg. Trip Distance (miles) | 2.8 | 8.7 | 4.5 | 1.6 | 0.2 | 5.6 | 1.1 | 2.6 |
| Unlinked Trips (m) | 5,268 | 116 | 2,688 | 414 | 79 | 337 | 116 | 9,017 |
| Total Expend. Per Pass. Mile | \$0.80 | \$1.99 | \$0.65 | \$0.57 | \$2.78 | \$1.75 | \$0.69 | \$0.77 |
| Fare Rev. Per Pass. Mile | \$0.19 | \$0.32 | \$0.18 | \$0.15 | \$0.28 | \$0.16 | \$0.13 | \$0.18 |
| Subsidy Per Pass. Mile | \$0.61 | \$1.68 | \$0.46 | \$0.41 | \$2.50 | \$1.59 | \$0.56 | \$0.59 |
| Percent Subsidy | 76% | 84% | 72% | 73% | 90% | 91% | 81% | 76% |

m=million

Costs and revenues can vary significantly within a particular transit system, line or route. Various methods can be used to calculate the marginal cost of a particular trip (Taylor, Iseki and Garrett, 2000). In general, urban-peak transit has higher costs, but also has higher load factors and so tends to have greater cost recovery (lower subsidies) per passenger-mile compared with off-peak and suburban/rural transit service. The costs of a particular transit improvement can vary widely depending on conditions, such as whether rights-of-way and equipment already exist or must be acquired. If a transit service already exists, it is sometimes possible to increase capacity at minimal marginal cost.

Measuring Transit Service Costs

Transit service costs can usually be obtained from transit agencies. Costs for specific transit programs and projects require analysis of the particular situation. For comparison it is usually helpful to calculate costs per passenger-mile or passenger-trip.

Impacts on Existing Transit Users

It is important to take into account impacts on existing users when evaluating changes in transit service and fares. This refers to trips that would be made by transit regardless of whether a new program or policy is implemented – additional transit trips made by existing users are considered in the *mobility benefits* section below.

Measuring Existing User Impacts

Financial impacts on existing users can be measured directly. For example, a new \$25 per month transit subsidy provided to 100 current transit commuters represents a \$30,000 annual benefit to that group. A 25¢ fare increase that applies to 1,000,000 annual fares represents an annual cost of \$250,000 to existing riders.

Some service quality changes can be measured with conventional transportation evaluation techniques, such as applying standard travel time values (“Travel Time Costs,” Litman 2009). Travel time is generally valued at half average wage rates, and two or three times higher for time spent driving in congestion, walking to a transit stop, waiting for a bus, or traveling in unpleasant conditions such as in a crowded vehicle, as discussed later in this report. A value of about \$8 per hour is appropriate for transit passengers who are comfortable, and a higher value of \$16 per hour is appropriate for time spent walking, waiting or riding in a crowded transit vehicle.

For example, a bus priority strategy that saves transit riders 10,000 hours annually in travel time can be valued at \$80,000 if all passengers have a seat, or \$120,000 if half of those passengers are standees for whom travel time savings values are doubled. Similarly, benefits to existing users of increased transit frequency or coverage can be calculated based on their reduced average walking and waiting time.

A service improvement that increases rider comfort, such as reducing crowding, can also be measured by reducing the cost per hour of passenger travel time. For example, if a transit service improvement reduces crowding for 5,000 passenger-hours, the benefit to these riders can be considered worth \$40,000, because it eliminates the travel time cost premium associated with uncomfortable conditions, reducing travel time costs from \$16 to \$8 per hour.

Of course, these values should be calibrated and adjusted to reflect specific conditions, taking into account local wages and preferences, or to be consistent with other analysis models. Other service quality impacts may require more research to measure. For example, to quantify the value to existing users of improved use information or rider security it may be necessary to survey riders to determine how many are affected (the number who use a new information service or travel on vehicles with improved security) and the value they place on such improvements.

Mobility Benefits

Mobility benefits result from additional personal travel that would not otherwise occur, particularly by people who are *transportation disadvantaged*, that is, they cannot drive due to physical, economic or social constraints.

Public transit currently serves a relatively small portion of trips in most communities, but the trips it serves tend to be high value to users and society. Transit provides *basic mobility* by helping people reach important activities such as medical services, education and employment. This is particularly true of Demand Response service riders, who have moderate to severe disabilities that limit their mobility, and often are unable to use other travel options, such as walking, cycling or conventional taxis. Because users have few alternatives, Nguyen-Hoanga and Yeung (2010) find that paratransit service benefits far exceed their costs. Demand for such services, and therefore the benefits of providing public transit, tends to increase as the number of seniors, people with disabilities, and low income households increases in a community (Bailey 2004).

Transit is an important travel mode for low- and middle-income non-drivers. For example, a household earning \$20,000 annual income typically spends about \$2,500 per year on transport. On this budget, a non-driver in a community with no transit service can only afford about five taxi trips per week (resulting in an inferior level of mobility). A non-driver who lives in a community with good transit service can purchase a monthly transit pass and still afford two or three taxi trips per week, providing a relatively high level of mobility, although still inferior to a motorist.

Several categories of mobility benefits are described below. Some of these categories may overlap. They tend to differ in their nature and distribution (who benefits), and so reflect different perspectives. For example, *user benefits* tend to interest residents and *public service support* interests public officials.

User Benefits

This refers to direct benefits to users from increased access to services and activities, including medical services, economic benefits from schooling and employment, enjoyment from being able to attend social and recreational activities, and financial savings from being able to shop at a wider range of stores. By improving access to education and jobs transit can increase people's economic opportunities.

People living near public transit service tend to work more days each year than those who lack such access (Sanchez 1999; Yi 2006), and many transit commuters report that they would be unable to continue at their current jobs or would earn less if transit services were unavailable (Crain & Associates 1999). Similarly, a significant portion of students depend on public transit for commuting to schools and colleges, so a reduction in transit services can reduce their future productivity. A survey of adults with disabilities actively seeking work found 39% considered inadequate transport a barrier to employment (Fowkes, Oxley and Henser 1994). Increased employment by such groups provides direct benefits to users and increases overall productivity. Economic benefits to businesses are discussed in the Productivity Benefits section.

Public Service Support

Transit can support government agency activities and reduce their costs. For example, without transit services some people are unable to reach medical services, sometimes resulting in more acute and expensive medical problems. Transit services can help reduce welfare dependency and unemployment (Multisystems, et al. 2000). Transit access can affect elderly and disabled people's ability to live independently, which can reduce care facility costs. As a result, a portion of public transit subsidies may be offset by savings in other government budgets.

Equity Benefits

Transit helps achieve community equity objectives. It increases economic and social opportunities for people who are economically, physically and socially disadvantaged, and helps achieve equity objectives, such as helping physically and economically disadvantaged people access public services, education and employment opportunities (Allen 2008; CTS 2010). Transit helps reduce the relative degree that non-drivers are disadvantaged compared with motorists.

Option Value

Transit services provide *option value*, referring to the value people place on having a service available even if they do not currently use it (ECONorthwest and PBQD 2002). Transit can provide critical transportation services during personal and community-wide emergencies, such as when a personal vehicle has a mechanical failure, or a disaster limits automobile traffic. This is similar to ship passengers valuing lifeboats, even when they don't use them.

Measuring Mobility Benefits

Information on transit service quality (where and how frequently service is provided in particular areas) can be used to measure the portion of residents who can have access to adequate public transit, and the portion of regional jobs accessible to them by transit (Tomer, et al. 2011). Transit mobility benefits tend to be particularly important to households that do not own automobiles, have low income, include teenagers and seniors, or have members with disabilities.

The value to users of increased mobility that results from price changes (fare reductions, targeted discounts, parking cash-out) can be calculated using the "rule of half," which involves multiplying half the price change times the number of trips that increase or decrease, which represents the midpoint between the old price and the new price, and therefore the average incremental value of those trips (Small 1999). For example, if a 50¢ fare discount increases transit ridership by 10,000 trips, the value to users of these additional trips can be considered to be \$2,500 ($10,000 \times 50¢ \times \frac{1}{2}$).

In most situations the maximum value to users of mobility benefits is their savings relative to the same trips by taxi, which represents a more costly but nearly universal alternative. Cheaper alternatives are sometimes available, such as walking, cycling, ridesharing or telecommuting, so actual average savings are probably about half taxi

savings, assuming a linear curve of alternative travel option costs. Transit fares average about 15¢ per passenger-mile, while local taxi service costs average about \$2.25 per vehicle-mile. This implies about \$1.00 net benefits per passenger-mile when a typical bundle of alternative mode trips shift to transit.

Demand response services tend to provide significantly greater mobility benefits because users face greater transportation constraints, and alternatives options tend to be more costly. Many demand response clients are unable to walk, and some cannot be accommodated by conventional taxis because they have large mechanical wheelchairs or other special needs. As a result, mobility benefits can be doubled or tripled when evaluating demand response services.

Passengers who shift from a current transit route to a new route can be assumed to benefit from increased convenience and time savings, typically from reduced walking. This can be calculated from user surveys or estimated at \$1-3 value of travel time savings per trip, assuming 5-10 minute average time savings per trip.

Leigh, Scott & Cleary (1999) developed a method for quantifying a community’s *mobility gap*, defined as the amount of additional transit service required for households without a motor vehicle to have a comparable level of mobility as vehicle owning households. This is a conservative estimate because it does not account for unmet mobility needs of non-drivers in vehicle-owning households. Only about a third of transit needs are currently being met in typical areas they evaluated, indicating a level of service (LOS) rating D, based on ratings shown in Table 13. The approach can be used to predict the LOS rating that will occur under various transit planning and investment scenarios.

Table 13 Transit Level Of Service Ratings (Leigh, Scott & Cleary 1999, p. VIII-3)

| Portion of Demand Met | Transit Level-Of-Service |
|-----------------------|--------------------------|
| 90% or more | A |
| 85-89% | B |
| 50-74% | C |
| 25-49% | D |
| 10-24% | E |
| Less than 10% | F |

EcoNorthwest and PBQD (2002) describe methods of calculating *option value* based on consumers’ willingness to pay to maintain a mobility option that they use infrequently. This involves assigning an additional value to each transit trip made by an infrequent user, taking into account the cost to consumers of each trip, the volatility of demand and the expected frequency of such trips. In typical conditions this appears to be in the range of \$1-10 annual per resident who expects to use transit a few times each year.

The table below summarizes the four categories of transit mobility benefits and describes how they can be measured. Mobility benefits are affected by the degree to which transit service is available to those who need it and the additional mobility it provides. For example, a transit improvement that increases the number of households and worksites

within a quarter-mile of bus service, or which increases the number of trips made by people with disabilities or low incomes, can be considered to increase mobility benefits. These benefits sometimes overlap; for example, some user and public service benefits can also be counted as equity benefits.

Table 14 Categories of Basic Mobility Benefits

| Category | Description | How To Measured |
|---------------------------|--|--|
| User Benefits | Direct user benefits from the additional mobility provided by public transit. | Rider surveys to determine the degree that users depend on transit, the types of trips they make, and the value they place on this mobility. |
| Public Service Support | Supports public services and reduces government agency costs. | Consultation with public agency officials, and surveys of clients, to determine the role transit provides in supporting public service goals. |
| Increased productivity | Increased education and employment participation by non-drivers. | Survey transit users to determine the portion that rely on transit for education and employment. |
| Reduced high risk drivers | Inadequate travel options force high risk motorists to continue driving and prevent society from revoking driving privileges. | Survey experts and the public to determine whether inadequate travel options are increasing the amount of high risk driving. |
| Equity | Degree to which transit helps achieve equity objectives such as basic mobility for physically, economically and socially disadvantaged people. | Portion of transit users who are economically, socially or physically disadvantaged, the importance of mobility in ameliorating these inequities, and the value that society places on increased equity. |
| Option Value | Benefits of having mobility options available in case it is ever needed. | Transit service coverage, ability of transit to serve in emergencies, the value that society places on mobility insurance. EcoNorthwest and PBQD (2002) describe ways to quantify transit option value. |

Public transit provides several types of mobility benefits. These are affected by the degree that transit service is available to non-drivers, and the amount of increased mobility it provides.

Efficiency Benefits

Efficiency benefits consist of savings and other benefits that result when transit substitutes for automobile travel. These include vehicle cost savings, avoided chauffeuring, congestion reductions, parking cost savings, increased safety and health, energy conservation and pollution emission reductions.

These benefits are affected by the magnitude and type of automobile travel reduced. For example, urban-peak automobile travel reductions tend to provide greater benefits than reductions in urban off-peak or rural travel, due to greater reductions in traffic congestion, parking costs and other costs. As a city grows, these benefits become increasingly important as a cost effective way to reduce traffic congestion and parking problems, particularly to major commercial and employment centers such as downtown. These benefits increase if transit improvements and incentives are designed to attract discretionary riders (people who have the option of driving).

Except in large cities, most transit system are designed primarily to provide basic mobility rather than efficiency benefits. Buses operate at times and locations where demand is low, and there are few incentives to attract discretionary travelers to transit. As a result, average occupancy is relatively low, averaging about 5.2 passengers per bus-mile (excluding demand response services), and so may appear inefficient when evaluated based on average operating costs, energy consumption or pollution emissions per passenger-mile. But transit demand tends to be concentrated on the corridors with the greatest traffic congestion and parking problems, so transit can provide benefits in these areas. The incremental cost of accommodating additional passengers is low, so strategies which increase average transit vehicle occupancy increase efficiency benefits. Put differently, if buses have empty seats, there is minimal cost and large potential benefits if they can be filled by travelers who would otherwise drive.

The efficiency benefits of transit improvements reflect the factors described below.

- Strategies that increase bus mileage on routes with low load factors (for example, increasing mileage on suburban and off-peak routes) may increase some costs, such as total energy consumption and pollution emissions.
- Strategies that shift travel from automobile to transit while increasing average vehicle occupancies (that is, they help fill otherwise empty buses) tend to reduce overall costs.
- Strategies that improve transit vehicle performance (for example, retrofitting older diesel buses with cleaner engines or alternative fuels, or creating busways that reduce congestion delays) tend to reduce specific costs.
- Strategies that create more accessible land use patterns and less automobile-dependent transportation systems, provide large benefits by reducing overall per capita vehicle travel.

Specific efficiency benefits and how they can be measured are discussed below.

Vehicle Cost Savings

Automobile to transit shifts provide vehicle cost savings to consumers. The magnitude of these savings depends on factors such as the type of mileage reduced and whether vehicle ownership declines (“Vehicle Costs,” Litman 2009; Polzin, Chu and Raman 2008).

At a minimum, shifting from driving to transit saves fuel and oil, which typically total about 10¢ per vehicle-mile reduced. In addition, depreciation, insurance and parking costs are partly variable, since increased driving increases the frequency of vehicle repairs and replacement, reduces vehicle resale value, and increases the risks of crashes, traffic and parking citations. These additional mileage-related costs typically average 10-15¢ per mile, so cost savings total 20-25¢ per mile reduced. Savings may be greater under congested conditions, or where transit users avoid parking fees or road tolls.

Consumers save more if transit allows vehicle ownership reductions. For example, if improved transit services allow 10% of users to reduce their household vehicle ownership (e.g., from two vehicles to one), the savings average \$300 annually per user (assuming a second car has \$3,000 annual ownership costs), or 6¢ per transit travel passenger-mile (assuming 20 miles of transit travel a day, 250 days per year) in addition to vehicle operating cost savings. Reduced vehicle ownership can reduce residential parking costs. Cumulative savings can be large. McCann (2000) found that households in communities with good transit use save an average of about \$3,000 annually on transportation costs. Litman (2004) found annual transportation cost savings of about \$1,300 per household in cities with well-established rail transit systems compared with cities that lack rail.

Measuring Vehicle Cost Savings

Table 15 summarizes various categories of savings that can result from reduced automobile ownership and use. These savings typically total 30¢ per off-peak vehicle-mile and 40¢ per urban-peak vehicle-mile when automobile travel shifts to public transit. Other researchers recommend using 40-50¢ per vehicle mile reduced (ECONorthwest and PBQD 2002). Even greater savings result if transit oriented development allows households to reduce their vehicle ownership (Polzin, Chu and Raman 2008).

Table 15 Potential Vehicle Cost Savings (“Vehicle Costs,” VTPI 2003)

| Category | Description | How It Can Be Measured | Typical Values |
|---------------------------------|--|--|---|
| Vehicle Operating Costs | Fuel, oil and tire wear. | Per-mile costs times mileage reduced. | 10-15¢ per vehicle-mile. Higher under congested conditions. |
| Long-Term Mileage-Related Costs | Mileage-related depreciation, mileage lease fees, user costs from crashes and tickets. | Per-mile costs times mileage reduced. | 10¢ per vehicle-mile. |
| Special Costs | Tolls, parking fees, Parking Cash Out, PAYD insurance. | Specific market conditions. | Varies. |
| Vehicle Ownership | Reductions in fixed vehicle costs. | Reduced vehicle ownership times vehicle ownership costs. | \$3,000 per vehicle-year. |
| Residential Parking | Reductions in residential parking costs due to reduced vehicle ownership. | Reduced vehicle ownership times savings per reduced residential parking space. | \$100-1,200 per vehicle-year. |

Reducing automobile travel can provide a variety of consumer savings. (2001 U.S. dollars).

Avoided Chauffeuring

Chauffeuring refers to additional automobile travel specifically to carry a passenger. It can also include taxi trips. It excludes ridesharing, which means additional passengers in a vehicle that would be making a trip anyway. Some motorists spend a significant amount of time chauffeuring children to school and sports activities, family members to jobs, and elderly relatives on errands. Such trips can be particularly inefficient if they require drivers to make an empty return trip, so a five-mile passenger trip produces ten miles of total vehicle travel.

Drivers sometimes enjoy chauffeuring, for example, when it gives busy family members or friends time to visit. However, chauffeuring can be an undesirable burden, for example, when it conflict with other important activities. Transit service allows drivers to avoid undesirable chauffeuring trips while still providing enjoyable trips.

Measuring Chauffeuring Cost Savings

This benefit can be estimated based on the number of chauffeured automobile trips shifted to transit, times vehicle cost and driver travel time savings. Rider surveys and experience with service disruptions indicate that in typical conditions, 10-40% of transit trips would otherwise be made as automobile passengers (FTA 2002), and about half of these are rideshare trips (passengers in vehicles that would be making the trip anyway), meaning that 5-20% of transit trips substitute for chauffeured trips. Travel and rider surveys can help determine the portion of such trips in a particular situation.

Assuming these average 5 miles in length per trip and take 20 minutes (including waiting time and empty backhauls), travel time costs average \$12.00 per driver hour (assuming a mixture of high- and low-stress driving conditions), driver travel time savings are about \$4.00 per chauffeured trip avoided or 80¢ per passenger-mile shifted to transit, including 25¢ per mile vehicle costs total \$5.25 per trip, or \$1.05 per chauffeured vehicle-mile. Avoided taxi trips cost savings can be based on average taxi fares for those trips, which average about \$2.25 per mile.

Congestion Reduction

Traffic congestion consists of the incremental delay, stress, vehicle operating costs and pollution that each additional vehicle imposes on other road users. A typical urban street lane can accommodate up to 500-1,000 vehicles per hour, and a typical highway lane up to 1,800-2,300 vehicles per hour. Congestion develops when traffic volumes approach these limits. Once roads reach capacity even small traffic reductions can significantly reduce delays. For example, reducing traffic volumes from 90% to 85% of maximum road capacity can reduce delay by 20% or more (“Congestion Costs,” Litman 2009).

Congestion reduction benefits can be difficult to evaluate because urban traffic tends to maintain equilibrium: traffic volumes grow until congestion delay discourages additional peak-period trips. As a result, the road space created by roadway expansions or marginal shifts from driving to transit is often soon be filled with latent demand: the benefit is the additional car trips accommodated rather than durable congestion reduction. However, transit service improvements can reduce the point of equilibrium, reducing total congestion delays, as discussed in the box on the following page. To reduce traffic congestion, transit services must:

- Serve a major share of major urban corridors and destinations.
- Offer high quality service (relatively convenient, fast, frequent and comfortable) that is attractive to peak-period travelers.
- Be grade separated (with bus lanes or separated rail lines), so transit travel is relatively fast compared with driving under congested conditions.
- Be relatively affordable, with low fares and discounts targeted at peak-period travelers.

Care is needed to accurately evaluate transit congestion reduction impacts (“Congestion Costs,” Litman 2009; Aftabuzzaman, Currie and Sarvi 2010 and 2011). Indicators, such as *roadway level-of-service* or a *travel time index*, measure roadway congestion *intensity* but fail to account for more compact development that reduces travel distances or to travelers who shift mode (Cortright 2010). *Per capita congestion delay* is a better indicator of congestion impacts. Both congestion intensity and transit service tend to increase with city size, but it is wrong to conclude that transit *causes* congestion or that urban congestion problems would be as bad if transit service did not exist. Matched pair analysis of comparable size cities indicates that those with higher quality (particularly grade-separated) transit service tend to have less per capita congestion delay than those with lower quality transit (Litman 2004a; Wilbur Smith 2008). Because high quality transit service is concentrated on major urban corridors, peak-period transit mode share on these corridors is a much better indicator than regional mode share.

Most congestion cost studies ignore non-motorized travel impacts (called the *barrier effect* or *severance*, Litman 2009) although they can be significant since urban streets often have as many pedestrians and cyclists as motorists. This suggests that transit improvements that reduce vehicle traffic volumes provide additional benefits by improving pedestrian mobility and safety.

How Transit and HOV Reduces Traffic Congestion

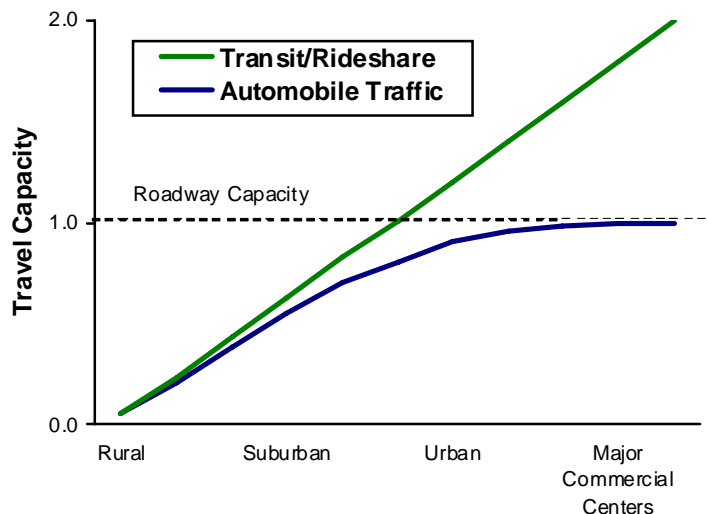
Urban traffic congestion tends to maintain equilibrium. If congestion increases, people change route, destination, travel time and mode to avoid delay, and if it declines they take more peak-period trips. Reducing the point of equilibrium is the only way to reduce long-term congestion. The quality of travel alternatives has a significant effect on the point of congestion equilibrium: If alternatives are inferior, few motorists will shift mode and the point of equilibrium will be high. If alternatives are attractive, motorists are more likely to shift modes, reducing the point of equilibrium. Improving travel options can therefore increase travel speeds for both those who shift modes and those who continue to drive.

To attract discretionary riders (travelers who have the option of driving), transit must be fast, comfortable, convenient and affordable. Grade-separated service (such as rail on separate right-of-way or busways) provides a speed advantage that can attract discretionary riders. When transit is faster than driving, a portion of travelers shift mode until the highway reaches a new equilibrium (that is, until congestion declines to the point that transit is no longer faster). As a result, the faster the transit service, the faster the traffic speeds on parallel highways. Several studies find that door-to-door travel times for motorists tend to converge with those of grade-separated transit (Mogridge 1990; Lewis and Williams 1999). The actual number of motorists who shift to transit may be relatively small, but is enough to reduce delays. Congestion does not disappear, but it never gets as bad as would occur if grade-separated transit service did not exist nearby. Comparisons between cities indicate that total congestion delay tends to be lower in areas with good transit service (STPP 2001; Litman 2004a).

Shifting traffic from automobile to transit on a particular highway not only reduces congestion on that facility, it also reduces vehicle traffic discharged onto surface streets, providing “downstream” congestion reduction benefits. For example, when a highway widening with transit improvements, the analysis should account for the additional congestion on surface streets that would be avoided if the transit improvement attracts highway drivers out of their cars.

As cities grow, transit and ridesharing play an increasingly important role in providing mobility and reducing congestion and parking problems, as illustrated in Figure 4.

Figure 4 Urbanization Impacts on Transit Use



When roadways approach their maximum traffic capacity, transit and ridesharing carry an increasing portion of person-trips. In major commercial centers, a significant portion of peak-period travels use transit, vanpools or carpools.

Aftabuzzaman, Currie and Sarvi (2010 and 2011) analyze the role that public transit can play in reducing roadway traffic congestion. Using factor analysis they identify and quantify three ways that high quality public transit reduces traffic congestion: (1) transit-oriented factor, (2) car-deterrence factor, and (3) urban-form factor. Regression analysis indicates that the car-deterrence factor makes the greatest contribution to reducing traffic congestion, followed by transit-oriented factor and urban-form factor. They conclude that high quality public transit provides \$0.044 to \$1.51 worth of congestion cost reduction (Aus\$2008) per marginal transit-vehicle km of travel, with an average of 45¢, with higher values for circumstances with greater degrees of traffic congestion, and if both travel time and vehicle operating costs are considered.

Studies by Castelazo and Garrett (2004) and Winston and Langer (2004) indicate that traffic congestion often declines in a city as rail transit mileage expands (see discussion in Litman 2005a). Modeling by Laval, Cassidy and Herrera (2004) indicates that a disruption of the Bay Area Rapid Transit (BART) system would cause severe traffic problems on area roads. Without BART service, morning congestion on the Bay Bridge westbound would create backups stretching 26 miles with vehicles traveling as slowly as 9 miles per hour. In the afternoon, heading east, the Bay Bridge backup would stretch 31 miles with an average travel speed of 11 miles per hour. “We found that the peak morning rush hour will go from two hours starting at 7 a.m. to a staggering seven hours, so half the workday would be gone by the time drivers step out of their cars,” said Michael Cassidy, UC Berkeley professor of civil engineering and co-author of the report.

Nelson, et al (2006) used a regional transport model to estimate Washington DC transit system benefits to users, and congestion-reduction benefits to motorists. They found that rail transit generates congestion-reduction benefits that exceed rail subsidies, and the combined benefits of rail and bus transit significantly exceeds total transit subsidies. Their study overlooked other benefits such as parking cost savings, crash and emission reduction benefits, and so understates total social benefits.

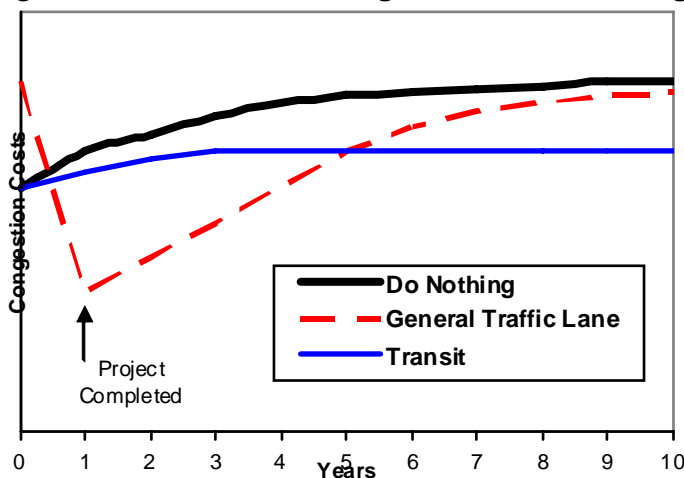
Congestion pricing (road tolls that are higher during congested periods) effectiveness tend to increase with transit service quality. The *Traffic Choices Study* found the elasticity of Seattle-area home-to-work vehicle trips to be approximately -0.04 (a 10% price increase causes automobile commute trips to decline 0.4%), but increased four-fold to -0.16 (a 10% price increase causes automobile commute trips to decline 1.6%) for workers with the 10% best transit service (PSRC 2008). Similarly, the *Oregon Road User Fee Pilot Program*, which rewarded motorists for avoiding congested conditions, found that households in denser, mixed use, transit-accessible neighborhoods reduced their peak-hour and overall travel significantly more than comparable households in automobile dependent suburbs, and that congestion pricing increase the value of more accessible and multi-modal locations (Guo, et al. 2011). These indicate that high quality public transit service significantly reduces the price (road toll or parking fee) required to achieve congestion reductions, a reflection the smaller incremental cost to travelers (less consumer surplus loss) when they shift from driving to high quality public transit, and a direct financially benefit to motorists on roadways with congestion pricing.

Winston and Langer (2004) found that both motorist and truck congestion costs decline as rail transit mileage expands in a city, but congestion costs increase with bus transit mileage, apparently because buses are less effective at attracting motorists, contribute to traffic congestion themselves, and do little to increase land use accessibility. Other studies indicate that busways (as opposed to buses operating in mixed traffic) can reduce congestion on parallel roadways. Liu (2005) found that after the San Fernando Valley Orange Line busway began operation in 2005, peak-hour traffic speeds on the 101 Freeway increased about 7% (from 43 to 46 average miles-per-hour), the amount of time that morning commuters waste stuck in congestion (traffic speeds below 35 mph) declined about 14%, and daily freeway congestion began about 11 minutes later on average (shifting from 6:55 a.m. to 7:06 a.m. on average).

Another indication of transit's congestion reduction benefits is the effect of service disruptions. For example, in 2003, a 5-week transit strike in Southern California significantly increased regional traffic congestion despite relatively low transit ridership there compared with other regions. Short-term impacts are often minimized because travelers temporarily reduce peak-period trips, but after a few days congestion usually increases significantly and mobility declines. The cost is therefore a combination of increased delays and foregone travel.

Highway and transit improvements provide congestion reduction benefits at different rates of time, as illustrated in Figure 5. If travel demand is growing and no action is taken, congestion will increase until it limits further peak-period vehicle trips. Adding a general traffic lane increases congestion during the construction period, then congestion decline significantly, but traffic grows over time so congestion eventually returns to its previous level. Grade-separated transit may initially seem to provide little congestion reduction, but roadway congestion increases much less than would otherwise occur because increased highway delays makes transit faster than driving and so attracts an increasing portion of travelers. Although roadway congestion never disappears, it never gets as bad as would otherwise occur. As a result, shorter-term analysis tends to favor roadway expansion, while longer-term analysis tends to favor transit improvements.

Figure 5 Road Widening Versus Transit Congestion Impacts



After a general traffic lane is completed congestion declines, but grows rapidly due to generated traffic. Grade separated transit and HOV systems initially provide less congestion reduction, but their benefits increase as roadway congestion grows, so they become relatively faster.

Commuters Strike Out Without RTD

by Diane Carman, *Denver Post* Staff Columnist, 15 April 2006

At the risk of sounding insensitive to the striking workers' families living without paychecks or the folks who had to cancel appointments because they didn't have a ride to the doctor's office, a week without RTD was a good thing for Denver. Let's face it, there's nothing like a work stoppage to focus our attention on things we take for granted.

So what did the metro area learn from a week without RTD, I mean except for the numbing realization that gloves are a critically important accessory when bicycling to work in 40-degree weather?

Lesson 1: Without RTD, parking in Denver is a lot like parking in New York City - scarce, cutthroat and expensive. Overnight, normally polite motorists were transformed into snotty, aggressive parking-place sneaks. And those who normally would never dream of paying \$10 for a spot suddenly were bragging about finding \$25 bargains outside the baseball stadium. One of the cheapest skinflints I know even took to parking long term in a metered spot and accepting the fate of a \$20 ticket, figuring it was cheaper than the prices at the few spaces left downtown.

Lesson 2: Downtown businesses are doomed without mass transit. As regular bus riders took to their cars, driving downtown became a test of patience. I sat through three light changes at East Colfax Avenue and Grant Street on Monday evening. That was enough gridlock for me. I biked to work the rest of the week and otherwise avoided downtown.

Lesson 3: Denver Public Schools may be in a financial pinch now, but things would be desperate if not for RTD providing transportation for high-school students in lieu of yellow buses. The district even had to schedule makeup sessions for federally mandated tests because of high absentee rates for students who rely on RTD to get to school.

Lesson 4: Sleepless in suburbia is no way to live. The heavy traffic on the major routes through town caused an average 30-minute increase in commuting times.

Lesson 5: The anti-FasTracks crowd was wrong. Light rail rocks. When the trains stopped running, traffic went nuts, especially along the popular southwest corridor light-rail line. Those 37,000 riders who board the trains each day may be doing it for the comfort, convenience, the low cost or, as the vice president has famously suggested, a sense of personal virtue. Whatever. When they were forced back into their cars, it created havoc for both the virtuous and shameless alike.

Lesson 6: It could have been a lot worse. The RTD strike happened during a week of mostly warm, dry spring weather. To fully appreciate life without mass transportation, Denver commuters must visualize the same situation with 10 inches of snow, freeway traffic at a standstill and the bicycle option available only to the seriously hard-core. We got off easy.

Finally, the governor, a.k.a. Twelve-Lane Bill, was wrong back in 2004 when he said the impact of mass transit on traffic congestion is "imperceptible." Even if the taxpayers were willing to build the highways necessary to carry all the cars, and motorists were willing to pay for more toll roads, and even if we all could abide greater dependence on \$3-a-gallon gasoline and \$20-a-day parking spaces, without mass transit we'd be, um, freaked. We'd spend hours mired in gridlock, especially around entertainment and sports events. Elderly citizens would be housebound. The poor would have few options for getting to work. The air would be more toxic, the community less hospitable, the economy less vital.

It can be argued that transit congestion reductions are offset by slower speeds for transit riders. Bus transit trips average 12.7 miles per hour, light rail 15.4 mph, heavy rail 20.3 mph, and commuter rail 31.6 mph (see table below), while automobile travel averages about 35 mph overall (NPTS 1999). Transit trip speeds are particularly low when measured door-to-door, taking into account time spent walking and waiting. However, several factors must be considered when comparing transit and automobile speeds.

Table 16 Average Transit Speeds (APTA 2002)

| | Bus | Light Rail | Heavy Rail | Commuter Rail |
|----------------------------------|------------|-------------------|-------------------|----------------------|
| Vehicle Revenue Miles (millions) | 1,864 | 60 | 604 | 259 |
| Vehicle Revenue Hours (millions) | 146 | 3.9 | 29.8 | 8.2 |
| Average Miles Per Hour | 12.8 | 15.4 | 20.3 | 31.6 |

Bus and light rail speeds tend to be relatively low, because they generally travel in traffic, and so are delayed by congestion, and make frequent stops. Rail transit speeds tend to be much higher.

Average travel speeds are irrelevant, what matters is their travel speeds on a particular corridor. Automobile speeds tend to be lower and commute travel times longer in large cities where transit (particularly rail transit) is most common. For example, although automobile commute speeds average 39 mph in rural areas, they average only 33 mph in large cities (NPTS 1999), and are even lower on the congested urban corridors where transit commuting is most common. Where transit has separate right-of-way, transit trips are often faster than driving.

Even if transit travel takes more time than driving, travelers may not consider this an additional cost if it is less stressful than driving. Passengers using high-quality transit (safe, clean, comfortable and reliable vehicles), can read, work and rest, so their unit costs are relatively low (Litman 2008a and 2008b). If quality transit is available, travelers will select the mode that best meets their needs and preferences (Wener, Evans and Boatley 2004). This maximizes transport system efficiency (since shifts to transit reduce congestion) and consumer benefits (since consumers can choose the option they prefer).

Measuring Vehicle Congestion Reduction Benefits

There are several ways to measure congestion reduction benefits that result from reduced vehicle traffic (TRB 1997). One approach is to model total passenger travel time with and without a transit program, and calculate the travel time and vehicle operating cost savings (ECONorthwest and PBQD 2002). The Texas Transportation Institute uses a similar method to calculate congestion reduction value of transit (TTI 2003). Another approach is to calculate the costs of increasing roadway capacity to achieve a given congestion reduction, and divide that by the number of peak-period vehicle-miles. These methods require modeling each option, and current transportation models are often not very accurate at predicting the travel impacts of a transit project.

An easier approach is to assign a dollar value to reduced vehicle travel, usually estimated at 10-30¢ per urban-peak vehicle-mile, and more under highly congested conditions

(“Congestion Costs,” Litman 2009; Aftabuzzaman, Currie and Sarvi 2010). Congestion benefits should reflect net impacts, that is, the reduction in automobile trips minus any additional transit impacts. Under typical conditions buses impose congestion costs equivalent to 1.5 cars on highway and 4.5 cars on surface streets, so net benefits occur when more than about three trips shift from automobile to transit. For example, if a bus carries 16 passengers under urban-peak conditions, and 8 of the passengers would otherwise travel by automobile (either driving themselves or chauffeured), the congestion reduction benefit is $(8-3) \times \$0.25 = \1.25 per vehicle-mile.

Where transit provides significant travel time savings compared with driving on parallel highways (for example, with grade-separated rail transit or busways) it is possible to calculate the resulting reduction in congestion delays. For example, if average door-to-door travel times by automobile are 30-minutes per peak-period trip, and a proposed transit service will provide 25-minute average trip times, the transit service can be expected to reduce average travel times by approximately 5-minutes per trip for all users. Travel time cost values can be applied (“Travel Time Costs,” Litman, 2003; Aftabuzzaman, Currie and Sarvi 2010).

How congestion is measured affects evaluation conclusions. Indicators that measure the *intensity of congestion* (such as roadway Level-of-Service) or the portion of *driving* that occurs under congested conditions, ignore the congestion reduction benefits of travel by alternative modes and more accessible land use. These indicators imply that congestion declines if uncongested vehicle-mileage increases. Congestion impact evaluation also depends on the scale of analysis. For example, transit oriented development may increase local congestion (within a few blocks), because it increases neighborhood density, but regional congestion can decline due to less traffic between neighborhoods. Indicators of *per-capita* congestion costs recognize the congestion reduction benefits of improved transport alternatives (STPP 2001). Measuring congestion in terms of roadway level-of-service, and failing to consider the effects of generated traffic tends to exaggerate the congestion reduction benefits of urban roadway capacity expansion, since within a few years latent demand fills much of the added capacity (Litman 2001).

A particular transit improvement may avoid the need for a specific highway project, in which case congestion reduction benefits can be calculated based on facility cost savings. For example, if roadway capacity expansion costs average \$3.5 million per lane-mile, which can carry 2,000 peak-period vehicles, this averages about 37¢ per additional peak-period vehicle-mile (based on a 7% discount rate over 20 years, 255 annual commute days), plus about 3¢ per mile in operations expenses. Transit services that defer or avoid the need to expand road capacity by attracting 1,000 daily peak-period automobile trips on a 5-mile stretch provide \$510,000 annual benefits (40¢ x 1,000 x 5 x 255 days).

Measuring Pedestrian Delay Reduction Benefits

Studies described in “Evaluating Nonmotorized Transport,” (VTPI, 2003) and “The Barrier Effect” (Litman, 2003) indicate that barrier effect costs average about 2¢ per urban-peak car-mile, and about 1.3¢ under urban off-peak conditions. As with vehicle congestion, a bus represents about 3 passenger car equivalents.

Combined Vehicle and Pedestrian Congestion Costs

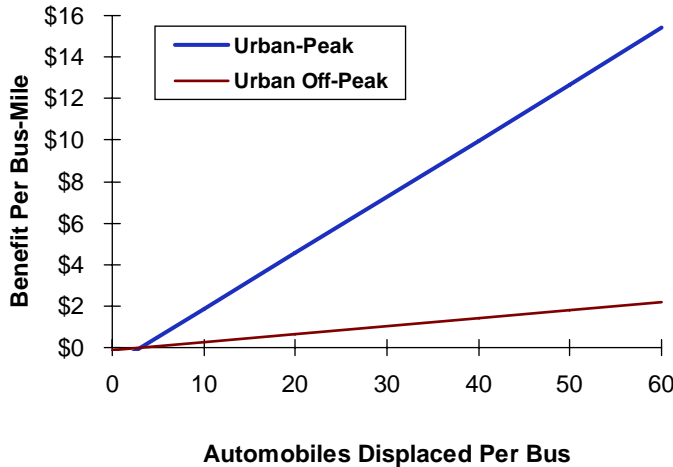
Table 17 shows the recommended congestion cost values.

Table 17 Recommended Congestion Cost Values (Per Vehicle-Mile)

| | Urban Peak | Urban Off-Peak |
|-----------------------------|------------|----------------|
| Vehicle Congestion Costs | 25¢ | 2.5 |
| Pedestrian Congestion Costs | 2¢ | 1.3¢ |
| Total Congestion Costs | 27¢ | 3.8¢ |

Figure 6 illustrates the net congestion cost reduction benefits provided by shifts from automobile to bus transit under urban-peak and urban off-peak conditions.

Figure 6 Congestion Reduction Benefits



This figure indicates the net vehicle and pedestrian congestion reduction benefits caused by shifts from automobile to buses under urban-peak and urban off-peak conditions.

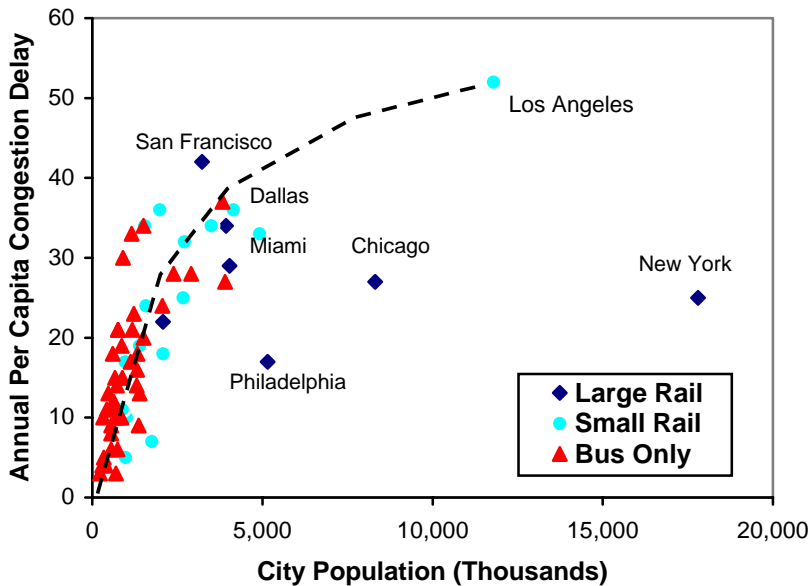
Buses typically carry 40-60 passengers under congested conditions (i.e., urban-peak travel in the primary travel direction), and rail transit vehicles even more (see Beamguard, 1999 for photos comparing the road space used by bus patrons, motorists and cyclists). Peak period transit service that carries 4,000 passengers an hour on highways or 1,000 passengers an hour on surface streets is approximately equal to one additional traffic lane, assuming that half of transit passengers would otherwise drive an automobile. This equals 20 to 80 buses per hour carrying an average of 50 passengers.

An indication of the congestion reduction benefit of transit is the significant increases in traffic congestion that often occur during transit strikes, even if only a small portion of

transit passengers shift to driving alone (van Exel and Rietveld 2001). For example, a 1974 Los Angeles bus strike caused a 5-15 minute increase in congestion delay on one major freeway, although less than 3% of total regional trips were previously made by transit, and only about half of transit users shifted to driving (ibid).

Even a relatively small shift from driving to grade-separated transit can reduce roadway congestion delays. Comparisons between cities indicates that total traffic congestion delay tends to be lower in areas with good transit service, even though transit only carries a relatively small portion of total regional passenger travel (STPP, 2001; Litman, 2004a).

Figure 7 Traffic Congestion (Litman 2004a)



In cities that only have bus transit or relatively small rail systems traffic congestion delay tends to increase with city size, as indicated by the dashed curve. But cities with large, well-established rail transit systems do not follow this pattern. They have substantially lower congestion costs compared with comparable size cities. As a result, New York and Chicago have about half the per capita congestion delay as Los Angeles.

Parking Cost Savings

Shifts from automobile to transit travel reduce parking costs. Reduced vehicle ownership reduces residential parking demand (including on-street parking demand in residential areas), and reduced vehicle trips reduce non-residential parking demand, such as commercial parking requirements. This benefit can manifest itself as user cost savings where parking is priced, reduced parking congestion and increased convenience to motorists, and reductions in the need for businesses and governments to subsidize parking facilities. Reduced parking demand can also provide indirect benefits by reducing

the amount of land needed for parking facilities, allowing more clustered and infill development. These land use benefits are discussed in more detail in a later chapter.

Measuring Parking Cost Savings

Parking cost savings can be calculated by multiplying reduced automobile round trips times average cost per parking space. These values will vary depending on conditions. Parking tends to be expensive and in limited supply under urban-peak conditions where shifts from driving to transit are most common, so transit tends to provide significant parking cost savings. In suburban and rural areas, parking may be inexpensive and abundant so there is less short-term benefit. Where parking is priced, parking cost savings go to users rather than businesses. Cambridge Systematics (1998) provides detailed instructions for calculating parking cost savings.

Table 18 illustrates typical parking facility costs. Park & ride trip savings consist of the difference in parking costs between a park & ride lot and worksites. Transit vehicle parking costs are incorporated into operational expenses. Transit may increase parking costs where bus stops displace on-street parking spaces.

Table 18 Typical Parking Facility Costs (“Parking Evaluation,” VTPI, 2003)

| Type of Facility | Land Costs | Land Costs | Construction Costs | O & M Costs | Total Cost | Daily Cost |
|------------------------------|-------------|------------|--------------------|-------------------|-------------------|------------------|
| | Per Acre | Per Space | Per Space | Annual, Per Space | Annual, Per Space | Daily, Per Space |
| Suburban, On-Street | \$0 | \$200 | \$2,000 | \$200 | \$408 | \$1.36 |
| Suburban, Surface, Free Land | \$50,000 | \$0 | \$2,000 | \$200 | \$389 | \$1.62 |
| Suburban, Surface | \$50,000 | \$455 | \$2,000 | \$200 | \$432 | \$1.80 |
| Suburban, 2-Level Structure | \$50,000 | \$227 | \$10,000 | \$300 | \$1,265 | \$5.27 |
| Urban, On-Street | \$250,000 | \$1,000 | \$3,000 | \$200 | \$578 | \$1.93 |
| Urban, Surface | \$250,000 | \$2,083 | \$3,000 | \$300 | \$780 | \$3.25 |
| Urban, 3-Level Structure | \$250,000 | \$694 | \$12,000 | \$400 | \$1,598 | \$6.66 |
| Urban, Underground | \$250,000 | \$0 | \$20,000 | \$400 | \$2,288 | \$9.53 |
| CBD, On-Street | \$2,000,000 | \$8,000 | \$3,000 | \$300 | \$1,338 | \$4.46 |
| CBD, Surface | \$2,000,000 | \$15,385 | \$3,000 | \$300 | \$2,035 | \$6.78 |
| CBD, 4-Level Structure | \$2,000,000 | \$3,846 | \$15,000 | \$400 | \$2,179 | \$7.26 |
| CBD, Underground | \$2,000,000 | \$0 | \$25,000 | \$500 | \$2,645 | \$8.82 |

This table illustrates the costs of providing a parking space under various conditions. Cost recovery prices must be even higher to account for profits and load factors, if not every space is rented every day. (CBD = Central Business District.)

If an area has abundant parking supply, reduced driving may provide little short term parking cost savings, since the spaces will simply be unoccupied. But over time reduced parking demand usually provides economic benefits, by avoiding the need to increase supply or allowing facilities to be leased, sold or converted to other uses. It can also provide environmental and aesthetic benefits by reducing the amount of land paved for parking facilities. Cambridge Systematics (1998) and Litman (2009) provide guidance for calculating parking cost savings under various conditions.

Table 19 indicates recommended values for calculating parking cost savings that result when automobile travel shifts to public transit. Park & Ride trip savings consist of the difference in parking costs between Park & Ride and worksite parking facilities. These costs are measured per round-trip, rather than per vehicle-mile as with most other costs. These can be converted to per-mile units by dividing by average round trip lengths, which is currently about 7 miles, but may be higher for some transit trips, such as commuter express services.

Table 19 **Typical Parking Cost Values (Per Round-Trip)**

| | Small City | Medium City | Large City |
|----------------|---------------|---------------|---------------|
| Commuter Trips | \$3.00 | \$6.00 | \$9.00 |
| Other Trips | \$2.00 | \$4.00 | \$6.00 |
| <i>Average</i> | <i>\$2.50</i> | <i>\$5.00</i> | <i>\$7.50</i> |

This table reflects estimated average avoided parking costs for a trip shifted from driving to public transit, depending on the destination and trip type.

Dividing these values in half to reflect individual trips, and assuming that most peak-period trips are to urban destination, and off-peak trips tend to be to more suburban destination, default values are \$2.18 per peak trip and \$0.84 per off-peak trip. The higher cost of peak-period trips also reflects the fact that they tend to be commute trips, in which a car would be parked all day, while more off-peak trips are for errands with shorter parking requirements.

Safety, Health and Security Impacts

Transit use can affect safety, health and security in various ways (CDC 2010).

Traffic Safety

Transit is a relatively safe travel mode, as indicated in Table 20. Transit passengers have about one-tenth the fatality rate as car occupants, and even considering risks to other road users transit causes less than half the total deaths per passenger-mile as automobile travel. Since risks to other road users is hardly affected by increased occupancy, average crash costs tend to decline with increased vehicle occupancy.

Table 20 U.S. Transport Fatalities, 2001 (BTS Tables 2-1 and 2-4; APTA; TRB 2002)

| | Fatalities | | | Veh. Travel Bil. Miles | Occupants | Pass. Travel Bil. Miles | Fatalities Rate | |
|----------------|------------|--------|--------|---------------------------|-----------|----------------------------|-----------------|--------|
| | User | Others | Totals | | | | Users | Others |
| Passenger Car | 20,320 | 3,279 | 23,599 | 1,628 | 1.59 | 2,589 | 7.9 | 1.3 |
| Motorcycle | 3,197 | 19 | 3,216 | 9.6 | 1.1 | 10.6 | 303 | 1.8 |
| Trucks – Light | 11,723 | 3,368 | 15,091 | 943 | 1.52 | 1,433 | 8.2 | 2.3 |
| Trucks – Heavy | 708 | 4,189 | 4,897 | 209 | 1.2 | 251 | 2.8 | 16.7 |
| Intercity Bus | 45 | | 45 | 7.1 | 20 | 142 | 0.3 | - |
| Commercial Air | | | | | | - | 0.3 | |
| Transit Bus | 11 | 85 | 96 | 1.8 | 10.8 | 19 | 0.6 | 4.4 |
| Heavy Rail | 25 | 6 | 31 | 0.591 | 24 | 14 | 1.8 | 0.4 |
| Commuter Rail | 1 | 77 | 78 | 0.253 | 37.7 | 9.5 | 0.1 | 8.1 |
| Light Rail | 1 | 21 | 22 | 0.053 | 26.8 | 1.4 | 0.7 | 14.8 |
| Pedestrians | 4,901 | 0 | 4,901 | 24.7 | 1 | 25 | 198 | - |
| Cyclists | 732 | 0 | 732 | 8.9 | 1 | 8.9 | 82.2 | - |

Table 21 compares crash fatality rates for various types of transit.

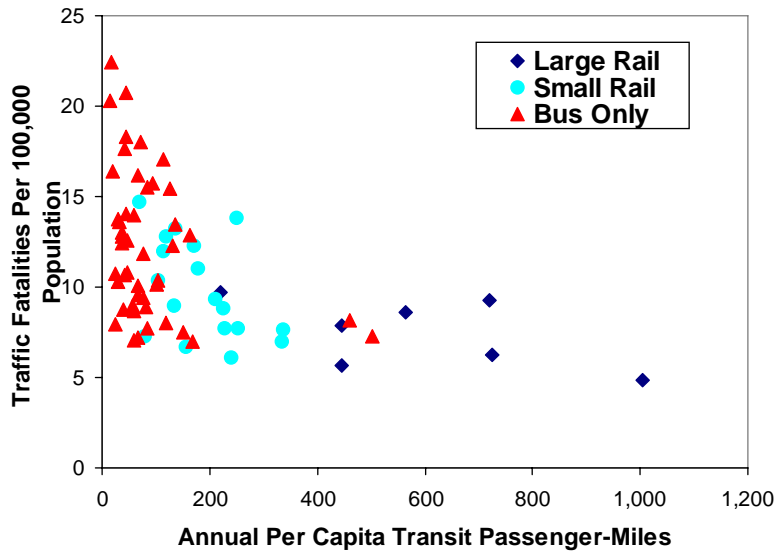
Table 21 U.S. Transit Fatalities, 1999 (APTA 2001)

| | Bus | Commuter Rail | Demand Response | Heavy Rail | Light Rail | Trolley Bus | Total |
|--|-------------|------------------|--------------------|-------------|--------------|----------------|-------------|
| Fatalities (Excludes Suicides) | | | | | | | |
| Patrons | 13 | 2 | 5 | 22 | 2 | 0 | 44 |
| Employees | 5 | 3 | 8 | 1 | 3 | 0 | 20 |
| Other | 86 | 68 | 3 | 3 | 8 | 1 | 169 |
| <i>Totals</i> | <i>104</i> | <i>73</i> | <i>16</i> | <i>26</i> | <i>13</i> | <i>1</i> | <i>233</i> |
| Fatality Rate Per Billion Passenger Miles | | | | | | | |
| Patrons | 0.61 | 0.23 | 6.15 | 1.71 | 1.66 | 0.00 | 0.98 |
| Employees | 0.24 | 0.34 | 9.84 | 0.08 | 2.49 | 0.00 | 0.44 |
| Other | 4.06 | 7.76 | 3.69 | 0.23 | 6.63 | 5.38 | 3.75 |
| <i>Totals</i> | <i>4.90</i> | <i>8.33</i> | <i>19.68</i> | <i>2.02</i> | <i>10.78</i> | <i>5.38</i> | <i>5.17</i> |

This table shows crash fatalities and fatality rates for various types of transit in the U.S.

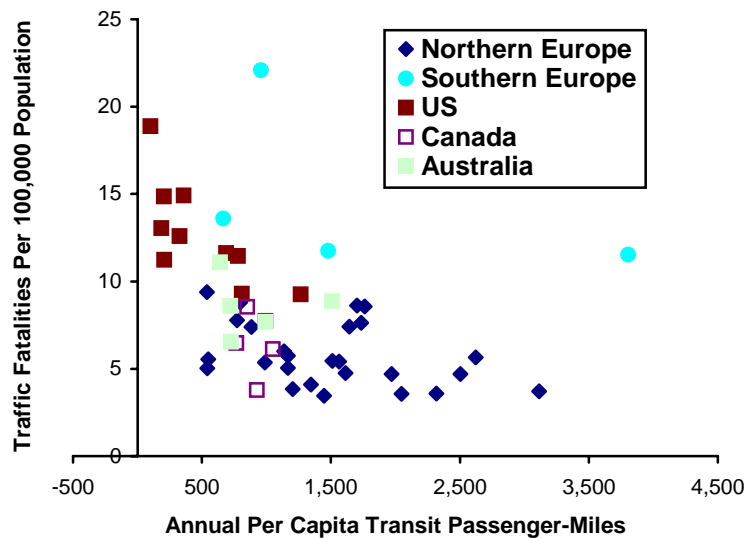
Figures 8 and 9 show U.S. and international data indicating declining per capita traffic fatalities with increased transit ridership. For additional discussion of transit safety impacts see Litman (2004b) and Steer Davies Gleave (2005).

Figure 8 Traffic Deaths (Litman 2004a)



Per capita traffic fatalities tend to decline with increased transit ridership. Since cities with rail have higher average transit ridership, they tend to have fewer traffic fatalities. These values include deaths to transit passengers, automobile passengers, and pedestrians.

Figure 9 International Traffic Deaths (Kenworthy and Laube 2000)



International data indicate that crash rates decline with increased transit ridership.

To the degree that transit provides a catalyst for more accessible land use it tends to further increase road safety. Residents of transit-oriented communities with high ridership rates have significantly lower per capita traffic fatality rates than residents of more automobile-dependent, sprawled communities, as indicated in the figures below (Newman and Kenworthy 1999; "Land Use Evaluation," VTPI 2003; Litman 2004a).

Health Impacts

Inadequate physical activity contributes to cardiovascular disease, diabetes, hypertension, obesity, osteoporosis and some cancers. Many experts believe that increasing walking and cycling activity is one of the most practical ways to increase public fitness and health (AJHP 2003). Most transit trips include walking or cycling links, so transit travel tends to increase physical activity (Edwards 2008; Frank, et al. 2010; Litman 2010b). Public transit users average about three times as much walking as people who rely on automobile transport, nearly achieving the 22 daily minutes of moderate physical activity considered necessary for health (Besser and Dannenberg 2005; Weinstein and Schimek 2005). Lachapelle, et al. (2011) found that public transit commuters average 5 to 10 more daily minutes of moderate-intensity physical activity, and walked more to local services than people who do not use transit, regardless of neighborhood walkability. MacDonald, et al. (2010) found that a new light-rail system increased walking activity and reduced users’ body weight and obesity rates. Similarly, Melbourne, Australia transit users average 41 daily minutes walking or cycling, five times more than the 8 minutes averaged by people who travel entirely by car (BusVic 2010).

Wener and Evans (2007) had commuters wear pedometers for a typical week and complete a health survey. They found that train commuters walked an average of 30% more steps per day, walked at least 10 minutes while traveling significantly more often, and were 4 times more likely to walk 10,000 steps during a day than car commuters. Travel surveys indicate that the average walking distance involved in a transit trip is five to ten times longer than the average walking distance of an automobile trip. Efforts to encourage transit, reduce driving, and create transit oriented development often improve pedestrian and cycling conditions, which can further increase fitness and health.

Detailed studies indicate that public transportation users are more likely to walk, walk longer average distances, and are more likely to meet recommended physical activity targets by walking than non-transit users (Lachapelle and Frank 2009; Lachapelle 2010). The chance of meeting minimum walking targets (2.4 daily kilometers walked) increases by 3.87 for each transit trip taken, and is 2.23 times greater for commuters who use an employer-sponsored public transit pass. Table 22 summarizes one study’s findings.

Table 22 Walking Activity By Transit Use (Lachapelle and Frank 2009)

| | Transit User | No Transit Use |
|-----------------------|--------------|----------------|
| A least one walk trip | 58.9% | 9.3% |
| Average walk distance | 1.72 | 0.16 |

Public transit users are more likely to take walking trips and walk farther than non-transit users.

Stokes, MacDonald and Ridgeway (2008) developed a model to quantify the public health cost savings resulting from a new light rail transit system in Charlotte, North Carolina. Using estimates of future riders, the effects of public transit on physical activity from increased walking, and area obesity rates, they simulated the potential yearly public health cost savings associated with this infrastructure investment. The results predict that the light rail system should save \$12.6 million in public health costs over nine years.

Personal Security

Personal Security refers to freedom from assault, theft and vandalism. Transit travel is sometimes thought to impose security risks on passengers and transit station neighbors, but these do not necessarily represent increased risk, since motorists also encounter threats from car thefts, road rage, and aggressive driving (STPP 1999). Overall, transit tends to be safer than automobile travel (Litman 2005a).

These risks can be reduced by programs to [Address Security Concerns](#). Transit improvements and TDM strategies that encourage transit use tend to increase rider security, because busy pedestrian facilities and transit waiting areas tend to be self-patrolling (fellow transit riders discourage and report crimes), and increased ridership can justify more safety programs. Although an individual may perceive that transit travel reduces personal security, increased transit use by responsible people tends to reduce overall risks to the community (Morino Garcia, 2005).

Measuring Safety, Health and Security Impacts

Accident costs and health risks are often monetized for public policy analysis (Litman, 2003). Although an individual's life has essentially infinite value (most people would not give up their life for any size monetary payment), many private and public decisions involve tradeoffs between risk and financial costs. For example, when consumers decide whether to pay extra for safety options such as air bags, and when communities allocate funds for services such as law enforcement, fire protection, and medical services, they are essentially placing a price on marginal changes in human safety and health.

Traffic safety benefits are usually estimated at \$2 to \$5 million per fatality avoided, and smaller values for non-fatal crashes (Blincoe 1994). These values indicate that crash costs average 5-15¢ per automobile vehicle-mile (Miller 1991). This analysis uses 10¢ per vehicle mile as an average, of which 6¢ is internal (borne directly by vehicle occupants) and 4¢ is external (imposed on others). Since automobiles average 1.5 occupants, internal crash costs average 4¢ per passenger-mile.

Bus transit is estimated to impose external crash costs of 25.8¢ per vehicle-mile, based on 10¢ per mile automobile crash costs increased by the crash fatality ratio (39.6/13.4), of which 86% are to other road users. Risks to bus occupants are estimated at 0.5¢ per passenger-mile. Bus crash costs therefore average 28.9¢ per bus-mile, including risks to 5.2 average passengers and one driver, plus risks imposed on other road users. External risks do not increase with vehicle occupancy so unit costs decline as load factors increase. A bus with 10 passengers has total estimated crash costs of 31.3¢ per vehicle mile (25.8¢ + [0.5¢ x 10 passengers and a driver]), but doubling passengers only increases cost 16% to 36.3¢. A bus that replaces 10 automobile trips provides 68.7¢ per mile net safety benefits. Rail transit tends to impose even lower risks on passengers, and somewhat higher risks on non-occupants, although there is virtually no incremental risk from increased occupants in existing rail vehicles.

Transit provides greater safety benefits if it leverages additional traffic reductions, as described in the "Traffic Impacts" chapter of this guide. If each passenger-mile of transit

travel reduces two to four vehicle-miles of travel, as some estimates indicate, each transit passenger-mile provides an additional 20-40¢ in crash cost savings.

Public health benefits from increased walking and cycling caused by transit use are difficult to measure and depend on the type of transit program implemented (Frank and Engelke 2000; AJHP 2003). To the degree that transit causes otherwise sedentary people to walk or bicycle an hour or more a week it provides significant health benefits. Because inadequate physical activity is such a large health risk, the public health benefits of increased transit use and more transit-oriented development may be comparable to transit's traffic safety benefits, although more research is needed to verify this.

Personal security impacts are difficult to quantify and vary depending on conditions. The common perception that transit travel is unsafe is a problem that transit planners must address, but there is little evidence that shifting from driving to transit actually increases total assaults or thefts in a community, taking into account risks to motorists such as road rage, vehicle thefts and vandalism. In many situations, transit service improvements include efforts to increase security for both transit riders and non-users. For example, improved street lighting at transit stops and downtown security patrols implemented as part of transit oriented development can reduce a variety of risks.

Many people have an exaggerated sense of transit risks. Transit accidents and assaults tend to receive excessive media attention. For example, in one 8 month period newspapers published 40 stories with headlines linking "transit" and "death," but only 14 linking "auto" or "car" with death, despite the much greater number of fatalities caused by automobile accidents (McKay and Smith Lea 1996). Other studies find that city residents are less likely to die a violent death than suburban residents, due to the higher automobile fatality rates in automobile dependent areas (Durning 1996; Lucy 2002).

Roadway Costs

Roadway costs include road maintenance, construction and land, and various traffic services such as planning, policing, emergency services and lighting. These costs are affected by vehicle weight, size and speed. Heavier vehicles impose more road wear, and larger and faster vehicles require more road space. These costs are not necessarily marginal. For example, a 10% reduction in vehicle traffic does not necessarily cause a 10% reduction in roadway costs. In urban areas with significant congestion problems and high land values, even a modest reduction in traffic volumes can provide large savings.

Transportation economists have performed numerous studies (called *cost allocation* or *cost responsibility* studies) that investigate the share of roadway costs imposed by various types of vehicles (FHWA, 1997; “Roadway Costs,” Litman 2009). Most of these studies only consider current direct roadway construction and maintenance expenditures, and sometimes highway patrol services. Public costs not reflected in transport agency budgets are generally ignored, such as the opportunity costs of roadway land, traffic planning, local policing, emergency services, snow plowing and street lighting.

Where a transit project avoids or defers the need for major highway expansion the avoided costs can be considered a benefit of transit. Urban highway capacity expansion typically costs \$4-10 million per lane-mile for land acquisition, lane pavement and intersection reconstruction (Cambridge Systematics 1992). This represents an annualized cost of \$200,000-500,000 per lane-mile (assuming a 7% interest rate over 20 years). Divided by 2,000 to 6,000 additional peak-period vehicles during 250 annual commute days, and adjusting for inflation indicates typical costs \$0.20 to \$1.00 per additional peak-period vehicle-mile.

Measuring Roadway Costs and Benefits

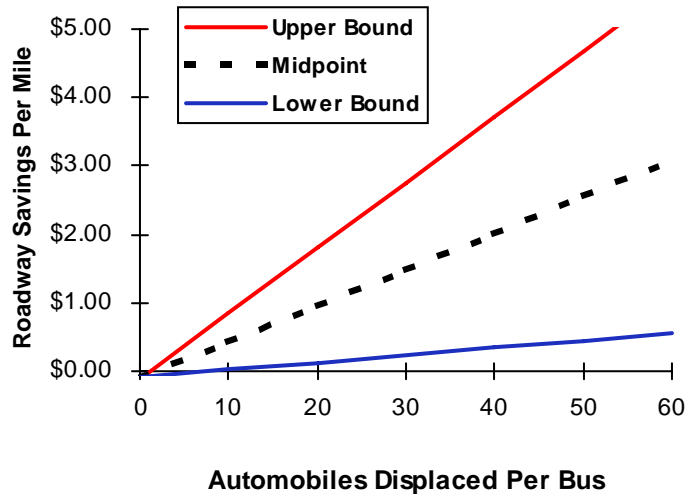
Considering only direct roadway expenditures, automobile use costs average 3.5¢ per mile and pays 2.6¢ per mile in fuel taxes, resulting in net costs averaging 0.9¢ (1.1¢ in 2003 dollars), while buses cost 11.8¢ per mile and pay 4.6¢ in taxes, resulting in 7.2¢ per mile net costs (8.9¢ in 2003 dollars) (FHWA 1997). Bus road wear costs are reduced if roadways are built for heavy vehicles, which is common on major roads to accommodate freight and service trucks. Roadway costs approximately double if the value of right-of-way land is also considered. Traffic service costs average 1-4¢ per automobile-mile.

Table 23 Roadway Cost Impacts of Automobile To Transit Shifts

| Category | Description | Cost Impact |
|------------------|---|--|
| Road wear | Costs of road deterioration due to vehicle traffic, road repair costs, and increased strength during road construction to minimize deterioration. | Buses tend to increase these costs due to heavy axle weights. |
| Lane size | Incremental costs of wider lanes required to accommodate larger vehicles. Generally set to accommodate trucks and service vehicles. | Bus service may increase lane requirements in some locations. |
| Traffic services | Roadway planning, traffic controls, policing, lighting, etc. | Because these costs are based on traffic volumes, they tend to decline. |
| Traffic capacity | Costs of adding traffic lanes, improving intersections and other measures to accommodate increased traffic volumes and reduce traffic congestion. | Can significantly reduce these costs. This impact is reflected on congestion costs values. |

Table 23 summarizes cost impacts of automobile to transit shifts. Where vans and small buses replace driving on local street, roadway cost savings typically average 1-3¢ per reduced automobile-mile. Where full-size buses operate on local streets, there is probably little or no roadway cost savings. Where buses operate on major roadways designed to accommodate heavy vehicles, roadway costs are reduced as indicated in Figure 10. Where urban automobile travel shift to rail transit, savings typically average about 5¢ per vehicle-mile reduced, or 2¢ per mile net costs taking into account fuel tax revenues). If a transit service or improvement avoids or defers the need for a specific highway project, avoided costs can be calculated. Such savings typically average 15-50¢ per reduced urban-peak automobile-mile.

Figure 10 Roadway Savings Per Mile of Bus Travel (2001 U.S. dollars)



This graph illustrates roadway cost savings for a shift from automobile to bus travel. Thirty car drivers shifting to transit provides savings worth between \$0.24 and \$2.76 per mile, depending on assumptions. Costs based on FHWA (1997) updated to 2001 dollars, plus estimates of roadway land costs and traffic services described in Litman, 2003.

Energy Conservation and Emission Reductions

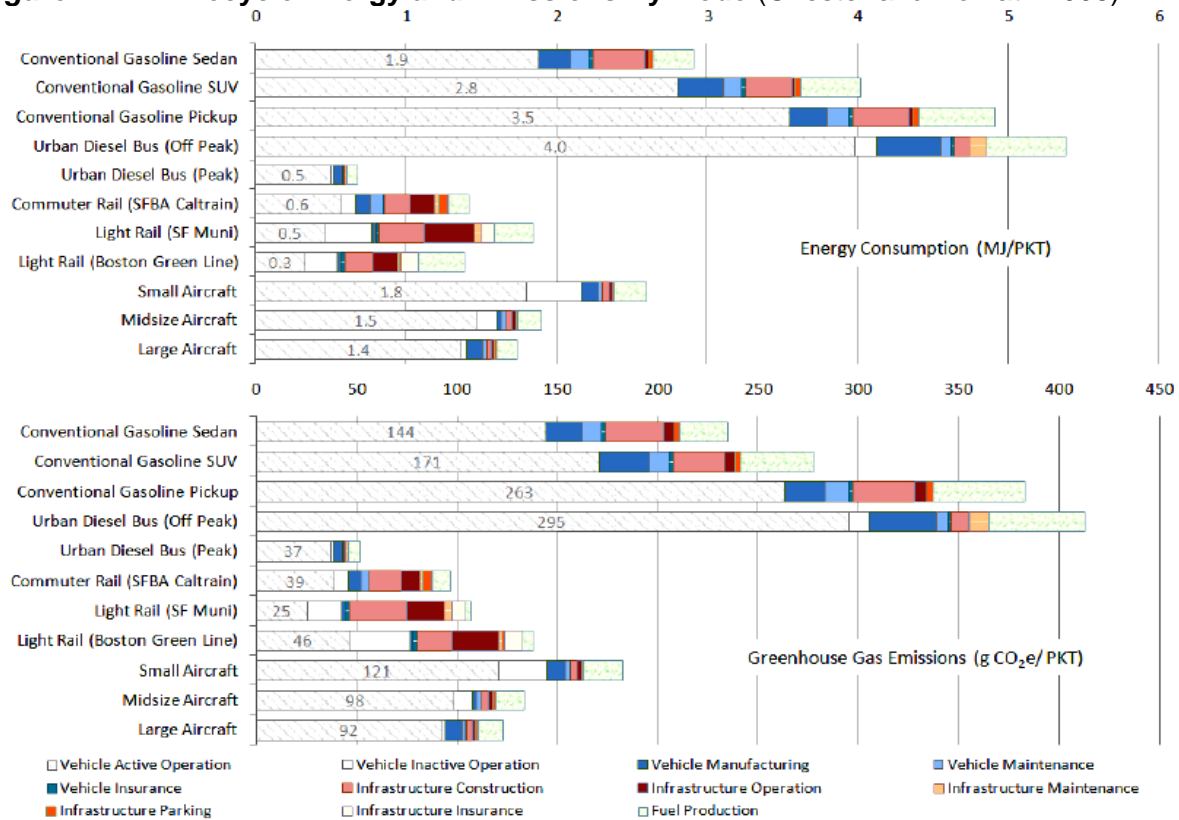
Transit can provide energy conservation and emission reduction benefits (APTA 2009; Chester and Horvath 2008; CNT 2010; Davis and Hale 2007; ICF 2008; NCTR 2011; Potter 2003; TCRP 2003; TRB 2004). This analysis is complicated by the fact that many current transit systems are not very energy efficient, because they are intended to provide basic mobility to non-drivers, and so provide service in areas and at times where demand is low (such as in suburban communities and during off-peak periods). Where transit ridership is designed for efficiency, such as on major urban corridors, and strategies that increase transit load factors (such as ridership incentives) or which increase transit operating efficiency (such transit priority measures) can provide large marginal energy conservation and emission reduction benefits.

Shapiro, Hassett and Arnold (2002) estimate that urban transit travel consumes about half the energy and produces only about 5% as much CO, 8% VOCs and 50% the CO₂ and NO_x emissions per passenger-mile as an average automobile. Davis and Hale (2007) estimate that at current levels of use public transit services avoid emissions of at least 6.9 million metric tonnes of CO₂ equivalent by substituting for automobile travel and reducing traffic congestion, and possibly much more by creating more accessible land use patterns. They estimate that a typical household could reduce its total greenhouse emissions by 25-30% by shifting from two to one vehicles, as can occur if they move from an automobile-dependent community to a transit-oriented development. ICF (2008) estimates that by reducing vehicle travel, easing congestion and supporting more efficient land use patterns, public transportation reduces about 37 million metric tons of CO₂ equivalent emissions annually. Bailey (2007) found that a typical household reduces its energy consumption and pollution emissions about 45% by shifting from automobile-dependent to transit-oriented development.

Chester and Horvath (2008) calculate total lifecycle energy consumption and pollution emissions for various transport modes, including cars, SUVs, light trucks, buses, light and heavy rail transit, and intercity passenger rail and air transport. Figure 11 compare their energy consumption rates, including fuel used in their operation, and energy embodied in vehicle and facility construction and maintenance. This indicates that public transit tends to be energy efficient, typically using less than half the energy of a sedan and a quarter of the energy as a SUV or light truck. However, transit modes are sensitive to load factors: during peak periods, when load factors are high, buses are the most energy efficient mode, but during off-peak, when load factors are low, buses are least efficient. Described differently, transit policies that reduce average load factors by increase transit service to times and locations when demand is low (such as increasing fares or expanding service to suburban areas or late nights) reduces efficiency while policies that increase load factors (such as reducing fares, improving rider comfort, transit encouragement programs, and transit oriented development) tend to increase efficiency.

APTA (2009) provides guidance to transit agencies for quantifying their greenhouse gas emissions, including both emissions generated by transit and the potential reduction of emissions through efficiency and reductions in automobile travel.

Figure 11 Lifecycle Energy and Emissions By Mode (Chester and Horvath 2008)



Energy and emissions should generally be evaluated using lifecycle analysis which accounts for energy used in fuel production and resources embodied in vehicles and infrastructure.

Newman and Kenworthy (1999) find that increased transit use is associated with lower per capita transport energy use, including both direct energy savings for each passenger-mile shifted from driving to public transit, and from overall VMT reductions leveraged by high quality transit, as discussed previously. These impacts depend on transport impacts, travel conditions, and the type of transit vehicles used.

- Strategies that increase diesel bus mileage on routes with low load factors (such as suburban and off-peak routes) may increase total energy consumption and emissions.
- Strategies that shift travel from automobile to transit using existing transit capacity (with minimal increase in transit vehicle-miles) reduce energy consumption and emissions.
- Strategies that improve fuel consumption or reduce emission rates of transit vehicles (for example, retrofitting older diesel buses with cleaner engines or alternative fuels) can provide energy conservation and emission reduction benefits.
- Strategies that reduce the total amount of congested driving (by either reducing vehicle mileage or the amount of congestion) tend to provide particularly large energy conservation and emission reduction benefits.
- Strategies that create more accessible land use patterns, and so reduce per capita vehicle mileage, can provide large energy conservation and emission reduction benefits.

Energy Conservation

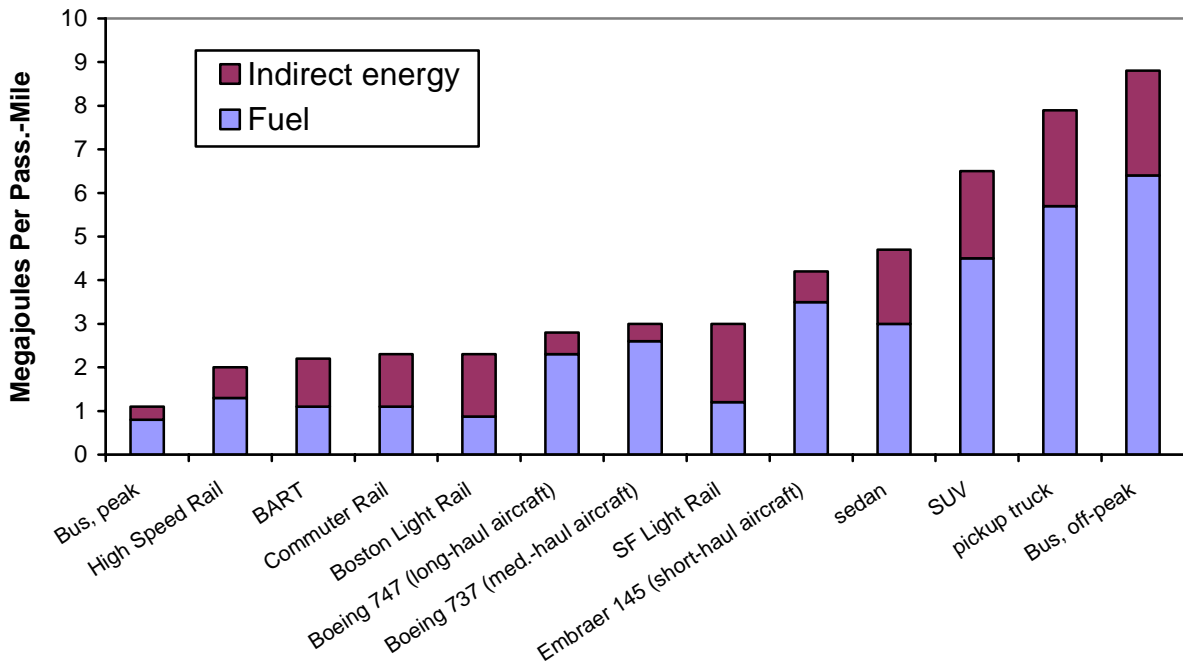
Table 24 and Figure 12 indicate average energy consumption for various travel modes. Under current conditions, U.S. transit vehicles consume about the same energy per passenger-mile as cars, although less than vans, light trucks and SUVs. This reflects low current transit load factors. Increasing ridership on existing transit vehicles consumes little additional energy. A bus with seven passengers is about twice as energy efficient as an average automobile, and a bus with 50 passengers is about ten times as energy efficient. Rail transit systems tend to be about three times as energy efficient as diesel bus transit. New hybrid buses are about twice as energy efficient as current direct drive diesel (General Motors Corp.)

Table 24 Average Fuel Consumption 2001 (BTS, Tables 1-29, 4-20, 4-23, 4-24; APTA 2002)

| Vehicle Class | Average MPG | Mode | BTU/Pass. Mile |
|--------------------------------|-------------|--------------------------------|----------------|
| Passenger Cars | 22.1 | Car | 3,578 |
| Vans, Pickup Trucks, SUVs | 17.6 | Vans, Pickup Trucks, SUVs | 4,495 |
| Motorcycle | 50 | Aviation | 4,000 |
| Single Unit Truck | 7.4 | Transit, Bus | 3,697 |
| Combination Truck | 5.3 | Transit, Electric Light Rail | 1,152 |
| Buses | 6.9 | Intercity Rail, diesel | 2,134 |
| Hybrid Electric Bus (estimate) | 14.0 | Hybrid Electric Bus (estimate) | 1,070 |

This table summarizes average fuel consumption per vehicle, and energy consumption per passenger-mile for various vehicle types.

Figure 12 Lifecycle Energy Consumption, Megajoules Per Passenger-mile
 (Chester and Horvath 2008)



This figure compares fuel and indirect energy (energy used in vehicle and facility construction and maintenance) for various transport modes.

Air Emission Impacts

Quantifying emission impacts of a shift from automobile to transit is challenging because there are several different types of pollutants, and many possible permutations of vehicles, engines and driving conditions. As with energy consumption, current average transit emissions are relatively high in the U.S. due to low occupancy rates, but additional riders contribute minimal additional emissions so strategies that increase ridership with less than proportional increases in vehicle mileage can provide benefits.

Older diesel engines have relatively high emission rates, but these are declining due to improved emission controls. Between 1987 and 2004, allowable emission rates have been reduced about 80%. Many transit vehicles are being converted to cleaner fuels (CNG, LPG or alcohol). Hybrid electric bus drive systems are claimed to reduce particulate and hydrocarbon emissions 90% and NO_x 50% compared with conventional diesels (GM, 2003). Electric vehicles produce minimal emissions.

Table 25 Average Emissions 1999, Grams Per Mile (APTA 2002)

| Vehicle Type | Carbon Dioxide | CO | Nitrogen Oxides | VOCs |
|---------------------------------|----------------|-------------|-----------------|-------------|
| Bus (10 passengers) | 2,387 (239) | 11.6 (1.2) | 11.9 (1.2) | 2.3 (0.23) |
| Diesel Rail (20 passengers) | 9,771 (489) | 47.6 (2.4) | 48.8 (2.4) | 9.2 (0.5) |
| Automobile (1.5 passengers) | 416 (277) | 19.4 (12.9) | 1.4 (1.0) | 1.9 (1.3) |
| SUVs & Light Trucks (1.5 pass.) | 522 (348) | 25.3 (16.9) | 1.8 (1.2) | 2.5 (1.7) |
| Hybrid Electric Bus (10 pass.) | 1,194 (119) | NA | 6.0 (0.6) | 0.23 (0.02) |

This table summarizes average emissions of various vehicles. Numbers in parenthesis indicate emissions per passenger-mile based on indicated occupancy rates.

Table 26 Lifecycle GHG Emissions, Grams CO₂e (Chester and Horvath 2008)

| Vehicle Type | Sedan | | SUV | | Pickup | | Bus-Average | | Bus-Peak | |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|-------------|--------------|-------------|
| | 1.58 | | 1.74 | | 1.46 | | 10.5 | | 40 | |
| | VMT | PMT | VMT | PMT | VMT | PMT | VMT | PMT | VMT | PMT |
| Operations | 370 | 230 | 480 | 280 | 480 | 330 | 2,400 | 230 | 2,400 | 59 |
| Manufacture | 45 | 29 | 71 | 41 | 48 | 33 | 320 | 31 | 320 | 8.1 |
| Idling | 0 | 0 | 0 | 0 | 0 | 0 | 80 | 7.6 | 80 | 2 |
| Tire production | 7.2 | 4.5 | 7.2 | 4.1 | 7.2 | 4.9 | 2.5 | 0.24 | 2.5 | 0.064 |
| Maintenance | 17 | 11 | 19 | 11 | 19 | 13 | 45 | 4.2 | 45 | 1.1 |
| Fixed Costs | 5.6 | 3.6 | 5.7 | 3.3 | 5.8 | 4.0 | 14 | 1.4 | 14 | 0.35 |
| Roadway const. | 52 | 33 | 52 | 30 | 52 | 36 | 52 | 4.9 | 52 | 1.3 |
| Roadway maint. | 0 | 0 | 0 | 0 | 0 | 0 | 210 | 20 | 11 | 0.27 |
| Herbicides/Salting | 0.37 | 0.24 | 0.41 | 0.23 | 0.41 | 0.28 | 0.37 | 0.036 | 0.37 | 0.0094 |
| Roadway lighting | 13 | 8.5 | 14 | 7.8 | 14 | 9.4 | 4.9 | 0.47 | 4.9 | 0.012 |
| Parking | 8.5 | 54 | 8.5 | 49 | 8.5 | 58 | 0 | 0 | 0 | 0 |
| Fuel production | 59 | 38 | 98 | 56 | 100 | 71 | 260 | 24 | 260 | 6.4 |
| <i>Totals</i> | <i>578</i> | <i>412</i> | <i>756</i> | <i>482</i> | <i>735</i> | <i>560</i> | <i>3,389</i> | <i>324</i> | <i>3,190</i> | <i>79</i> |
| <i>Operations/Total</i> | <i>0.64</i> | <i>0.63</i> | <i>0.63</i> | <i>0.65</i> | <i>0.65</i> | <i>0.65</i> | <i>0.75</i> | <i>0.76</i> | <i>0.75</i> | <i>0.75</i> |

VMT = Vehicle Miles Traveled; PMT = Passenger Miles Traveled; Operations = tailpipe emissions

Noise Impacts

Traffic noise is a moderate to large cost in urban areas (“Noise Costs,” Litman, 2003). Conventional buses are noisy due to their relatively large engines and low power to weight ratio. A typical diesel bus produces the noise equivalent of 5 to 15 average automobiles, depending on conditions (Delucchi and Hsu, 1998). Staiano (2001) concluded that light rail is somewhat quieter than a diesel bus, and electric trolley buses are significantly quieter. Hybrid buses are much quieter than direct drive diesel.

If a bus displaces just one unusually noisy vehicle (for example, a bus rider would have ridden a noisy motorcycle or driven a car with a faulty muffler or high volume stereo), it can reduce noise overall. If residents walk rather than drive to transit stops, local street noise is reduced. This suggests that diesel bus noise costs per trip are probably about the same as for automobile travel, and hybrid and electric transit reduces overall noise costs.

Water Pollution

Motor vehicles contribute to water pollution due to leaks from engines and brake systems, during fuel distribution, and waste fluids (such as used crankcase oil) that are disposed of inappropriately. Transit travel tends to produce less water pollution because it requires fewer vehicles, and they tend to be maintained better than private vehicles.

Measuring Energy Conservation and Emission Reduction Benefits

Computer models can predict the impacts of transport energy conservation and emission reduction strategies (Transportation Air Quality Center, www.epa.gov/oms; *TravelMatters* www.travelmatters.org; Hendricks, et al. 2010). Various studies monetize emission costs, and therefore the value of transport emission reductions (Litman 2009). These indicate that under typical urban conditions emission costs average 2-5¢ per vehicle-mile for a gasoline automobile, twice that for an SUV, van or light truck, and 10-30¢ per vehicle-mile for older diesel buses, with lower costs for buses with newer engines or alternative fuels. Table 26 summarizes estimated cost for various vehicles.

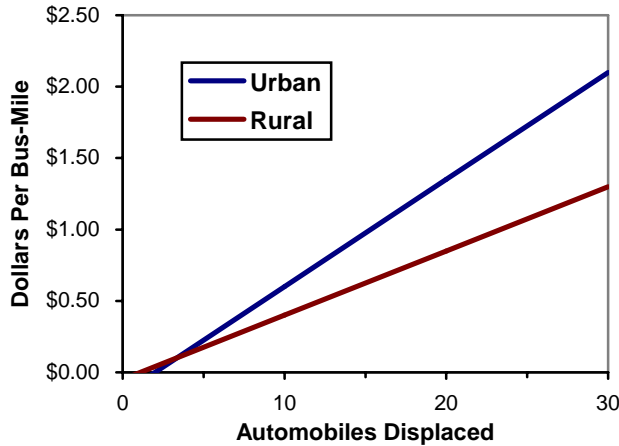
Table 26 Recommended Pollution Costs (Cents Per Vehicle-Mile)

| | Urban | Suburban | Average |
|---------------------------------------|-------|----------|---------|
| Current Diesel Bus | 30¢ | 15¢ | 22.5¢ |
| New Diesel Bus (meets 2004 standards) | 15¢ | 5¢ | 10¢ |
| Hybrid Electric Bus | 5¢ | 3¢ | 4¢ |
| Average Car | 5¢ | 3¢ | 4¢ |
| SUV, Light Truck, Van | 10¢ | 6¢ | 8¢ |
| Average Automobile | 7.5¢ | 4.5¢ | 6¢ |

This table indicates estimated average energy, air, noise and water pollution costs of various vehicles. "Average automobile" reflects a weighted average of cars, SUVs, light trucks and vans.

Since most new transit service will be provided by newer, cleaner buses, pollution reduction benefits can generally be calculated based on a shift from average automobile to new diesel or hybrid electric buses. Figure 13 illustrates the estimated benefits of shifts from driving to new diesel buses. Benefits are larger for CNG, hybrid or electric power transit vehicles. As with other impacts, greater benefits result if transit improvements leverage an overall reduction in per-capita automobile mileage.

Figure 13 Pollution Reduction Benefits of Automobile To New Bus Shifts



This illustrates estimated pollution-reduction benefits caused by a shift from average automobiles to new diesel transit buses. For example, if a suburban bus carries 20 passengers, half of whom would have driven an automobile, the net pollution-reduction benefit is estimated to be 40¢ per bus-mile ($[4.5¢ \times 10] - 5¢$).

Travel Time Impacts

Special consideration is needed when evaluating transit travel time costs, including the relative speeds, unit costs (cents per minute or dollars per hour), and factors such as whether transit travel reduces the need for motorists to chauffeur non-drivers or spend special time exercising (Litman 2008). For more discussion see “Is Transit Travel Slow and Inefficient?” later in this report.

Various studies indicate that consumers place a higher cost on time spent driving, particularly in congestion, than the same amount of time spent as a passenger in pleasant conditions (i.e., uncrowded, a comfortable seat, clean and safe vehicles, not too noisy), because passengers experience less stress and can rest, read or even work. According to current travel time cost values, passengers’ travel time is charged at 35% average wage rates, while drivers’ time is charged at 50% of wage rates, with a premium of 33% for Level of Service (LOS) D, 67% for LOS E, and 100% for LOS F (ECONorthwest and PBQD 2002; “Travel Time,” Litman 2009). Although different agencies assign different values to driver and passenger time, there is little disagreement among experts over the basic concept that, for an average consumer, time spent driving in congestion incurs a higher cost than the same amount of time spent as a comfortable passenger.

Of course, every trip is unique. For some trips transit is not an option because it does not serve a destination, or travelers carry large loads, or require a vehicle at work. Some travelers do not want to take transit because they smoke or have difficulty with transit trip walking links. Some people dislike riding transit or enjoy driving even in congested conditions. But if quality transit is available, travelers can select it when it meets their needs and preferences. This maximizes consumer surplus by letting consumers choose the best option for each trip.

Various studies show that driving in congestion and uncomfortable transit travel causes psychological stress. Wener, Evans and Boatley (2005) surveyed transit commuters before and after a major public transit service improvement that provided a “one-seat ride” from New Jersey into New York City who previously had to transfer trains. Respondents indicated reduced stress in the post-change period, including reduced stress at their jobs, while those staying with the previous service did not. Women who had children at home appear to experience the greatest stress reduction.

A survey of U.K. rail passengers found that many use their travel time productively for activities such as working or studying (30% some of the time and 13% most of the time), reading (54% some of the time and 34% most of the time), resting (16% some of the time and 4% most of the time) and talking to other passengers (15% some of the time and 5% most of the time), and so tend to place a positive utility on such time (Lyons, Jain and Holley, 2007). When asked to rate their travel time, 23% indicated that “I made very worthwhile use of my time on this train today”, 55% indicated that “I made some use of my time on this train today,” and 18% indicated that “My time spent on this train today is wasted time.” The portion of travel time devoted to productive activity is higher for business travel, and tends to increase with journey duration.

These factors have important implications for evaluating public transit improvements. Strategies that increase transit speeds and reliability provide direct benefits to users, particularly if they provide an alternative to driving in congested conditions. Strategies that increase transit user comfort, security and prestige can reduce travel time costs even if they don't reduce the amount of time actually spent in travel, because they reduce per-minute costs. Strategies that improve access to transit, for example by making it easier to walk or cycle to transit stops, also reduce travel time costs. Travelers who shift from driving to transit in response to transit improvements or other positive incentives (such as financial benefits to transit users) can benefit overall, even if transit trips take more time.

Measuring Travel Time Costs and Benefits

Transport models can be used to calculate transit travel speeds (Krizek, et al. 2007). The value of travel time changes can be calculated using a comprehensive travel time cost framework that takes into account the factors described above, such as indicated in the table and box below. Travel time should be measured door-to-door, taking into account each trip link, including time spent walking and waiting. Conventional transportation models are generally not very sensitive to qualitative factors, and therefore tend to undervalue transit improvements that improve rider comfort, convenience and access speed. Below are some guidelines for quantifying travel time.

- Personal travel is usually estimated at one-quarter to one-half of prevailing wage rates.
- Travel time costs for drivers tend to increase with congestion, and for passengers if vehicles are crowded or uncomfortable. Unexpected delays impose high costs.
- Costs tend to be lower for shorter trips and small travel time savings, and tend to increase for longer commutes (more than about 20 minutes).
- Under pleasant conditions, walking and cycling can have positive value, but under unpleasant or unsafe conditions, time spent walking, cycling and waiting for transit has costs two or three times higher than time spent traveling.
- Travel time costs tend to increase with income, and tend to be lower for children and people who are retired or unemployed (put differently, people with full-time jobs are generally willing to pay more for travel time savings).
- Personal preferences vary. Some people prefer driving while others prefer transit or walking, as reflected in their travel time cost values.
- Public transit can provide specific travel time savings, for example, by reducing the need for motorists to chauffeur non-drivers. For example, in automobile-dependent locations parents must drive children to school and sport events, and non-driving relatives and friends to shopping and medical appointments, trips that are avoided if high quality public transit service is available.

Table 27 Recommended Value of Travel Time (ECONorthwest & PBQD 2002)

| Time Component | Reference | Value |
|--|-----------------------|-------|
| In-Vehicle Personal (local) | Of wages | 50% |
| In-Vehicle Personal (Intercity) | Of wages | 70% |
| In-Vehicle Business | Of total compensation | 100% |
| Excess (waiting, walking, or transfer time) Personal | Of wages | 100% |
| Excess (waiting, walking, or transfer time) Business | Of total compensation | 100% |

This table illustrates USDOT recommended travel time values. Personal travel is calculated relative to wages, and business travel relative to total compensation, averaging 120% of wages.

Box 1 Recommended Travel Time Values (“Travel Time Costs,” Litman 2009)

| <u>Travel Time Values</u> | |
|---|--------------------------------|
| Commercial vehicle driver | Wage rate plus fringe benefits |
| Personal vehicle driver | 50% of current average wage |
| Adult car or bus passenger | 35% of current average wage |
| Child passenger under 16 years | 25% of current average wage |
| <p>Congestion increases driver’s travel time costs by the following amounts according to roadway Level of Service (LOS) ratings:</p> <p style="text-align: center;">LOS D: multiply by 1.33 LOS E: multiply by 1.67 LOS F: multiply by 2.0</p> <p>Under unpleasant or insecure conditions (waiting for transit in a dirty and insecure area, or walking on busy roads that lack sidewalks), time spent walking, cycling and using transit has two or three times the cost of time spent traveling, depending on the degree of discomfort.</p> | |

This box summarizes travel time values developed by leading transportation economists.

For this analysis we recommend a default value of \$8.00 per hour for travelers in comfortable conditions and \$16 per hour for travelers in uncomfortable conditions, or use of the adjustment factors in Table 28.

Table 28 Travel Time Values Relative To Prevailing Wages (Litman 2008)

| Category | LOS A-C | LOS D | LOS E | LOS F | Waiting Conditions | | |
|----------------------------------|---------|-------|-------|-------|--------------------|---------|---------|
| | | | | | Good* | Average | Poor |
| Commercial vehicle driver | 120% | 137% | 154% | 170% | | 170% | |
| Comm. vehicle passenger | 120% | 132% | 144% | 155% | | 155% | |
| City bus driver | 156% | 156% | 156% | 156% | | 156% | |
| Personal vehicle driver | 50% | 67% | 84% | 100% | | 100% | |
| Adult car passenger | 35% | 47% | 58% | 70% | | 100% | |
| Adult transit passenger – seated | 35% | 47% | 58% | 70% | 35% | 50% | 125% |
| Adult transit pass. – standing | 50% | 67% | 83% | 100% | 50% | 70% | 175% |
| Child (<16 years) – seated | 25% | 33% | 42% | 50% | 25% | 50% | 125% |
| Child (<16 years) – standing | 35% | 46% | 60% | 66% | 50% | 70% | 175% |
| Pedestrians and cyclists | 50% | 67% | 84% | 100% | 50% | 100% | 200% |
| Transit Transfer Premium | | | | | 5-min. | 10-min. | 15-min. |

This summarizes travel time values that incorporate traveler convenience and comfort factors. (Wait time unit costs are reduced another 20-30% where real-time vehicle arrival information is provided.)*

Land Use Impacts

Transit can help achieve various land use planning objectives by reducing the amount of land required for roads and parking facilities, and providing a catalyst for more compact urban redevelopment (Litman 1995; CTOD 2009; Banister and Thurstain-Goodwin 2011). Transit is an important component of *smart growth*, which refers to policies designed to create more resource efficient and accessible land use patterns. Table 29 lists potential smart growth benefits.

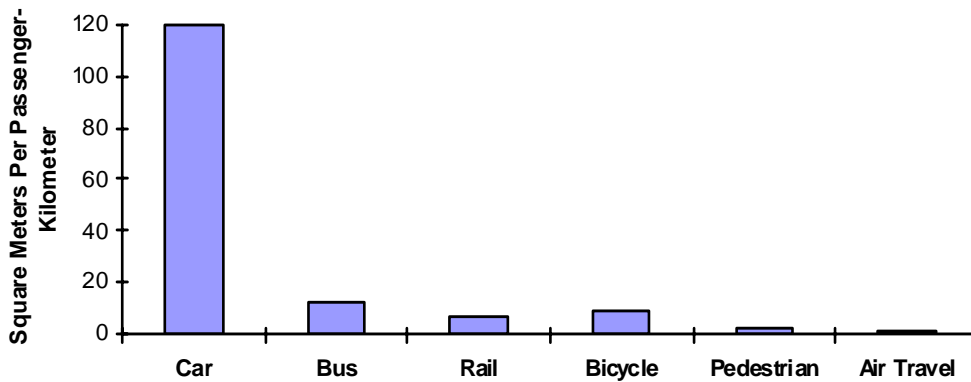
Table 29 Smart Growth Benefits (Burchell, et al 1998; Litman 1995)

| Economic | Social | Environmental |
|---|--|---|
| <ul style="list-style-type: none"> • Reduced development and public service costs. • Consumer transportation cost savings. • Economies of agglomeration. • More efficient transportation. | <ul style="list-style-type: none"> • Improved transport options, particularly for nondrivers. • Improved housing options. • Community cohesion. | <ul style="list-style-type: none"> • Greenspace and wildlife habitat preservation. • Reduced air pollution. • Reduced resource consumption. • Reduced water pollution. • Reduced “heat island” effect. |

This table summarizes various benefits to society of smart growth development patterns.

Transit can reduce the amount of land required for roads and parking facilities compared with urban-peak automobile trips, as illustrated in Figure 14. Transit is particularly helpful in creating certain land use patterns including major commercial centers (more than 5,000 employees in one area), multi-modal (walkable) neighborhoods, urban redevelopment, and some types of tourist attractions.

Figure 14 Road Space By Mode (Banister and Button 1993)



Transit requires far less space than automobile travel.

Transit-oriented development can provide economic benefits by improving accessibility, reducing transport costs, and providing economies of agglomeration, as described in the next section of this guide. In some cases, increased property values near transit stations can offset most or all transit subsidy costs (RICS 2002; Smith and Gihring 2003; CTOD 2010). Even people who do not use transit can benefit from these land use patterns.

Not every transit project has these effects. Appropriate land use policies, transit ridership incentives and consumer acceptance are necessary to be effective. The following types of transit improvements tend to have the greatest positive land use impacts:

- Transit programs that are part of an overall smart growth land use program.
- Transit oriented development, which intentionally integrates transit improvements with compatible land use development.
- Transit improvements that encourage infill and redevelopment of older urban neighborhoods.
- Transit stations located at major commercial centers with large numbers of commuters.
- Transit improvements as an alternative to roadway capacity expansion.
- New urbanism, parking management and other TDM policies implemented in conjunction with transit improvements.

Transit can also have some negative land use impacts. Rail facilities require land, can divide neighborhoods, and can be unattractive. In some situations transit improvements can increase urban sprawl by facilitating longer-distance commutes.

Measuring Land Use Impacts

The first step in valuing these impacts is to determine how a particular transit program or policy will affect land use patterns, including changes in the amount of land used for transport facilities (roads, parking, rail lines and terminals), changes to development patterns (density, clustering, urban expansion, per capita pavement, etc.), changes in accessibility (the ease of travel between destinations), emergency service response times, and changes in per capita vehicle ownership and VMT (CTOD 2010). Some communities have comprehensive transport/land use models that can predict these impacts, but in most cases predictions rely on professional judgment by planners and real estate professionals.

The final step is to place of monetary value on impacts as much as possible. Some impacts are monetary, such as reduced costs of providing public services to more clustered development, and parking cost savings that result from reduced vehicle ownership. Others require placing a value on non-market goods. For example, monetized values may be assigned to greenspace preservation. Impacts that cannot be monetized should be described qualitatively. For example, equity impacts can be quantified using indicators of the change in accessibility by disadvantaged groups (e.g., the ability of people with disabilities or low incomes to access common destinations).

Generally, impacts should be measured per capita. Increased density can increase the intensity of some impacts within a particular area, but reduces costs per capita. For example, higher development densities may reduce greenspace (parks, lawns and farms) within a neighborhood, but preserve regional greenspace by reducing per capita pavement and urban expansion. Similarly, increased development density tends to increase per-acre vehicle trips and pollution emissions, but reduce per capita impacts, since residents of more clustered communities tend to drive fewer annual vehicle-miles.

A more qualitative approach is to identify a community’s land use development goals and objectives (based on community plans and other official documents), and rate each transportation option in terms of effects on them. For example, many communities have goals to encourage infill development, create more multi-modal communities, protect and redevelop existing neighborhoods, improve walking conditions, and preserve greenspace. Transit improvements can help achieve these objectives, particularly if implemented as part of an integrated community development program.

A matrix such as the one below can be used to evaluate and compare the land use impacts of various transport options based on a particular community’s planning objectives. The simplest approach is to check a box if an option supports an objective. A better approach is to rate each objective, for example from 5 (very supportive) to –5 (very harmful). Objectives can be weighted to reflect their relative importance. For more information see discussion of *Multi-Criteria Analysis* in Litman, 2001b.

Land Use Impact Matrix

| Planning Objective | Option 1 | Option 2 | Option 3 |
|--|----------|----------|----------|
| 1. Reduces roadway and parking facility land requirements. | | | |
| 2. Reduces total impervious surface coverage (amount of land covered by roads, parking and buildings). | | | |
| 3. Encourages urban infill and redevelopment of existing neighborhoods. | | | |
| 4. Increases development densities (residents and jobs per acre). | | | |
| 5. Increases accessibility (the ease of travel between common destinations), particularly for non-drivers. | | | |
| 6. Improves community walkability (quality of walking conditions). | | | |
| 7. Reduces per-capita vehicle travel. | | | |
| 8. Improves quality or reduces costs of public service (emergency response, garbage collection, utility networks and services, schools, recreation facilities, etc.) | | | |
| 9. Improves housing options (types of housing available) and affordability (by reducing parking costs and land requirements). | | | |
| 10. Enhances neighborhood livability (environmental quality experienced by people who live, work and visit an area). | | | |
| 11. Preserves greenspace (parks, farms, forests, etc.). | | | |
| 12. Preserves cultural resources (historic sites and traditional communities). | | | |
| 13. Enhances community cohesion (quantity and quality of interactions between people who live and work in a community) | | | |
| 14. Supports local economic development plans (e.g., downtown redevelopment, tourist industry expansion, etc.). | | | |
| 15. Others... | | | |
| Totals | | | |

A matrix such as this can be used to evaluate and compare land use impacts. It should reflect a community’s planning objectives. Each option is rated to indicate how much it supports or contradicts each objective.

Economic Development Impacts

Economic development refers to increased productivity, business activity, employment, income, property values and tax revenue. Transit can support economic development in several ways (Banister and Thurstain-Goodwin 2011; Cambridge Systematics 1998; CTOD 2011; Forkenbrock and Weisbrod 2001; ECONorthwest and PBQD 2002; Litman 2004a; EDRG 2007).

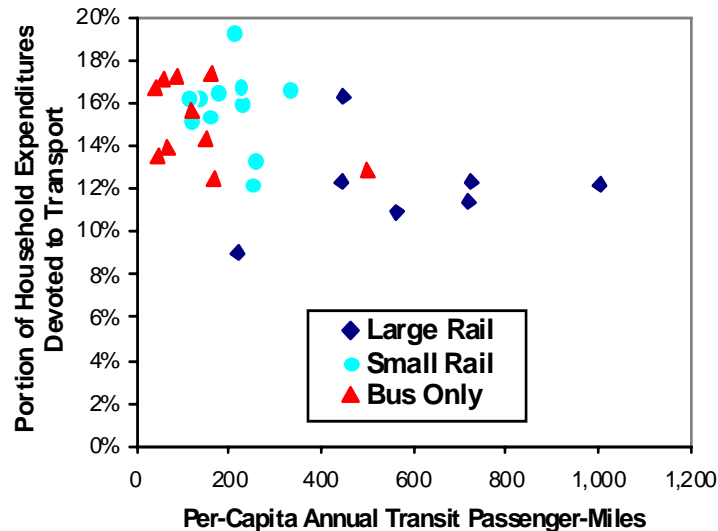
Direct Expenditures

Because transit is labor intensive, transit expenditures tend to provide more jobs and local business activity than most other transportation investments. A million dollars spent on public transit typically generates 30-60 jobs (ECONorthwest and PBQD, 2002; APTA, 2003). A typical set of transit investments creates 19% more jobs than the same amount spent on a typical set of road and bridge projects (STPP, 2004).

Consumer Expenditures

Transit supports economic development by shifting consumer expenditures. Residents of cities with quality transit systems tend to spend less on transportation overall, as illustrated below (also see Newman and Kenworthy, 1999). For example, residents of cities with large, well-established rail transit systems spend an average of \$2,808 on personal vehicles and transit (12.0% of their total household expenditures), compared with \$3,332 in cities that lack rail systems (14.9% of total household expenditures), despite higher incomes and longer average commute distances in rail cities.

Figure 15 Percent Transport Expenditures (Litman, 2004a)



The portion of total household expenditures devoted to transportation (automobiles and transit) tends to decline with increased per-capita transit ridership.

Money spent on vehicles and fuel provides relatively little regional employment or business activity because they are capital intensive and much of their value is imported. Analysis summarized in Table 30 indicates that a million dollars spent on public transit services generates 31.3 jobs, compared with 17.3 jobs from the same amount spent on a typical bundle of goods, 13.7 jobs if spent on vehicles, and 12.8 jobs if spent on fuel. As a result, in 2006, a million dollars shifted from fuel to general consumer expenditures generated 4.5 domestic jobs, and if shifted to public transit generated 18.5 jobs. These impacts are likely to increase as oil import costs rise.

Table 30 **Impacts per \$1 Million Expenditures** (Litman 2004, based on Chmelynski 2008)

| Expense category | Value Added | Employment | Compensation |
|--|--------------|------------|--------------|
| | 2006 Dollars | FTEs* | 2006 Dollars |
| Auto fuel | \$1,139,110 | 12.8 | \$516,438 |
| Other vehicle expenses | \$1,088,845 | 13.7 | \$600,082 |
| Household bundles including auto expenses | \$1,278,440 | 17.0 | \$625,533 |
| Household bundles with auto expenses redistributed | \$1,292,362 | 17.3 | \$627,465 |
| Public transit | \$1,815,823 | 31.3 | \$1,591,993 |

In 2006, a million dollars shifted from fuel to general consumer expenditures generated 4.5 domestic jobs, and if shifted to public transit expenditures generated 18.5 jobs. These impacts are likely to increase as oil import costs rise. (FTE = Full-Time Equivalent employees)*

Productivity Gains

Transit services can increase economic productivity by improving access to education and employment (as discussed in the *Mobility Benefits* section), reducing traffic congestion, roads and parking facility costs, accidents and pollution (as discussed in the *Efficiency Benefits* section), by increasing land use efficiencies, and by supporting certain industries, such as tourism (CTOD 2011). For example, transit services may benefit a restaurant by increasing the pool of available employees and reducing absenteeism from vehicle failures, reducing employee parking costs, and by providing mobility for some tourists. Similarly, a delivery company may be more productive if transit reduces traffic congestion.

Aschauer and Campbell (1991) found that transit investments provide more than twice the increase in worker productivity as highway spending. A study by Leigh, Scott and Cleary (1999, Appendix K) concludes that transit increases economic growth in Colorado by about 4% over what would otherwise occur. EDRG (2007) used quantitative analysis to estimate that the current Chicago region transit plan provides an estimated 21% annual return on investments, an enhanced plan provides a 34% return, and adopting Transit-Oriented Development, as proposed in the region’s official comprehensive plan, would increase the return to 61%. Failure to maintain the transit system will harm the region’s commuters and the economy, estimated at over \$2 billion annually.

Land Use Efficiencies

As described earlier, transit tends to create higher density, more accessible land use patterns, which tends to increase regional productivity (Litman, 1995; Coffey and Shearmur 1997). One published study found that doubling a county-level density

index is associated with a 6% increase in state-level productivity (Haughwout 2000). Meijers and Burger (2009) found that metropolitan region labor productivity declines with population dispersion (more residents living outside urban centres), and generally increases with polycentric development (multiple business districts, cities and towns within a metropolitan region, rather than a single large central business district and central city). This suggests that regional rail transit systems with transit oriented development around stations tend to support regional economic development by encouraging efficient polycentric land use development patterns. Although these impacts are difficult to measure and may partly reflect economic transfers, there are often large net gains in productivity and economic activity.

Supports Strategic Economic Development Objectives

Transit services can support specific strategic economic development objectives, such as tourism. For example, bus or trolley systems can be designed to serve visitors and provide access to major sport and cultural attractions, and historic train stations can be a catalyst for downtown redevelopment. This can be considered a special type of productivity gain often overlooked with conventional economic evaluation methods.

Property Values

Property values generally increase in areas served by quality transit (RISC 2002; Smith and Gihring 2003). The table below summarizes various studies on rail station proximity impacts on property values. Rodriguez and Targa (2004) found that, after controlling for other factors, a reduction of 5 minutes walking time to BRT stations increases property prices 6.8% to 9.3% in Bogotá, Colombia. Munoz-Raskin (2007) found that middle-income households, who tend to use BRT most, pay 2.3% to 14.4% more for housing located close to Bogotá BRT stations.

Table 31 Rail Proximity Property Value Impacts (Hass-Klau, Crampton & Benjari 2004)

| City | Factor | Difference |
|---------------------|---------------------|--------------------------------------|
| Newcastle upon Tyne | House prices | +20% |
| Greater Manchester | Not stated | +10% |
| Portland | House prices | +10% |
| Portland Gresham | Residential rent | >5% |
| Strasbourg | Residential rent | +7% |
| Strasbourg | Office rent | +10-15% |
| Rouen | Rent and houses | +10% |
| Hannover | Residential rent | +5% |
| Freiburg | Residential rent | +3% |
| Freiburg | Office rent | +15-20% |
| Montpellier | Property values | Positive, no figure given |
| Orléans | Apartment rents | None-initially negative due to noise |
| Nantes | Not stated | Small increase |
| Nantes | Commercial property | Higher values |
| Saarbrücken | Not stated | None-initially negative due to noise |
| Bremen | Office rents | +50% in most cases |

This table summarizes how proximity to rail stations affects property values in various cities.

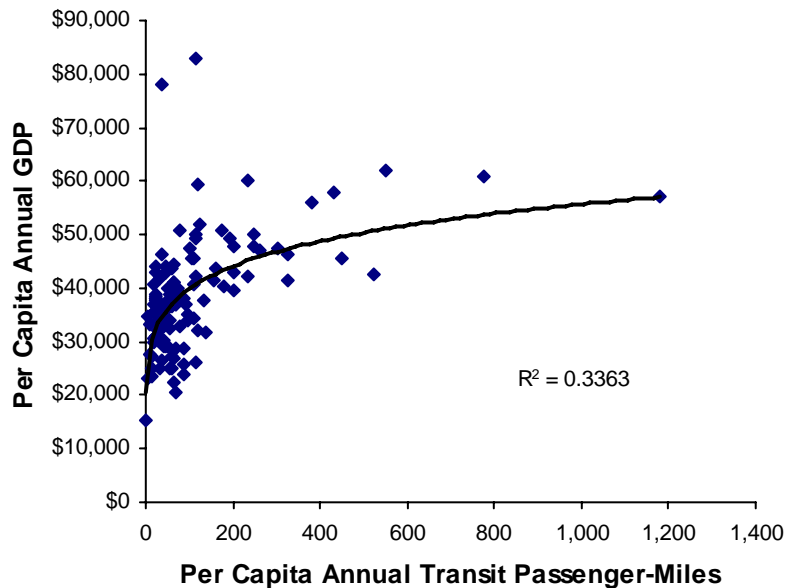
Transit System Efficiency Improvements

Many transit improvements increase system efficiency. Transit priority and improved payment systems increase operating speed and reduce delays, reducing operating costs. Many transit costs are fixed, so increased ridership reduces unit costs, particularly if ridership increases when there is excess capacity. Transit services experiences efficiencies and network effects. As per-capita ridership increases the system can expand, increasing service frequency, coverage, and operating hours, and transit can be more integrated with other transportation system features (for example, more businesses will choose to locate near transit). For these reasons, strategies that increase transit ridership can increase service efficiency and quality. Transit systems in cities with higher-quality transit systems and higher levels of per capita transit ridership tend to have lower transit operating costs, higher cost recovery, and lower per capita transportation expenditures than more automobile-dependent cities (Newman and Kenworthy 1999; Litman 2004a).

Cumulative Effects

Per capita Gross Domestic Product (GDP) tends to increase with public transit ridership (Figure 16) and fuel prices, and declines with per capita vehicle travel and roadway supply (Litman 2011b). This probably reflects the cumulative effects of various economic development impacts described above, including improved accessibility and consumer savings, shifts in consumer expenditures that increase regional economic activity, agglomeration benefits, and more efficient land use development.

Figure 16 Per Capita GDP and Transit Ridership (Litman 2011b)



GDP tends to increase with per capita transit travel. (Each dot is a U.S. urban region.)

Measuring Economic Development Impacts

A variety of techniques can be used to measure different types of economic development impacts, including transportation-land use models, benefit-cost analysis, input-output models, economic forecasting models, econometric models, case studies, surveys, real estate market analysis and fiscal impact analysis (Cambridge Systematics 1998; Lewis and Williams 1999; Weisbrod 2000; HLB 2002; Leigh, Scott & Cleary 1999; Smith and Gihring 2003; Hass-Klau, Crampton and Benjari 2004; Litman 2009). The table below summarizes categories of benefits and how they can be measured.

Table 32 Economic Development Impacts

| Category | Description | How It Can Be Measured |
|----------------------------------|---|---|
| Employment and Business Activity | Increased employment and business activity resulting from expenditures on transit services. | Local expenditures on transit services times multipliers from a regional Input-Output table. “New” money brought into a region. |
| Consumer Expenditures | Consumer expenditures shifted from vehicles and fuel to more locally-produced goods. | Consumer expenditure shifts, evaluated using an Input-Output table to determine net change in regional employment and business activity. |
| Land Use Efficiencies | Increased accessibility and clustering, providing agglomeration efficiencies. | Changes in property values around transit stations. |
| Productivity Gains | Improved access to education and jobs, and reduced costs to businesses. | Methods described in <i>mobility, efficiency</i> and <i>land use</i> benefits sections, with emphasis on employment gains and businesses savings. |
| Strategic Economic Development | Transit facilities and services support strategic development objectives. | Role of transit in community’s identity supporting strategic industrial development. |
| Transit System Efficiency | Reduced unit costs and improved services. | Estimates of per capita transportation cost savings provided by public transit services. |

Transit improvements may provide various types of economic benefits and evaluation techniques.

It is important to avoid double-counting these benefits, or counting economic transfers as net economic gains. For example, the productivity gains of more accessible land use should be counted as land use benefits or economic benefits, but not both. On the other hand, it is appropriate to highlight ways transit supports particular economic development objective. For example, if area businesses have difficulty finding lower-wage employees, improving transit or providing special welfare-to-work services may help address this problem. Similarly, where downtown growth is constrained by traffic and parking congestion, transit improvements can be identified as part of the redevelopment program.

Impact Summary

Table 33 summarizes the categories of benefits and costs to consider in a comprehensive transit evaluation framework.

Table 33 Transit Impacts

| Impact Category | Description |
|---|---|
| Transit Service Costs | |
| <i>Financial costs of providing transit services</i> | |
| Fares | Direct payments by transit users. |
| Subsidies | Government expenses to provide transit services. |
| Existing User Impacts | |
| <i>Incremental benefits and costs to existing transit users</i> | |
| Various | Changes in fares, travel speed, comfort, safety, etc. to existing transit users. |
| Mobility Benefits | |
| <i>Benefits from increased travel that would not otherwise occur.</i> | |
| Direct User Benefits | Direct benefits to users from increased mobility. |
| Public Services | Support for public services and cost savings for government agencies. |
| Productivity | Increased productivity from improved access to education and jobs. |
| Equity | Improved mobility that makes people who are also economically, socially or physically disadvantaged relatively better off. |
| Option Value/ Emergency Response | Benefits of having mobility options available, in case they are ever needed, including the ability to evacuate and deliver resources during emergencies. |
| Efficiency Benefits | |
| <i>Benefits from reduced motor vehicle traffic.</i> | |
| Vehicle Costs | Changes in vehicle ownership, operating and residential parking costs. |
| Chauffeuring | Reduced chauffeuring responsibilities by drivers for non-drivers. |
| Vehicle Delays | Reduced motor vehicle traffic congestion. |
| Pedestrian Delays | Reduced traffic delay to pedestrians. |
| Parking Costs | Reduced parking problems and non-residential parking facility costs. |
| Safety, Security and Health | Changes in crash costs, personal security and improved health and fitness due to increased walking and cycling. |
| Roadway Costs | Changes in roadway construction, maintenance and traffic service costs. |
| Energy and Emissions | Changes in energy consumption, air, noise and water pollution. |
| Travel Time Impacts | Changes in transit users' travel time costs. |
| Land Use | |
| <i>Benefits from changes in land use patterns.</i> | |
| Transportation Land | Changes in the amount of land needed for roads and parking facilities. |
| Land Use Objectives | Supports land use objectives such as infill, efficient public services, clustering, accessibility, land use mix, and preservation of ecological and social resources. |
| Economic Development | |
| <i>Benefits from increased economic productivity and employment.</i> | |
| Direct | Jobs and business activity created by transit expenditures. |
| Shifted expenditures | Increased regional economic activity due to shifts in consumer expenditures to goods with greater regional employment multipliers. |
| Agglomeration Economies | Productivity gains due to more clustered, accessible land use patterns. |
| Transportation Efficiencies | More efficient transport system due to economies of scale in transit service, more accessible land use patterns, and reduced automobile dependency. |
| Land Value Impacts | Higher property values in areas served by public transit. |

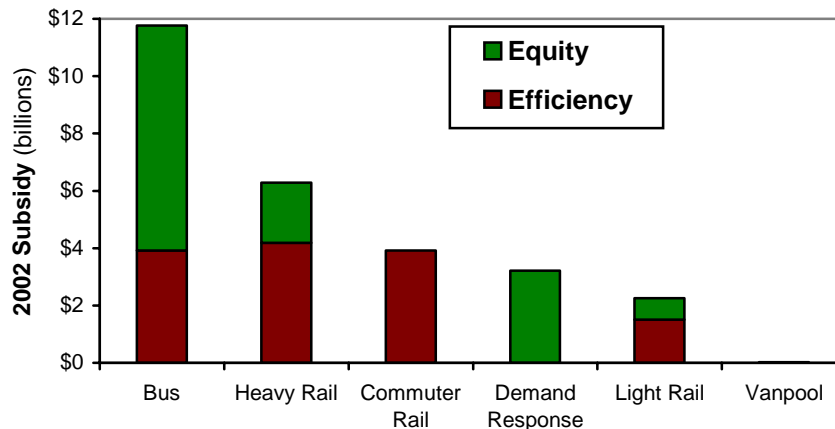
This table summarizes potential transit benefits and costs identified in this section. These are impacts to consider when evaluating a particular transit policy or project.

Evaluating and Quantifying Transit Benefits

Transit benefits can be divided into two major categories: *equity-oriented*, which result from the availability and use of transit by disadvantaged people, and *efficiency-oriented*, which result when transit substitutes for automobile travel. Some transit services are primarily *equity-justified*, others are primarily *efficiency-justified*, and many are intended to provide both. For example, demand response services, and bus transit in areas and times with low load factors, are primarily equity-justified, since they provide basic mobility and do little to reduce traffic congestion, facility costs or pollution emissions. Vanpooling, express bus and commuter rail services are primarily efficiency-justified, since they tend to serve middle- and higher-income patrons, and are intended to reduce congestion and other negative traffic impacts, although they incur some additional equity-justified costs to accommodate people with disabilities (such as special equipment and features for people in wheelchairs), which slightly increase their costs.

In general, transit in rural areas and smaller cities is primarily equity-justified, while conventional bus and rail service services in large cities provide both benefits. Within a particular system, efficiency-justified routes tend to have the highest cost recovery and lowest subsidy per passenger-mile. The figure shows the size of subsidies devoted to different modes, and categorizes them according to whether they are primarily equity- or efficiency-justified, assuming that 2/3 of bus service and 1/3 of light- and heavy-rail are primarily equity-justified. This suggests that about half of transit subsidies are equity-justified and half are efficiency-justified, although it is difficult to give a precise accounting since many benefits overlap.

Figure 17 Transit Subsidies (APTA 2002)



About half of transit subsidies are equity-justified and about half are efficiency-justified.

The distinction between equity- and efficiency-justified subsidies is often important for transit evaluation (Walker 2008). For example, it would be wrong to criticize equity-justified transit for failing to reduce traffic congestion or pollution emissions, and it would be wrong to criticize efficiency-justified transit for failing to serve lower-income travelers, since that is not their primary justification.

Many transit benefits are partly or completely ignored in conventional transport economic analysis, as summarized in the table below. In most cases, conventional evaluation only measures the direct benefits resulting from travel shifted from automobile to transit, but ignores indirect benefits that result when quality transit services leverage additional reductions in vehicle ownership and use. Most conventional evaluation only quantifies user travel time savings (for example, if grade-separated transit service increases transit travel speeds), but not the value of improved comfort (such as reduced crowding, more comfortable seats and better waiting areas), although by reducing unit (per-hour) travel time costs these measures are equivalent to increasing travel speeds.

Table 34 Transit Benefits (Litman 2004)

| Benefits | Description | Considered? |
|-----------------------|---|--|
| User benefits | Increased convenience, speed and comfort to users from transit service improvements. | Generally only increased speed. |
| Congestion Reduction | Reduced traffic congestion. | Direct but not indirect |
| Facility cost savings | Reduced road and parking facility costs. | Generally not |
| Consumer savings | Reduced consumer transportation costs, including reduced vehicle operating and ownership costs. | Operating costs, but not ownership costs |
| Transport diversity | Improved transport options, particularly for non-drivers. | Sometimes, but not quantified. |
| Road safety | Reduced per capita traffic crash rates. | Direct but not indirect |
| Environmental quality | Reduced pollution emissions and habitat degradation. | Direct but not indirect |
| Efficient land use | More compact development, reduced sprawl. | Sometimes. |
| Economic development | Increased productivity and agglomeration efficiencies. | Direct but not indirect |
| Community cohesion | Positive interactions among people in a community. | Generally not |
| Public health | Increased physical activity (particularly walking). | Generally not. |

“Indirect benefits” are benefits that result if quality transit reduces per capita vehicle ownership and use.

The quantification of transit benefits is complicated by the fact that some impacts overlap. For example, direct user savings and benefits are partly capitalized into land values around transit stations, so it would not be appropriate to simply add all of those benefits together. But many transit benefits are indirect or external and so are not perceived by users or capitalized in property values, as illustrated in the Table 35.

Table 35 Transit Benefits

| Benefits | Capitalized In Property Values |
|-----------------------|--------------------------------|
| User benefits | Yes |
| Congestion Reduction | Direct yes, indirect no |
| Facility cost savings | Direct yes, indirect no |
| Consumer savings | Direct yes, indirect no |
| Transport diversity | Direct yes, indirect no |
| Road safety | Mostly not |
| Environmental quality | Mostly not |
| Efficient land use | Some |
| Economic development | Some |
| Community cohesion | Some |
| Public health | Possibly |

Only a portion of transit benefits are directly perceived by users and so reflected in land values.

In addition, transit systems experience economies of scale: as more people use the service becomes more efficient overall and benefits increase exponentially. As a result, marginal benefits are greater than average benefits. There is also land use economies of agglomeration leveraged by transit, particularly high quality rail transit that provides a catalyst for more compact, mixed, multi-modal community development. Large central business districts, which provide significant, unique economic benefits, simply could not exist without high quality transit services. These additional economic benefits are not capitalized in land values or measured through conventional indicators.

For these reasons it would be wrong to assume that all, or even most transit benefits are capitalized in property values. Although more research is needed to better quantify the distribution of costs and benefits, it is likely that most are not directly perceived by users, so total benefits are far greater than what is measured through property value impacts.

Comparing Transit and Automobile Costs

It is often useful to compare the costs of transit with other modes, to evaluate the cost efficiency and fairness. This section discusses factors to consider in such analysis.

For *efficiency-justified* service (intended to reduce congestion, accidents and pollution problems) transit and automobile transport can be compared using cost effectiveness indicators such as costs per passenger-mile or benefit/cost ratio. For *equity-justified* service (intended to provide basic mobility to disadvantaged people) there are reasons to subsidize transit more than automobile travel, since transit bears additional costs to accommodate people with disabilities (such as wheelchair lifts), and many non-drivers have low incomes so low fares achieve equity objectives. Since many transit users cannot drive, transit service costs should be compared with taxi costs, or a combination of taxi and automobile travel costs (including driver's time costs) for chauffeured car trips.

Various cost comparison issues are described below.

Government Subsidy Per Passenger-Mile

When measured per *passenger-mile*, transit subsidies often appear large. Transit subsidies average about 60¢ per passenger-mile, about 40 times larger than the approximately 1.5¢ per automobile passenger-mile roadway subsidies (Litman 2009). However, about half of transit subsidy costs are equity-justified, including costs for wheelchair lifts, paratransit and service in suburban and rural areas. Considering just efficiency-justified subsidies (bus and rail transit on major urban corridors), transit subsidies are about 30¢ per passenger-mile, 20 times greater than automobile roadway subsidies. Automobile use requires other public expenditures besides roads, include traffic services (policing, emergency services, street lighting, etc.) and publicly subsidized parking. These are estimated to total at least 6¢ per passenger-mile. This implies that transit subsidies are 10 times greater than automobile subsidies, or 5 times efficiency-justified subsidy.

Table 36 Automobile and Transit External Costs Per Passenger-Mile (Litman, 2003)

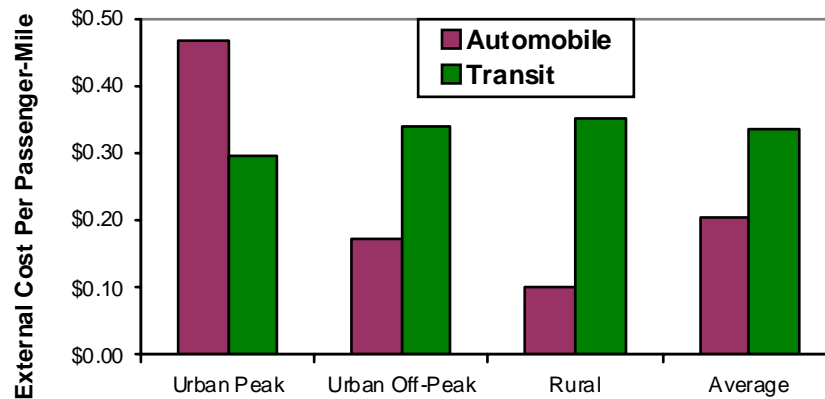
| | Urban Peak | | Urban Off-Peak | | Rural | | Average | |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | Average Car | Diesel Bus | Average Car | Diesel Bus | Average Car | Diesel Bus | Average Car | Diesel Bus |
| <i>Average Occupancy</i> | 1.1 | 25.0 | 1.5 | 8.0 | 1.5 | 5.0 | 1.42 | 10.20 |
| Operating Subsidy | 0.000 | 0.250 | 0.000 | 0.250 | 0.000 | 0.250 | 0.000 | 0.250 |
| Crash costs | 0.032 | 0.008 | 0.023 | 0.025 | 0.023 | 0.040 | 0.025 | 0.028 |
| External parking | 0.109 | 0.000 | 0.027 | 0.000 | 0.013 | 0.000 | 0.038 | 0.000 |
| Congestion | 0.155 | 0.014 | 0.013 | 0.005 | 0.000 | 0.000 | 0.036 | 0.005 |
| Road facilities | 0.015 | 0.003 | 0.011 | 0.009 | 0.007 | 0.008 | 0.010 | 0.007 |
| Roadway land value | 0.022 | 0.001 | 0.016 | 0.003 | 0.016 | 0.005 | 0.017 | 0.003 |
| Traffic services | 0.014 | 0.001 | 0.007 | 0.001 | 0.003 | 0.001 | 0.007 | 0.001 |
| Air pollution | 0.056 | 0.007 | 0.035 | 0.020 | 0.011 | 0.014 | 0.029 | 0.015 |
| Noise | 0.009 | 0.002 | 0.007 | 0.006 | 0.003 | 0.005 | 0.006 | 0.005 |
| Resource externalities | 0.026 | 0.006 | 0.017 | 0.016 | 0.014 | 0.022 | 0.018 | 0.017 |
| Barrier effect | 0.014 | 0.002 | 0.007 | 0.003 | 0.003 | 0.003 | 0.007 | 0.003 |
| Water pollution | 0.012 | 0.001 | 0.009 | 0.002 | 0.009 | 0.003 | 0.009 | 0.002 |
| Totals | \$0.464 | \$0.295 | \$0.172 | \$0.340 | \$0.102 | \$0.351 | \$0.202 | \$0.336 |

This table summarizes external costs of automobile and transit in mills (thousandths of a dollar).

Vehicle travel imposes other external costs, including parking and fuel production subsidies, congestion delays and crash risk imposed on other road users, and pollution emissions. A typical urban parking space has a \$500 to \$1,500 annualized value and there are 3-4 off-street parking spaces per vehicle, indicating \$1,500 to \$6,000 annual parking costs per automobile (“Parking Costs,” Litman 2009). Most non-residential parking is government mandated and subsidized, financed through taxes, rents, lower wages, and higher costs for retail goods. These costs are borne by people regardless of their vehicle ownership and use, resulting in many hundreds of dollars in annual cross subsidies from low-vehicle-ownership to high-vehicle-ownership households. For example, a typical middle-income zero-vehicle urban resident is required to pay for at least one residential parking space, plus an estimated \$2,000 annually for parking at work and businesses that they seldom or never use, so their neighbors who do rely heavily on automobile transport will have abundant and free parking at most destinations. These non-residential parking subsidies average about 17¢ per mile (\$2,000/12,000 annual VMT per automobile), or about 25¢ per mile for a typical urban automobile commute (\$1,000/4,000 annual VMT per automobile-commuter) who uses a “free” parking space.

Table 36 indicates automobile and transit external costs under various travel conditions. Figure 18 illustrates the totals. These external costs are particularly high under urban-peak conditions, which is where transit tends to be most cost-effective. As a result, transit is often more cost effective than automobile travel under urban-peak conditions on efficiency grounds (Condon and Dow 2009). In addition, a certain amount of transit service is justified under all conditions to provide basic mobility.

Figure 18 Transit and Automobile External Costs (Litman 2009)



This figure compares estimated average external costs for automobile and transit under various travel conditions, including operating subsidies, congestion, road, parking subsidies, accident externalities and pollution emissions. Transit has lower costs under urban peak conditions.

Taxi operating costs (for vehicles, drivers and business expenses) average about \$2.25 per mile, plus external costs of 20-50¢ per mile (the same as automobile travel). Transit subsidies are therefore about a quarter of taxi costs, indicating that transit is often more cost effective than other options available to non-drivers.

Per Capita

Equity analysis requires per capita cost analysis. Transit dependent people tend to travel less than motorists, so higher costs per mile are more than offset by fewer annual miles. For example, a non-driver who rides transit 3,000 annual miles with 60¢ per passenger-mile external costs receives \$1,800 total annual subsidy, while a motorist who drives 12,000 annual miles with 25¢ per mile external costs receives a \$3,000 annual subsidy. Transit subsidies can therefore be justified on horizontal equity grounds, to insure that non-drivers receive a fair share of transport funding.

Economies of Scale and Second-Best Pricing

Public transit services experience scale economies (unit costs decline as use increases), which justifies subsidies (Vickrey 1994, pp. 197-215; Parry and Small 2007). As described previously, automobile travel imposes significant external costs. Until such costs are internalized through more efficient road, parking and fuel pricing, subsidies can be justified to improve transit service and attract travelers who would otherwise drive on *second-best* grounds, to help reduce traffic congestion, parking and accident problems.

Project-Specific Comparisons

The analysis above compares transit and automobile travel using generic, average values, but when evaluating transit projects and comparing them with other options in a particular planning situation it is best to use specific marginal costs and benefits. This can identify whether transit is most cost-efficient, and can help design transit projects to maximize net benefits. Marginal costs are often lower than average costs for transit services. For example, once a decision is made to provide transit to provide basic mobility to non-drivers there is often little incremental cost to carrying more riders.

Cost Comparison Summary

Table 37 summarizes different ways of comparing costs. Considering just direct financial subsidies transit appears more costly than automobile travel, but when other costs are considered, transit costs and subsidies turn out to be lower overall, particularly under urban-peak conditions.

Table 37 Comparing Transit And Automobile Costs Per Passenger-Mile

| Perspective | Transit Versus Automobile Cost Ratio | |
|--|--------------------------------------|------------------------|
| | Total | Efficiency-Justified |
| Transit subsidy versus roadway subsidy | 40:1 | 20:1 |
| Total external costs of transit and automobile | 1.5:1 | 0.75:1 |
| Urban-peak external costs of transit and automobile | 0.5:1 | 0.5:1 |
| Per capita annual external costs of transit and automobile users | 0.6:1 | 0.3:1 |
| Marginal cost of addressing various transport problems | Transit Often Cheapest | Transit Often Cheapest |
| Project-specific analysis | Varies | Varies |

This table summarizes different ways to compare transit and automobile costs. Transit receives more government financial subsidy per passenger-mile, but automobile travel imposes other external costs, particularly under urban-peak conditions. As a result, transit improvements are often cheaper than the total costs of accommodating more urban driving, and transit users impose much lower external costs per capita than motorists. These are generic estimates to indicate the general magnitude of costs, more detailed analysis is needed to determine costs in a particular situation.

Perspectives

Transit and automobile costs can be compared from various perspectives, such as these three.

Consumers

Although most North American adults rely primarily on automobile transportation, many still experience periods in life they can benefit from having transit available, including when they are too young to drive, if they have limited incomes, if they have a disability that limits driving (which is particularly common during old age), when their vehicle fails or for any reason they are not allowed to drive, if a family member or friend would need to be chauffeured, during special events that attract large crowds, and if they commute to a destination with significant congestion or parking costs.

From consumers perspective transit can be a cost effective investment. Residents of communities with high quality public transit services save hundreds of dollars on avoided transportation costs (CTOD and CNT 2006; Litman 2004a). High quality transit typically costs residents an extra \$100-300 in annual subsidies but provides about \$500 to \$1,000 in transportation cost savings, plus other benefits such as reduced accidents and improved mobility options (Litman 2010).

Transit Can Make You A Millionaire

Here is a strategy that can provide a million dollars to a person with an average income, and it is enjoyable, healthy and ethical. Simply minimize your driving expenses and invest the savings. After a few decades you'll be rich. It's as simple as that.

Most households can reduce their vehicle expenditures. For example, owning and operating a typical new luxury car, SUV or van costs about \$8,000 a year, and most households own multiple vehicles. If you buy a reliable used car, share it with other family members, and minimize your driving by using transit, cycling and walking when possible, you can reasonably cut your vehicle expenses in half. Although you'll lead a less mobile lifestyle, you'll enjoy greater financial freedom.

What happens if you invest the \$4,000 annual savings at 7% annual return? In ten years you have \$55,266, in twenty years you have \$163,982, and in less than forty-four years you have a million dollars. In other words, excessive car costs waste a million dollars of accumulated wealth over a typical working lifetime.

Perhaps you have other priorities besides retiring rich. You can use the savings to buy a nicer home, put children through college, travel, or work fewer hours. This alternative is not transportation deprivation. You can still have a household car available when you need it, you simply can't own a particularly flashy vehicle or lead an extremely automobile-dependent lifestyle.

Business

Public transit can benefit businesses by improving employee access, reducing costs and supporting community land use and economic development. Below are examples of benefits to various types of businesses:

- *Service-Oriented Business.* Public transit can expand the pool of available workers and provide a fall-back option for commuters who normally drive when their vehicles are for any reason unavailable. This is particularly important for industries that hire numerous lower-wage workers, such as hospitality and retail businesses.
- *Downtown Developer.* Transit is important for downtown economic development. It reduces parking costs and allows higher densities and more design flexibility than would occur if visitors all arrived by car.
- *Tourist Attraction.* Transit can support tourism by providing mobility for visitors who arrive without a car, by reducing the economic and aesthetic costs of providing visitor parking, and by providing commute transportation to lower-wage employees.
- *Small Retail Business.* Downtowns offer a unique retail environment. Transit service reinforces the economics and ambiance of downtown by reducing automobile traffic and parking problems, and bringing a critical mass of customers into a walkable commercial area.
- *Manufactures, Shippers and Service Companies.* Public transit benefits businesses that use roadways by reducing traffic and parking congestion.

Public Officials and Taxpayers

Transit services and support strategies such as commute trip reduction programs and transit oriented development can provide government savings and achieve public objectives.

- *Transportation Agency.* Transit improvements are often the least-cost way to improve mobility, reduce urban traffic and parking congestion, and address particular problems, such as congestion during roadway construction projects or special events.
- *Social Services.* Transit services support public services by providing access to medical services, education and employment by disadvantaged populations.
- *Schools and Colleges.* Public transit can make education more affordable and available to disadvantaged students, and helps reduce traffic and parking problems around schools and campuses.
- *Economic Development.* Transit services support economic development, by reducing government and business costs, improving access to jobs, and supporting various economic development efforts such as urban redevelopment and tourism.
- *Land Use Planning.* Transit can help support strategic land use objectives, such as redevelopment of existing urban communities and reduced sprawl.
- *Special Events.* Transit can help address traffic and parking problems that occur during major sport and cultural events.
- *Environmental Quality.* Public transit can help achieve energy conservation, pollution emission reduction and greenspace preservation objectives.

Motorists

Critics sometimes assume that there is a conflict between the interests of motorists and transit users. They often claim that public transit receives an excessive portion of transportation funding, and challenge the use of vehicle user fees to fund public transit services. But motorists have many reasons to support public transit, as listed below.

- *Congestion Reduction.* Quality transit service that is attractive to discretionary travelers can be an effective way to reduce traffic and parking congestion.
- *Roadway and Parking Facility Cost Savings.* When all costs are considered, transit improvements are often cheaper than increasing road and parking facility capacity. This reduces costs to governments and businesses.
- *Improve Choice.* Even people who don't currently use transit may value having it as a mobility option for emergencies and future use, similar to the value that ship passengers place on having a lifeboat, even if they don't use it.
- *Consumer Cost Savings.* High-quality transit service, and transit-oriented land use, can provide thousands of dollars in annual savings per household (McCann 2000).
- *Reduced Chauffeuring.* Quality transit service can reduce motorists' need to give rides to non-driving friends and family members.
- *Safety Benefits.* Transit travel tends to have lower crash risk than automobile travel, reducing crash risks to transit riders and other road users.
- *Efficient Land Use.* Some land use patterns, including large commercial centers, multimodal neighborhoods and some types of resorts, are only feasible with high quality transit service.
- *Equity.* Transit provides basic mobility for people who are economically, physically and socially disadvantaged.
- *Economic Development.* Expenditures on transit tend to provide much more employment and regional business activity than consumer expenditures on automobiles and fuel.
- *Environmental Benefits.* Transit consumes fewer resources and causes less pollution than automobile travel.

Critics sometimes imply that it is hypocritical or unfair for people to support transit if they don't currently use it (e.g., "Supporters simply want transit for other people to use, so they can continue driving"). But there is no reason that support for transit should be limited to currently users. It is both rational and moral for motorists to support transit to improve mobility for others, reduce traffic and parking congestion, and provide a transport option that they may use in the future. Put another way, over a typical lifecycle most people have periods when they rely on public transit. Non-users can support transit as a way to insure it will be available when they will need it in the future.

Common Errors Made When Comparing Transit and Automobile Transport

Below are common errors made when comparing transit and automobile costs and benefits. For more discussion see "Comprehensive Planning," VTPI (2004) and Ehrenhalt (2009).

- *Confusing efficiency and equity objectives.* Because transit services are justified for both efficiency and equity objectives, it is important to consider these objectives separately in economic analysis. Some efficiency-justified services may seem inequitable (for example, premium services to attract commuters out of their cars), and some equity-justified services may seem inefficient (such as special services and features to accommodate people with disabilities, and off-peak service to provide basic mobility).
- *Comparing average rather than marginal costs.* When comparing automobile and transit investments, some analysts use generic average costs, ignoring the greater efficiency of transit and higher costs of automobile travel under urban-peak conditions.
- *Ignoring parking costs.* Economic analysis often ignores the parking cost savings that result from reduced automobile ownership and use.
- *Underestimating vehicle cost savings.* Economic analysis often considers only fuel, oil, tire wear and tolls when calculating the savings from reduced driving, ignoring additional savings from reduced vehicle ownership and mileage-based depreciation savings.
- *Undervaluing safety and health benefits.* Safety benefits from reduced accidents, and health benefits from increased walking are often overlooked.
- *Ignoring transportation diversity benefits.* There are benefits to having a diverse transport system that are often overlooked, including improved mobility for non-drivers, consumer savings and choice, increased efficiency, increased system flexibility and resilience.
- *Ignoring non-drivers interests.* Transportation planning sometimes assumes that everybody has access to an automobile, giving little consideration to the needs of non-drivers, or the negative impacts that increased vehicle traffic and automobile-oriented land use have on pedestrians, cyclists and transit users.
- *Ignoring generated traffic impacts.* Failure to consider the effects of generated traffic tends to overstate the benefits of highway capacity expansion and understate the benefits of alternative solutions, particularly grade separated transit (Litman 2001).
- *Ignoring strategic land use objectives.* Transit tends to support land use objectives such as reduced sprawl and urban redevelopment.
- *Ignoring construction impacts.* Transport projects, particularly highway construction, often cause delays and accident risk, and displace residents and businesses. These can offset a significant portion of the project benefits (McCann, et al 1999).
- *Undervaluing congestion reductions.* Transit can provide significant long-term congestion reductions when it is faster than driving, but this impact is often overlooked.
- *Ignoring consumer preferences and latent demand.* Travelers sometimes prefer alternative modes and will choose them over driving even if they are slower. Where high quality public transit is provided, ridership tends to significantly increase.
- *Ignoring strategies for increasing transit benefits.* A transit option that does not appear justified under current conditions may become cost effective if implemented as part of a coordinated program that includes ridership incentives and transit oriented development.

Transit Versus Automobile Comparison Summary

Public transit and automobile transport have very different benefit and cost profiles that should be considered when comparing their cost efficiencies and evaluating their roles in an efficient transport system. Public transit requires relatively large subsidy measured per passenger-mile. About half of these subsidies result from features needed to provide basic mobility (wheelchair lifts, paratransit, and service in lower-density areas) which increase transit costs but are often cheaper than alternatives: inadequate mobility for non-drivers, taxi rides, or chauffeuring by motorists. Automobile transport has other subsidies and external costs, including parking and fuel production subsidies, congestion and accident risk imposed on other road users, and pollution emissions.

Public transit and automobile transport have opposite cost profiles: transit costs decline while automobile costs increase with density. Transit cost efficiency varies widely depending on conditions and can be significantly increased with support strategies such as grade separation, transit-oriented development, and efficient road and parking pricing. Transit service experiences scale economies. As a result, transit improvements are often more cost effective than accommodating additional automobile travel to access urban areas or major sport, cultural and tourist attractions.

By helping create more compact, mixed, walkable communities high quality public transit can leverage additional vehicle travel reductions, so a transit passenger-mile reduces several automobile vehicle-miles (ICF 2008). People who rely on transit tend to travel fewer annual miles and so receive less per capita subsidy than motorists. A typical transit commuter receives a third of the transport infrastructure subsidy as a typical urban automobile commuter. Public transit subsidies are therefore justified on fairness grounds, to ensure that non-drivers and urban areas receive a fair share of transport funding.

High quality public transit provides numerous benefits including congestion reductions, road and parking facility cost savings, consumer savings, reduced accident risk, improved mobility for non-drivers and reduced chauffeuring burdens for motorists, energy conservation, pollution emission reductions, support for more efficient land use development, and improved public fitness and health. Even people who currently do not use public transit enjoy many of these benefits and so have reason to support service improvements that increase its attractiveness (Litman 2010a). Considering all benefits, public transit investments often provide high economic returns. Conventional planning tends to overlook or undervalue many of these benefits leading to underinvestment in transit service improvements and support strategies.

Current trends are increasing the benefits and cost efficiency of high quality public transit. These include aging population, rising fuel prices, increasing traffic and parking congestion, increasing urbanization, increasing costs to expand roads and parking facilities, changing consumer preferences, and increasing health and environmental concerns. Consumer demand for alternative modes and transit-oriented development is increasing (Litman 2006). As a result, policies and investments that support high quality public transit are increasingly justified to create a more diverse and efficient transport system that responds to future consumer demands and economic conditions.

Evaluating Transit Criticism

There is sometimes debate over the merits of transit. Critics argue that it is ineffective at improving transportation system performance and is wasteful, but their analysis reflects various omissions, errors and misrepresentations. *Evaluating Rail Transit Criticism* (Litman 2005a), *The First Casualty of a Non-Existent War* (Litman 2011) and various documents cited in it examine these criticisms in detail. Below are some key points.

- Critics tend to ignore or understate many transit benefits and underestimates the full costs of accommodating more automobile traffic under urban conditions. For example, they compare the costs of rail transit projects and average highway expansion costs, although automobile travel requires vehicles, roads and parking, and road and parking facility cost are generally higher than average in dense urban area. An accurate analysis compares rail system costs with the full costs of owning and operating automobiles, expanding roadways and providing parking on the same congested urban corridors.
- Critics argue that North Americans will not ride transit, and that North American cities are unsuited to efficient transit systems. But experience in several North American cities show that with high quality service and supportive policies transit ridership will grow, and transit can be cost effective compared with other transportation improvement options.
- Critics are wrong when they claim that rail transit fails to reduce traffic congestion. There is plenty of evidence that high quality transit services reduces roadway traffic congestion.
- Critics claim that transit is not a cost effective solution to individual problems such as traffic congestion, air pollution, inadequate mobility for non-drivers, etc. They may be correct if transit is evaluated based on just one objective, but because it provides multiple benefits, when all impacts are considered, rail transit is often very cost effective overall.
- Critics claim that transit carries too few travelers to solve regional transport problems. But transit operates on the most congested routes where even a small reduction in traffic volumes can provide significant road, parking and vehicle cost savings.
- Critics argue that transit is too slow to be useful or attractive. But on congested urban, automobile travel is also slow due to congestion, so transit trips are often competitive. In addition, travel time unit costs (cents per minute or dollars per hour) are generally lower for high quality public transit (passengers have a seat, vehicles are comfortable, safe and quiet, and so can use their time productively) than for driving in congested conditions.
- Critics claim that transit is excessively subsidized, but transit subsidies are often lower than the total external costs of automobile transport under urban travel conditions, including road and parking subsidies, and congestion, accident and pollution costs imposed on others. Transit subsidies are partly justified for equity sake, to reduce problems such as traffic and parking congestion, and to help achieve a strategic planning objective such as urban redevelopment, factors that critics generally ignore.
- Critics argue that automobile travel offers more freedom than public transit. This is only partly true. In a typical community, 10-30% of the population cannot drive and so does not enjoy the freedom of driving. Although motorists are not restricted by schedules, they must work longer hours to pay for their vehicles, and are burdened by the stress of driving. For many people, public transit improvements, and more transit-oriented development, provide more freedom than additional roadway expansion.
- Critics claim it is cheaper to subsidize automobiles than to provide transit services, but they overlook many important factors, as discussed in the following section).

Debates about the value of transit often reflect differences in the scope and definition of impacts (benefits and costs). Transit services and improvements should generally be evaluated based on their *total* benefits and costs, rather than a few performance indicators such as dollars per reduction in congestion delay or ton of emissions. This can be done formally, by monetizing (measuring in monetary units) all impacts to calculate *net present value*, or less formally using some sort of matrix of performance indicators (Litman 2001a).

At a minimum, these impacts should include congestion reduction, road and parking cost savings, consumer cost savings, reduced crash costs, energy conservation and emission reduction benefits, improved mobility for non-drivers, and support for strategic planning objectives such as reduced impervious surface, urban redevelopment and economic development, as discussed in this report. Quantification can be difficult because so many of the benefits and a few of the costs of transit, particularly rail transit, do not lend themselves to be easily measured and monetized. For example, transit improvements and transit-oriented development tend to improve accessibility for disadvantaged populations, an equity objective. It is difficult to place a dollar value on this benefit, although most people would probably agree that it is important to consider when evaluating options. Similarly, it can be difficult to quantify the full benefits of energy conservation (what value to put on reduced dependency on imported oil) although most people will probably agree that it is significant.

It is clearly wrong to evaluate public transit based on just one or two performance indicators, such as congestion or air pollution reduction, just as you wouldn't evaluate a possible house to purchase based only on the size of its bedroom or the quality of its appliances. A house provides a complex set of services. So does a transportation system. Evaluation must be multi-faceted, recognizing the full range of direct and indirect impacts. One of the greatest challenges of good decision-making is the temptation to focus on easy-to-measure impacts at the expense of more-difficult-to-measure impacts.

Rail transit and transit-oriented development are often criticized because their full benefits take many years to be achieved, since rail is built one link at a time, and transit-oriented development requires changing land use patterns. But they can provide diverse benefits and these benefits are extremely durable once implemented. Rail transit and TOD therefore provides a long-term legacy of increased accessibility and community livability for the future. A short-term perspective will therefore undervalue these strategies.

Is Transit Travel Slow and Inefficient?

Critics sometimes argue that transit is inefficient because transit travel tends to be slower than driving, citing particular trips that take much longer by transit than automobile. Such comments are understandable, since public transit often does take longer to reach a particular destination, but such analysis overlooks several important factors that can result in public transit being overall efficient and cost effective.

Although for an individual traveler driving is often faster, total travel times can often be reduced if travelers shift from driving to public transit on congested corridors. For example, consider a particular length of roadway can carry 4,000 maximum vehicles per hour, vehicle travel takes 30 minutes under uncongested conditions and 40 minutes under congested conditions, and bus travel takes an additional 10 minutes for access and waiting time. If all 5,000 travelers drive they all experience congestion, resulting in 200,000 total minutes travel time (5,000 times 40 minutes). However, if 1,000 of those travelers shift to public transit, reducing vehicle traffic volumes to the road’s capacity, the total travel time is reduced to 160,000 minutes (4,000 motorists at 30 minutes plus 1,000 transit passengers at 40 minutes per trip), saving 40,000 total minutes.

In addition, travel time unit costs (cents per minute or dollars per hour, as reflected by opportunity costs and consumers willingness to pay for travel time savings) are generally lower for high quality public transit than for driving, since transit travelers can work or relax. As a result, even if transit travel takes more minutes per trip, travel time costs may be lower. For example, if transit travel is comfortable its travel costs are estimated to average 25% of wage rates, compared with 50% or more of wage rates for driving under congested conditions. Of course, these values will vary depending on conditions and personal preferences; some travelers will place a higher or lower value on transit travel or driving. However, if high quality transit service exists, travelers can self-select so those who prefer driving continue to drive and those who prefer transit can choose that option, minimizing travel time costs.

Transit travel often has faster *effective speeds* (considering total time devoted to travel, including both time spent traveling and devoted to maintaining vehicles and working to pay transport expenses) than automobile travel, as illustrated in the table below.

Table 38 Effective Speed (Tranter 2004)

| | Luxury Car | Sport Utility Vehicle | Average Car | Economy Car | Public Transit | Bicycle |
|----------------------------------|-------------|-----------------------|-------------|-------------|----------------|-------------|
| Annual vehicle costs (Aus\$) | \$14,161 | \$17,367 | \$9,753 | \$5,857 | \$966 | \$500 |
| Annual hours worked (\$20/hrs) | 644 | 790 | 444 | 266 | 44 | 23 |
| Average travel speed (km/hr) | 45 | 45 | 45 | 45 | 2 | 20 |
| Travel time (hours) | 333 | 333 | 333 | 333 | 600 | 750 |
| Support time (maintenance, etc.) | 51 | 51 | 50 | 51 | 60 | 55 |
| Total time | 1,028 | 1,174 | 827 | 650 | 704 | 828 |
| <i>Effective speed (km/hr)</i> | <i>14.6</i> | <i>12.8</i> | <i>18.1</i> | <i>23.1</i> | <i>21.3</i> | <i>18.1</i> |

This table compares estimated effective speeds of various vehicles.

When people shift from driving to public transit they often change their destinations to increase efficiency. For example, automobile travelers tend to shop at automobile-dependent suburban locations. People who rely on transit tend to shop more at neighborhood stores and downtown business districts. Described differently, transit travel tends to take longer to access automobile-oriented locations, but transit-oriented development, which increases local services and concentrates destinations near high quality transit stations, improves accessibility. In automobile-dependent areas transit travel often requires long walks to bus stops, long waits due to infrequent service, slow vehicle speeds, and multiple transfers due to limited routes. With high quality transit and transit-oriented development most destinations are within a five-minute walk of frequent transit stops and stations, multiple routes provide more direct links, and service is fast due to quick loading systems and grade separation. As a result, the total amount of time people devote to travel is no greater in transit-oriented locations than in otherwise similar automobile-oriented communities.

Transit can also provide special time savings by reducing the need for special chauffeuring trips and for exercise. In automobile-dependent locations parents often drive children to school and sport events, and non-driving relatives and friends to shopping and medical appointments, trips that are avoided where high quality public transit is available. Since most transit trips involve walking or cycling links, most transit travelers achieve daily physical activity targets, saving time in traveling to a gym and exercising.

For all of these reasons it is wrong to assume that public transit travel is necessarily less efficient or more time consuming than driving. This is not to suggest that transit is always more efficient and cost effective or that every trip should be made by public transit. An optional transport system provides effective travel options so people can choose the most efficient and preferable mode for each trip. For example, they can choose to walk and bicycle for local errands and trips during good weather, and enjoy exercise. They can choose high quality public transit when traveling on major urban corridors, and be able to work or relax instead of bearing the stress of driving in congestion. And they can choose to drive, their own car or a rented vehicle, when traveling to dispersed destinations, or in a group, when carrying large loads, or when other circumstances require.

Is It Cheaper To Subsidize Cars Instead Of Transit?

Critics sometimes argue it would be cheaper to subsidize car ownership for low-income people than transit service. For example, Castelazo and Garrett (2004) calculate it would be cheaper to provide free cars to the 14% of St. Louis rail transit riders that lack automobiles, than to subsidize that service. Cox (2004) claims that carsharing subsidies for non-drivers would be cheaper than U.S. transit subsidies. However, such claims tend to overlook important factors (Litman 2005a).

- Transit is subsidized for several reasons besides providing mobility to lower-income travelers, including congestion reduction, road and parking facility cost savings, consumer cost savings, increased safety, pollution reduction and support for strategic development objectives. Only a small portion of transit subsidies could efficiently or equitably be shifted to any one of these objectives.
- Many transit riders cannot or should not drive. They are too young, disabled, or prohibited from driving. Subsidizing cars instead of transit service would not solve their mobility problems, and would tend to increase higher-risk driving. It is easier to reduce driving by high-risk motorists in communities with good transit systems, for example, by delaying teenage vehicle ownership, revoking driving privileges for dangerous drivers, and reducing vehicle use by elderly residents, which helps explain the much lower per capita traffic fatality rates in areas with good transit service.
- Substituting car ownership for transit service is more expensive than proponents claim. Increased vehicle traffic on busy urban corridors would significantly increase traffic congestion, road and parking costs, accidents, pollution and other external costs.
- Eliminating scheduled transit service would force riders who cannot drive to use demand-response or taxi services, which have far higher costs. Cox assumes this could be accommodated by doubling demand-response funding, but since demand response services only provide 1.4% of total transit passenger-miles, doubling its funding could not compensate for reducing the other 98.6% of services. People tend to significantly increase their travel when they shift from transit to having an automobile, so even if per-mile costs decline, per-user costs would likely increase.
- There are substantial practical problems with offering free cars or carshare subsidies to low-income people who currently rely on public transit. Low-income transit riders are not a distinct, identifiable group, they consist of a much larger group, many of whom use transit part-time, or who sometimes do not own an automobile. Rather than giving 7,700 households a car, it would be necessary to offer a much larger number of households a part-time car, with provisions that account for constant changes in vehicle ownership and travel status, and for the increased travel that occurs when non-drivers gain access to an automobile. Like any subsidy program, it would face substantial administrative costs and require complex rules to determine who receives a subsidy and how much each user is allocated in a way that seems fair and effective at achieving its objectives. It would create perverse incentives, rewarding poverty and automobile dependency.
- Transit in general and rail transit in particular can provide a catalyst for mixed-use, walkable urban villages and residential neighborhoods where it is possible to live and participate in normal activities without needing an automobile. This is particularly beneficial to non-drivers. Subsidizing cars rather than transit services would cause an additional harm to transportation disadvantaged people, by stimulating urban sprawl and automobile dependency.

Rail Versus Bus Transit

There is considerable debate over the relative merits of bus and rail transit (Pascall 2001; GAO 2001; Warren and Ryan 2001; Demery and Higgins 2002; Ben-Akiva and Morikawa 2002; Thompson and Matoff 2003; Hass-Klau, et al. 2003; Litman 2004a; Steer Davies Gleave 2005; Currie 2005; Vuchic 2005; NJARP 2006; LRN 2006; Vincent and Callaghan 2007; Hensher 2007). Table 39 summarizes some performance differences between various transit types. Of course, actual performance varies depending on specific design and conditions.

Table 39 Transit Performance Factors (Steer Davies Gleave, 2005, Table 3.1)

| Standard | Conventional Bus | Double-deck Bus | Articulated Bus | LRT | Two-Car Trams |
|-------------------------|------------------|-----------------|-----------------|-------|---------------|
| Length | 10m | 12m | 18m | 24.5m | 2 x 30m |
| Width | 2.5m | 2.5m | 2.5m | 2.55m | 2.65m |
| Passenger Capacity | 75 | 105 | 125 | 160 | 350 |
| Seating | 35 | 95 | 50 | 60 | 150 |
| Standing | 40 | 10 | 75 | 100 | 200 |
| Maximum Hourly Capacity | 4,500 | 6,300 | 7,500 | 9,600 | 21,000 |

Advantages of Rail

Proponents argue that rail transit provides superior service quality that attracts more discretionary users (people who have the option of driving). Rail can carry more passengers per vehicle and requires less land per peak passenger-trip, and so tends to be more cost effective than bus on high-density corridors. Bruun (2005) calculates that on a typical trunk line, above 2,000 passenger-spaces-per-hour LRT tends to become more efficient and cost effective than BRT. Voters seem more willing to support funding for rail than bus service. Rail causes less noise and air pollution than diesel buses. As described earlier, rail tends to have higher demand within its service area (Pushkarev and Zupan 1977; Henry and Litman 2006; CTS 2009a), although this may partly reflect performance factors such as service frequency, speed and station quality that can be provided by Bus Rapid Transit systems (Currie 2005). Rail tends to have much greater land use impacts – rail transit stations often serve as a catalyst for transit oriented development – which provides additional economic, social and environmental benefits (Currie 2006).

Accessibility and Mobility

When comparing bus and rail it is important to appreciate the difference between mobility and accessibility (Litman 2009a). *Mobility* refers to physical movement. *Accessibility* refers to peoples' ability to obtain desired goods, services and activities, which is affected by mobility and land use patterns. Automobiles offer users a high level of mobility, but heavy automobile traffic degrades other forms of mobility (particularly walking) and encourages dispersed land use patterns. Bus transit can provide a high level of mobility, with direct service to many destinations, but has minimal land use impacts. Rail transit provides moderate mobility and is often a catalyst for more accessible land use patterns, call *transit-oriented development*. Rail transit is therefore most attractive in terms of accessibility rather than mobility.

Advantages of Bus

High quality bus systems, called Bus Rapid Transit (BRT) can attract high ridership and stimulate transit-oriented development (Hidalgo and Carrigan 2010). Bus advocates argue that bus service is cheaper and more flexible, that buses can be designed to be nearly as fast and comfortable as rail, and that much of the preference for rail reflects prejudices rather than real advantages (Hensher 2007; Cain, Flynn, and McCourt 2009). Bus transit can serve a greater area, and so can attract greater total ridership than rail with comparable resources, particularly in areas with dispersed destinations. Some argue that rail investments (which tend to benefit higher-income people) drain funding from bus service (which tends to benefit lower-income, transit-dependent people), and so are inequitable, although this is not true if rail projects receive special funding that increases total transit budgets, and some rail lines carry large numbers of lower-income riders.

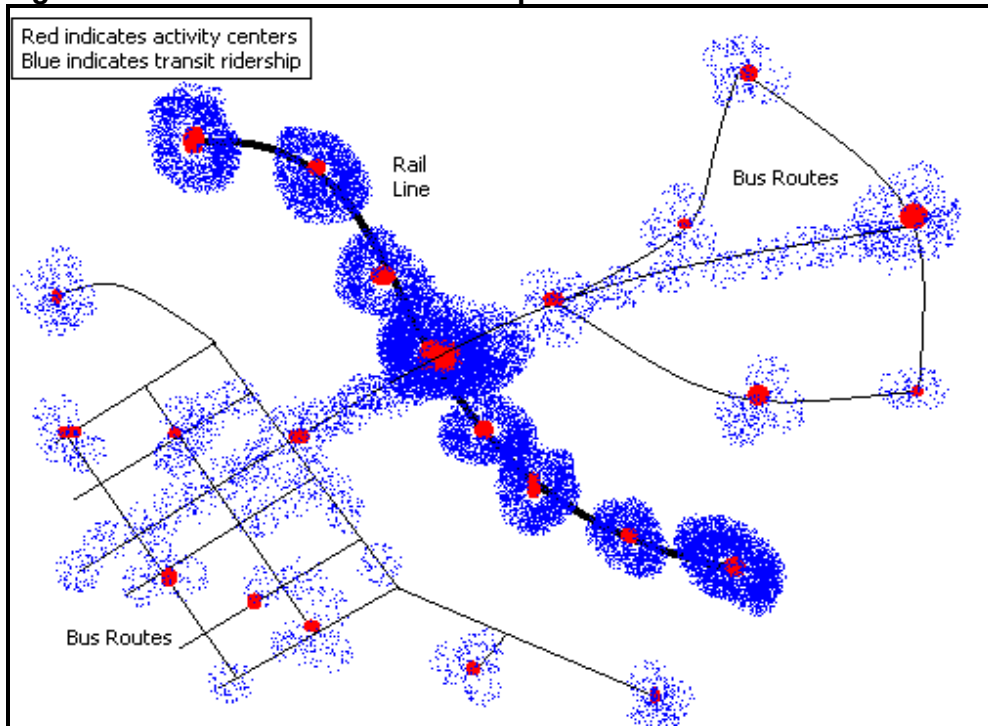
Summary of Rail Versus Bus

Key differences between bus and rail transit are summarized below. Rather than a debate which is overall superior, it is generally better to consider which is most appropriate in a particular situation. Bus is best serving areas with dispersed destinations and lower demand. Rail is best serving corridors with concentrated destinations and ridership, such as large commercial centers and urban villages (Kuby, Barranda and Upchurch 2004). Rail tends to attract more riders within an area but buses can cover more area, so overall ridership impacts depend on conditions. Both become more efficient and effective at achieving planning objectives if implemented with supportive policies that improve service quality, create more supportive land use patterns and encourage ridership.

| Bus | Light Rail |
|---|---|
| <ul style="list-style-type: none"> • Flexibility. Bus routes can change and expand when needed. For example, routes can change if a roadway is closed, or if destinations or demand changes. • Requires no special facilities. Buses can use existing roadways, and general traffic lanes can be converted into a busway. • More suitable for dispersed land use, and so can serve a greater rider catchment area. • Several routes can converge onto one busway, reducing transfers. For example, buses that start at several suburban communities can all use a busway to a city center. • Lower capital costs. • Used more by transit dependent people, so bus service improvements provide greater equity benefits. | <ul style="list-style-type: none"> • Greater demand. Rail tends to attract more discretionary riders than buses. • Greater comfort, due to larger seats with more legroom, more space per passenger, and smoother and quieter ride. • More voter support for rail than for bus improvements. • Greater maximum capacity. Rail requires less space and is more cost effective on high volume routes. • Greater travel speed and reliability, where rail transit is grade separated. • More positive land use impacts. Rail tends to be a catalyst for more accessible development patterns. • Increased property values near transit stations. • Less air and noise pollution, particularly when electric powered. • Rail stations tend to be more pleasant than bus stations, so rail is preferred where many transit vehicles congregate. |

Rail transit can only provide service to a limited number of stations. Those stations tend to stimulate more intense development, with increased density (residents, employees and business activity per acre), higher per capita transit ridership and walking trips, and lower per capita vehicle ownership and trips. Bus transit can serve more destinations, including some dispersed, suburban activity centers, but attracts fewer riders per capita, and by itself has little or no effect on land use patterns. Which will attract the most riders and be most cost effective depends on the circumstances: rail tends to attract more riders in the area it serves, but buses can directly serve more destinations over a larger area.

Figure 19 Rail And Bus Travel Impacts



This illustrates differences between rail and bus transit travel impacts. Rail provides service to a limited number of stations. Those stations can stimulate more intense development, with increased population and employment density, higher per capita transit ridership and walking trips, and lower per capita vehicle ownership and trips. Bus transit can serve more destinations, including some dispersed, suburban activity centers, but attracts fewer riders per capita, and by itself has little or no effect on land use patterns. Both types of transit can attract more riders and become more effective if implemented with supportive transport and land use policies.

Bruun (2005) found that both Light Rail Transit (LRT) and Bus Rapid Transit (BRT) are typically cheaper to operate per passenger-space-kilometer than regular buses. For lines carrying less than about 1,600 spaces-per-hour, adding capacity tends to be cheapest for BRT, while above 2,000 spaces-per-hour BRT headways become so short that traffic signal priority becomes ineffective, reducing service efficiency and increasing unit costs,

making LRT cheaper. The marginal cost of adding off-peak service is lowest for LRT, higher for BRT, and highest for regular buses.

A study by Vincent and Callaghan (2007) evaluated the Los Angeles area Metro Orange Line BRT system after one year of service, and compared it with other transit services in the region. They found that the Orange Line is exceeding ridership projections, reducing travel times, easing congestion, and attracting people out of their cars. They conclude that it performs better than rail transit services, in terms of cost efficiency and attracting new riders, while providing better travel time consistency image than busways with more limited BRT features.

The report, *Modernizing Public Transport* (Hidalgo and Carrigan 2010), summarizes information on Bus Rapid Transit (BRT) systems, based on research and interviews with planners and public officials in cities and transport agencies around the world. It reviews and synthesizes information regarding challenges experienced by transport system decision makers in three key areas: planning, implementation and operations. In order to assist urban transport planners and implementing agencies, the study also provides recommendations on avoiding or mitigating similar difficulties when introducing bus reforms in developing world cities.

Rail and bus transit systems are generally integrated, with buses providing local service and servicing more dispersed destinations, and rail providing service along the highest density corridors. Both types of transit can become more effective if implemented with supportive transport and land use policies.

Rail transit can be compared to a luxury vehicle: it costs more initially but provides higher quality service and greater long-run value. As consumers become wealthier and accustomed to higher quality goods it is reasonable that they should demand features such as more leg-room, comfortable seats, smoother and quieter ride (and therefore better ability to read, converse, and rest), and greater travel speed associated with grade-separated transit. The preference of rail over bus can be considered an expression of consumer sovereignty, that is, people's willingness to pay extra for more amenities. Analysis of qualitative factors such as rider comfort is needed to evaluate the full value of rail transit.

Strategies To Increase Transit Benefits

Simply operating transit service cannot maximize transit investment benefits. Benefits tend to increase if transit is implemented with support strategies that increase efficiency and attract riders. Examples of these support strategies are described below. More information is available in the *Online TDM Encyclopedia* (www.vtpi.org/tdm), Stanley and Hyman (2005), TranSystems (2007), CODATU (2009) and Hidalgo and Carrigan (2010).

Transit Priority

There are various ways to help transit vehicles avoid congestion delays and travel faster, including managed lanes, traffic signal preemption, special intersection design, and preferred loading and parking locations. These strategies increase operating efficiency (since transit vehicles can carry more passengers in a given period of time) and make transit more competitive with automobile travel.

Impacts: Transit priority provides direct benefits to current transit users, and will typically shift 4-30% of current automobile trips to transit or vanpools, depending on conditions. The greater the time savings, the more mode shifting is likely to occur. Pratt (1999) provides detailed discussion of the travel effects of busway and HOV facilities.

Parking Management

Parking management can be an effective way to increase transit use. Parking management includes “parking cash out” (employees who receive free parking have the option of choosing cash or a transit subsidy instead), “unbundling” (building renters only pay for the amount of parking they actually want), and more flexible parking requirements that allow developers to supply less parking where appropriate.

Travel Impacts: Parking pricing is one of the most effective ways of reducing automobile trips. Cost-based parking pricing (parking fees set to recover parking facility costs) typically increases transit ridership by 10-30%, depending on the previous level of transit ridership and the range of travel options available.

Commuter Trip Reduction Programs

Commuter Trip Reduction (CTR) programs give commuters resources and incentives to reduce their automobile trips. CTR programs typically include some of the following:

- Commuter Financial Incentives (Parking Cash Out and Transit Allowances).
- Rideshare Matching.
- Parking Management.
- Alternative Scheduling (Flextime and Compressed Work Weeks).
- Telework (for suitable activities).
- Guaranteed Ride Home.
- Walking and Cycling Encouragement.

Travel Impacts: Worksites with CTR programs that lack financial incentives typically experience 5-15% reductions in commute trips. Programs that include financial incentives (such as transit subsidies or parking cash out) can achieve 20-40% reductions.

Campus and School Transport Management Programs

Campus Transport Management programs are coordinated efforts to improve transportation options and reduce trips at colleges, universities and other campus facilities. This often includes free or significantly discounted transit passes to students and sometimes staff (called a “UPASS”).

Travel Impacts: Comprehensive campus transportation management programs can reduce automobile trips by 10-30% and increase transit ridership 30-100%.

Marketing and User Information

Transit marketing and user information includes market surveys, improved route schedules and maps, wayfinding information, and other types of information.

Travel Impacts: Given adequate resources, marketing programs can often increase use of alternative modes by 10-25% and reduce automobile use by 5-15%. About a third of the reduced automobile trips typically shift to public transit.

Nonmotorized Improvements

Nonmotorized modes (walking and cycling) are important travel modes in their own right and provide access to public transit. Nonmotorized improvements can leverage shifts to transit. There are various ways to further improve and encourage nonmotorized transport:

- Improved sidewalks, crosswalks, paths and bikelanes.
- Correcting specific roadway hazards to nonmotorized transport.
- Traffic calming to control automobile traffic in particular areas.
- Bicycle parking and storage.
- Address security concerns of pedestrians and cyclists.

Travel Impacts: In many situations inadequate nonmotorized travel conditions are a major constraint to transit travel, so nonmotorized improvements may increase transit ridership 10-50% over what would otherwise occur.

Transit Oriented Development

Transit Oriented Development (TOD) refers to communities designed to maximize access by public transit, with clustered development and good walking and cycling conditions (Cervero, et al 2004).

Travel Impacts: Residents of TODs typically reduce single-occupant vehicle commuting by 15-30%, about half of which shifts to transit. Impacts depend on specific design features, and other geographic and demographic factors.

Least Cost Planning

Current transportation planning practices are biased in various ways that favor highways and parking investments over transit (Beimborn, and Puentes, 2003; “Comprehensive Transport Planning,” VTPI, 2004). More neutral planning provides various benefits, including increased efficiency and equity.

Travel Impacts: Difficult to predict, but probably significant.

Evaluation Examples

This section uses various examples to illustrate different types of transit evaluations. A spreadsheet computer model available at www.vtpi.org/tranben.xls is used for some of these examples, based on a “typical” middle-size city, with a half-million residents who make an average of 24 transit trips annually. This analysis can be adjusted to reflect other conditions and assumptions.

Transit Improvement Economic Evaluation Model (ICF International 2009)

Most transport project economic evaluation models (such as MicroBenCost and HDM-4) are designed primarily to evaluate highway improvements and so fail to account for many of the impacts that result from mode shifts and changes in total travel activity. The study, *Benefit/Cost Analysis Of Converting A Lane For Bus Rapid Transit* describes various benefits and costs that should be considered when evaluating public transit service improvements such as converting a traffic lane into a bus lane. These include:

Benefits

Direct Benefits

- Travel time savings for transit users.
- Vehicle operation and parking cost savings to travelers who shift from auto to transit.
- Improved access to jobs and amenities to transit dependent travelers.
- Accident reductions.
- Reduced emissions.
- Reduced transit operating costs due to increased efficiencies and higher ridership.
- Benefits from reduced environmental damage.

Indirect Benefits

- Benefits from increased economic activity and/or agglomeration of businesses.
- Benefits from property development owing to transit investment.
- Growth in employment in transit service area.
- Benefits to government from increased taxes generated by new development.

Costs

Direct Costs

- Capital costs of materials and equipment.
- Delay for travelers in mixed-flow travel lanes.
- Infrastructure construction costs (including roadway improvements, bus shelters, IT).
- Capital costs for new buses.
- Operations and maintenance costs.
- Overhead expenses of business, commercial and government fleets using mixed-flow travel lanes resulting from traffic delays in mixed-flow lanes.
- Enforcement costs to prohibit use of dedicated lanes by other traffic.

Social Costs

- Costs of traffic delays during construction.
- Costs of noise pollution.
- Costs of emissions if congestion on remaining lanes of highway increases.
- Costs of travel delay to others if congestion on remaining lanes of highway increases.

Optimal Transit Fares and Subsidies (Parry and Small 2007)

Economists Ian Parry and Kenneth Small determine socially optimal fare subsidies for peak and off-peak urban rail and bus systems, based on transit system benefits and costs in metropolitan Washington (D.C.), Los Angeles, and London. Their analysis accounts for congestion, pollution, and accident externalities from automobiles and transit vehicles; scale economies in transit supply; costs of accessing and waiting for transit service as well as service crowding costs; and agency adjustment of transit frequency, vehicle size, and route network to induced changes in demand for passenger miles. The results support the efficiency case for the large fare subsidies currently applied across mode, period, and city. In almost all cases, fare subsidies of 50% or more of operating costs are welfare improving at the margin (that is, they provide net benefits to society). These results are robust to alternative assumptions and parameters.

Quantifying Public Transit Benefits (SECOR Consulting 2004)

A study by the Board of Trade of Metropolitan Montreal titled *Public Transit: A Powerful Engine For The Economic Development Of The Metropolitan Montreal Area*, evaluated the benefits of public transit. This document identifies a positive link between public transit, economic development, and quality of life. The study reveals that public transit in metropolitan Montreal generates major economic impacts, including:

- Economic benefits of \$937 million.
- Almost 13,000 jobs.
- A 45% return on investment for the provincial and federal governments.

“The economic benefits generated by public transit are not limited to the expenditures of transit authorities in the region. In 2003, for example, public transit enabled Montreal households to save almost \$600 million in travel expenses. These savings gave additional purchasing power to the households, which could then spend more on shopping, cultural outings, and recreation. This, in turn, generated double the economic benefits for the Montreal area as spending the same amount on car operating expenses – to the benefit of a host of local merchants and manufacturers,” explained Benoit Labonté, president and CEO of the Board of Trade of Metropolitan Montreal.

“Beyond its impact on reducing travel costs, public transit also boosts patronage at business and tourism centres, increases the pool of workers in industrial areas, and facilitates travel to university centres. We should also remember the vital contribution of mass transit to the success of our great sporting and cultural events,” concluded Labonté.

Urban Rail External Benefits

In 2008, the Independent Pricing and Regulatory Tribunal of New South Wales, Australia commissioned a study to determine optimal fares for the CityRail urban rail system in Sydney (Smart 2008). The study estimated the external benefits provided by the CityRail system, including reductions in roadway traffic congestion, accidents and pollution emissions, plus improved mobility and social inclusion, particularly for disadvantaged groups. It estimated that the total marginal external benefit of the rail system AU\$5.71 per passenger trip, consisting primarily of congestion reduction benefits. Based on these findings, the Tribunal decided that that, to optimize benefits, approximately 71.5% of the transit system’s revenue requirement should be funded by government subsidies.

Transit Versus Highway Improvements

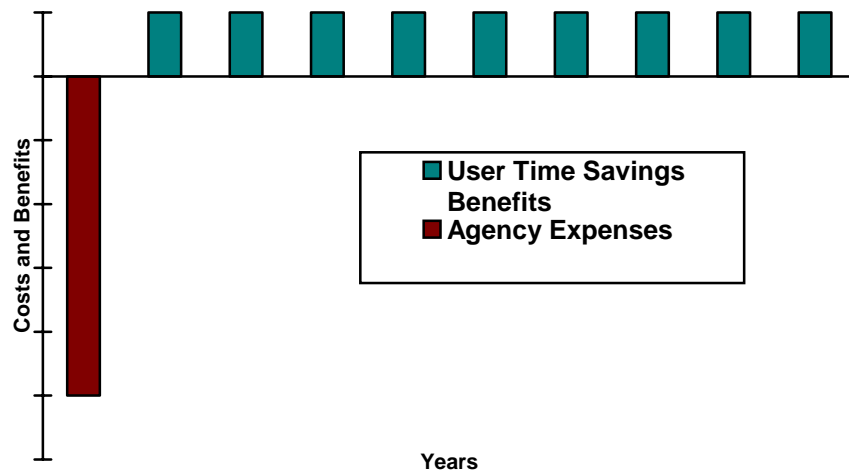
This example illustrates the effects of applying more comprehensive analysis when evaluating possible transportation improvements on a congested corridor. The “Conventional” analysis reflects standard highway evaluation practices which give no consideration to impacts such as parking cost savings and reduced surface street traffic congestion that result when people travel by transit rather than automobile. It also ignores construction traffic delays from the highway project, and the effects of generated traffic. It assumes that travelers saved only about 10¢ per mile when they reduce their vehicle use. It gives no weight to equity benefits from increased transport options for non-drivers, or strategic land use objectives in region land use plans. The conventional analysis concludes that highway capacity expansion is more cost effective than transit improvements. But a more comprehensive analysis shows the transit option actually provides greater net benefits, as illustrated in Table 40.

Table 40 Conventional and Comprehensive Planning

| Conventional – Only Considers Direct Project Costs | |
|---|----------------------|
| Light Rail | \$300 |
| Highway Expansion | \$250 |
| <i>Highway Net Benefits</i> | <i>\$50</i> |
| Comprehensive – Considers Additional Costs | |
| Parking cost savings (3,000 urban parking spaces at \$10,000 each) | \$30 |
| Surface street traffic congestion (3,000 additional vehicles traveling 6 miles per day, 300 days annually, at 20¢ per mile) | \$20 |
| Additional vehicle costs (\$500 annual savings per transit user) | \$29 |
| Highway construction delays | \$2 |
| Generated traffic (reduces highway net benefits) | Probably Substantial |
| Environmental & social benefits | Probably Substantial |
| <i>Transit Net Benefits</i> | <i>\$30+</i> |

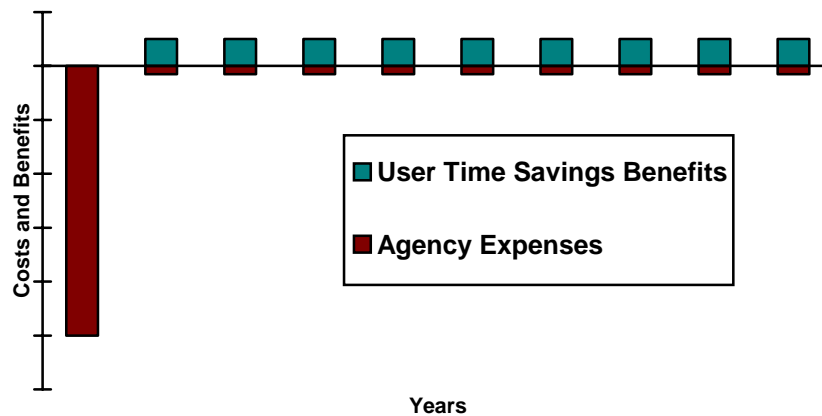
Figures 20 and 21 illustrate lifecycle cost analysis of roadway and transit investments using a conventional analysis. The graphs indicate benefits (bars above the baseline) and costs (bars below the baseline) projected ten years into the future for a highway and rail transit investment.

Figure 20 Conventional Highway Investment Analysis



This figure illustrates conventional analysis of highway project costs and benefits. (For simplicity this figure ignores discounting, which would reduce the value of future impacts.)

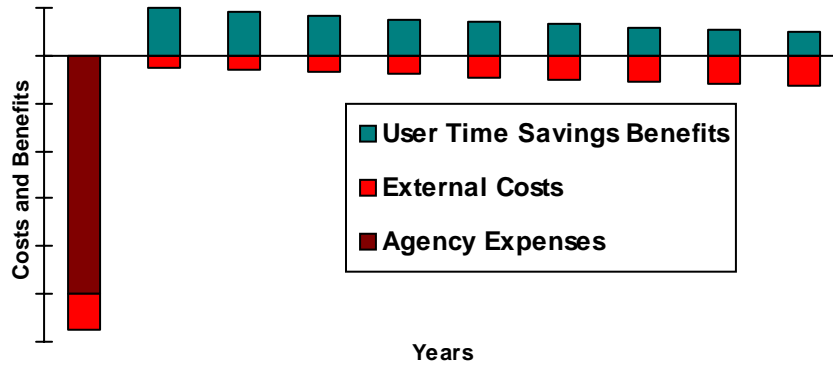
Figure 21 Conventional Transit Investment Analysis



Conventional analysis only considers direct financial public agency expenditures as costs, and congestion reduction (primarily user travel time savings) as benefits. This tends to make highway investments appear most cost effective.

More comprehensive investment analysis incorporates several other factors. It takes into account the increased congestion and declining traffic speeds that occur over time due to generated traffic. It incorporates external costs from increased automobile use, such as parking demand, surface street congestion, accidents and pollution. It accounts for transit benefits such as increased travel options for non-drivers and more efficient land use. The conventional analysis ignores many of these impacts, and so tends to skew planning decisions toward automobile-oriented improvements and away from more alternatives that involve alternative modes or management strategies.

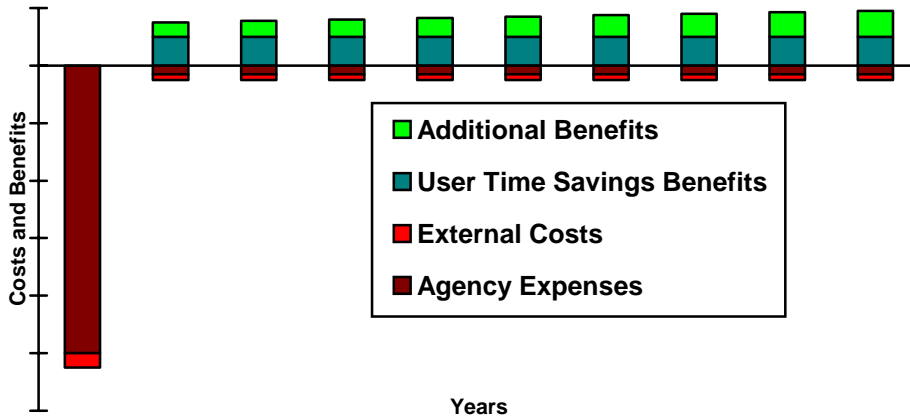
Figure 22 Comprehensive Highway Investment Analysis



This figure shows the effects of generated traffic and the external costs of the induced vehicle travel, which reduces the long-term net benefits of highway capacity expansion.

Figures 22 and 23 illustrate more comprehensive analysis of projected benefits and costs, taking into account these additional impacts. This is not to suggest that transit is always more cost effective than highway improvements. However, it shows how more comprehensive analysis can affect planning decisions.

Figure 23 Comprehensive Transit Investment Analysis



Comprehensive analysis incorporates the impacts of generated traffic, external costs, and mobility benefits provided by transit. This indicates greater costs for highway investments and greater benefits for transit investments.

More comprehensive analysis can also take into account the potential of increasing transit benefits by applying various support strategies, such as commute trip reduction programs, transit priority, parking and road pricing, transit-oriented land use development polities, and improved marketing. By increasing ridership and operating efficiency, such strategies can make transit more cost effective and competitive.

Intercity Bus Service Benefits

A study for the American Bus Association (Damuth 2008) describes, and when possible quantifies, various benefits provided by the motor coach industry, which consists of private companies that provide scheduled, charter, tour, sightseeing, airport shuttle, commuter, and special operation services. These benefits include:

- Basic mobility, particularly in rural areas not served by other public transport modes.
- Employment, tourism, and economic development.
- Affordability
- Energy conservation
- Safety

According to the study, motorcoach service covers 89% of rural residents, compared with 70% covered by air services and 42% covered by intercity rail. For 14.4 million U.S. rural residents, motorcoaches are the only available mode of intercity commercial transportation service. The motorcoach industry helps non-drivers access medical services, employees commute to work, airline passengers shuttle to and from airports, ocean cruise-line passengers shuttle to and from ports, students travel for field trips and outings, senior citizens travel to places of cultural and historical significance, and during local and national emergencies, people rely on motorcoaches to transport them to safety.

Comparing Mobility Improvements

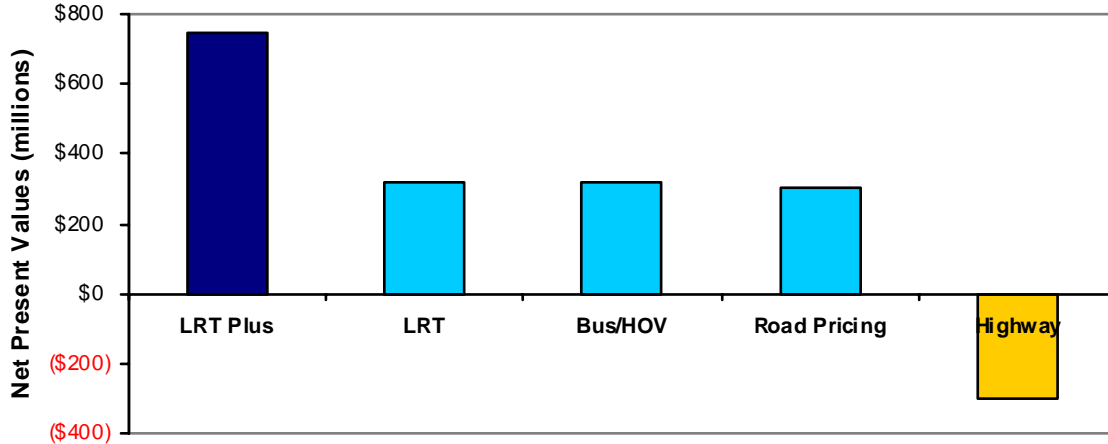
A study evaluated various options for improving transportation between the city of Victoria and various suburbs called the Western Shore (Litman, 2002). Five transportation options were considered:

- *Highway expansion* - build an additional general purpose travel lane on the main roadways between downtown Victoria and Langford Center.
- *Road pricing (tolls)* - implement variable electronic road tolls to reduce peak-period traffic volumes to optimal levels.
- *High occupancy vehicle lane (HOV)* - build an additional highway lane for buses, carpools and vanpools, plus traffic signal preemption for buses.
- *LRT Basic* - build an 18 kilometer rail system from James Bay to Langford Center, with traffic preemption, as proposed in the ND Lea report (1996).
- *LRT Plus* - build a rail system and implement the Regional Growth Strategy's smart growth policies that further support use of alternative transportation options.

These five options were evaluated using a comprehensive analysis framework that included monetized values of various consumer, economic, social and environmental impacts. The graph below shows the results. Although all five options reduce traffic congestion, their net benefits (total benefits minus total costs) vary due to other impacts. *LRT Plus*, which includes additional features that improve accessibility, increase transit ridership and support regional development objectives, ranks highest because it provides

the greatest range of overall benefits. The *Bus/HOV*, *Road Pricing* and basic *LRT* options also provide net benefits. The highway option has negative net value because it increases total vehicle traffic, which increases parking costs, downstream congestion and crashes that more than offset congestion reduction and vehicle costs savings benefits.

Figure 24 Quantitative Analysis (20-year Net Present Value)



LRT Plus ranks highest, followed by *LRT Basic*, *HOV*, *road pricing* and *highway expansion*.

Current Service

This analysis examines the value of current bus and demand response services. Table 41 summarizes the results. Because this is a medium-size city, about half of transit trips are assumed to be made by transit dependent riders, and half are assumed to be discretionary trips that substitute for automobile travel. This analysis indicates that the current transit system imposes net annual costs (costs minus fares) of about \$28 million, and benefits of about \$58 million, or about \$30 million in net annualized benefits. It also provides 773 additional region jobs compared with the same money spent on motor vehicles expenses.

Table 41 Current Transit Service Benefits

| | Bus | Demand Response | Totals |
|--|---------------|-----------------|---------------|
| Total Costs (Sum of all program costs) | \$28,627,500 | \$4,957,088 | \$33,584,588 |
| Net Costs (Costs minus fare revenues) | -\$20,627,500 | -\$3,957,088 | -\$24,584,588 |
| Benefits (Sum of benefits) | \$50,449,743 | \$7,404,562 | \$57,854,305 |
| Net Benefits (Benefits minus project costs.) | \$29,822,243 | \$3,447,474 | \$33,269,717 |
| Benefit/Cost Ratio | 1.8 | 1.5 | 1.7 |
| Regional Jobs Created | 620 | 153 | 773 |

This only includes impacts suitable for quantification. Additional benefits include equity value from improved mobility for physically, economically or socially disadvantaged people, and economic development benefits due to support for activities such as higher education and tourism. Economic benefits are particularly large from a regional perspective because much of the funding is from external sources.

Rider Incentives

Many transit systems have relatively low load factors. Buses seldom operate full. This unused capacity is an opportunity to increase benefits. Various targeted incentive and promotional programs have proven effective at increasing transit ridership, including UPass programs (bulk purchase of transit passes for college or university students), commute trip reduction programs, parking pricing and parking cash out, fare discounts, park & ride facilities, improved information services, and marketing.

This analysis evaluates the benefits of a new ridership incentive program that increases costs by 10% (\$2,000,000), requires 4% additional peak-period bus service (a 1% increase in total bus-miles), and increases ridership by 20% (2.4 million additional annual trips). For this analysis we assume that these programs include a combination of positive and negative incentives (e.g., improved service and increased parking fees), and so user benefits (mobility benefits, option value, reduced chauffeuring costs, and vehicle costs) are calculated at half their total value.

Table 42 Incremental Benefits From 20% Ridership Increase

| | Current | With Incentives | Difference |
|--|----------------|------------------------|-------------------|
| Total Costs (Sum of all program costs) | \$28,627,500 | \$30,695,650 | \$2,068,150 |
| Net Costs (Costs minus fare revenues) | -\$20,627,500 | -\$21,895,650 | -\$1,268,150 |
| Benefits (Sum of benefits) | \$50,449,743 | \$56,879,052 | \$6,429,309 |
| Net Benefits (Benefits minus project costs.) | \$29,822,243 | \$34,983,402 | \$5,161,159 |
| Benefit/Cost Ratio | 1.8 | 1.9 | 0 |
| Regional Jobs Created | 620 | 682 | 62 |

Table 42 summarizes the result, indicating that, in this case, a \$2 million incentive program increases benefits by \$6.4 million dollars. This analysis illustrates the large potential benefits that can result from incentives that encourage automobile commuters to shift to transit where there is available capacity. Programs such as this are cost effective even if some additional peak-period service must be added due to the large savings that result when urban-peak travel is reduced, reducing congestion, road and parking costs, accident risk and pollution emissions.

New Bus Route

A new bus route is proposed which is projected to cost \$500,000 in additional annualized costs, and would to attract about 1,000 daily riders, or 200,000 additional annual trips of which half would substitute for automobile travel. Table 43 shows the estimated benefits by category, totaled over a 15-year period. Mobility benefits (increased mobility by people who are transportation disadvantaged) is the largest single benefit, but efficiency benefits are also significant, including vehicle cost savings, congestion reduction and parking cost savings.

Table 43 New Bus Transit Route Benefits

| Direct Benefits | Net Present Values |
|--------------------------------------|---------------------|
| Mobility Benefits | \$3,912,864 |
| Option Value Benefits | \$167,694 |
| Route Shift Benefits | \$1,956,432 |
| Transit Service Quality Improvements | \$0 |
| Chauffeur Driver Time Savings | \$805,803 |
| Vehicle Operating Costs - Peak | \$752,083 |
| Vehicle Operating Costs - Off-peak | \$443,192 |
| Congestion - Peak | \$470,052 |
| Congestion - Off-Peak | \$36,933 |
| Roadway Costs | \$167,876 |
| Parking Costs - Peak | \$1,107,798 |
| Parking Costs - Off-Peak | \$335,388 |
| Crash Costs - Internal | \$167,876 |
| Crash Costs - External | \$134,301 |
| Pollution | \$201,451 |
| Totals | \$10,659,742 |

Table 44 summarizes the results over the 15 year period. This indicates that when all monetized impacts are considered, the project costs provide \$9.7 million dollars in direct benefits, or \$6.1 million in net benefits (benefits minus costs), a 2.7 benefit/cost ratio. It would generate about 209 additional annual jobs, including direct employment of drivers and mechanics, and multiplier effects.

Table 44 New Bus Transit Route Summary (15-year Net Present Value)

| | Impacts |
|----------------------------|--------------|
| Total Project Costs | -\$5,869,976 |
| Net Costs (Public Subsidy) | -\$3,634,053 |
| Project Benefits | \$10,659,742 |
| Net Benefits | \$7,025,689 |
| Benefit/Cost Ratio | 2.9 |
| Regional Jobs | 205 |

New Rail Route

A new rail line is being evaluated which would cost \$250,000,000 in construction expenses and \$5,000,000 in additional annual operating costs, and would to attract a projected 10,000 daily riders, or 2,200,000 additional annual trips of which almost half would substitute for automobile travel. Table 45 shows the estimated benefits by category, totaled over a 15-year period.

Table 45 New Rail Transit Route Benefits (15-year Net Present Value)

| Direct Benefits | Net Present Values |
|--------------------------------------|----------------------|
| Mobility Benefits | \$58,692,964 |
| Option Value Benefits | \$139,745 |
| Route Shift Benefits | \$11,738,593 |
| Transit Service Quality Improvements | \$22,359,224 |
| Chauffeur Driver Time Savings | \$8,058,032 |
| Vehicle Operating Costs - Peak | \$7,520,830 |
| Vehicle Operating Costs - Off-peak | \$4,431,918 |
| Congestion - Peak | \$4,700,519 |
| Congestion - Off-Peak | \$369,326 |
| Roadway Costs | \$1,678,757 |
| Parking Costs - Peak | \$11,077,979 |
| Parking Costs - Off-Peak | \$3,353,884 |
| Crash Costs - Internal | \$1,678,757 |
| Crash Costs - External | \$1,343,005 |
| Pollution | \$2,014,508 |
| Totals | \$139,158,042 |

Table 46 summarizes net value analysis. Considering just direct travel impacts the project has a negative net value of -\$139 million, and a 0.5 benefit/cost ratio, but when indirect travel impacts are considered, resulting from reductions in per capita vehicle ownership and vehicle mileage, it provides \$89 million in net benefits and has a 1.3 benefit/cost ratio. Such projects tend to provide additional economic and social benefits, including improved accessibility and reduced sprawl. It would generate about 2,050 additional annual jobs from direct employment of drivers and mechanics, and multiplier effects.

Table 46 New Rail Transit Route Summary (15-year Net Present Value)

| | Impacts |
|--|----------------|
| Total Project Costs | -\$299,802,725 |
| Net Costs (Public Subsidy) | -\$277,443,500 |
| Direct Project Benefits | \$139,158,042 |
| Direct Net Benefits | -\$138,285,458 |
| Direct Benefit/Cost Ratio | 0.5 |
| Indirect Project Benefits | \$226,949,758 |
| Direct and Indirect Project Benefits | \$366,107,800 |
| Direct and Indirect Net Benefits | \$88,664,300 |
| Direct and Indirect Benefit/Cost Ratio | 1.3 |
| Regional Jobs | 2,050 |

Transit Oriented Development

A transit oriented development is proposed which will house 1,000 residents. It will incur incremental construction costs of \$5 million (above standard developing costs), and \$500,000 annual additional operating costs for improved walking and cycling facilities and transit shelters, and small increases in transit service operating costs. Comparisons with other similar developments indicates that this can reduce average annual automobile travel from 12,500 to 10,000 vehicle-miles per resident, a total reduction of 2,500,000 annual vehicle-miles, and increase transit ridership by an average of 20 trips annually per resident, or 20,000 additional trips. It will also increase walking, which provides health benefits, although this is not quantified.

Table 47 summarizes the results. Because this improves transportation options for non-drivers (including both walking and transit) it provides a variety of mobility benefits, and by reducing per capita automobile travel it provides efficiency benefits, including vehicle cost savings to residents, and reductions in the congestion costs, parking costs, accident risk and pollution emissions they impose on others. The results are large total potential benefits.

Table 47 Transit Oriented Development (15-year Net Present Value)

| | Impacts |
|--|----------------|
| Capital Investments | \$5,000,000 |
| Annual Costs | \$500,000 |
| Annual Ridership Increase | 20,000 |
| Project Costs (NPV) | -\$9,922,392 |
| Net Costs (Net Additional Fares) | -\$9,698,799 |
| Direct Project Benefits | \$121,983,774 |
| Direct Net Benefits | \$112,284,974 |
| Direct Benefit/Cost Ratio | 12.6 |
| Indirect Project Benefits | \$440,868,927 |
| Direct and Indirect Project Benefits | \$562,852,701 |
| Direct and Indirect Net Benefits | \$553,153,901 |
| Direct and Indirect Benefit/Cost Ratio | 58.0 |
| Regional Jobs Created | 720 |

Strategic Urban Transport Assessment

In the article, “New Approaches to Strategic Urban Transport Assessment,” Hale (2011) argues that conventional transport project assessment primarily reflects the incremental impacts of individual projects, and so fails to account for broader, strategic planning objectives and long-term impacts. He argues that more comprehensive impact analysis is particularly important for evaluating walking, cycling and public transit project benefits. He emphasizes the need for a broader indicator set for more comprehensive evaluation of metropolitan region transport outcomes related to society, environment and economy, as summarized in Table 48.

Table 48 Comprehensive Evaluation Metrics for Consideration (Hale 2011)

| Category | Performance Indicators | |
|--|---|--|
| 1. Metropolitan multimodal travel and transport characteristics | Mode share Sustainable mode use (walking, cycling and public transport) Vehicle km per capita Household transport expenditures Daily commute time Mode share splits for journey types | Trip generation rates Transport capital investment Per capita vehicle ownership Fuel and annual car ownership taxes Average travel speeds by mode (transit/car) Length dedicated protected bike paths |
| 2. Mass transit system indicators and metrics | Operating ratio (expenses to revenues) System capacity System patronage Rail system length System networking Peak/off-peak ratio Cost per passenger served Average peak period passenger loadings Rail station access mode splits | Annual capital investment Cost per passenger km Standard service frequencies Operating hours/span Annual maintenance expenditure Provision of real time information Fleet maturity Provision of regional smart card |
| 3. Land use | Urban density Regional population Portion of population within 800m of transit Suburbanisation | Location efficiency Housing stress (proportion of households with housing costs that exceed 30% of household budgets). Transit real estate strategy |
| 4. Transit accessibility to key amenities | CBD access Higher education access | Public health access |
| 5. Qualitatively-oriented review categories | Multi-destination network? Transit investment linked to local land use planning changes? Fully-developed TOD policy framework? | Number of proposed TOD locations Travel Demand Management (TDM) Bike and pedestrian network quality |
| 6. Analyses particular to the corridor, sub-regional and precinct scales | Transit service-levels Transit usage Pedestrian and cycling infrastructure Walking and cycling performance Station access mode splits | Jobs/housing balance Residents/jobs within station catchment Project and precinct-level densities Car ownership Multi-modality |
| 7. Transit project and investment economics | BCR (benefit cost ratio) Net Present Value (NPV) | Full identification and monetisation of sustainable transport benefits |

Hale (2011) proposed these regional transport performance indicators.

Quantitative Analysis

Not all benefits are suitable for monetization. These programs can also be evaluated qualitatively, in terms of their ability to support various objectives, as illustrated in Table 49. To apply this methodology in a particular situation, a committee of stakeholders assigns ratings for each option based on their judgment to reflect community values. This approach can help identify strategies that are particularly effective at supporting community values and objectives.

Table 49 New Transit Qualitative Analysis

| Category | Existing Service | Incentives | New Bus Route | New Rail Route | TOD |
|-----------------------------|------------------|------------|---------------|----------------|-----------|
| Existing Users | | | | | |
| Price Changes | 0 | 4 | 0 | 0 | 0 |
| Service Quality | 0 | 4 | 3 | 5 | 0 |
| Mobility Benefits | | | | | |
| User Benefits | 3 | 4 | 3 | 4 | 3 |
| Public Services | 3 | 1 | 3 | 3 | 3 |
| Equity | 3 | 4 | 3 | 3 | 3 |
| Option Value | 3 | 0 | 3 | 4 | 3 |
| Efficiency Benefits | | | | | |
| Vehicle Costs | 3 | 0 | 3 | 3 | 3 |
| Chauffeuring | 3 | 1 | 3 | 3 | 3 |
| Vehicle Congestion | 3 | 5 | 3 | 3 | 2 |
| Pedestrian Congestion | 3 | 4 | 3 | 3 | 5 |
| Parking Costs | 3 | 5 | 3 | 3 | 3 |
| Safety, Health and Security | 3 | 3 | 3 | 3 | 4 |
| Roadway Costs | 0 | 0 | 0 | 3 | 0 |
| Energy and Emissions | 3 | 3 | 3 | 3 | 3 |
| Travel Time | 0 | 0 | 0 | 3 | 0 |
| Land Use | | | | | |
| Transportation Land | 1 | 3 | 1 | 4 | 4 |
| Land Use Objectives | 1 | 3 | 1 | 5 | 5 |
| Economic Development | | | | | |
| Direct Expenditures | 2 | 0 | 3 | 4 | 1 |
| Consumer Expenditures | 2 | 3 | 3 | 4 | 3 |
| Land Use Efficiencies | 1 | 3 | 1 | 5 | 5 |
| Productivity Gains | 2 | 4 | 2 | 4 | 3 |
| Strategic Development | 1 | 3 | 1 | 5 | 3 |
| Transit Efficiencies | 2 | 3 | 2 | 3 | 3 |
| <i>Totals</i> | <i>45</i> | <i>60</i> | <i>50</i> | <i>80</i> | <i>62</i> |

Conclusions

How transport is evaluated can affect the perceived value of public transit. Different evaluation methods give very different conclusions concerning the value of a particular service or improvement. The selection of evaluation method is not simply a matter of opinion or preference. Comprehensive evaluation is essential for producing accurate results. Some important factors are described below.

- Evaluation that ignores parking and vehicle cost savings that result when consumers shift from driving to transit tends to undervalue transit and favor automobile investments.
- Some methods of measuring traffic congestion (such as roadway level-of-service, travel time index and average traffic speeds) only consider impacts on motorists, ignoring congestion cost reductions to people who shift from automobile to grade-separated transit modes.
- Increased highway capacity tends to increase traffic volumes on surface streets, increasing “downstream” traffic congestion. Shifting travel to transit tends to reduce such impacts.
- Many people find riding quality transit (convenient, comfortable and safe) less stressful than driving in congestion. Evaluation that ignores this factor tends to undervalue transit.
- Some transit improvements increase transit travel speed, convenience and comfort, providing benefits to both existing transit users and those who shift mode in response to these improvements. Evaluation that ignores any of these benefits tends to undervalue transit.
- There are many possible ways to evaluate the value of transit in a community. Analysis that considers the portion of total mobility by transit tends to favor automobile solutions. Marginal impact analysis that considers transit’s ability to address specific problems (traffic and parking congestion, mobility for non-drivers) tends to favor transit-oriented solutions.
- There are many possible ways of measuring the transit-dependent population in a community. A narrow perspective only considers residents who live in zero-vehicle household. A more comprehensive perspective considers anybody who uses transit occasionally (such as during the last two months), or who has a frequent transit user in their household.
- Rail transit tends to encourage urban infill and is often a catalyst for more walkable neighborhoods, while urban roadway expansion tends to stimulate sprawl. Evaluation that considers land use planning objectives tends to place a greater value on rail transit. Evaluation that ignores these factors tends to favor highway investments.
- Highway capacity expansion tends to reduce congestion during the short term, but this benefit declines over time, and the resulting generated traffic can increase other costs such as downstream congestion, accidents and pollution emissions. Transit benefits tend to be smaller in the short term, but increase over time. As a result, evaluation that focuses on short-term impacts tends to favor highway expansion, while those that take a longer-term perspective tend to favor transit improvements.
- Transit improvements tend to improve mobility for non-drivers, particularly where transit provides a catalyst for more walkable neighborhoods. As a result, evaluation that considers equity objectives tends to favor transit over highway improvements, particularly comprehensive programs that include transit-oriented development.
- Transit service and ridership tend to increase if transit is implemented with various support strategies. Evaluation that ignores these strategies will tend to undervalue the full potential benefits of a comprehensive transit improvement program.

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Organizations

American Public Transit Association (www.apta.com) provides extensive information on public transit issues.

Association for Commuter Transportation (<http://tmi.cob.fsu.edu/act/act.htm>) is a non-profit organization supporting TDM programs.

Bus Rapid Transit Website (www.fta.dot.gov/brt) provides information on various strategies to improve bus transit service performance.

Bus Partnership Forum

(www.dft.gov.uk/stellent/groups/dft_localtrans/documents/divisionhomepage/032414.hcsp), by the UK Department for Transport, includes extensive information on ways of improving local bus service quality.

Canadian Urban Transit Association (www.cutaactu.on.ca) the voice of the Canadian transit industry, and provides a variety of information and resources.

Center for Urban Transportation Research (<http://cutr.eng.usf.edu>) provides TDM materials and classes and publishes *TMA Clearinghouse Quarterly*.

Center for Transportation Excellence (www.cfte.org) provide research materials, strategies and other forms of support on the benefits of public transportation.

Commuter Choice Program (www.epa.gov/oms/traq) provides information, materials and incentives for developing employee commute trip reduction programs.

Commuter Check (www.commutercheck.com) works with transit agencies to provide transit vouchers as tax exempt employee benefit.

Economic Development Research Group (www.edrgroup.com) provides information on economic evaluation methods, including studies of the economic impacts of transit projects.

Federal Transit Administration (www.fta.dot.gov) provides a variety of resources for transit planning.

International Union of Public Transport (www.uitp.com) is an international organization that supports public transit.

Schaller Consulting (www.schallerconsult.com) offers various information for transit planning and evaluation.

Transit-Focused Development (www.peak.org/~jbs) provides information on transit oriented community design.

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