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Evaluation of A Marketing Strategy Based on The Concept of Virtual Energy Audit. Goutham Kumar Reddy Challa

Problem Report submitted

to the Benjamin M. Statler College of Engineering and Mineral Resources

at West Virginia University

in partial fulfillment of the requirements for the degree of

Master of Science in

Industrial Engineering

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2019

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ABSTRACT

Evaluation of A Marketing Strategy Based on The Concept of Virtual Energy Audit.

Goutham Kumar Reddy Challa

With the growing world population and efforts to bring better energy access to the people, energy needs of the world are expected to grow in the coming years. Given the limited availability of non-renewable resources, there has been a mounting consensus among the users and the stakeholders to utilize the available energy in the most efficient way by implementing various methods like use of advanced technologies, source reduction, behavioral changes, etc.

Energy efficiency in general is considered as a win-win scenario for all the users and/or stakeholders involved as it not only lowers the base load for power generating companies, but it also helps in reducing costs to the customers, emission of greenhouse gases and dependence on the fossil fuels. Energy audit by qualified professionals is a first logical step towards improving energy efficiency. Traditional methods to market energy audit include providing a leaflet or by word of mouth. However, such methods are often generic and ambiguous, and are not specific to the business/facility involved. In this study, the objective was to evaluate effectiveness of a virtual energy audit tool as a marketing strategy in comparison to the traditional leaflet-based marketing approach.

We identified the potential Energy Conservation Measures (ECM) and used a virtual energy audit tool to estimate the cost and energy savings for facilities based on publicly available data. The estimated savings were used as a selling point to market the energy audits. A survey study was conducted using a sample size of 200. Results of the survey study were inconclusive due to low response rate (~10%). However, some trends were observed indicating that virtual energy audit may positively influence facility's decision to request an energy audit.

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Table of Contents

1	Inti	oduction	1
	1.1	World Energy Consumption	1
	1.2	Alternate forms of energy	1
	1.3	Energy Efficiency	2
	1.4	Energy Audit	3
	1.5	Virtual Energy Audit	4
2	Stu	dy Rationale	6
	2.1	Advantages of Energy Efficiency	6
	2.2	Energy Efficiency Gap	6
	2.3	Objective	7
3	Me	thods	9
	3.1	Virtual Energy Audit Tool	9
	3.1.	1 Commercial Virtual Energy Audit Tool	10
	3.1.	2 Industrial Virtual Energy Audit Tool	38
	3.2	Survey Methodology	54
4	Res	sults and Discussion	62
	4.1	Survey Results	62

4.2	Survey Response Analysis	65
4.3	Discussion and Conclusion	68
Refere	nces	71
Appen	dix	76

Table of Figures

Figure 1.1: World Energy Consumption in Mtoe by Source [1]	2
Figure 3.1: U.S. Energy Consumption by End Use Sector [15]	9
Figure 3.2: U.S. Commercial Buildings Energy Consumption by End Use [17]	10
Figure 3.3: LMC Lighting Technology Classification [18]	14
Figure 3.4: GUI for the commercial Virtual Energy Audit program	32
Figure 3.5: Output provided by the commercial Virtual Energy Audit program.	33
Figure 3.6: ARC Codes Format on IAC Website [27]	43
Figure 3.7: Data Model for Industrial Virtual Audit tool	45
Figure 3.8: Industrial Virtual Energy Audit Tool Inputs	52
Figure 3.9: Industrial Virtual Energy Audit Tool Output	53
Figure 3.10: Locations Covered by the Survey	59
Figure 3.11: Traditional Brochure	60
Figure 3.12: Virtual Brochure	61
Figure 4.1: Survey Responses to Q1	63
Figure 4.2:Survey Responses to Q2	63
Figure 4.3:Survey Responses to Q3	64
Figure 4.4: Survey Responses to Q4	65
Figure 4.5:Survey Responses After Reading the Brochure.	66

Table of Tables

Table 3.1: User Inputs and Model Outputs	11
Table 3.2: Commercial Business Type	11
Table 3.3: Estimation of CEU for Lighting	15
Table 3.4: Lighting Technology Distribution by Commercial Building Type in 2015 [18]	16
Table 3.5: Lighting Electricity Use by Commercial Buildings in 2015 [18]	17
Table 3.6: Total floorspace and lit floorspace by lighting type and Commercial Building Type	[19]
	17
Table 3.7: Average Lighting Wattage by Commercial Building Type in 2015 [18]	18
Table 3.8: Energy Intensity by the End Use by Climate Region [23], [24]	24
Table 3.9: Natural gas consumption and conditional energy intensities (Btu) by end use [24].	29
Table 3.10: Natural gas consumption intensities by Climate Region [25]	29
Table 3.11: Electricity Consumption Intensities by Commercial Building Type [26]	31
Table 3.12: Energy Cost Savings for a Commercial Facility	32
Table 3.13: User Inputs and Model Outputs	38
Table 3.14: Sample IAC Database Assessment Recommendation Code (ARC) sy	stem
Classification	43
Table 3.15: Energy Cost Savings for an Industrial Facility	51
Table 3.16: Two Types of Packages Used for Conducting Survey Study	54
Table 3.17: Comparison of Leaflet Methods and Virtual method Mail Packet	57
Table 3.18: Distribution of Surveys by Marketing Method and Business Type	58
Table 4.1: Survey Reponses of Participants who have Answered No for Q3	67

1 Introduction

1.1 World Energy Consumption

In 2017, world has consumed 13,511 Million tons oil equivalent (Mtoe) of energy which is 16.59% more in comparison to consumption of 11,588 Mtoe in 2007 [1]. With the growing world population, development activities and efforts to bring better energy access to the people around the world, energy needs of the world are expected to grow in the coming years. As energy is considered a critical strategic and security component for a country, countries around the world have started looking for alternate forms of energy.

1.2 Alternate forms of energy

Primary source of energy in the world currently is fossil fuels. Nearly, 85.18% of total world energy in 2017 has come from non-renewable sources like coal, oil and natural gas [1]. Given the limited availability of these non-renewable resources, and the growing need for energy across the world, alternate forms of energy sources like Solar, Wind, Geo-thermal etc. have gained traction.

Apart from looking for alternate energy sources, utilizing the available energy in the most efficient way i.e. to get more output from a given input by various methods like advanced technologies, source reduction, behavioral changes etc., has also been adopted as an important strategy to overcome the current energy resources scarcity. The International Energy Agency (IEA) in its new policy scenario estimates that the developing economies would push up global energy demand by more than a quarter by 2040 in comparison to 2017. If it were not for continued improvements in energy efficiency and their implementation, global energy demand would be around twice as large by 2040 compared to 2017 [2]. The U.S public policy at state and federal level are also encouraging

energy efficiency by adopting legislations like Michigan Senate Bill 438 (2016), Maryland House Bill 514 and Senate Bill 184 (2017) etc., at state level [3] and, The Energy Policy Act of 2005 [4], The Energy Independence and Security Act of 2007 (H.R.6) [4] etc., at federal level.

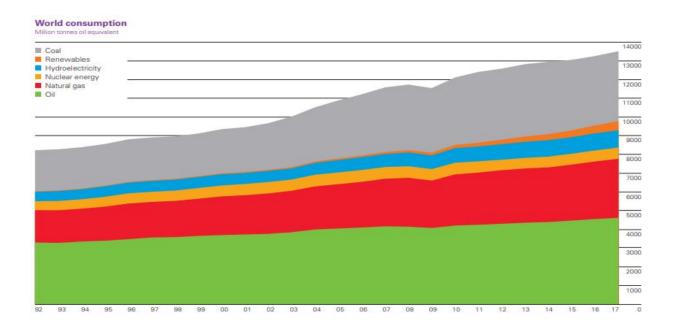


Figure 1.1: World Energy Consumption in Mtoe by Source [1]

1.3 Energy Efficiency

Efficiency in simple terms is defined as the ratio of output to input. Energy efficiency can be defined as to get more energy output with the given energy input. For example, to produce 2,000 lumens, a Light Emitting Diode (LED) bulb may consume 10 watts, whereas a florescent bulb may consume 25 watts. So, LED is considered as energy efficient when compared to a florescent bulb. Energy conservation can be defined as conserving energy by changing occupant/operator behaviors, methods of operation etc. Switching off a light bulb, HVAC temperature setback can be examples of behavioral change. Operating a boiler at a stoichiometrically optimal Air to Fuel ratio to avoid excess fuel burning can be an example of operation methodology. It should be noted

that throughout this study terms energy efficiency and energy conservation measures are used interchangeably.

1.4 Energy Audit

For a business or a facility to operate efficiently in terms energy, the best way is to understand the energy profile and energy foot print of the facility to identify any opportunities for saving energy. One of the ways this can be done is to do an energy audit of the facility. American Council for Energy-Efficient Economy (ACEEE) defines energy audit as a thorough accounting of the energy use of a building or a facility [5].

A traditional energy audit is performed by visiting the facility to understand the nature of processes, energy consumption equipment, etc. and spending time ranging from few hours to few days to understand operations and collect data depending on the level of the energy audit to recommend energy conservation measures. Traditional energy audits are time consuming and requires active participation from the facility personnel, sometimes in order to collect the data facilities operations may have to be interrupted. The American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE) categories energy audits in to three levels, Level I, Level II and Level III.

ASHRAE level I audit is the basic of all three types of energy audits. Level I audit is a simple walk through energy audit which aims to understand energy consumption of the facility and identify the low hanging energy conservation measures present at the facility.

ASHRAE level II energy audit is defined as an engineering analysis audit which aims to identify no-cost and low-cost opportunities, and provide Energy Conservation Measures in line with the

facilities' financial plans, level II audits include an in-depth analysis of energy costs, energy usage and building characteristics and a more refined survey of how energy is used in the facility [6].

ASHRAE level III energy audit is referred as an investment grade energy audit which aims to provide solid recommendations and financial analysis for major capital investments. In addition to Level I and Level II activities, Level III audits include monitoring, data collection and engineering analysis [6].

1.5 Virtual Energy Audit

With growth of technology, advent of novel sensors, wireless connectivity and the availability of computing power many things have become "online" or "virtual", ranging from shopping to experiencing the adventure sports, energy audits are no exception.

A virtual energy audit is a method to recommend energy conservation measures without physically visiting the location but just by analyzing the electrical interval data, gas bills, address of the building etc. [7]. Virtual energy audit techniques have also been used to analyze the publicly available large scale datasets to predict residential energy consumption, energy efficiency parameters and savings potential, and to develop effective energy efficiency strategies for utilities and policy makers [8].

There are many energy tools developed by various agencies like Department of Energy (D.O.E), Environmental Protection Agency (E.P.A) etc., to help with developing energy profile and benchmarking of industrial and commercial facilities. Energy Performance Indicator Tool (EnPI), Energy Footprint Tool, Plant Energy Profiler, Scout etc. are few examples.

The Energy Performance Indicator Tool (EnPI) is a regression analysis-based tool developed by U.S. Department of Energy's Advanced Manufacturing Office (AMO) to help commercial and

industrial facilities to help establish a normalized energy consumption baseline taking into account numerous variables like weather, production etc. [9]. EnPI tool requires monthly energy consumption data of the facility as input.

Energy Footprint Tool developed by the U.S. Department of Energy helps facilities to track their energy consumption, factors related to energy use, and significant energy end-uses [10]. The Plant Energy Profiler (PEP) tool is provided by the U.S. Department of Energy to help industrial plants identify potential energy and cost savings. PEP determines the potential savings present at an industrial facility for various energy systems by asking a series of questions about the setup, operating parameters, and maintenance methods which are specific to the facility [11].

Scout is a software program developed by D.O.E. to help estimate the impacts of various energy conservation measures (ECMs) in the U.S. residential and commercial building sectors [12]. Tools like energy star portfolio manager were developed to assist with the energy benchmarking of commercial and residential facilities.

For the purposes of this study, Virtual Energy Audit is defined as a tool that can remotely estimate potential energy and dollar saving opportunities for a facility, i.e., without physically visiting the location.

2 Study Rationale

2.1 Advantages of Energy Efficiency

Energy efficiency in general is considered as a win-win scenario for all the stakeholders involved as it would lower base load for power generating companies and helps to circumvent building new power plants, helps in reducing the energy costs for the customers, reduces dependence on fossil fuels, thereby reducing greenhouse gases.

Energy efficiency helps the facility to reduces their energy footprint, thereby reducing its carbon footprint. Reducing energy consumption sometimes leads to help facilities attain Energy Star[®] or the LEED certifications helping businesses to build an image of a "green" or an environmentally conscious business, which, these days is seen as a positive factor for a business in the eyes of the customers.

Apart from the environmental benefits, energy efficiency provides economic and productivity benefits. Energy efficiency reduces the energy costs thereby reducing the operating costs for business, and energy efficient equipment often uses latest technologies and therefore offer more reliability, reduced downtime and maintenance, and longer equipment life. Energy efficiency investments generally offer attractive rate of return and good payback on investment. Energy efficiency investments in the industrial sector had an average payback period of around one year [13] [14].

2.2 Energy Efficiency Gap

As noted, despite of the economic and environmental benefits, the market penetration of energy efficiency strategies is on the lower side. The slow diffusion of the energy efficiency is described

in the literature by various names like energy paradox, energy efficiency gap, energy efficiency paradox etc.

Energy paradox is defined as the gradual diffusion of apparently cost-effective energy efficient technologies in to the market [15]. Energy Efficiency gap is defined as the gap between the current energy use and the optimal energy use [16]. Energy efficiency paradox (or energy efficiency gap) is defined as, "although energy conservation and efficiency seem to present clear economic and environmental advantages, the level of investment in them does not reach the levels which would correspond to such benefits" [17].

Reasons for slow adaption of energy efficiency in the residential sector have found theoretical evidence pointing to operational cost, product pricing, product variety in the market, effectiveness of investments etc. among possible causes [18]. One more important factor contributing to the energy efficiency gap might be the imperfect information regarding potential investment opportunities available – meaning people or managements often times do not realize the potential of the energy efficiency investment opportunities present at their facility [19].

A paper analyzing the Industrial Assessment Center database found that, managers at industrial facilities miss out on many profitable energy saving opportunities and the "returns for the unrealized opportunities (i.e. energy conservation measures) are higher than one of the most expensive sources of funds available to managers" [14].

2.3 Objective

From the literature we have seen that the energy efficiency penetration in the US is not at the levels it should have been. Working at the Industrial Assessment Center and interacting with the local commercial and industrial facilities, we have experienced that the customers are unwilling to pay

a small amount of fee to get an energy audit of the facility, though the monetary and environmental benefits of the energy audit generally outweigh the cost of the energy audit. It is our understanding that the facilities often do not realize the potential of the energy and cost savings opportunities that can result from an energy audit. One of the reasons for this can be the way in which the energy audit is marketed to the customer.

Traditionally an energy audit is marketed by providing a leaflet or by word of mouth explaining the benefits of the energy efficiency, which often times are generic and ambiguous, and are not specific to the type of the business or the facility. In this study, we first try to identify the potential Energy Conservation Measures (ECM) and use a virtual energy audit tool to estimate the cost and energy savings for a commercial or an industrial facility based on the publicly available data like the type of the business, operating hours, location etc., and use this estimated savings as a selling point to market the energy audit. The objective is to see whether utilizing the results from a virtual energy audit tool as a marketing strategy will be any effective in comparison to the traditional marketing approach to encourage businesses to get an energy audit done.

3 Methods

The objective of this study was achieved by using a three-step approach. First, to build a virtual energy audit tool to estimate the potential energy and dollar savings for a given facility. Second, to use the results from the virtual energy audit tool as marketing strategy to encourage businesses to get an energy audit done. Third, to compare virtual energy audit marketing strategy with traditional marketing strategy, i.e., to use a generalized brochure to encourage facility to get an audit done.

3.1 Virtual Energy Audit Tool

Commercial and Industrial sectors are the primary focus of this study. In 2017, U.S. commercial and industrial sectors have consumed 32% and 18% of the total energy, respectively and contributed to the half of the energy consumption.

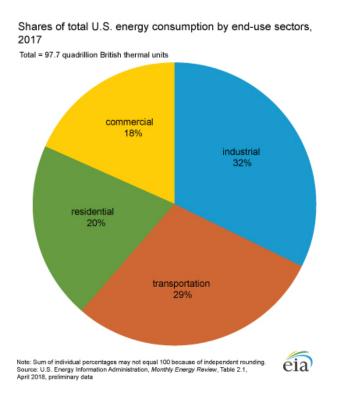
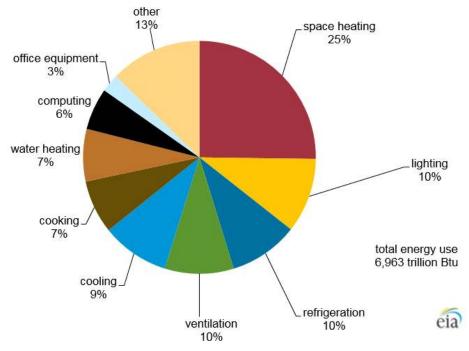


Figure 3.1: U.S. Energy Consumption by End Use Sector [20]

3.1.1 Commercial Virtual Energy Audit Tool

Commercial is defined as, "any building that is neither residential (used as a dwelling for one or more households), manufacturing/industrial (used for processing or procurement of goods, merchandise raw materials or food), nor agricultural (used for the production, processing, sale, storage, or housing of agricultural products, including livestock). At least 50 percent of the floorspace must be used for purposes other than these."[21]

Lighting, HVAC (Heating, Ventilation, and Air Conditioning), and hot water heaters are the three major energy systems that were considered for developing energy conservation measures. These three energy systems were considered because they are the most common energy systems present across various businesses and were the major energy consuming equipment's in the commercial buildings.



U.S. Energy Information Administration, 2012 Commercial Buildings Energy Consumption Survey.

Figure 3.2: U.S. Commercial Buildings Energy Consumption by End Use [22]

3.1.1.1 User Inputs and Model Outputs

Table 3.1: User Inputs and Model Outputs

User Inputs	Model Outputs
o Commercial Business Type	Estimated current and proposed annual energy
o Area (in Square foot)	costs and, possible energy conservation
o Annual Operating Hours	recommendations along with estimated annual
o Zip Code	cost savings for the following energy systems.
	• Lighting
	• HVAC
	Hot Water Heater

Commercial Business Type:

Commercial business type is the one of the inputs for the commercial virtual energy audit tool, with various options to select from as shown in Table 3.2. For detailed definitions of the businesses listed in Table 3.2 please see please see Appendix A-1.

Table 3.2: Commercial Business Type

Education	Office	Service
Food sales	Public assembly	Warehouse and storage
Food service	Public order and safety	Other
Health care	Religious worship	
Lodging	Retail (other than mall)	

Area:

Area is defined as, "all the area enclosed by the exterior walls of a building, both finished and

unfinished, including indoor parking facilities, basements, hallways, lobbies, stairways, and

elevator shafts"[21]. Area must be entered in square foot.

Annual Operating Hours:

Annual operating hours are defined as the total no. of hours the facility is doing its primary

operation, excluding any periods of maintenance, when the facility is not occupied etc.

Zip Code:

Zip or postal code of the area in which the facility is operating.

3.1.1.2 Energy Systems:

Once the user has provided the required inputs, the model estimates the values for annual energy

and dollar values for existing and proposed scenarios.

Energy systems considered for developing energy conservation measures are

Lighting

o Heating, Ventilation, and Air Conditioning (HVAC)

Hot Water Heaters

As an example, an imaginative facility with following characteristics is considered throughout this

section:

o Commercial Business Type: Food Service

o Area (in Sq. Ft) : 5,000 Sq. Ft.

o Annual Operating Hours : 3,060 hrs/year

12

o Zip Code : 26505

3.1.1.2.1 Lighting:

Lighting is the most common type of energy systems which is present almost in all facilities irrespective of the type of business, and good light is a pre-requisite for creating a functional environment. Lighting is the second largest consumer of energy in the commercial buildings contributing 10% of the total energy consumption [22]. 2015 U.S. Lighting Market Characterization (LMC) survey by the Department of Energy estimates that the 40% of the total lighting electricity is consumed by the commercial sector [23].

Light can be produced from energy in many ways, early humans have used fire, candles, gas lamps etc. as the source of light. One of the early technologies to produce light with electricity was incandescent bulb. Incandescent bulb produces light through means of a heated element powered by electricity. As technology and science have progressed, ways of producing light have become more versatile and better. Most common lighting technologies that we see in everyday life are florescent lamps, high intensity discharge lamps, metal halides, light emitting diodes (LED) etc. For the purpose of this study it is assumed that the lighting in a given facility is powered by electricity.

2015 U.S. Lighting Market Characterization Survey provides good estimates to understand the current state of lighting technologies and the penetration of these technologies and their adaption in the U.S. market. LMC also provides the energy use estimates and provides detailed inventory of different lighting technologies by different sectors and sub sectors. As this section deals with only commercial sector, so only those sections of the report which are relevant to this section are

considered and presented from LMC. For different types of lighting technology classifications in the LMC refer to Figure 3.3.

To make it consistent across various data sets required for building the tool, few modifications have been made to the sub sectors of the LMC survey. Sub sector Offices (Non-medical) is renamed as office. Sub sectors Health care – Inpatient and Health care – outpatient are combined as Health care, and the average of the values of two sub sectors is taken to get the estimates for the newly created entry i.e. Health Care.

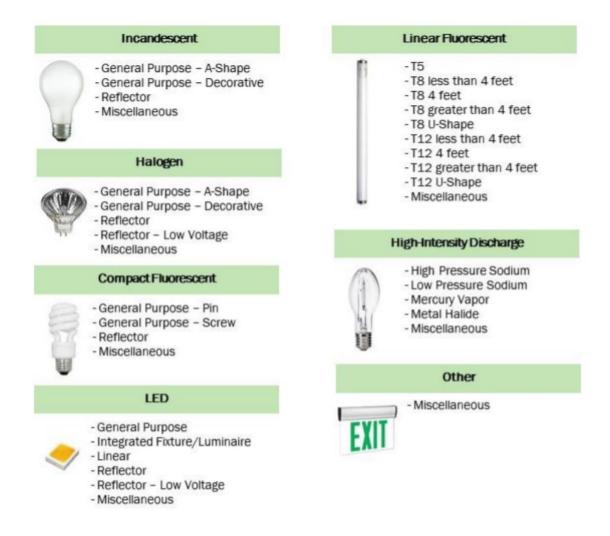


Figure 3.3: LMC Lighting Technology Classification [23]

Current lighting energy usage (CEU_L) for a given facility is estimated as

 $CEU_L = A_L \times B_L \times C_L \times D_L \times E_L \times F_L$

Where,

 A_L = Average no. of Lamps per 1,000 ft² based on business type (First column in

Table 3.5)

B_L = Proportion of lights belonging to a technology (Entries of Table 3.4)

C_L = Average lighting wattage of a lighting technology (Entries of Table 3.7)

 D_L = Area of the facility (in Sq.ft.)/1000

 E_L = Operating Hours

 F_L = % of Area lit (Entries of Table 3.6)

Example:

A_L = 24 Lamps (First column in Table 3.5 for food service category)

B_L = Food service row of Table 3.4 C_L = Food service row of Table 3.7 D_L = 5 (5,000 Sq. Ft/1,000 Sq. Ft)

 $E_L = 3,060 \text{ hrs/year}$

 F_L = 84.30% (Third column in for Table 3.6 food service category)

Table 3.3: Estimation of CEU for Lighting

Lighting Technology	C _L (Avg. Watts per light)	AL*BL (No. of lights)	AL*BL*CL*DL*EL*FL/1000 (kWh/year)
Incandescent	29.7	2.49	954
Halogen	35.4	0.85	388
CFL	20.8	2.01	539
Linear Fluorescent	35.2	14.50	6,583
HID	85.4	0.05	55
LED	10.1	4.26	555
Other	26.8	0.05	17
Total	-	24	9,091

Therefore, current energy usage for lighting (CEU_L) for a food service facility with area 5,000 Sq.

Ft. and operating 3,060 hrs/year is estimated as shown in Table 3.3 and is 9,091 kWh/yr.

Table 3.4: Lighting Technology Distribution by Commercial Building Type in 2015 [23]

	Lighting Technology Distribution by Commercial Building Type in 2015							
Sub Sector	Incandescent	Halogen	CFL	Linear Fluorescent	HID	LED	Other	Total
Education	0%	0%	4%	89%	1%	7%	0%	100%
Food sales	0%	1%	2%	78%	5%	13%	0%	100%
Food service	10%	4%	8%	60%	0%	18%	0%	100%
Health care	2%	2%	11%	73%	0%	12%	0%	100%
Lodging	4%	1%	43%	30%	0%	22%	0%	100%
Office	1%	1%	4%	87%	1%	8%	0%	100%
Other	1%	1%	16%	71%	1%	11%	0%	100%
Public assembly	2%	1%	12%	67%	2%	16%	0%	100%
Public order and safety	3%	3%	12%	72%	1%	10%	0%	100%
Religious worship	3%	1%	13%	70%	1%	12%	1%	100%
Retail (other than mall)	1%	2%	4%	80%	3%	11%	0%	100%
Service	2%	0%	2%	82%	1%	13%	0%	100%
Warehouse and storage	0%	0%	1%	89%	2%	7%	0%	100%
Average	1%	1%	8%	78%	1%	11%	0%	100%

Table 3.5: Lighting Electricity Use by Commercial Buildings in 2015 [23]

Lighting Electricity Use by Commercial Buildings in 2015								
Sub Sector	Average Lamps per 1,000 ft ²	Installed Wattage (W/ft²)						
Education	38	1.4						
Food sales	29	1.1						
Food service	24	0.7						
Health Care	18.5	0.6						
Lodging	26	0.6						
Office	19	0.6						
Other	24	0.8						
Public assembly	21	0.8						
Public order and safety	17	0.7						
Religious worship	30	1.0						
Retail (other than mall)	20	0.8						
Service	33	1.3						
Warehouse and storage	20	0.8						

Table 3.6: Total floorspace and lit floorspace by lighting type and Commercial Building Type [24]

% of Total floorspace lit by lighting type and principal building activity								
Sub Sector	Total floor-space (million square feet)	Total lit floor-space (million square feet)	% Area Lit					
Education	12,239	11,005	89.9%					
Food sales	1,252	1,162	92.8%					
Food service	1,819	1,533	84.3%					
Health care	4,155	3,800	91.5%					
Lodging	5,826	4,669	80.1%					
Mercantile	11,330	9,875	87.2%					
Retail (other than mall)	5,439	4,876	89.6%					
Office	15,952	13,696	85.9%					
Public assembly	5,559	4,622	83.1%					
Public order and safety	1,440	1,193	82.8%					
Religious worship	4,557	3,099	68.0%					
Service	4,630	3,563	77.0%					
Warehouse and storage	13,077	8,621	65.9%					
Other	2,002	1,585	79.2%					
Vacant	3,256	305	9.4%					

Table 3.7: Average Lighting Wattage by Commercial Building Type in 2015 [23]

	Average Lighting Wattage by Commercial Building Type in 2015							
Sub Sector	Incandescent	Halogen	CFL	Linear Fluorescent	HID	LED	Other	Average
Education	118	154	29	34	410	25	6	36
Food sales	82	57	27	35	141	21	8	38
Food service	30	35	21	35	85	10	27	29
Health Care	77	71	21	31	177	15	27	30
Lodging	62	35	21	32	144	10	11	24
Office	63	52	25	33	369	22	10	34
Other	104	80	30	33	397	12	10	33
Public assembly	61	58	30	35	299	21	27	37
Public order and safety	214	51	30	36	175	15	6	40
Religious worship	92	96	26	34	333	12	6	34
Retail (other than mall)	75	63	26	36	330	16	42	41
Service	64	59	24	36	393	14	5	39
Warehouse and storage	48	54	29	32	457	40	15	42
Average	67	60	24	34	361	19	17	36

Energy costs are estimated based on the 2017 Utility bundled retail sales for commercial facilities from the Energy Information Agency. Values of dollar per kWh is estimated by averaging the dollar per kWh of various utilities for commercial facilities. For detailed costs by utility provider please refer to Appendix A-2.

Current lighting energy cost (CEC_L) can be estimated as

CEC_L = CEU_L x Cost per kWh
=
$$9,091 \text{ kWh/yr x } \$0.1124/\text{kWh}$$

= $\$1,022/\text{yr}$

Lighting is one of the low hanging fruits across businesses for energy savings, as the new technologies like Light Emitting Diodes (LED's) consume a significantly less energy for same output in comparison to their predecessors like fluorescent, metal halides etc. Lighting retrofits provide good return and payback on investment. Despite of good return on investment, LED technology penetration in the U.S. market is still at 8% of overall lighting inventory in the U.S.[23]. LED lamps are six to seven times more energy efficient than traditional incandescent lamps and have lifetime 25 times longer than traditional lights, as LEDs lights does not contain mercury and are considered more environmentally friendly than traditional bulbs [25].

It is recommended that the facility replace any old lighting technologies like incandescent, metal halides, high pressure sodium lamps etc. with the advanced lighting technologies like LEDs.

Proposed lighting energy usage (PEU_L) for a given facility is estimated as

$$PEU_{L} = A_{L} \times B_{L} \times C_{L} \times D_{L} \times E_{L} \times F_{L}$$

Where,

 A_L = Average Lamps per 1,000 ft² based on business type (First column in

Table 3.5)

 B_L = 100%, as it is recommended to change all lights to LEDs.

C_L = Average lighting wattage of lighting technology (Entries of Table 3.7)

 D_L = Area of the facility (in Sq.ft.)/1000

 E_L = Operating Hours

 F_L = % of Area lit (Entries of Table 3.6)

Example:

A_L = 24 Lamps (First column in Table 3.5 for food service category)

 $B_L = 100\%$

C_L = 10 watts (Food service row of Table 3.7)

 $D_L = 5 (5,000 \text{ Sq. Ft/1,000 Sq. Ft})$

 $E_L = 3,060 \text{ hrs/year}$

 F_L = 84.30% (Third column in for Table 3.6 food service category)

PEU_L = 24 lamps x 100% x 10 watts/lamp x 5 x 3,060 hrs/year x 84.30% x

1 kW/1000 W= 3,126 kWh/yr

Energy cost savings possible by replacing the current lighting systems, with LED's can be estimated as follows.

Proposed lighting energy cost (PEC_L) can be estimated as

PEC_L = PEU_L x Cost per kWh
=
$$3,126$$
 kWh/yr x $$0.1124$ /kWh
= $$351$ /yr

Total annual lighting energy cost Savings (TACS_L) can be estimated as

$$TACS_L$$
 = $CEC_L - PEC_L$
= \$1,022/yr - \$351/yr
= \$671/yr

Therefore, Total annual lighting energy cost Savings (TACS_L) for a food service facility with area 5,000 Sq. Ft. and operating 3,060 hrs/year is estimated as \$671/yr.

3.1.1.2.2 HVAC

Heating Ventilating and Air Conditioning (HVAC) system is responsible for maintaining the

indoor temperature and ventilation conditions as desired by the occupants. A good HVAC system

provides human comfort by regulating temperature and moisture. Carbon dioxide exhaled by

occupants, and any heat or odor produced by machines etc., is removed by the HVAC system by

re-circulating the inside and outside air to maintain desirable conditions for occupants.

HVAC systems contributed to 40% of the total energy consumption in the commercial sector [22].

2012 Commercial Building Energy Consumption Survey (CBECS) dataset is considered for

analysis as it provides good estimates to understand the energy profiles of commercial facilities in

the US. CBECS also provides a very detailed energy use estimates with different combinations of

sub sectors, energy systems and climate region.

For the purposes of this study it is assumed that the source of energy for cooling and ventilation is

electricity and for heating it is natural gas. As space cooling and heating are largely a function of

temperature, energy consumption estimates are calculated based on the location of the given

facility instead of the commercial sub sector type to which the facility belongs.

The zip code for the facility considered in the example is 26505 which fall under Cold Climate

region. For detailed list of counties for the state of WV and their climate regions, please see

Appendix A-4.

Current HAVC energy usage (CEU_{HVAC}) for a given facility is estimated as

 $CEU_{HVAC} = CEU_C + CEU_H + CEU_V$

Where,

CEU_C = Current Energy Usage for Cooling

21

 CEU_H = Current Energy Usage for Heating CEU_V = Current Energy Usage for Ventilation

 $CEU_C = A_C \times B_C$

Where,

A_C = Cooling energy intensity per Sq. ft based on climate region (First column in

Table 3.8)

 B_C = Area of the facility (in Sq. Ft.)

Example:

A_C = 1.4 kWh/sq. Ft (First column in Table 3.8 for cold climate region)

 $B_{\rm C} = 5,000 \text{ Sq. Ft}$

 CEU_C = 1.4 kWh/sq. Ft/year x 5,000 Sq. Ft

= 7,000 kWh/yr.

 $CEU_V = A_V \times B_V$

Where,

A_V = Ventilation energy intensity per Sq. ft based on climate region (Second column

Table 3.8)

 B_V = Area of the facility (in Sq. Ft.)

Example:

 A_V = 2.4 kWh/sq. Ft (Second column in Table 3.8 for cold climate region)

 $B_{V} = 5,000 \text{ Sq. Ft}$

 $CEU_V = 2.4 \text{ kWh/sq. Ft/year x 5,000 Sq. Ft}$

= 12,000 kWh/yr.

 $CEU_H = A_H \times B_H \times C_H$

Where,

A_H = Heating energy intensity per Sq. ft based on climate region (third column

in Table 3.8)

 B_H = Area of the facility (in Sq.ft.)

C_H = 1 MMBtu/10³ Btu (thousand Btu to MMBtu conversion)

Example:

A_H = 35.8 Btu/sq. Ft (third column in for cold climate region)

 $B_{\rm H} = 5,000 \text{ Sq. Ft}$

 $C_H = 1 \text{ MMBtu/}10^3 \text{ Btu}$

 CEU_H = 35.8 MMBtu/sq. Ft/year x 5,000 Sq. Ft x 1 MMBtu/10³ Btu

= 179 MMBtu/yr.

In recent years, HVAC technology has improved in terms energy efficiency and with the advent of sensor and computing power, control strategies for HVAC have also become more

sophisticated. HVAC energy savings study by Pacific Northwest Laboratory estimates that more

than 60% of the commercial building floor space is served by packaged air-conditioners and heat

pumps[26]. This study looks at the energy savings and economics of advanced control strategies

for packaged air-conditioning units with gas heat. It is estimated that by installing advanced

technologies and control strategies like integrated differential dry-bulb economizer, multi-speed

supply fan, Demand Control Ventilation (DCV) etc., a facility can save on their HVAC energy

usage anywhere between 24% to 35% [26]. Depending on the age and technology of the existing

equipment and technology of the new equipment being installed, there is a possibility to achieve

more savings.

Heating, Ventilation, Air and Conditioning (HVAC) is a combination of multiple systems.

Building envelope play a major role in the energy consumption of the HVAC systems. Unlike

more simple systems like lighting where a specific recommendation can be made, systems like

HVAC and their interaction with factors like building envelope make it hard to recommend a

pinpointed strategy without fully knowing the system.

To simplify, based on the HVAC savings study previously mentioned, it is assumed that energy

efficiency recommendations can save around 24% the current HVAC usage.

23

Table 3.8: Energy Intensity by the End Use by Climate Region [27]

Climate region	Electricity end (kWh/square for using electricity	oot in buildings	Natural gas energy intensity (thousand Btu/square foot in buildings using natural gas for the end use)
	Cooling	Ventilation	Space heating
Very cold/Cold	1.4	2.4	35.8
Mixed-humid	2.5	2.4	22.8
Mixed- dry/Hot-dry	2.1	2.0	14.2
Hot-humid	5.4	2.6	14.6
Marine	0.9	2.8	23.4

Energy cost savings possible by retrofitting or replacing the current HVAC system, with integrated differential dry-bulb economizer, multi-speed supply fan, Demand Control Ventilation (DCV) etc. can be estimated as shown below.

Natural Gas Energy costs are estimated based on the West Virginia Price of Natural Gas Sold to Commercial Consumers (Dollars per Thousand Cubic Feet) from the Energy Information Agency. Values of dollar per kWh is estimated by averaging the dollar per Thousand Cubic Feet for commercial facilities in the year 2017. For detailed NG costs for the state of WV please refer to Appendix A-3.

Current Cooling energy cost (CEC_C) can be estimated as

$$CEC_{C} = CEU_{C} \text{ x Cost per kWh}$$

$$= 7,000 \text{ kWh/yr x } \$0.1124/\text{kWh}$$

$$= \$787/\text{yr}$$

Current Ventilation energy cost (CEC_V) can be estimated as

$$CEC_V$$
 = CEU_V x Cost per kWh
= 12,000 kWh/yr x \$0.1124/kWh
= \$1,349/yr

Current Heating energy cost (CEC_H) can be estimated as

$$\begin{array}{ll} CEC_H & = CEU_H \ x \ Cost \ per \ MMBtu \\ & = 179 \ MMBtu/yr \ x \ \$8.21/MCF \ x \ 1.025 \ MMBtu/MCF \\ & = \$1,470/yr \end{array}$$

Proposed Cooling energy cost (PEC_C) can be estimated as

PEC_C = PEU_C x Cost per kWh x (100% - % of HVAC savings)
= 7,000 kWh/yr x
$$0.1124$$
kWh x (100% - 24%)
= 9.598 yr

Proposed Ventilation energy cost (PEC_V) can be estimated as

PEC_V = CEU_V x Cost per kWh x (100% - % of HVAC savings)
= 12,000 kWh/yr x
$$0.1124$$
kWh x (100%-24%)
= 1.025 yr

Proposed Heating energy cost (PEC_H) can be estimated as

Total annual current HVAC energy costs (TACEC_{HVAC}) can be estimated as

$$\begin{array}{ll} TACEC_{HVAC} &= CEC_{C} + CEC_{V} + CEC_{H} \\ &= \$787/yr + \$1,349/yr + \$1,470/yr \\ &= \$3,606/yr \end{array}$$

Total annual proposed HVAC energy costs (TAPEC_{HVAC}) can be estimated as

$$\begin{array}{ll} TAPEC_{HVAC} & = PEC_C + PEC_V + PEC_H \\ & = \$598/yr + \$1,025/yr + \$1,145/yr \\ & = \$2,768/yr \end{array}$$

Total annual HVAC energy cost savings (TACS_{HVAC}) can be estimated as

$$\begin{array}{ll} TACS_{HVAC} &= TACEC_{HVAC} - TAPEC_{HVAC} \\ &= \$3,606/yr - \$2,768/yr \\ &= \$838/yr \end{array}$$

3.1.1.2.3 Water Heater

Hot water is one of the most common types of energy consuming equipment which is present

across various businesses. One common use of hot water is for comfort. Depending on the type of

operation a commercial facility, hot water can be used for various purposes like dishwashers,

sanitizing floors, laundry, pools etc.

2012 Commercial Building Energy Consumption Survey (CBECS) dataset is considered for

analysis as it provides good estimates to understand the energy profiles of commercial facilities in

the US. CBECS also provides a very detailed energy use estimates with different combinations of

sub sectors, energy systems and climate region.

For the purposes of this study it is assumed that the source of energy for hot water is natural gas.

As hot water usage is largely a function of type of the operation facility is doing, energy

consumption estimates are calculated based on the commercial sub sector type of the given facility

instead of the climate zone.

Current hot water energy usage (CEU_{HW}) for a given facility is estimated as

 CEU_{HW}

 $= A_{HW} \times B_{HW} \times C_{HW}$

Where,

 A_{HW}

= Heating energy intensity per Sq. ft based on business (third column

in Table 3.9)

 B_{HW}

= Area of the facility (in Sq.ft.)

 C_{HW}

= 1MMBtu/10³ Btu (thousand Btu to MMBtu conversion)

Example:

 $A_{
m HW}$

= 39.2 Btu/sq. Ft (Food sales row column in Table 3.9)

 \mathbf{B}_{HW}

= 5,000 Sq. Ft

 C_{HW}

 $= 1 \text{ MMBtu}/10^3 \text{ Btu}$

26

CEU_{HW} = $39.2 \text{ MMBtu/sq. Ft/year x } 5,000 \text{ Sq. Ft x } 1 \text{ MMBtu/}10^3 \text{ Btu}$ = 196 MMBtu/yr.

Current hot water energy cost (CEC_{HW}) can be estimated as

 CEC_{HW} = $CEU_H x Cost per MMBtu$

= 196 MMBtu/yr x x \$8.21/MCF x 1.025 MMBtu/MCF

= \$1,649/yr

Traditionally water is heated at a central source like a boiler and is supplied to the point of use, this process has some disadvantages to it. In general, thermal systems are not very efficient, above that when a working fluid is stored or made to travel to reach its destination, there will be standby and transportation losses associated with it. Instantaneous water heaters provide hot water only as it is needed. They heat the water directly without the use of a storage tank, thus avoiding the standby losses associated with the storage water heaters. When a hot water tap is turned on, cold water travels through a pipe into the instantaneous unit. Either a gas burner or an electric element heats the water and as a result, demand water heaters deliver a constant supply of hot water.

Energy and cost comparison study for a 50-gallon capacity gas water heating by Energy Star has shown that the gas heated tankless water heater consumes around 30% less energy when compared a standard gas water heater [28]. So, for the purposes of this study, it is estimated that the facility can achieve a 30% reduction in hot water energy usage if they replace the traditional gas based hot water heater with a gas heated tankless water heater.

Proposed hot water energy usage (PEU_{HW}) can be estimated as

PEU_{HW} = CEU_{HW} (100% - % of Hot Water Energy Savings) = 196 MMBtu/yr x (100% - 30%)

= 137 MMBtu/yr

Proposed hot water energy cost (PEC_{HW}) can be estimated as

 PEC_{HW} = PEU_{HW} x Cost per MMBtu

= 137 MMBtu/yr x \$8.21/MCF x 1.025 MMBtu/MCF

= \$1,153/yr

Total annual hot water energy cost savings (TACS_{HW}) can be estimated as

 $TACS_{HW} = CEC_{H} - PEC_{HW}$

= \$1,649/yr - \$1,153/yr

= \$496/yr

3.1.1.2.4 Facilities' Total Energy Usage

After estimating the energy and cost savings for different energy systems and possible energy conservation measures, facility's total energy usage was estimated. As the energy systems considered here are not comprehensive, summing up the energy usage for the lighting, HVAC and hot water heaters may not give a good idea about the total energy consumption of the whole facility.

In order to estimate the annual energy usage for a given facility, Energy Utilization Index from the 2012 Commercial Building Energy Consumption Survey (CBECS) dataset was considered for analysis. This dataset provides good estimates to understand the energy profile of commercial facilities in the US. CBECS also provides a very detailed energy use estimates with different combinations of sub sectors, energy systems and climate region.

It is assumed that the facility uses only two types of fuels i.e. electricity and natural gas.

Table 3.9: Natural gas consumption and conditional energy intensities (Btu) by end use [29]

Natural gas consumption and conditional energy intensities (Btu) by end use, 2012				
Principal building activity	Water heating			
Education	7.0			
Food sales	4.4			
Food service	39.2			
Health care	23.7			
Lodging	34.3			
Retail (other than mall)	3.9			
Office	26.5			
Public assembly	10.6			
Public order and safety	2.5			
Religious worship	14.1			
Service	4.8			
Warehouse and storage	2.1			
Other	21.4			
Vacant	Q			

Table 3.10: Natural gas consumption intensities by Climate Region [27]

Climate region	Natural gas consumption "per square foot (cubic feet)"
Very cold/Cold	43.7
Mixed-Humid	33.1
Mixed-dry/Hot-dry	33.1
Hot-humid	31.4
Marine	32.7

Facilities total annual electrical energy usage is estimated based on commercial building type, whereas for natural gas energy usage is estimated based on climate region. As heating is the major contributor to facilities energy usage and is largely a function of the ambient temperature, natural gas consumption is calculated based on the climate region instead of business type.

Current electric energy usage (CEU_E) for a given facility is estimated as

 $CEU_E = A_E \times B_E$

Where,

A_E = Electric energy intensity per Sq. ft based on business type (values in Table 3.11)

 B_E = Area of the facility (in Sq.ft.)

Example:

 $A_E = 44.9 \text{ kWh/sq. Ft (Food sales row column in Table 3.11)}$

 $B_E = 5,000 \text{ Sq. Ft}$

 CEU_E = 44.9 kWh/sq. Ft /year x 5,000 Sq. Ft

= 224,500 kWh/year.

Current natural gas energy usage (CEU_{NG}) for a given facility is estimated as

 $CEU_{NG} = A_{NG} \times B_{NG} \times C_{NG}$

Where,

A_{NG} = Heating energy intensity per Sq. ft based on climate region (values of Table 3.10)

 B_{NG} = Area of the facility (in Sq.ft.)

 C_{NG} = 0.001025 MMBtu (cubic ft to MMBtu conversion)

Example:

A = 44.9 thousand Btu/sq. Ft (Food sales row column in Table 3.11)

B = 5,000 Sq. Ft

 CEU_{NG} = 43.7 MMBtu/sq. Ft/year x 5,000 Sq. Ft x 1 ft³/1025 Btu

= 224 MMBtu/year.

A food service facility with 5,000 sq. ft area, operating 3,060 hours per year and located in a cold climate zone is estimated to consume 224,500 kWh and 224 MMBtu annually.

Table 3.11: Electricity Consumption Intensities by Commercial Building Type [30]

Principal building activity	Electricity consumption (Per square foot)
Education	11.0
Food sales	48.7
Food service	44.9
Health care	25.8
Inpatient	31.0
Outpatient	18.7
Lodging	15.3
Mercantile	18.3
Retail (other than mall)	15.2
Enclosed and strip malls	21.1
Office	15.9
Public assembly	14.5
Public order and safety	14.9
Religious worship	5.2
Service	8.3
Warehouse and storage	6.6
Other	28.3
Vacant	4.5

It should be noted that the energy conservation measures recommended here are not exhaustive, an in-depth look at the facilities operations in-person through a lens of an energy audit would a give a more accurate idea for developing comprehensive and more specific energy conservation measures. The energy conservation measures recommended here are to provide an idea about the most common energy systems and most common possible energy conservation opportunities.

A summary of the possible energy conservation measures and current energy costs, proposed energy cost and annual cost savings calculated for the example facility are presented in Table 3.12.

Table 3.12: Energy Cost Savings for a Commercial Facility

S. No	Energy Systems	Possible Recommendation	Current Energy Costs (\$/yr)	Proposed Energy Costs (\$/yr)	Savings (\$/yr)
1	HVAC	Retrofit HVAC units with Economizer, Multi-Speed Supply Fan, Demand-Controlled Ventilation [DCV] etc.	\$ 3,606	\$ 2,768	\$ 838
2	Lighting	Replace Linear Fluorescent, CFL, MH etc. to LEDs	\$ 1,022	\$ 351	\$ 671
3	Water Heater	Replace Standard Tank Based Gas Water Heater with Tankless Gas Water Heater	\$ 1,649	\$ 1,153	\$ 496
Total	-	-	\$ 25,090	\$ 16,508	\$ 8,581

A computer program was developed to generate information shown in Table 3.12. The Graphical User Interface (GUI) of the program shown in Figure 3.4. The program output is shown in Figure 3.5.

Business Type	Commercial	
Comemrical Business Type	Food service	v
Area (Square Foot)	5,00	0
Operating Hours	3,06	0
Zip Code	2650	05

Figure 3.4: GUI for the commercial Virtual Energy Audit program

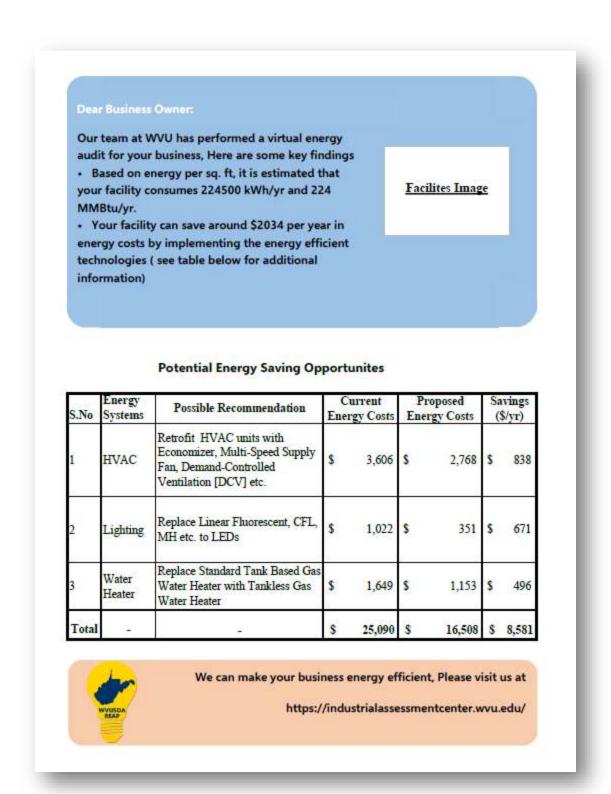


Figure 3.5: Output provided by the commercial Virtual Energy Audit program.

3.1.1.3 Commercial Virtual Energy Audit Tool Validation

After the commercial virtual energy audit tool was built, results from the commercial virtual energy audit tool were compared to the actual values from an energy audit for validation. A total of twenty commercial facilities were considered for validation. Eighteen facilities had both electricity and natural gas as a source of energy and two facilities had just electricity as a source of energy. All the twenty facilities had energy efficiency recommendations for lighting systems and eighteen facilities had recommendation for HVAC systems. Only seven facilities had recommendations for hot water systems.

Data required for estimating savings using commercial virtual energy audit tool under for commercial facilities under consideration along with their associated estimated and actual annual energy consumption values are given in Appendix A-6. Estimated and actual energy cost savings values for all the facilities and their associated energy systems are given in Appendix A-7.

Estimated and actual annual kWh and natural gas comparison for various commercial facilities are shown in Figure 3.6 and Figure 3.7. In comparison to estimated electricity consumption values, estimated natural gas consumption values are having greater deviation from the estimated values, one reason for this could be, natural gas consumption is calculated based on the climate region rather than commercial activity of the facility. And the facilities considered here for validation are having special type of operations which fall into more than one commercial definitions.

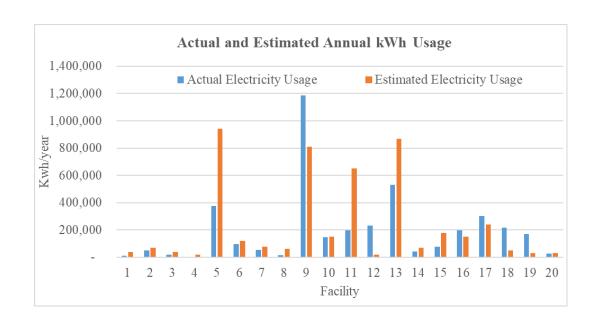


Figure 3.6: Actual and Estimated Annual kWh Usage

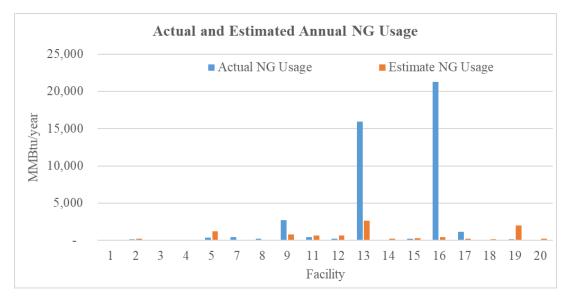


Figure 3.7:Actual and Estimated Annual Natural Gas Usage

Estimated and actual energy cost savings for lighting, HVAC and hot water heater are given in Figure 3.8, Figure 3.9 and Figure 3.10 respectively.

The commercial virtual energy audit tool considers only inside lighting of the facility for estimating the cost savings for lighting systems. One of the reasons for discrepancies between the estimated and actual lighting cost savings shown in Figure 3.8 could be because of outside lighting. Few of the facilities considered here have large outdoor lighting. Generally outdoor light wattages are greater than the indoor light wattages and estimated lighting energy costs savings are a function of operating hours, this is could be one reason for having large discrepancies in actual lighting and estimated lighting energy cost savings. As mentioned earlier few of facilities have special type of operations and the HVAC and hot water energy cost savings are function of area of the facility and the climate zone and does not consider the operating hours of the facility. These can be the reasons for discrepancies in the estimated and actual cost savings values.

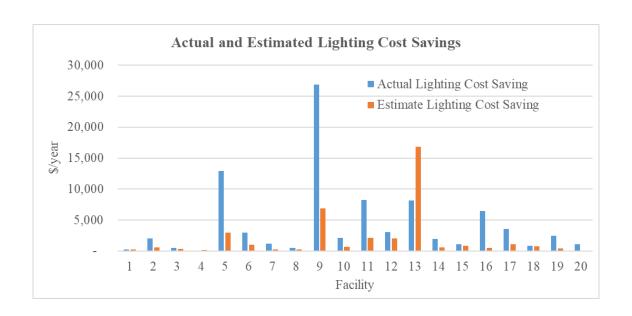


Figure 3.8: Actual and Estimated Lighting Cost Savings

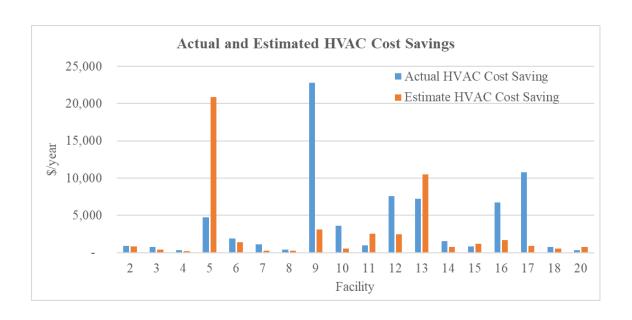


Figure 3.9: Actual and Estimated HVAC Cost Savings

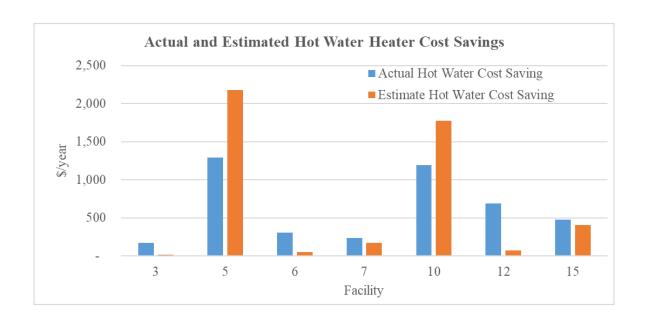


Figure 3.10:Actual and Estimated Hot Water Heater Cost Savings

3.1.2 Industrial Virtual Energy Audit Tool

For the purposes of this study an industrial facility is defined as any facility whose operation falls between 311 to 339 of the North American Industry Classification System (NAICS) codes. The industrial processes are specific to the type of product being produced and the requirement of the energy systems for these processes vary significantly. Therefore, to recommend energy conservation measures, energy systems of a given industrial facility is divided into three categories: (1) Motor systems, (2) thermal and combustion systems supporting industrial processes and (3) buildings and grounds supporting office space and any non-industrial space like warehouse, loading & unloading areas etc.

Due to the nature of industrial operations, types of fuels used for energy systems can be very diverse, like electricity, natural gas, butane, propane, saw dust etc. For the purposes of this study it is assumed that the facility just consumes two types of fuels i.e. electricity and natural gas.

3.1.2.1 User Inputs and Model Outputs

Table 3.13: User Inputs and Model Outputs

User Inputs	Model Outputs			
o Industrial facility Type (i.e.	o Estimated current and proposed annual energy			
NAICS code)	costs and, possible energy conservation			
o Area (in Square foot)	recommendations along with estimated annual			
	cost savings for the following energy systems.			
	Motor Systems			
	Combustion and Thermal Systems			
	Buildings and Grounds			

Industrial Facility Type:

Industrial facility type is one of the inputs for the commercial virtual energy audit tool with 5-digit,

4-digit or 3-digit NAICS code as the acceptable input. The dataset considered for analysis is mainly

for industrial facilities falling between 311 to 339 of NAICS classification. For a full list of 3-digit

NAICS accepted by the tool please refer to Appendix A-5.

Area:

Area is defined as, all the area where the manufacturing activity is taking place including interior

and exterior locations, and areas where there are offices spaces, warehouses, etc. which support

the primary activity of the facility. Area must be entered in square foot.

3.1.2.2 Energy Systems:

Once the user has provided the required inputs, the model estimates the values for annual energy

and dollar values for existing and proposed scenarios of the pre-determined energy systems and

recommend the possible energy conservation measures along with the estimated energy and dollar

savings. Energy systems considered for developing energy conservation measures are

Motor Systems

Combustion and Thermal Systems

Buildings and Grounds

To explain the virtual audit tool, an imaginative facility which produces plastic products like dinner

ware and cups (except foam) is considered. The following inputs were used for the imagined

facility:

o Industrial Facility Type

: Plastic Product Manufacturing Facility

(NAICS Code: 326199)

39

o Area (in Sq. Ft) : 75,000 Sq. Ft.

3.1.2.3 Data Model

Industrial Assessment Center (IAC) dataset is considered for building the industrial virtual energy audit tool as the data set has very comprehensive data points for various energy systems like pumps, motors, boilers, furnaces, HVAC, compressors, lighting etc.

Industrial Assessment Centers are located across the U.S. and are funded by Department of Energy to provide no-cost energy assessments to local small and mid-sized manufacturers that help to save energy, reduce waste and improve productivity. The IAC database covers wide variety of manufacturing processes and has a good number of sample data sets for various manufacturing processes and their associated energy systems.

To understand the IAC database structure, it is important to understand two cardinal terms, assessment and recommendation. If a facility gets an energy audit by the IAC team, then the energy audit is referred to as an assessment. Based on the observed operations and data collected during the assessment by the IAC team some improvements are suggested, these suggestions are called recommendations. Generally, IAC teams suggests recommendations for various aspects of the facilities operations like energy systems, waste minimization, improving productivity, etc. As the virtual audit tool is for energy systems only, the recommendations for energy systems with natural gas and electricity as an energy source are considered.

Data entries for assessment captures the characteristics of the facility. Each data entry may have multiple data points like plant area, NAICS code, annual electric consumption, type of product, no. of units produced, etc. For a detailed list of assessment data points definition please refer to Appendix B-1. Each assessment data entry has a unique ID associated with it, unique ID is at least

5 characters in length with first two characters as alphabets, followed by numeric characters. Example of assessment ID is WV075. First two characters of the ID indicate the university which has conducted energy audit and next three characters indicate the count of energy audits done so far by that university. WV075 indicates the seventy fifth audit conducted by West Virginia University.

Data entries for recommendation captures the characteristics of that specific recommendation. Each assessment can have multiple recommendations associated with it and a recommendation data entry can have multiple data points. For example, if it is an energy conservation recommendation than it may contain data points like the amount of energy saved, cost savings, payback period, type of resource save, ARC code etc. For a detailed list of all recommendation data points definition please refer to Appendix B-2.

Recommendations also have two data points which serve special purpose of identification. One is assessment Id indicating to which assessment that recommendation belongs to. Second is a super ID which is a combination of assessment ID and the rank of the recommendation based on cost savings achieved. For example, a super ID can be like WV07501, meaning that the recommendation belongs to WV075 assessment and is ranked first based on cost savings achieved. Assessment Recommendation Code (ARC) system is a system developed by the IAC to identify recommendation category. ARC system is a hierarchical system, with various levels for energy management, direct productivity enhancements and waste minimization / pollution prevention. Each level has multiple sub categories going down four more levels. As energy systems are the primary point of interest for the virtual audit tool, only data with ARC code 2 i.e. energy management systems were considered. ARC code 2 i.e. energy management systems has nine sub

categories, but only four sub categories, 2.1, 2.2, 2.4 and 2.7 which are major contributors for energy consumption were considered.

A full list of ARC codes can be found on the IAC website. It should be noted that the data point that provide ARC code information in the recommendation data entries is an ARC2 code which is 5-digit number. To make it easier to understand and to use in the analysis, ARC code data from the pdf on the IAC website (as shown in Figure 3.6) is rearranged as shown in the Table 3.14.

There are many more terms related to the IAC database, all the terms are not explained here either because they are self-explanatory or not pertinent to the analysis being carried out.

IAC database uses codes for indicating the type of resource saved for a recommendation, EC for annual kWh conserved, E2 for annual NG conserved, etc. For full list of resource codes and names please refer to Appendix B-3. In assessment data entries, NAICS data point is a five-digit NAICS code. To make it easy to manipulate the data to make selection for the three or four-digit NAICS codes which are parent categories for five-digit NAICS code, a comprehensive NAICS codes table with three, four and five-digit NAICS codes data is added to the data model.

2. Energy Management

2.1 Combustion Systems

2.11 FURNACES, OVENS & DIRECTLY FIRED OPERATIONS

2.111 Operations

2.1111 CONTROL PRESSURE ON STEAMER OPERATIONS
2.1112 HEAT OIL TO PROPER TEMPERATURE FOR GOOD ATOMIZATION
2.1113 REDUCE COMBUSTION AIR FLOW TO OPTIMUM
2.1114 LIMIT AND CONTROL SECONDARY COMBUSTION AIR IN FURNACE

Figure 3.11: ARC Codes Format on IAC Website [31]

Table 3.14: Sample IAC Database Assessment Recommendation Code (ARC) system Classification

ARC C1	ARC C1 Name	ARC C2	ARC C2 Name	ARC C3	ARC C3 Name	ARC C4	C4 Name	ARC2	ARC2 Name
2	ENERGY MANAGEMENT	2.1	Combustion Systems	2.11	FURNACES, OVENS & DIRECTLY FIRED OPERATIONS	2.111	Operations	2.1111	CONTROL PRESSURE ON STEAMER OPERATIONS
2	ENERGY MANAGEMENT	2.2	Thermal Systems	2.25	HEAT CONTAINMENT	2.251	Insulation	2.2511	INSULATE BARE EQUIPMENT
2	ENERGY MANAGEMENT	2.4	Motor Systems	2.41	MOTORS	2.415	Motor Maintenance / Repair	2.4151	DEVELOP A REPAIR/REPLAC E POLICY
2	ENERGY MANAGEMENT	2.7	Building and Grounds	2.71	LIGHTING	2.713	Controls	2.7135	INSTALL OCCUPANCY SENSORS

The data of assessments, recommendations, NAICS codes and ARC codes are connected to build a comprehensive data model, a schematic of the model can be seen in Figure 3.7. Industrial virtual energy audit tool was built in Excel®, as spreadsheet-based data analytics tool. Keeping in view of the system performance and responsiveness of the tool, only data for years from 2003 to 2016 is considered for analysis from the IAC database.

Data entry process for the IAC database is robust and structure of the data was found to be very good, needing no data cleaning. After all the data is ready and is connected with other datasets, required measures are calculated.

The energy use index (EUI) for a facility belonging to a given NAICS category is calculated as following

$$Kwh/yr/Sq.Ft = \frac{Sum \ of \ annual \ Kwh \ for \ all \ facilities \ with \ a \ given \ NAICS \ Code}{Sum \ of \ Sq.Ft \ for \ all \ facilities \ with \ a \ given \ NAICS \ code}$$
(1)

Error! Bookmark not defined. Error! Bookmark not defined.

$$MMBtu/yr/Sq.Ft = \frac{Sum \ of \ annual \ MMBtu \ for \ all \ facilities \ with \ a \ given \ NAICS \ Code}{Sum \ of \ Sq.Ft \ for \ all \ facilities \ with \ a \ given \ NAICS \ code}$$
(2)

Example

The imaginative facility taken as an example has an area of 75,000 Sq. Ft and belongs to 326199 NAICS category.

From the data model, facilities with similar operations i.e. facilities which fall under NAICS 326199 category consume 68.254 kWh/yr/Sq.Ft and 0.089 MMBtu/yr/Sq.Ft. These values are calculated based on equation 1 and 2. Therefore, estimated annual energy usage for the imagined facility can be calculated as follows

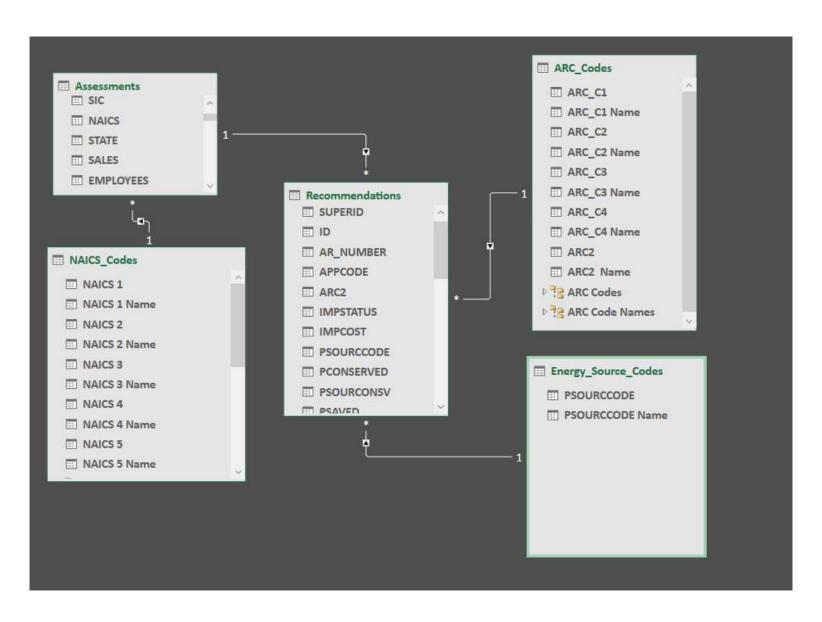


Figure 3.12: Data Model for Industrial Virtual Audit tool

Annual Electricity Usage (kWh/yr) = Area x 68.254 kWh/yr/Sq.Ft

= 75,000 Sq. Ft x 68.254 kWh/yr/Sq.Ft

= 5,119,068 kWh /year.

Annual NG Usage (MMBtu/yr) = Area x 0.089 MMBtu/yr/Sq.Ft

= 75,000 Sq. Ft x 0.089 MMBtu/yr/Sq.Ft

= 6,662 MMBtu/year

After the facility annual energy usage for electricity and natural gas was calculated, percent of possible electric and natural gas savings were calculated based on the historical assessment and recommendation data for the energy systems under consideration.

Percent savings for a different energy system area calculated as following

% kWh Savings for Motor Systems

Sum of annual Kwh savings for all facilities with a given NAICS Code and falling under ARC code 2.4

Sum of annual Kwh usage for all facilities with a given NAICS Code (3)

% MMBtu Savings for Motor Systems

Sum of annual MMBtu savings for all facilities with a given NAICS Code and falling under ARC code 2.4

Sum of annual MMBtu usage for all facilities with a given NAICS Code (4)

% kWh Savings for Combustion and Thermal Systems

 $\frac{Sum\ of\ annual\ Kwh\ savings\ for\ all\ faclities\ with\ a\ given\ NAICS\ Code\ and\ falling\ under\ ARC\ code\ 2.1\ \&\ 2.2}{Sum\ of\ annual\ Kwh\ usage\ for\ all\ faclities\ with\ a\ given\ NAICS\ Code} \tag{5}$

% MMBtu Savings for Combustion and Thermal Systems

% kWh Savings for Buildings and Grounds

% MMBtu Savings for Buildings and Grounds

Example

The imaginative facility taken as an example has an area of 75,000 Sq. Ft and belongs to 326199 NAICS category, and is estimated to be consuming 5,119,068 kWh of electricity and 6,622 MMBtu of Natural Gas annually. Combustion and Thermal energy systems are considered here as an example to illustrate the savings calculations.

As discussed earlier industrial processes and the energy systems associated with the processes are complex, so energy conservation measures (ECM) recommended are most common ones which are applicable to a wide range of thermal and combustion systems

For a given facilities thermal and combustion systems the following energy conservation measures can be implemented

- Recovery Boiler Condensate
- Flue Gas Recuperation
- Adjust Air to Fuel Ratio
- Insulate Hot Surfaces to Avoid Heat Loss
- Fix steam leaks, etc.

Based on equation 5 and 6, percent kWh and natural gas possible from combustion and thermal is found to be 1.578% and 9.234% respectively, so annual electric and natural gas savings possible by implementing the possible energy conservation measures can be estimated as follows.

Combustion and Thermal Energy systems energy savings

= 80,785 kWh/yr.

Annual MMBtu savings = % MMBtu savings possible x Estimated Annual MMBtu

 $= 9.234\% \times 6,662 \text{ MMBtu/yr}$

= 615 MMBtu /yr.

Electricity and natural gas costs were estimated based on the assessments done in the state of WV. This can be easily modified using costs for other state or whole of U.S.

$$h$$
 = $\frac{Sum\ of\ annual\ Kwh\ cost\ for\ all\ facilities\ in\ state\ of\ WV}{Sum\ of\ annual\ Kwh\ usage\ for\ all\ facilities\ in\ state\ of\ WV}$ (9)

$$$/MMBtu = \frac{Sum \ of \ annual \ MMBtu \ cost \ for \ all \ facilities \ in \ state \ of \ WV}{Sum \ of \ annual \ MMBtu \ usage \ for \ all \ facilities \ in \ state \ of \ WV}$$
(10)

From data model based on equation 9 and 10, energy costs for electricity and natural gas costs for state of WV can were estimated to be \$0.0321/kWh and \$7.175/MMBtu.

Cost savings possible from combustion and thermal systems by implementing the possible energy conservation measures can be estimated as follows.

Combustion and Thermal Energy systems energy cost savings

Annual kWh cost savings = Annual kWh savings $x \ \text{kWh}$ = 80,785 kWh/yr $x \ \text{0.0321/kWh}$

= \$2,593/yr.

Annual MMBtu cost savings = Annual MMBtu savings x \$/ MMBtu = 615 MMBtu /yr x \$7.175/MMBtu = \$4,413/yr.

Total energy cost savings for Combustion and Thermal Energy systems is estimated as following

Annual cost savings = Annual kWh cost savings + Annual MMBtu cost savings = \$2,593/yr + \$4,413/yr = \$7,006/yr

Savings for all the energy systems under consideration are calculated and are given in Table 3.15. Current and proposed energy costs are also calculated.

It is assumed that the current and proposed energy costs are proportional to the energy savings possible, so the current energy costs for the energy systems are estimated as shown below

Combustion and Thermal Energy systems current energy costs

Current Annual kWh cost is estimated as following

$$\frac{\text{\% kWh of savings for Combustion \& Thermal Systems}}{\textit{Sum of \% kWh of savings for all three systems}} \ x \ \textit{Annual Electricity Usage} \ \left(\frac{\textit{kWh}}{\textit{yr}}\right) x \frac{\$}{\textit{kWh}} \ (11)$$

Current Annual NG cost is estimated as following

$$\frac{\text{\% MMBtu of savings for Combustion \& Thermal Systems}}{\textit{Sum of \% kWh of savings for all three systems}} \ \textit{x Annual NG Usage} \ \left(\frac{\textit{MMBtu}}{\textit{yr}}\right) x \frac{\$}{\textit{MMBtu}} \ \ (12)$$

Based on equations 11 and 12 and, current energy costs for combustion and thermal energy systems can be estimated as follows.

Combustion and Thermal Energy systems current energy costs

Current Annual kWh cost
$$= \frac{1.5\%}{5\% + 1.58\% + 2.53\%} \times 5,119,068 \frac{\text{kWh}}{\text{yr}} \times \frac{\$0.0321}{\text{kWh}}$$
$$= \$28,481/\text{yr}$$

Current Annual MMBtu cost =
$$\frac{9.23\%}{0.08\% + 9.23\% + 3.60\%} \times 6,662 \frac{\text{MMbtu}}{\text{yr}} \times \frac{\$7.175}{\text{MMBtu}}$$

= $\$34,170/\text{yr}$.

Total current energy cost for Combustion and Thermal Energy systems is estimated as following

Combustion and Thermal Energy systems proposed energy costs are calculated as follows

Similarly, energy cost savings, current and proposed energy costs are estimated for motor systems and building and grounds for a facility with 75,00 Sq. Ft and falls under NAICS 326199 category (Table 3.15).

Table 3.15: Energy Cost Savings for an Industrial Facility

S.No	Energy Systems	Possible Recommendation	% kWh Savings	% MMBtu Savings	Current Energy Costs (\$/yr)	Proposed Energy Costs (\$/yr)	Savings (\$/yr)
1	Motor Systems	Establish Replace/Rewind Policy for Motors, Use of VFD's on Motors & Pumps, Compressor Controls, Sequencer etc.	5.00%	0.08%	90,479	82,234	8,245
2	Combustion and Thermal Systems	Recovery Boiler Condensate, Flue Gas - Recuperation, Air to Fuel Ratio, Insulate Hot Surfaces to Avoid Heat Loss, Fix steam leaks, etc.	1.58%	9.23%	62,651	55,645	7,006
3	Building and Grounds	Upgrade Lighting to LED & Install Occupancy Sensors, Retrofit HVAC units with Economizer, Multi-Speed Supply Fan, Demand-Controlled Ventilation [DCV] etc.	2.53%	3.60%	58,911	53,041	5,870
Total	-	-	-	-	\$ 212,041/yr	\$190,920/yr	\$ 21,121/yr

A computer program was developed to generate information shown in Table 3.15. The Graphical User Interface (GUI) of the program shown in Figure 3.8. The program output is shown in Figure 3.9.

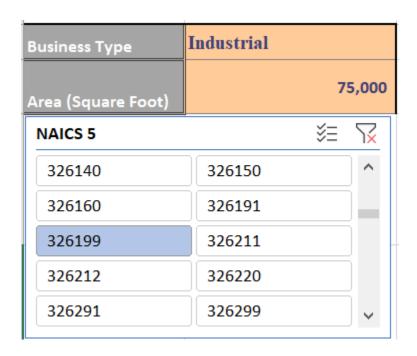


Figure 3.13: GUI for the Industrial Virtual Energy Audit program

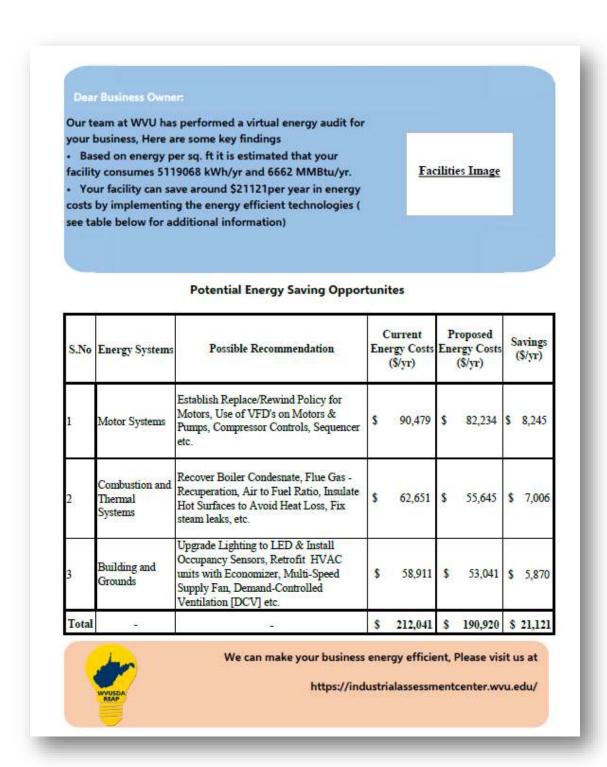


Figure 3.14: Output provided by the Industrial Virtual Energy Audit program.

3.2 Survey Methodology

The next phase of this study was focused on comparing effectiveness of virtual audit-based marketing strategy with traditional leaflet-based marketing strategy in promoting an energy audit program that is funded by United States Department of Agriculture (USDA). A paper-based survey was conducted using regular mail to carry out the comparison. Two types of mail packages were used to conduct the survey are shown in Table 3.16.

Table 3.16: Two Types of Packages Used for Conducting Survey Study

	Packet 1 (leaflet-based methods)	Packet 2 (virtual audit-based methods)
WVU Institutional Review Board (IRB) Cover Letter and basic instructions	Included	Included
Pre- Survey Questionnaire	Included	Included
Brochure	Leaflet with basic information about the USDA energy audit program	Leaflet with basic information about the USDA energy audit program and outputs of virtual audit
Post- Survey Questionnaire	Included	Included

First page of the mail packet was WVU IRB cover letter which outlines the intent of the research and informs the participant that their participation is voluntary. Copy of WVU IRB cover letter is included in Appendix C:. Second page of the mail packet had instructions to aid through the process, for a copy of survey instructions please see Appendix C-2. Third page of the mail packet contained survey questionnaire.

The questionnaire was prepared with an intent to gauge and understand the businesses' interest in conserving energy at their facility and to judge their interest in getting an energy audit done.

Following five questions were included in the questionnaire:

- I. Are you conscious of your facilities energy usage (do you check monthly utility bills etc.)?
 - i) Yes
 - ii) No
- II. Do you adjust or switch off energy equipment when not in use (Switching off lights, setback temperature etc.)?
 - i) Yes
 - ii) No
- III. Did you think about replacing your equipment (e.g. old water heater etc.) with energy efficient ones in the recent times?
 - i) Yes
 - ii) No
- IV. Do you want to get an energy audit done at your facility now or in the near future?
 - i) Yes
 - ii) No

If yes for question IV, please answer following questions

- iii) Do you have any difficulties regarding?
 - (1) Technological Assistance
 - (a) Yes
 - (b) No
 - (2) Funding Assistance
 - (a) Yes
 - (b) No

First question was aimed to gauge how conscious a facility is about its energy use. For example, does the facility personnel check utility bills periodically, and keep a tab on any deviations from regular trends etc.

Second question was prepared keeping in mind that, if a facility is conscious about their energy use, then, are they doing anything about it, either making an attempt to control or reduce the energy consumption. For example, does the facility personnel switch off lights when not needed, does the facility set back HVAC temperature set points when facility is not in operation etc.

Third question was prepared keeping in mind that, if a facility is really doing something to reduce their energy consumption, then, have they tried to replace any old equipment with the energy efficient ones to reduce their energy consumption. Third question also serves another purpose to understand whether if a facility has recently replaced old equipment. If it has, then it may indicate that the facility recently had an energy audit or at least had few energy projects. If a facility answered no for question 4 then one reason for such response could be that the facility recently had an energy audit or energy projects.

Fourth question was drafted to capture the intent of the facility to get an energy audit at their facility now or in the near future.

Sub questions within question four were asked to understand the awareness of the facilities across the state of WV about the resources available to them in the context of energy efficiency.

In the brochure for the leaflet-based method, basic information about the USDA energy audit program was included (Figure 3.11). In the brochure for the virtual audit-based method, the basic information about the USDA energy audit program and output generated by virtual audit tool was also included (Figure 3.12)

In the last page of the mail packet i.e. fifth page for traditional method mail packet and sixth page for virtual method mail packet, participant was asked to re-respond to the question number four. This was done to check the effect of leaflet vs virtual audit on their willingness to participate in a virtual audit program. To see a complete mail packet for traditional and virtual methodologies please refer to Appendix C-3 and Appendix C-4 respectively. A comparison of leaflet methods and virtual method mail packets is shown in Table 3.17.

Table 3.17: Comparison of Leaflet Methods and Virtual method Mail Packet

	<u>Leaflet Method</u>				
IRB Form	Instructions	Pre Questionnaire	Brochure	Post Questionnaire	
Contraction of the contraction o	Instructions 3. Please complete the initial streety please on page 300. 3. 2. Please complete teep I before any page 300 p. 3. Please complete teep I before on page 300 p. 4. Please complete the district on page 300 p. 5. Use the excluded execution to such on page 300 p. 5. Use the excluded execution to such the completed succey from the page 300 p. 5. Use the excluded execution to such the completed succey from the page 300 p. 5. Thank you fine participation is the entropy. You recognise will July to serve forms the complete dissease; such of small insurances and instructed continues to the core of Viver Vivgania.	State of Detributed: Place and it is not to the distinct particular 1. All or in recent color deliver particular 1. All or in recent color deliver particular 2. All or in recent color deliver particular deliver product and color deliver particular 2. All or in the color deliver particular deliver particular deliver particular deliver particular delivers. 2. All or in the color delivers of particular delivers on color delivers particular delivers on color delivers particular delivers on color delivers. 2. All or in the color delivers of particular delivers on color delivers. 3. All or in the color delivers of particular delivers on color delivers. 3. All or in the color delivers of particular delivers of particular delivers. 3. All or in the color delivers of particular delivers of particular delivers. 3. All or in the color delivers of particular delivers of particular delivers. 3. All or in the color delivers of particular delivers. 3. All or in the color delivers of particular delivers. 3. All or in the color delivers of particular delivers. 3. All or in the color delivers of particular delivers. 3. All or in the color delivers of particular delivers. 3. All or in the color delivers of particular delivers. 3. All or in the color delivers. 3. All or in the color delivers. 3. All or in the color delivers. 4. All or in the color delivers. 5. All or in the c	West Vegens Agricultural and Rural Studies Energy And Rural Studies Strong And Rural Strong A	Other similar that are in a page and a discontinuation of the control of the cont	
		Virtual Method			
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The survey packets were mailed to various commercial and industrial businesses across the state of West Virginia, businesses were selected at random. A total of 200 businesses across the state of WV were requested to participate in the survey. 180 surveys were sent in mail, and 20 surveys we handed out in persons. Out of total 200 surveys, hundred used traditional brochure method and other hundred used virtual brochure method. Locations to which the surveys were mailed or handed out are shown Figure 3.10. Detailed breakdown of sample used for the surveys is shown in Table 3.18.

Table 3.18: Distribution of Surveys by Marketing Method and Business Type

Business Type	Brochu	Total	
Business Type	Traditional Method	Virtual Method	1000
Commercial	76	76	152
Industrial	24	24	48
Total	100	100	200

Facilities to which surveys were sent in mail were asked to send their responses using an enclosed envelope which had return address and paid postage stamp. For businesses to which surveys were given in person were asked to fill out the survey forms during the visit, but if the participants wanted to fill out the survey at a later time, then an envelope with a return address and postage were given to the participants.

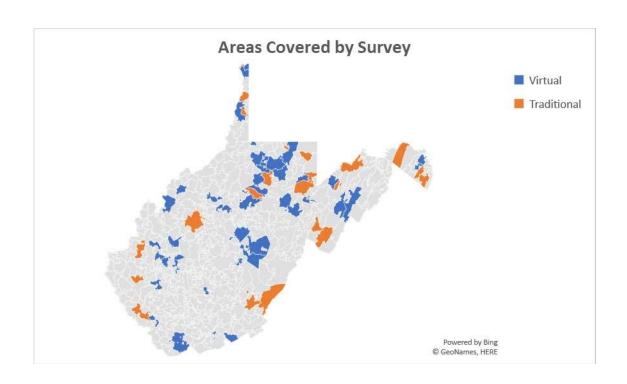


Figure 3.15: Locations Covered by the Survey

West Virginia Agricultural and Rural Small Business Energy Audit Program

SPONSORED BY U.S. DEPARTMENT OF AGRICULTURE (USDA)



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The objective is to implement a state-wide energy audit program to assist agricultural producers and rural small businesses reduce energy costs. The project team will conduct energy audits specifically developed for agricultural producers and rural small businesses in West Virginia.

Audit costs: As a participant in this program the client is only expected to pay \$125 for a full energy audit of their facility and will receive a comprehensive energy audit report. This type of audit normally averages around \$3,000 but funding from the USDA covers the majority of the cost.

Eligibility: Rural agricultural producers and for-profit small business are eligible to receive energy audit through this program. A for-profit small business is defined as any business that employs less than 500 people in a designated rural area and makes under a certain revenue based upon the type of business.

For your eligibility questions please contact Kyle Gillis. Benefits: Our energy audit recommendations can help save from 5 to 10 % of energy costs in areas of lighting, HVAC and building envelope thermographic analysis per year. The analysis of high energy consuming processes could result in even higher cost saving recommendations.

Using the <u>energy audit report</u>, the clients can apply for financial assistance through USDA-REAP grants and guaranteed loans programs. The grants range from \$1,500 to \$250,000, and cannot exceed 25% of total project costs. The maximum guaranteed loan is \$25 million, which may not exceed 75% of total project costs.

If you have any questions or are interested in scheduling an audit please contact:

Kyle Gillis

Phone: (304)780-2391

Email: ksgillis@mix.wvu.edu

Visit us at

http://www.wvusdareap.com/

www.wvusdareap.com

Figure 3.16: Traditional Brochure

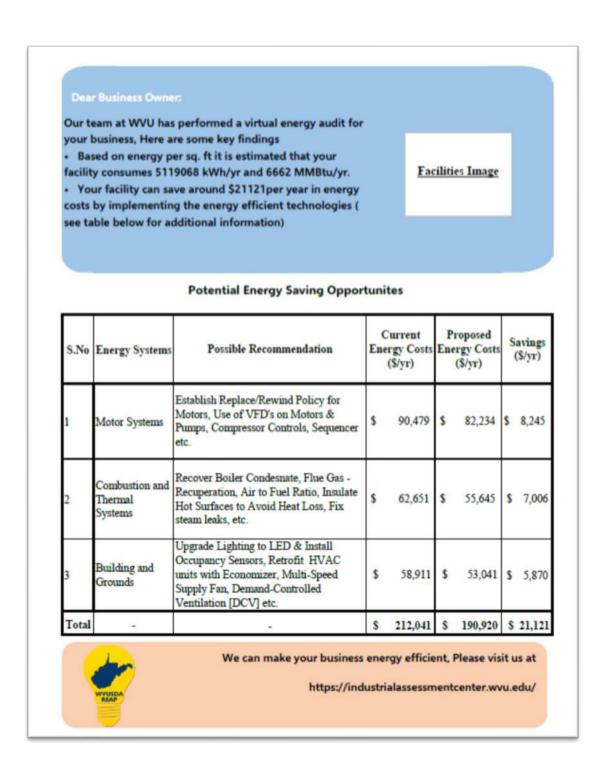


Figure 3.17: Virtual Brochure

4 Results and Discussion

4.1 Survey Results

A total of twenty participants have responded to the survey, which is 10% of the sample size. Out of twenty responses, eleven were for virtual audit-based method and nine were for traditional leaflet-based method, with 11% and 9% response rates, respectively. Participants answered set of four questions mentioned earlier before reading the brochure.

In response to question one and two, most of the participants have said that they are conscious of their facility's energy usage and costs and are taking actions to reduce the energy consumption of their facility by adjusting or switching off energy equipment when not in use (Switching off lights, setback temperature etc.). As shown in Figure 4.1 and Figure 4.2, 95% i.e. nineteen out of the twenty respondents have responded yes to question 1 and question 2. Out of the twenty participants one participant answered yes to question 1 and no to question 2, and another participant answered no to question 1 and yes to question 2, rest of the participants have answered yes to question 1 and 2.

In response to question 3, as shown in Figure 4.3, 85% of the participants have said that they have replaced or planning to replace the old energy consuming equipment with energy efficient ones. Out of the twenty participants three participants have answered no to question 3. But all three participants who have answered no to question 3 have said that they are conscious of their facility's energy usage and are acting to reduce or adjust their energy consumption equipment when not in use.

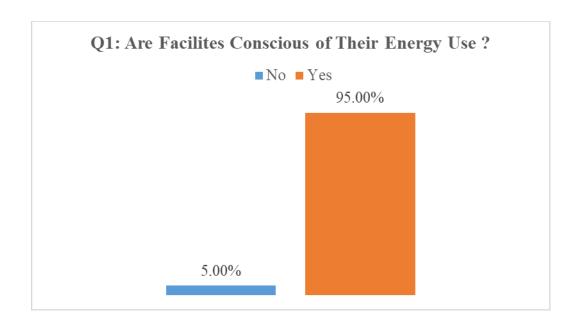


Figure 4.1: Survey Responses to Q1

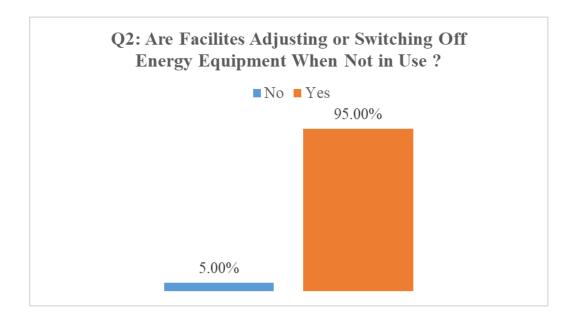


Figure 4.2:Survey Responses to Q2

63

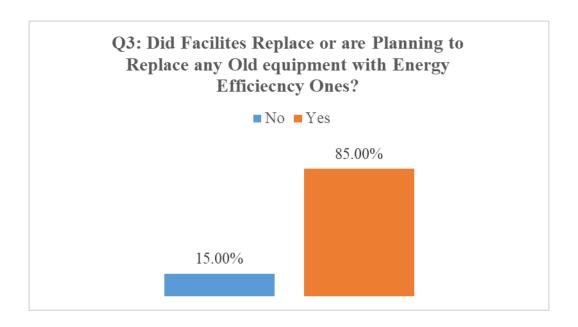


Figure 4.3: Survey Responses to Q3

First three question were aimed to understand if facilities were keeping a tab on their energy usage by keep track of their energy usage, or not operating equipment when not required or by replacing the old energy consuming equipment with new ones, whereas fourth question aims to understand the facilities willingness to get and energy audit.

In response to question 4, as shown in Figure 4.4, whether a facility is interested in getting an energy audit at their facility, only 15% of the facilities have responded saying yes, other 85% of the facilities have said that they are not interested in the getting an energy audit of their facilities. Out of the seventeen facilities which said they are not interested in getting an energy of their facility, 16 of them have said they are conscious of their facilities energy usage and taking actions to switch off or control energy consuming equipment when not needed, fourteen of them have said that they have replaced their old energy consuming equipment with new ones.

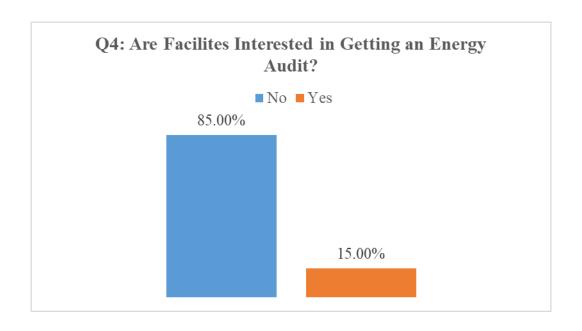


Figure 4.4: Survey Responses to Q4

4.2 Survey Response Analysis

After answering the first set of questions, participants were asked to read the attached brochure. Traditional brochure contained the information pertaining to the benefits of energy efficiency and technical and financial resources available to the business to pursue energy efficiency. Virtual brochure contained potential energy conservation opportunities available addressing a specific facility and estimated achievable dollar savings associated with these energy conservation measures. And the virtual brochure also had the information pertaining to the benefits of energy efficiency, and technical and financial resources available to the business to pursue energy efficiency.

It was expected that after reading the brochure, the participants are informed about the potential energy efficiency opportunities they have at their facility and benefits of the energy efficiency based on the type of brochure they have received. Now participants were asked if their response

to question 4 i.e. whether a facility is interested to an energy audit at their facility, has changed after reading the brochure.

Six participants, i.e. 30% of the total participants have said that their response to question 4 has changed, meaning initially participants were not interested in getting an energy audit but after reading the brochure they have changed their opinion to get an energy audit at their facility. Three out of eleven virtual respondents i.e. 27% and, 3 out of 9 traditional participants i.e., 33% have said that they changed their opinion from not interested in energy audit to getting an energy audit at their facility.

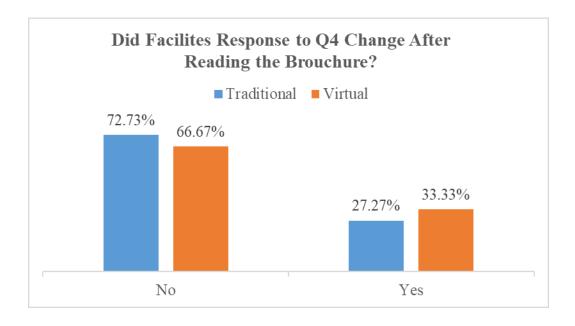


Figure 4.5: Survey Responses After Reading the Brochure.

As we can see from question 3 responses that about 85% of the facilities have had or planning to have the old energy consuming equipment replaced with energy efficiency equipment. Though it cannot be inferred with certainty from response to question 3 that the facilities replaced their old equipment with energy efficient ones as a result of an energy audit, but this much can be understood that the facility recently thought about their energy usage and took some kind of steps.

This is possibly one of the reasons why 85% of the participants have said that they are not interested in the energy audit even before reading the brochure.

Given that the participant has answered no to question 3, i.e., facility has not replaced or not planning to replace the old energy consuming equipment with energy efficient ones, 100% participants who have received the virtual brochure have changed their responses from not interested in getting an energy audit to getting an energy audit for question 4 to interested in getting an energy audit to getting an energy audit, whereas for 0% of the participants who received traditional leaflet no change in their response for question 4 was observed. It should be noted that there were only three participants who answered no to question 3 and breakdown of the three participant responses is given in Table 4.1.

Table 4.1: Survey Reponses of Participants who have Answered No for Q3

Survey Type	Before Readin	g the Brochure	After Reading the Brochure	
	Q3	Q4	Q4	
Virtual	No	No	Yes	
Virtual	No	No	Yes	
Traditional	No	No	No	

Due to low response rate, sample was not large enough to make any statistical analysis to draw conclusions. Due to lack of data we cannot say with confidence one way or the other about the objective set out for this study, i.e., whether a virtual audit-based marketing strategy is of any significant difference in comparison to a generic leaflet-based marketing strategy to encourage businesses pursue energy efficiency. Responses to all the questions from all the participants can be found in Appendix C-5.

4.3 Discussion and Conclusion

One of the important contributions of this study is the development of a virtual audit tool. The tool can perform a virtual audit for any facility based on minimum inputs and most of these inputs are publicly available information such as type of business, location of the facility, operating hours and area. Using this information, the virtual audit can be completed within a few minutes. Based on our personal interaction with a few business owners it was observed that the businesses which received the virtual energy marketing brochure were pleasantly surprised to know the cost saving potential at their facilities.

The virtual audit tool presented in this study is simplistic and makes several assumptions. There is a lot of scope to improve the tool.

For e.g., summarized results from the Commercial Businesses Energy Consumption Survey (CBECS) and Lighting Market Characterization (LMC) datasets were used to develop the commercial virtual audit tool, rather than using summarized results, raw data can be used from these datasets to build a more robust tool. Using raw data will provide us more control over the data by selecting data for an energy system or type of equipment or business operation in focus. CBECS and LMC datasets cover the whole of U.S. West Virginia is ranked 49, i.e. second from last in energy efficiency rankings in the U.S. [32]. As West Virginia is ranked poorly in the energy efficiency, summarized values of data points might not be good representation for West Virginia. Using the raw data from CBECS and LMC will enable us to select data for the regions which are like West Virginia in energy efficiency.

Commercial and Industrial virtual energy audit tools have estimated the savings for most common types of energy systems and their associated energy conservation measures. With the available

data more sophisticated data models can be developed to recommend and estimate customized set of energy conservation measures for various energy systems based on businesses type. Importing map from GPS software such as google maps can be automated.

Outputs from the energy audit tool are not validated in this study, but future studies can focus on validation of results to make the tool more robust. For example, results from energy audits, implementation and savings studies etc. can be used to compare the results from the virtual energy audit tool.

A response rate of 10% was observed in this study. Response rates for similar surveys in energy efficiency domain were found to more than 50% [33] [34]. There are several possible reasons for the low response rate. Compared to the previous studies the duration in which this study was completed was short. This studies' duration was one month, in comparison similar studies had durations of at least 3 months [33] [35] [34]. Another possible reason could be that the managers (not owner) of the facility who received the survey were not capable of making independent decisions regarding energy audit. We also learned from the persons working at the facilities that owners or landlords could be interested in saving energy, but the logistics of coordination generally not let these things move fast, making them take back seat in the list of priorities. It is also possible that type of ownership of the place (rented vs owned) may have also attributed to the low response rate as many small commercial businesses rent their facilities.

To avail higher response rate, future studies may consider conducting the study over a longer duration, include e-survey - which can facilitate the back and forth communication with the businesses, develop a structured follow-up process (phone call, email, etc.)

In conclusion, it was observed that most of the survey respondents were interested in reducing their energy bills and were taking steps to control their energy costs. Many facilities were showed genuine interest in energy efficiency, but most were not in position to make decision regarding an energy audit at their facility. Due to a low response rate, results of survey study regarding comparison of traditional leaflet-based marketing strategy with virtual audit-based marketing strategy were inconclusive.

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Appendix

Appendix A: Commercial Virtual Energy Audit Tool

Appendix A-1 Commercial Business Definition

Commercial Building Type Definitions [36]

Building type	Definition	Includes these sub-categories from the CBECS questionnaire
Education	Buildings used for academic or technical classroom instruction, such as elementary, middle, or high schools, and classroom buildings on college or university campuses. Buildings on education campuses for which the main use is not classroom are included in the category relating to their use. For example, administration buildings are part of "Office," dormitories are "Lodging," and libraries are "Public Assembly."	 elementary or middle school high school college or university preschool or daycare adult education career or vocational training religious education
Food Sales	Buildings used for retail or wholesale of food.	 grocery store or food market gas station with a convenience store convenience store

Duilding type	Definition	Includes these sub-categories			
Building type	Definition	from the CBECS questionnaire			
Food Service	Buildings used for preparation and sale of food and beverages for consumption.	 fast food restaurant or cafeteria bar catering service or reception hall coffee, bagel, or doughnut shop ice cream or frozen yogurt 			
Health Care	Buildings used as diagnostic and	• hospital			
(Inpatient)	treatment facilities for inpatient care.	• inpatient rehabilitation			
	Buildings used as diagnostic and				
	treatment facilities for outpatient care.	medical office (see previous column)			
Health Care	Medical offices are included here if they	• clinic or other			
(Outpatient)	use any type of diagnostic medical	outpatient health careoutpatient rehabilitation			
	equipment (if they do not, they are	veterinarian			
	categorized as an office building).				
Lodging	Buildings used to offer multiple accommodations for short-term or long-term residents, including skilled nursing and other residential care buildings.	 motel or inn hotel dormitory, fraternity, or sorority retirement home nursing home, assisted living, or other residential care convent or monastery shelter, orphanage, or children's home halfway house 			

Building type	Definition	Includes these sub-categories from the CBECS questionnaire
Mercantile (Retail Other Than Mall)	Buildings used for the sale and display of goods other than food.	 retail store beer, wine, or liquor store rental center dealership or showroom for vehicles or boats studio/gallery
Mercantile (Enclosed and Strip Malls)	Shopping malls comprised of multiple connected establishments.	enclosed mallstrip shopping center
Office	Buildings used for general office space, professional office, or administrative offices. Medical offices are included here if they do not use any type of diagnostic medical equipment (if they do, they are categorized as an outpatient health care building).	 administrative or professional office government office mixed-use office bank or other financial institution medical office (see previous column) sales office contractor's office (e.g. construction, plumbing, HVAC) non-profit or social services city hall or city center religious office call center

Duilding type	Definition	Includes these sub-categories				
Building type	Definition	from the CBECS questionnaire				
Public Assembly	Buildings in which people gather for social or recreational activities, whether in private or non-private meeting halls.	 social or meeting (e.g. community center, lodge, meeting hall, convention center, senior center) recreation (e.g. gymnasium, health club, bowling alley, ice rink, field house, indoor racquet sports) entertainment or culture (e.g. museum, theater, cinema, sports arena, casino, night club) library funeral home student activities center armory exhibition hall broadcasting studio transportation terminal 				
Public Order and Safety	Buildings used for the preservation of law and order or public safety.	 police station fire station jail, reformatory, or penitentiary courthouse or probation 				
Religious Worship	Buildings in which people gather for religious activities, (such as chapels, churches, mosques, synagogues, and temples).	No subcategories collected				

Building type	Definition	Includes these sub-categories			
bunuing type	2 cmm.com	from the CBECS questionnaire			
Service	Buildings in which some type of service is provided, other than food service or retail sales of goods	 vehicle service or vehicle repair shop vehicle storage/maintenance (car barn) repair shop dry cleaner or laundromat post office or postal center car wash gas station photo processing shop beauty parlor or barber shop tanning salon copy center or printing shop kennel 			
Warehouse and Storage	Buildings used to store goods, manufactured products, merchandise, raw materials, or personal belongings (such as self-storage).	 refrigerated warehouse non-refrigerated warehouse distribution or shipping 			
Other	Buildings that are industrial or agricultural with some retail space; buildings having several different commercial activities that, together, comprise 50 percent or more of the floorspace, but whose largest single activity is agricultural, industrial/	 airplane hangar crematorium laboratory telephone switching agricultural with some retail space manufacturing or industrial with some retail space data center or server farm 			

Duilding type	Definition	Includes these sub-categories
Building type	Definition	from the CBECS questionnaire
	manufacturing, or residential; and all	
	other miscellaneous buildings that do not	
	fit into any other category.	
	Buildings in which more floorspace was	• No subcategories
	vacant than was used for any single	collected, but a question
Vacant	commercial activity at the time of	was asked to determine
	interview. Therefore, a vacant building	whether the building was
	may have some occupied floorspace.	completely vacant.
	Buildings used for academic or technical	
	classroom instruction, such as elementary,	
	middle, or high schools, and classroom	
	buildings on college or university	elementary or middle school
	campuses. Buildings on education	high schoolcollege or university
Education	campuses for which the main use is not	preschool or daycareadult education
	classroom are included in the category	 career or vocational
	relating to their use. For example,	training religious education
	administration buildings are part of	
	"Office," dormitories are "Lodging," and	
	libraries are "Public Assembly."	
Food Sales	Buildings used for retail or wholesale of	grocery store or food market
1 000 00100	food.	• gas station with a convenience store

Building type	Definition	Includes these sub-categories from the CBECS questionnaire
		convenience store

Note: These subcategories are not exhaustive lists of the types of buildings included in each category. For every general category, there are some "other" types of buildings that did not fit into any of these given subcategories.

Appendix A-2 Utility Bundled Retail Sales- Commercial

Utility Bundled Retail Sales- Commercial [37]

Entity	State	Ownership	Customers (Count)	Sales (Megawatt hours)	Revenues (Thousands of Dollars)	Average Price (cents/kWh)	
Appalachian Power Co	WV	Investor Owned	66,352	3,380,620	313,447.00	9.27	
Black Diamond Power Co	WV	Investor Owned	481	14,918	1,770.40	11.87	
Craig-Botetourt Electric Coop	WV	Cooperative	52	284	49.1	17.29	
Monongahela Power Co	WV	Investor Owned	51,346	2,821,062	276,971.90	9.82	
The Potomac Edison Co	WV	Investor Owned	17,967	828,550	82,564.90	9.96	
Wheeling Power Co	WV	Investor Owned	6,242	448,726	41,464.00	9.24	
Average	-	-	-	-	-	11.24	

Appendix A-3 West Virginia Price of Natural Gas Sold to Commercial Consumers (Dollars per Thousand Cubic Feet)

West Virginia Price of Natural Gas Sold to Commercial Consumers (Dollars per Thousand Cubic Feet) [38]

	West Virginia Price of Natural Gas Sold to Commercial Consumers (Dollars per Thousand Cubic Feet)												
Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Average
2017	6.97	7.02	7.09	7.71	8.28	9.48	9.54	9.37	8.93	8.56	7.86	7.66	8.21

Appendix A-4 Climate Regions by County

Climate Regions by County [39]

State	County	Climate Zone
WV	Barbour	Cold
WV	Berkeley	Mixed-Humid
WV	Boone	Mixed-Humid
WV	Braxton	Mixed-Humid
WV	Brooke	Cold
WV	Cabell	Mixed-Humid
WV	Calhoun	Mixed-Humid
WV	Clay	Mixed-Humid
WV	Doddridge	Cold
WV	Fayette	Cold
WV	Gilmer	Mixed-Humid
WV	Grant	Cold
WV	Greenbrier	Cold
WV	Hampshire	Cold
WV	Hancock	Cold
WV	Hardy	Cold
WV	Harrison	Cold
WV	Jackson	Mixed-Humid
WV	Jefferson	Mixed-Humid
WV	Kanawha	Mixed-Humid
WV	Lewis	Cold
WV	Lincoln	Mixed-Humid
WV	Logan	Mixed-Humid
WV	Marion	Cold
WV	Marshall	Cold
WV	Mason	Mixed-Humid
WV	McDowell	Mixed-Humid
WV	Mercer	Mixed-Humid

State	County	Climate Zone
WV	Mineral	Cold
WV	Mingo	Mixed-Humid
WV	Monongalia	Cold
WV	Monroe	Mixed-Humid
WV	Morgan	Mixed-Humid
WV	Nicholas	Cold
WV	Ohio	Cold
WV	Pendleton	Cold
WV	Pleasants	Mixed-Humid
WV	Pocahontas	Cold
WV	Preston	Cold
WV	Putnam	Mixed-Humid
WV	Raleigh	Cold
WV	Randolph	Cold
WV	Ritchie	Mixed-Humid
WV	Roane	Mixed-Humid
WV	Summers	Cold
WV	Taylor	Cold
WV	Tucker	Cold
WV	Tyler	Mixed-Humid
WV	Upshur	Cold
WV	Wayne	Mixed-Humid
WV	Webster	Cold
WV	Wetzel	Cold
WV	Wirt	Mixed-Humid
WV	Wood	Mixed-Humid
WV	Wyoming	Mixed-Humid

Appendix A-5 Sample Size by NAICS Code

Sample Size by NAICS Code

3-digit NAICS	Sample size of
Code	ECM
111	22
112	66
115	62
211	19
212	136
213	20
221	659
236	11
237	3
238	58
311	7,040
312	1,287
313	697
314	412
315	299
316	40
321	2,456
322	2,550
323	1,583
324	626
325	3,970
326	6,136
327	1,903
331	3,755
332	7,606
333	4,591
334	2,002
335	1,471
336	4,511

3-digit NAICS	Sample size of
Code	ECM
337	1,382
339	1,731
423	175
424	123
425	6
445	19
453	27
485	8
486	4
488	38
493	26
511	259
519	4
541	92
561	37
562	32
611	58
621	10
622	43
712	54
713	13
721	16
722	7
811	63
812	52
924	3
Grand Total	58,273

<u>Appendix A-6</u> Actual and Estimated Annual Energy Consumption Values for Various Commercial Facilities

Actual and Estimated Annual Energy Consumption Values for Various Commercial Facilities

Facility	Area	Operating Hours	Zip Code	Actual Electricity Usage	Actual NG Usage	Estimated Electricity Usage	Estimate NG Usage
1	2,500	1,820	26505	11,266	107	38,000	112
2	4,600	2,444	26505	51,380	161	69,920	206
3	2,500	2,340	26505	17,395	122	38,000	112
4	1,200	2,288	26505	3,426	41	18,240	54
5	36,506	2,812	25703	377,286	403	941,885	1,239
6	7,839	2,611	25701	96,060	N/A	119,153	266
7	1,700	3,213	26505	55,187	444	76,330	76
8	1,350	3,570	26260	16,889	224	60,615	60
9	18,000	8,760	26505	1,186,839	2,739	808,200	806
10	3,365	4,498	26845	146,011	N/A	151,089	151
11	14,500	3,276	26836	199,360	473	651,050	649
12	14,000	4,550	26836	233,930	258	20,300	627
13	59,945	8,760	26757	529,561	15,938	869,203	2,685
14	4,500	2,550	26508	43,755	72	68,400	202
15	6,842	4,380	26241	75,435	217	176,521	306
16	9,539	2,499	26241	197,571	21,254	151,670	427
17	5,353	4,849	26836	301,440	1,178	240,330	240
18	3,332	4,420	26201	215,474	49	50,646	149
19	45,000	2,964	26201	170,496	136	29,700	2,016
20	4,500	2,808	26505	27,562	58	29,700	202

<u>Appendix A-7</u> Actual and Estimated Annual Energy Cost Savings for Various Energy Systems

Actual and Estimated Annual Energy Cost Savings for Various Energy Systems

Facility	Actual NG Usage	Actual Lighting Cost Saving	Actual HVAC Cost Saving	Estimate Lighting Cost Saving	Estimate HVAC Cost Saving	Estimate Hot Water Cost Saving
1	107	223	N/A	232	437	16
2	161	2,048	927	571	804	29
3	122	528	768	297	437	16
4	41	100	376	140	210	8
5	403	12,907	4,781	2,950	20,915	2,175
6	N/A	3,002	1,919	1,040	1,418	49
7	444	1,219	1,129	238	297	168
8	224	485	432	210	236	133
9	2,739	26,873	22,780	6,873	3,146	1,774
10	N/A	2,130	3,600	660	588	332
11	473	8,203	979	2,071	2,534	1,429
12	258	3,089	7,587	2,044	2,447	74
13	15,938	8,152	7,229	16,846	10,478	316
14	72	1,982	1,554	583	787	28
15	217	1,060	812	846	1,196	408
16	21,254	6,472	6,713	503	1,667	115
17	1,178	3,586	10,760	1,131	936	527
18	49	844	778	748	582	21
19	136	2,440	N/A	386	7,866	328
20	58	1,099	355	37	787	33

Appendix B: Industrial Virtual Energy Audit Tool

Appendix B-1 IAC Database Assessment Data Points Definition

IAC Database Assessment Data Points Definition

	ASSESSMENT TERMS
ID	Assessment ID
CENTER	IAC Center Code
FY	Fiscal Year
SIC	SIC industrial classification code
NAICS	NAICS industrial classification code
STATE	US State abbreviation
SALES	Total yearly sales
EMPLOYEES	Total site employees
PLANT_AREA	Total plant square footage
PRODUCTS	Types of products
PRODUNITS	Production level units
PRODLEVEL	Total yearly production
PRODHOURS	Total yearly hours of operation
NUMARS	Total number of recommendations
EC_plant_cost	Total yearly electricity consumption costs (\$)
EC_plant_usage	Total yearly electricity consumption (kWh)
ED_plant_cost	Total yearly electricity demand charges (\$)
ED_plant_usage	Total yearly electricity demand (kW-month-year)
EF_plant_cost	Total yearly electricity fees
E2_plant_cost	Total yearly natrual gas consumption costs (\$)
E2_plant_usage	Total yearly natural gas consumption (MMBtu)
E3_plant_cost	Total yearly LPG consumption costs (\$)
E3_plant_usage	Total yearly LPG consumption (MMBtu)
E4_plant_cost	Total yearly #1 Fuel Oil consumption costs (\$)
E4_plant_usage	Total yearly #1 Fuel Oil consumption (MMBtu)
E5_plant_cost	Total yearly #2 Fuel Oil consumption costs (\$)
E5_plant_usage	Total yearly #2 Fuel Oil consumption (MMBtu)
E6_plant_cost	Total yearly #4 Fuel Oil consumption costs (\$)
E6_plant_usage	Total yearly #4 Fuel Oil consumption (MMBtu)
E7_plant_cost	Total yearly #6 Fuel Oil consumption costs (\$)
E7_plant_usage	Total yearly #6 Fuel Oil consumption (MMBtu)

	ASSESSMENT TERMS
E8 plant cost	Total yearly Coal consumption costs (\$)
E8 plant usage	Total yearly Coal consumption (MMBtu)
E9_plant_cost	Total yearly Wood consumption costs (\$)
E9_plant_usage	Total yearly Wood consumption (MMBtu)
E10_plant_cost	Total yearly Paper consumption costs (\$)
E10_plant_usage	Total yearly Paper consumption (MMBtu)
E11_plant_cost	Total yearly Other Gas consumption costs (\$)
E11_plant_usage	Total yearly Other Gas consumption (MMBtu)
E12_plant_cost	Total yearly Other Energy consumption costs (\$)
E12_plant_usage	Total yearly Other Energy consumption (MMBtu)
W0_plant_cost	Total yearly Water consumption costs (\$)
W0_plant_usage	Total yearly Water consumption (Tgal)
W1_plant_cost	Total yearly Water disposal costs (\$)
W1_plant_usage	Total yearly Water disposal (gal)
W2_plant_cost	Total yearly Other Liquid (non-haz) disposal costs (\$)
W2_plant_usage	Total yearly Other Liquid (non-haz) disposal (gal)
W3_plant_cost	Total yearly Other Liquid (haz) disposal costs (\$)
W3_plant_usage	Total yearly Other Liquid (haz) disposal (gal)
W4_plant_cost	Total yearly Other Solid (non-haz) disposal costs (\$)
W4_plant_usage	Total yearly Other Solid (non-haz) disposal (lbs)
W5_plant_cost	Total yearly Other Solid (haz) disposal costs (\$)
W5_plant_usage	Total yearly Other Solid (haz) disposal (lbs)
W6_plant_cost	Total yearly Gaseous Waste disposal costs (\$)
W6_plant_usage	Total yearly Gaseous Waste disposal (lbs)

Appendix B-2 IAC Database Recommendation Data Points Definition

IAC Database Recommendation Data Points Definition

	RECC Terms
SUPERID	Assessment ID + Recommendation Number
ID	Assessment ID
AR_NUMBER	Recommendation Number
APPCODE	Application Code
ARC2	IAC Assessment Recommendation Code
IMPSTATUS	Implementation Status (I = implemented, N= Not Implement)
IMPCOST	Total implementation cost
PSOURCCODE	Primary resource identification code
PCONSERVED	Units conserved
PSOURCONSV	Source units conserved
PSAVED	Cost savings
SSOURCCODE	Secondary resource identification code
SCONSERVED	Units conserved
SSOURCONSV	Source units conserved
SSAVED	Cost savings
TSOURCCODE	Tertiary resource identification code
TCONSERVED	Units conserved
TSOURCONSV	Source units conserved
TSAVED	Cost savings
QSOURCCODE	Quaternary resource identification code
QCONSERVED	Units conserved
QSOURCONSV	Source units conserved
QSAVED	Cost savings
REBATE	Was a rebate involved (yes/no)
INCREMNTAL	Was the recommendation implemented incrementally (yes/no)
FY	Fiscal Year
IC_CAPITAL	Capital component of implementation cost
IC_OTHER	Other component of implementation cost
PAYBACK	Simple Payback (years)
BPTOOL	What best practice tools was used (if any)

Appendix B-3 Energy Source Codes and Names

Energy Source Codes and Names

PSOURCCODE	PSOURCCODE Name	
EC	Annual kWh	
ED	Annual kW-month-year	
EF	Annual Electricity Fees	
E2	Annual NG MMBtu	
E3	Annual LPG MMBtu	
E4	Annual #1 Fuel Oil MMBtu	
E5	Annual #2 Fuel Oil MMBtu	
E6	Annual #4 Fuel Oil MMBtu	
E7	Annual #6 Fuel Oil MMBtu	
E8	Annual Coal MMBtu	
E9	Annual Wood MMBtu	
E11	Annual Other Gas MMBtu	
E12	Annual Other Energy MMBtu	
W0	Annual Thousand Gallons Usage	
W1	Annual Gallons Disposal	
W2	Annual Other Liquid (non-haz) disposal (gal)	
W3	Annual Other Liquid (haz) disposal (gal)	
W4	Annual Other Solid (non-haz) disposal (lbs)	
W5	Annual Other Solid (haz) disposal (lbs)	
W6	Annual Gaseous Waste disposal (lbs)	

Appendix C: **Survey Methodology**

Appendix C-1 WVU Institutional Review Board Cover Letter



Dear Participant,

This letter is a request for you to take part in a research project to assess the effectiveness of a marketing tool to encourage business pursue energy efficiency. This project is being conducted by Challa Goutham Kumar Reddy, master's student in the Benjamin M Statler College of Engineering, with supervision of Dr. Ashish Nimbarte, an associate professor in the Benjamin M Statler College of Engineering, for a master's degree in Industrial Management and Systems Engineering. Your participation in this project is greatly appreciated and will take approximately 10 minutes to fill out the attached questionnaire.

Your involvement in this project will be kept as confidential as legally possible. All data will be reported in the aggregate. You must be 18 years of age or older to participate. I will not ask any information that should lead back to your identity as a participant. Your participation is completely voluntary. You may skip any question that you do not wish to answer and you may discontinue at any time. West Virginia University's Institutional Review Board acknowledgement of this project is on file.

I hope that you will participate in this research project, as it could be beneficial in understanding the effectiveness of a marketing tool which is used in the field of energy efficiency. Thank you very much for your time. Should you have any questions about this letter or the research project, please feel free to contact Challa Goutham at (304) 293-9478 or by e-mail at GC0021@mix.wvu.edu.

Thank you for your time and help with this project.

Sincerely,

Challa Goutham Kumar Reddy

Fax: 304-293-3098 http://oric.research.wvu.edu | Morgantown, WV 26506-6845

Chestnut Ridge Research Building Phone: 304-293-7073 886 Chestnut Ridge Road PO Box 6845

Instructions

- 1. Please complete the attached survey form on page no. 3.
- 2. Please complete step 1 before going to step 3.
- 3. Please read the attached Brochure on page no. 4.
- 4. Please complete the attached survey form on page no. 5.
- 5. Use the enclosed envelope to mail the completed survey forms (page no's 3 and 5).

Thank you, for participating in the survey. Your responses will help us serve better the energy efficiency needs of small business and industrial customers in the state of West Virginia.

Appendix C-3 Traditional Mail Packet



Dear Participant,

This letter is a request for you to take part in a research project to assess the effectiveness of a marketing tool to encourage business pursue energy efficiency. This project is being conducted by Challa Goutham Kumar Reddy, master's student in the Benjamin M Statler College of Engineering, with supervision of Dr. Ashish Nimbarte, an associate professor in the Benjamin M Statler College of Engineering, for a master's degree in Industrial Management and Systems Engineering. Your participation in this project is greatly appreciated and will take approximately 10 minutes to fill out the attached questionnaire.

Your involvement in this project will be kept as confidential as legally possible. All data will be reported in the aggregate. You must be 18 years of age or older to participate. I will not ask any information that should lead back to your identity as a participant. Your participation is completely voluntary. You may skip any question that you do not wish to answer and you may discontinue at any time. West Virginia University's Institutional Review Board acknowledgement of this project is on file.

I hope that you will participate in this research project, as it could be beneficial in understanding the effectiveness of a marketing tool which is used in the field of energy efficiency. Thank you very much for

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contact Challa Goutham at (304) 293-9478 or by e-mail at GC0021@mix.wvu.edu.		

Thank you for your time and help with this project.

Sincerely,

Challa Goutham Kumar Reddy

Chestnut Ridge Research Building Phone: 304-293-7073 886 Chestnut Ridge Road Fax: 304-293-3098 PO Box 6845 http://oric.research.wvu.edu Morgantown, WV 26506-6845

Page 1 of 5

Traditional Mail Packet Page 1 - WVU IRB Cover Letter

Instructions

- 1. Please complete the attached survey form on page no. 3.
- 2. Please complete step 1 before going to step 3.
- 3. Please read the attached Brochure on page no. 4.
- 4. Please complete the attached survey form on page no. 5.
- 5. Use the enclosed envelope to mail the completed survey forms (page no's 3 and 5).

Thank you, for participating in the survey. Your responses will help us serve better the energy efficiency needs of small business and industrial customers in the state of West Virginia.

Page 2 of 5

Traditional Mail Packet Page 2- Instructions

Survey Questionnaire

Please circle yes or no for the following questions

	Are you conscious of your facilities energy usage (do you check monthly utility bill
	etc.)?
	i) Yes
	ii) No

- II. Do you adjust or switch off energy equipment when not in use (Switching off lights, setback temperature etc.)?
 - i) Yes
 - ii) No
- III. Did you think about replacing your equipment (e.g. old water heater etc.) with energy efficient ones in the recent times?
 - i) Yes
 - ii) No
- IV. Do you want to get an energy audit done at your facility now or in the near future?
 - i) Yes
 - ii) No

If yes for question IV, please answer following questions

- iii) Do you have any difficulties regarding?
 - (1) Technological Assistance
 - (a) Yes
 - (b) No
 - (2) Funding Assistance
 - (a) Yes
 - (b) No

Page 3 of 5

West Virginia Agricultural and Rural Small Business Energy Audit Program

SPONSORED BY U.S. DEPARTMENT OF AGRICULTURE (USDA)



Contacts

Dr. Ashish D Nimbarte
Principal Investigator
Asst. Director WVU IAC
(304) 293-9473
Ashish.Nimbarte@ mail.wvu.edu

Dr. Bhaskaran Gopalakrishnan Director WVU IAC (304) 293-9434 Bhaskaran,Gopalakrishnan@ mail.wvu.edu

Xavier S, Walter Director - Energy Efficient West Virginia Cell 609-504-2119 www.eewv.org

Jesse E. Gandee
Rural Business Specialist Rural
Development
U.S. Department of Agriculture
(304) 284-4882
Jesse Gandee@wv.usda.gov



The objective is to implement a state-wide energy audit program to assist agricultural producers and rural small businesses reduce energy costs. The project team will conduct energy audits specifically developed for agricultural producers and rural small businesses in West Virginia.

Audit costs: As a participant in this program the client is only expected to pay \$125 for a full energy audit of their facility and will receive a comprehensive energy audit report. This type of audit normally averages around \$3,000 but funding from the USDA covers the majority of the cost.

Eligibility: Rural agricultural producers and for-profit small business are eligible to receive energy audit through this program. A for-profit small business is defined as any business that employs less than 500 people in a designated rural area and makes under a certain revenue based upon the type of business.

For your eligibility questions please contact Kyle Gillis.

Benefits: Our energy audit recommendations can help save from 5 to 10 % of energy costs in areas of lighting, HVAC and building envelope thermographic analysis per year. The analysis of high energy consuming processes could result in even higher cost saving recommendations.

Using the <u>energy audit report</u>, the clients can apply for financial assistance through USDA-REAP grants and guaranteed loans programs. The grants range from \$1,500 to \$250,000, and cannot exceed 25% of total project costs. The maximum guaranteed loan is \$25 million, which may not exceed 75% of total project costs.

If you have any questions or are interested in scheduling an audit please contact:

Kyle Gillis

Phone: (304)780-2391

Email: ksgillis@mix.wvu.edu

Visit us at

http://www.wvusdareap.com/

www.wvusdareap.com

Page 4 of 5

Please circle yes or no for the following question

Did your response to question no.4 on page no.3 changed after reading the attached brochure?

- i) Yes
- ii) No

If yes for the above question, please answer following question

- I. Do you want to get an energy audit done at your facility now or in the near future?
 - i) Yes
 - ii) No

Page 5 of 5

Traditional Mail Packet Page 5 – Post Survey Questionnaire

Appendix C-4 Virtual Mail Packet



Dear Participant.

This letter is a request for you to take part in a research project to assess the effectiveness of a marketing tool to encourage business pursue energy efficiency. This project is being conducted by Challa Goutham Kumar Reddy, master's student in the Benjamin M Statler College of Engineering, with supervision of Dr. Ashish Nimbarte, an associate professor in the Benjamin M Statler College of Engineering, for a master's degree in Industrial Management and Systems Engineering. Your participation in this project is greatly appreciated and will take approximately 10 minutes to fill out the attached questionnaire.

Your involvement in this project will be kept as confidential as legally possible. All data will be reported in the aggregate. You must be 18 years of age or older to participate. I will not ask any information that should lead back to your identity as a participant. Your participation is completely voluntary. You may skip any question that you do not wish to answer and you may discontinue at any time. West Virginia University's Institutional Review Board acknowledgement of this project is on file.

I hope that you will participate in this research project, as it could be beneficial in understanding the effectiveness of a marketing tool which is used in the field of energy efficiency. Thank you very much for your time. Should you have any questions about this letter or the research project, please feel free to contact Challa Goutham at (304) 293-9478 or by e-mail at GC0021@mix.wvu.edu.

Thank you	for your time	and help with	this project

Sincerely,

Challa Goutham Kumar Reddy

Chestnut Ridge Research Building Phone: 304-293-7073 886 Chestnut Ridge Road Fax: 304-293-3098 PO Box 6845 http://oric.research.wvu.edu Morgantown, WV 26506-6845

Page 1 of 6

Instructions

- 1. Please complete the attached survey form on page no. 3.
- 2. Please complete step 1 before going to step 3.
- 3. Please read the attached Brochures on page no. 4 and page no. 5.
- 4. Please complete the attached survey form on page no. 6.
- 5. Use the enclosed envelope to mail the completed survey forms.

Thank you, for participating in the survey. Your responses will help us serve better the energy efficiency needs of small business and industrial customers in the state of West Virginia.

Survey Questionnaire

Please circle yes or no for the following questions

L	Are you conscious of your facilities energy usage (do you check monthly utility bills etc.)?
	i) Yes
	ii) No
11.	Do you adjust or switch off energy equipment when not in use (Switching off lights, setback temperature etc.)?
	i) Yes
	ii) No
Ш	Did you think about replacing your equipment (e.g. old water heater etc.) with energy efficient ones in the recent times?
	i) Yes
	ii) No
220	

- IV. Do you want to get an energy audit done at your facility now or in the near future?
 - i) Yes
 - ii) No

If yes for question IV, please answer following questions

- iii) Do you have any difficulties regarding?
 - (1) Technological Assistance
 - (a) Yes
 - (b) No
 - (2) Funding Assistance
 - (a) Yes
 - (b) No

Page 3 of 6

Dear Business Owner.

Our team at WVU has performed a virtual energy audit for your business, Here are some key findings

- Based on energy per sq. ft it is estimated that your facility consumes 5119068 kWh/yr and 6662 MMBtu/yr.
- Your facility can save around \$21121per year in energy costs by implementing the energy efficient technologies (see table below for additional information)

Facilities Image

Potential Energy Saving Opportunites

S.No	Energy Systems	Possible Recommendation		Current Energy Costs (\$/yr)		Proposed Energy Costs (\$/yr)		Savings (\$/yr)	
1	Motor Systems	Establish Replace/Rewind Policy for Motors, Use of VFD's on Motors & Pumps, Compressor Controls, Sequencer etc.	\$	90,479	\$	82,234	s	8,245	
2	Combustion and Thermal Systems	Recover Boiler Condesnate, Flue Gas - Recuperation, Air to Fuel Ratio, Insulate Hot Surfaces to Avoid Heat Loss, Fix steam leaks, etc.	\$	62,651	\$	55,645	s	7,006	
3	Building and Grounds	Upgrade Lighting to LED & Install Occupancy Sensors, Retrofit HVAC units with Economizer, Multi-Speed Supply Fan, Demand-Controlled Ventilation [DCV] etc.	\$	58,911	\$	53,041	s	5,870	
Total	9	8	\$	212,041	\$	190,920	S	21,121	



We can make your business energy efficient, Please visit us at

https://industrialassessmentcenter.wvu.edu/

Page 4 of 6

Virtual Mail Packet Page 4 - Brochure-1

West Virginia Agricultural and Rural Small Business Energy Audit Program

SPONSORED BY U.S. DEPARTMENT OF AGRICULTURE (USDA)



Contacts

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Asst. Director WVU IAC
(304) 293-9473
Ashish.Nimbarte@ mail.wvu.edu

Dr. Bhaskaran Gopalakrishnan Director WVU IAC (304) 293-9434 Bhaskaran,Gopalakrishnan@ mail.wvu.edu

Xavier S. Walter Director - Energy Efficient West Virginia Cell 609-504-2119 www.eewv.org

Jesse E. Gandee
Rural Business Specialist Rural
Development
U.S. Department of Agriculture
(304) 284-4882
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Audit costs: As a participant in this program the client is only expected to pay \$125 for a full energy audit of their facility and will receive a comprehensive energy audit report. This type of audit normally averages around \$3,000 but funding from the USDA covers the majority of the cost.

Eligibility: Rural agricultural producers and for-profit small business are eligible to receive energy audit through this program. A for-profit small business is defined as any business that employs less than 500 people in a designated rural area and makes under a certain revenue based upon the type of business.

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Benefits: Our energy audit recommendations can help save from 5 to 10 % of energy costs in areas of lighting, HVAC and building envelope thermographic analysis per year. The analysis of high energy consuming processes could result in even higher cost saving recommendations.

Using the energy audit report, the clients can apply for financial assistance through USDA-REAP grants and guaranteed loans programs. The grants range from \$1,500 to \$250,000, and cannot exceed 25% of total project costs. The maximum guaranteed loan is \$25 million, which may not exceed 75% of total project costs.

If you have any questions or are interested in scheduling an audit please contact:

Kyle Gillis

Phone: (304)780-2391 Email: ksgillis@mix.wvu.edu

Visit us at

http://www.wvusdareap.com/

www.wvusdareap.com

Page 5 of 6

Please circle yes or no for the following question

Did your response to question no.4 on page no.3 changed after reading the attached brochure?

- i) Yes
- ii) No

If yes for the above question, please answer following question

- I. Do you want to get an energy audit done at your facility now or in the near future?
 - i) Yes
 - ii) No

Page 6 of 6

Appendix C-5 Survey Response Table

Survey Response Table

C N-	C T	Before Reading the Brochure			ochure	After Reading the Brochure		
S. No.	Survey Type	Q1	Q2	Q3	Q4	Q5		
1	Virtual	Yes	Yes	Yes	Yes	No		
2	Virtual	No	Yes	Yes	No	No		
3	Virtual	Yes	Yes	No	No	Yes		
4	Virtual	Yes	Yes	Yes	No	Yes		
5	Virtual	Yes	Yes	No	No	Yes		
6	Virtual	Yes	Yes	Yes	No	No		
7	Traditional	Yes	Yes	Yes	No	No		
8	Traditional	Yes	Yes	No	No	No		
9	Traditional	Yes	Yes	Yes	No	Yes		
10	Traditional	Yes	Yes	Yes	No	No		
11	Traditional	Yes	Yes	Yes	No	Yes		
12	Traditional	Yes	Yes	Yes	No	No		
13	Traditional	Yes	Yes	Yes	No	No		
14	Traditional	Yes	Yes	Yes	No	No		
15	Traditional	Yes	Yes	Yes	No	Yes		
16	Traditional	Yes	Yes	Yes	Yes	No		
17	Virtual	Yes	No	Yes	No	No		
18	Virtual	Yes	Yes	Yes	No	No		
19	Traditional	Yes	Yes	Yes	No	No		
20	Virtual	Yes	Yes	Yes	Yes	No		