

U.S. & Canadian Transportation Projects Scorecard

Source: *Public Works Financing* newsletter (1/13)

Contract Amount in nominal \$ (\$ millions)	Project Name	Owner	Private Risk	Notice to Proceed	Sponsors (DB component)
3,850	Indiana Toll Road, IN	Indiana Finance Authority	75-yr lease	6/06	Cintra Concessions/Macquarie
3,480	Confederation Line LRT, Ottawa	City of Ottawa	DBFOM	12/12	ACS/SNC/Ellis Don (\$2.1bn Dragados/SNC/Ellis Don, Veolia O&M)
3,600	ETR 407, Toronto, ON	Ontario Ministry of Trans.	99-yr lease	5/99	Cintra Concessions/SNC (\$1bn Ferrovial/SNC)
2,800	I-635 LBJ Managed Lanes, TX	Texas DOT	DBFOM (toll)	6/10	Cintra/Meridiam (\$2.1bn Ferrovial)
2,800	Dulles Metrorail ph. 1, VA	MWAA/WMATA	DB	3/09	Bechtel/URS
2,460	Port Mann Bridge, BC	BC Ministry of Transportation	DB	2/09	Kiewit/Flatiron
2,100	Denver Eagle P3 Rail, CO	Denver RTD	DBFOM (ap)	8/10	Fluor/Laing/Uberior (\$1.27bn Fluor/BBRI)
2,100	Midtown Tunnel, Norfolk, VA	Virginia DOT	DBFOM (toll)	4/12	Skanska/Macquarie (\$1.47bn Skanska/Kiewi/ Weeks)
2,047	North Tarrant Express, TX	Texas DOT	DBFOM (toll)	12/09	Cintra/Meridiam (\$1.46bn Ferrovial)
2,000	Canada Line, Vancouver, BC	Gr. Vancouver Transit Auth,	DBFOM (ap)	8/05	SNC Lavalin/Serco (\$1.2bn SNC Lavalin)
1,998	I-495 HOT Lanes, VA	Virginia DOT	DBFOM (toll)	7/08	Transurban/Fluor (\$1.4bn Fluor/Lane)
1,830	Chicago Skyway, IL	City of Chicago	99-yr lease	1/05	Cintra Concessions/Macquarie
1,814	I-595 Managed Lanes, FL	Florida DOT	DBFOM (ap)	2/09	ACS Infrac. (\$1.2bn Dragados/EarthTech)
1,674	Hudson-Bergen Lt. Rail, NJ	NJ Transit	DB/Equip+O&M	10/96	Wash. Group/Itochu (\$1.15bn Perini/Slattery)
1,430	A-30, Montreal, QC	Ministry of Transport	DBFOM (ap)	9/08	Acciona/Iridium (Dragados/SICE/Arup)
1,400	Route 460 toll, VA	Virginia DOT	DB	12/12	Ferrovial Agroman
1,386	I-15 Reconstruction, UT	Utah DOT	DB	3/97	Kiewit/Granite/Washington Group
1,369	SH 130 Seg. 1-4, TX	Texas DOT	DB	7/02	Fluor/Balfour Beatty/DMJM + Harris
1,358	SH 130 Segments 5-6, TX	Texas DOT	DBFOM (toll)	3/08	Cintra/Zachry
1,350	Alaskan Way Viaduct, Seattle	Washington State DOT	DB	1/11	Dragados USA/Tudor-Perini
1,340	Edmonton Orbital (NW), AB	Alberta Transportation	DBFOM (ap)	7/08	Bilfinger Berger (Flatiron/Parsons/Graham)
1,186	I-25 T-REX Road/Rail Exp., CO	Colorado DOT/RTD	DB	5/01	Kiewit/Parsons Trans. Group
1,100	I-15 CORE, UT	Utah DOT	DB	9/09	Fluor/Ames/Wadsworth + HDR
1,089	SR-99 tunnel, WA	Washington State DOT	DB	12/10	ACS/Tudor/Perini
1,080	PR-22, Puerto Rico	PR Highways	40-yr lease (toll)	9/11	Abertis/GS Global Infrastructure Partners II
1,040	Grand Parkway, TX	Texas DOT	DBOM	10/12	Zachry/Odebrecht
1,002	DFW Connector, TX	Texas DOT	DB	10/09	Kiewit/Zachry
998	RiverLINE Light Rail, NJ	NJ Transit	DB/Equip+O&M	6/99	Bechtel/Conti/Foster/Bombardier
980	Jamaica-JFK Airtrain, NY	Port Auth. NY/NJ	DB/Equip+O&M	9/99	Skanska/Bombardier (\$980m Slattery/Perini)
940	I-95 Express HOT Lanes, VA	Virginia DOT	DBFOM (toll)	8/12	Transurban/Fluor (\$618m Fluor/Lane)
914	Port of Miami Tunnel, FL	Florida DOT	DBFOM (ap)	10/09	Meridiam (\$607m Bouygues/Jacobs)
849	I-35E toll, TX	Texas DOT	DBM	12/12	Archer Western (Walsh)/Granite/LANE
814	Golden Ears Bridge, BC	TransLink/Partnerships BC	DBFOM (ap)	3/06	Bilfinger BOT (\$746m Bilfinger/CH2M Hill)
803	Foothill Eastern Toll Road, CA	Trans. Corridor Agencies	DB	6/95	Flatiron/Wayss & Freitag/Sukut/Obayashi
790	San Joaquin Hills Toll Rd., CA	Trans. Corridor Agencies	DB	9/91	Kiewit/Granite
783	Alameda Corridor, CA	Alameda Corridor Trans. Auth.	DB	11/98	Tutor-Saliba/O&G Indus/Pars. Grp + HNTB
773	SR 125 So. + Connectors, CA	San Diego Expressway L.P.	DBFOM (toll)	5/03	Macquarie (\$653m Washington/Fluor)
765	Southeast Stoney Trail, AB	Province of Alberta	DBFOM (ap)	5/10	SNC Lavalin/Acciona (same DB)
730	Confederation Bridge, PEI	Public Works Canada	DBOM (toll)	10/93	Vinci/BPC Marine/Ballast Nedam/SCI
710	BART SF. Airport Ext., CA	Bay Area Rapid Transit Dist.	DB	5/98	Tutor-Saliba/Slattery + HNTB
705	So. Fraser Perimeter Road, BC	BC Ministry of Transportation	DBFOM (ap)	7/10	ACS/Ledcor (\$650m Dragados/Ledcor)
689	JFK Terminal 4, NY	Port Auth. NY/NJ	DBFOM	5/97	Schiphol/LCOR (\$689m Fluor/Morse Diesel)
685	Safe and Sound Bridge, MO	Missouri DOT	DB	4/09	Kiewit/Traylor Bros. + HNTB/LPA Group

(ap) availability payments → public credit (toll) toll collections → project revenue credit

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650	Gerald Desmond Bridge, CA	Caltrans	DB	7/12	Shimmick/FCC/Impregilo
645	Foothill South Toll Road, CA	Trans. Corridor Agencies	DB	11/98	Flatiron/HBG/Sukut/Fluor Daniel
615	Tacoma Narrows Bridge, WA	Washington State DOT	DB	11/02	Bechtel/Kiewit
611	Pocahontas Parkway Lease, VA	Virginia DOT	99-yr lease	6/06	Transurban (\$45m Fluor/WGI)
610	I-95 Relocation, Providence, RI	Rhode Island DOT	DB	6/97	Maguire Group/Cardi Construction
603	Northwest Parkway Lease, CO	Northwest Parkway Authority	99-yr lease	5/07	BRISA/CCR
600	Eastside Light Rail, CA	Los Angeles County MTA	DB	7/04	Washington Group/Obayashi/Shimmick
597	Sea-to-Sky Highway, BC	BC Ministry of Transportation	DBFOM (ap)	9/05	Macquarie (\$354m Kiewit/Miller/Capilano)
555	Northeast Stoney Trail, AB	Province of Alberta	DBFOM (ap)	2/07	Bilfinger (\$345m Flatiron/Graham/Parsons)
547	Los Angeles light-rail ext.	Los Angeles County Metro	DB	4/11	Skanska/Rados + Parsons Brinckerhoff
541	Cooper River Bridge, SC	South Carolina DOT	DB	7/01	Flatiron/Skanska + Parsons Brinckerhoff
538	A25 Montreal, QC	Quebec Ministry of Transport	DBFOM (ap/toll)	9/07	Macquarie (\$207m Kiewit/Parsons)
508	Trenton River Light Rail, NJ	NJ Transit	DB/Equip+O&M	6/99	Bechtel/Conti/Foster/Bombardier
500	Trans Canada Highway, NB	NB Trans Ministry	DBOM	11/98	Dragados-FCC/Vinci/Miller Paving
500	Route 1, NB	Province of New Brunswick	DBFOM (ap)	4/10	Dexter Group (Dexter Construction)
486	Metro Gold Line, Los Angeles	Foothill Extension Const. Auth.	DB	6/11	Kiewit/Parsons Trans. Group
469	I-75, Collier + Lee Counties, FL	Florida DOT	DBF	5/07	Anderson Columbia Co., and Ajax Paving
464	Intercounty Connector, MD	Maryland DOT	DB	6/07	Granite/Corman/GA & FC Waggoner
446	I-4 Connector, Hillsboro, FL	Florida DOT	DBF	1/10	PCL Civil Constructors/Archer Western
446	Western Wake Freeway, NC	NC Turnpike Authority	DB	8/09	Archer Western/Granite + The LPA Group
431	IROX I-75, FL	Florida DOT	DBF	6/07	Anderson Columbia/Ajax Paving
420	I-64 St. Louis, MO	Missouri DOT	DB	12/06	Granite/Parsons Trans. Group/URS
414	Highway 161, TX	No. Texas Tollway Auth.	DB	8/09	Fluor/Balfour Beatty + AECOM
395	Edmonton Orbital SE, AB	Alberta Min. of Trans.	DBOM (ap)	1/05	Macquarie/PCL/LaFarge
390	Route 28 Expansion, VA	Virginia DOT	DB	10/03	Clark Constr. Group/Shirley Contracting Corp.
390	I-4 Connector	Florida DOT	BF	12/09	PCL/Archer Western + PBSJB
390	SR 22 Improvements, CA	Orange Cty CA Trans. Auth.	DB	9/04	Granite/C.C. Myers/Steve P. Rados Inc.
390	LA Expo Lt. Rail, CA	Expo Line 1 Const. Auth.	DB	9/06	Flatiron/Fluor/Parsons Trans. Group
386	Conway Bypass Highway, SC	South Carolina DOT	DB	3/98	Fluor Daniel
385	Route 3 North, MA	Mass. Highways	DBF/Maint.	8/00	Modern Continental/Roy Jorgenson
365	Presidio Parkway, CA	CalTrans	DBFOM (ap)	10/12	ACS/Meridiam (\$245m Flatiron/Kiewit)
350	Dulles Greenway Toll Road, VA	TRIP II	DBFOM (toll)	9/93	TRIP II (\$150m Brown & Root)
343	Las Vegas Monorail, NV	L.V. Monorail LLC	DB/Equip+O&M	10/00	Bombardier/Granite
329	Hiawatha Light Rail, MN	Minnesota DOT	DB	9/00	Granite/C.S. McCrossan
328	281 North Toll, TX	Alamo Reg. Mobility Auth.	DB	5/08	Fluor/Balfour Beatty
324	E-470 Beltway, Seg. 2&3, CO	E-470 Public Hwy Auth.	DB	8/95	Washington Group Intl/Fluor Daniel
323	E-470 Seg. 1, CO	E-470 Public Hwy Auth.	DB	7/89	Fluor/Morrison Knudsen
300	Ontario Service Centres, ON	Ontario Min. of Transportation	DBFOM	8/09	HMS Host/Kilmer Van Nostrand (Ellis Don)
295	US 550 (was SR 44), NM	New Mexico SH&TD	D/CM/Warranty	9/98	Koch Materials (\$295m CH2M Hill/Flatiron)
287	I-90 Innerbelt Br., Cleveland, OH	ODOT	DB	12/10	Walsh/HNTB
267	Gold Line Light Rail, CA	LA-Pasadena Blue Line Const.	DB	4/00	Kiewit/Washington Group
260	Anacostia River Bridges, DC	Washington DC DOT	DB	9/09	Skanska/Facchina
251	I-15 North, NV	Nevada DOT	DB	9/07	CH2M Hill/Las Vegas Paving Corp.
243	I-10 Bridges Escambia Bay, FL	Florida DOT	DB	4/05	Tidewater Skanska/Flatiron
241	Herbert C. Bonner Bridge	North Carolina DOT	DB	9/11	PCL Civil + HDR

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238	TH 212, MN	Minnesota DOT	DB	8/05	Fluor/Edward Kraemer/Ames
238	I-15 Bridge Replacements, UT	Utah DOT	DB	1/06	Granite/Ralph L. Wadsworth Const.
236	Rt. 288, VA	Virginia DOT	DB/Warranty	12/00	Koch/APAC/CH2M Hill
234	St. Anthony Falls Bridge, MN	Minnesota DOT	DB	11/07	Flatiron/Manson + FIGG
233	E-470 Beltway, Seg. 4, CO	E-470 Public Hwy Auth.	DB	1/00	Kiewit/Washington Group
232	Palm Beach-Ft. Laud. Rail, FL	Tri-County Commuter Rail Auth	DB	8/01	Herzog/Granite/Washington Group
232	US 52 Reconstruction, MN	Minnesota DOT	DB	2/03	Fluor/Edward Kraemer/Ames
226	Carolina Bays Pkwy, SC	South Carolina DOT	DB	11/99	Flatiron/Tidewater
221	I-5 Everett HOT Lanes, WA	Washington State DOT	DB	5/05	Atkinson/CH2M Hill
220	Blue Line Extension, DC	WMATA	DB	4/02	Lane/Granite/Slattery Skanska
211	I-95 Widening, FL	Florida DOT	DBF	12/07	Community Asphalt
207	Manor Expressway, Austin TX	CTRMA	DB	6/11	Webber/Texas Sterling
200	I-71/670 Intrchg, Columbus, OH	ODOT	DB	11/11	Kokosing Const./CH2MHill
200	Kicking Horse Canyon, BC	BC Min. of Trans.	DBFO (ap)	2005	Bilfinger (\$114m Flatiron/Parsons)
198	Rt. 28 Corridor, VA	Virginia DOT	DB	9/02	Clark Const./Shirley Contracting Corp.
195	Disraeli Freeway Bridge, MB	City of Winnipeg	DBFM (ap)	3/10	Plenary Group (PCL Constructors)
192	US 17 Washington Bypass, NC	North Carolina DOT	DB	2/06	Flatiron/United Contractors
191	Southern Connector, SC	Connector 2000 Assn.	DBF	2/98	Interwest (\$na Thrift Bros.)
191	Atl. City-Brigantine Tunnel, NJ	New Jersey DOT	DBF	10/97	Mirage Resorts (\$191m Yonkers/Granite)
184	U.S. 60 Upgrade, AZ	Arizona DOT	DB	5/01	Granite/Sundt
180	Northwest Parkway, CO	NWP Public Highway Auth.	DB	6/01	Washington Group/Kiewit Western
180	I-205 LRT Extension, OR	TriMet Portland	DB	1/06	Stacey & Witbeck/Granite
178	US 183, Austin, TX	Central Tex. Mobility Auth.	DB	12/04	Granite/J.D. Abrams + URS175
177	Palmetto Exp. Widening, FL	Florida DOT	DBF	8/08	Condotte-De Moya j.v.
175	York, ON BRT	Regional Muni of York	DBFOM (ap)	6/02	Nine firms (Kiewit/Delcan)
171	Reno ReTRAC, NV	City of Reno	DB	7/02	Granite/Parsons Trans. Group
148	US Route 1, Key West, FL	Florida DOT	DB	11/04	Granite w/Jacobs
140	So. Norfolk Jordan Bridge	Cheseapeake, Va.	BOO	1/11	Figg/American Infra. (\$75m Lane/Figg
140	I-485, Charlotte Loop, NC	North Carolina DOT	DBF	6/10	Blythe Construction/Wilbur Smith Assoc.
138	Triangle Parkway, NC	NC Turnpike Authority	DB	8/09	S.T. Wooten
136	I-494 Reconstruction, MN	Minnesota DOT	DB	8/04	Granite/C.S. McCrossan
132	U.S. 64 Knightdale Bypass, NC	North Carolina DOT	DB	6/02	Flatiron/Lane Const. Corp.
130	CPTC 91 Express Lanes, CA	CalTrans	DBFOM (toll)	7/93	Level 3/Cofiroute/Granite (sold 1/03)
130	U.S. 20, OR	Oregon DOT	DB	7/05	Granite/TY Lin International
129	U.S. 70, NM	New Mex. SH&TD	DB	7/02	Granite/Sundt/James Hamilton + URS
127	Orange Line Bridge, OR	TriMet Portland	DB	12/10	Kiewit
125	Portland Airport Max Rail, OR	TriMet Portland	DB	10/98	Bechtel
121	95 Express Lanes, FL	Florida DOT	DBF	1/08	FCC/MCM
120	Okanagan Bridge, BC	BC Dept. of Transport	DBFOM (ap)	5/07	SNC Lavalin
111	US-1 Improvements, FL	Florida DOT	DBF	11/07	Community Asphalt
102	I-4 Over St. John's River, FL	Florida DOT	DB	1/01	Granite/PCL Civil Constructors
92	I-485/85 Interchange, NC	NCDOT	DB	6/11	Lane/STV
90	Loop 101 HOT lanes	Arizona DOT	DB	1/11	Kiewit/Sundt + Parsons/URS
86	I-17 Thomas to Peoria, AZ	Arizona DOT	DB	1/99	Granite/Sundt

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85	Camino Colombia Bypass, TX	Texas DOT	DBFOM (toll)	6/99	Granite + Carter & Burgess
83	Hwy 104 Cobequid Pass, NS	Nova Scotia MOT	DBOM	5/96	CHIC: Aecom/AMEC/Dufferin
82	Hathaway Bridge, FL	Florida DOT	DB/Warranty	6/00	Granite
81	Sawgrass Expwy Widen, FL	Fla. Turnpike Enterprise	DB	4/05	APAC/Parsons Trans. Group
59	I-77 Rehab, NC	NC DOT	DB	3/07	The Lane Construction Corp. +HDR
57	Anton Anderson Tunnel, AK	Alaska DOT	DB	9/98	Kiewit + Hatch Mott MacDonald
56	Belt Parkway, NY	NYC DOT	DB	7/02	Granite Halmar + Gannett Fleming
54	Carolina Bays, ph. 2, SC	South Carolina DOT	DB	5/03	APAC + Wilbur Smith Assoc.
53	New River Bridge, FL	Tri-County Commuter Rail	DB	2/03	Washington Group

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TOTAL NORTH AMERICA (1/13)

82 Design-Build (DB) Projects > \$11.9 billion

10 DBFinance Projects > \$2.9 billion

10 DBMaintain/Operate Projects > \$8.1 billion

32 DBFOM Projects > \$32.3 billion

6 Long-Term Lease + Improve > \$11.5 billion