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**Identity Leadership and Social Identification Within Sport Teams Over a Season: A Social  
Network Analysis**

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### Abstract

**Objectives:** This study explored the relationships between identity leadership and social identification in sport teams over the course of a season using social network analysis.

**Methods:** Participants from 23 competitive sport teams ( $N = 388$ ,  $M_{\text{age}} = 20.7$  years) indicated the extent to which each of their teammates displayed various forms of identity leadership (i.e., identity prototypicality, identity advancement, identity entrepreneurship, identity impresarioship) and the extent to which these same teammates were seen to identify with the team (assessed by ingroup ties, cognitive centrality, ingroup affect) early and later in a season. Quadratic assignment procedure correlations and multiple quadratic assignment procedure regressions examined the relationships between the different types of networks for each team across time.

**Results:** Athletes who perceived team members to show greater identity leadership perceived those same teammates to identify more strongly with the team both early ( $r_{\text{Saverage}} > .46$ ) and later ( $r_{\text{Saverage}} > .48$ ) in the season. Averaged across teams, identity entrepreneurship early in the season was most strongly associated with both perceived ingroup ties ( $\beta_{\text{average}} = .24$ ) and ingroup affect ( $\beta_{\text{average}} = .13$ ) later in the season, while identity impresarioship was most strongly associated with cognitive centrality ( $\beta_{\text{average}} = .16$ ). In the reversed direction, perceptions of ingroup ties early in the season were most strongly associated with all identity leadership dimensions later in the season ( $.28 < \beta_{\text{average}} < .38$ ).

**Conclusions:** Collectively, these findings provide evidence of a mutually reinforcing bidirectional link such that teammates who are seen as actively contributing to promote a sense of ‘us’ among team members are also more likely to be seen as identifying strongly with the team.

52            *Keywords:* Social network analysis, athlete leadership, team identification, identity,

53 identity leadership, quadratic assignment procedure, peer leadership

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55 **Identity Leadership and Social Identification Within Sport Teams Over A Season: A Social**  
56 **Network Analysis**

57 The key to team success lies in understanding the social context of a sport team (Eys et  
58 al., 2019). One important consideration related to this social context is the shared sense of  
59 identity that athletes associate with their membership in sport teams (i.e., social identity; Haslam,  
60 Fransen, & Boen, 2020). The increasing interest in social identity can be attributed to the  
61 relevance of social identity across spheres of sports-related activity including participation,  
62 performance, psychological and physical health, partisanship, and politics (5Ps; Haslam et al.,  
63 2020). This research builds upon decades of experimental and field research in psychology,  
64 which shows social identity to be a key driver of cognition, emotion, and behaviour in a wide  
65 array of settings (for reviews, see Hornsey, 2008; Lee et al., 2015). As an example, accumulating  
66 evidence in the fields of social and health psychology has positioned social identity – the sense  
67 of oneself as a group member – as a vital underpinning of mental and physical health (Haslam et  
68 al., 2018). Indeed, researchers have argued that because social identity furnishes people with a  
69 range of important psychological *resources*, it can be the basis for a ‘social cure’ that helps  
70 address a range of present-day societal challenges (e.g., anxiety, depression, loneliness; Cruwys  
71 et al., 2016; Haslam et al., 2019). Collectively, then, a growing body of empirical evidence  
72 speaks to the ways in which social identity underpins and shapes the expression of the 5Ps in  
73 sport (Haslam et al., 2020).

74 Historically, social identity has a foundation in the Social Identity Approach (Haslam et  
75 al., 2017), encompassing two intertwined yet distinct theories – *social identity theory* (Tajfel, &  
76 Turner, 1979) and *self-categorisation theory* (Turner et al., 1987). Social identity is formally  
77 defined as “that part of an individual’s self-concept which derives from his/her knowledge of

78 his/her membership of a social group (or groups) together with the value and emotional  
79 significance attached to that membership” (Tajfel, 1981, p. 255). Drawing on Tajfel’s  
80 multifaceted definition and previous theoretical and empirical work, Cameron (2004)  
81 operationalized social identity as a three-dimensional construct characterized by (a) ingroup ties  
82 (i.e., perceptions of similarity, bonding, and belongingness); (b) cognitive centrality (i.e.,  
83 importance attributed to group membership); and (c) ingroup affect (i.e., positivity associated  
84 with feelings of group membership).

85 Over the past decade, researchers have successfully applied Cameron’s model of social  
86 identity to the context of sport (see Bruner et al., 2020, for a comprehensive overview). Here,  
87 mounting empirical evidence has also identified a host of team and individual outcomes  
88 associated with the different dimensions of social identification, ranging from moral behaviour  
89 toward teammates and opponents (e.g., Bruner et al., 2017, 2018) to indicators of positive youth  
90 development (e.g., self-worth, commitment; Martin et al., 2018).

91 Given the empirical evidence that has pointed to the benefits of social identity in relation  
92 to athletes’ cognition, affect, and behaviour, it is not surprising that researchers have begun to  
93 direct their efforts towards understanding how one might cultivate team members’ social  
94 identification. Here research suggests that one of the key drivers of a shared sense of ‘we’ and  
95 ‘us’ is *leadership* within the group. More particularly, the *social identity approach to leadership*  
96 asserts that leaders are effective in their mission to motivate and mobilise followers towards  
97 common goals insofar as followers see those leaders as embodying and promoting a shared sense  
98 of “us” and “we” in their behaviours (i.e., inspiring a sense of belonging and emotional  
99 attachment to the group; Haslam, Reicher, & Platow, 2020). This *identity leadership* is important  
100 because the shared qualities and group-oriented behaviours of a group leader have been shown to

101 increase the strength with which other members identify with that same group (Slater & Barker,  
102 2019; van Dick et al. 2007).

103         In the organizational setting, the early, dominant line of research within the social  
104 identity approach to leadership focused on the idea that leader effectiveness was a consequence  
105 of a leader being seen to embody the qualities of the group (i.e., identity prototypicality; Hogg,  
106 2001; Turner & Haslam, 2001). This work showed that leaders' ability to influence followers  
107 depends on their capacity to be seen as prototypical (or representative) of the qualities that  
108 leaders and followers share (Hogg, 2001; Steffens et al., 2020). However, more recent work has  
109 underlined the importance of other dimensions of identity leadership, including more action-  
110 oriented leader behaviours in both organizational and sport settings (Fransen et al., 2020; Miller  
111 et al., 2020; Stevens et al., 2021; Steffens et al., 2014). More specifically, an expanded four-  
112 dimensional model of identity leadership proposes that effective leadership centres on a leader's  
113 capability to represent, advance, create, and establish a sense of social identity that is shared with  
114 group members (Haslam et al., 2020b; Steffens et al., 2014a; van Dick et al., 2018). These four  
115 identity leadership dimensions are (1) *identity prototypicality* – embodying the distinct qualities  
116 that define the group and what it means to be a member of the group (i.e., 'being one of us'), (2)  
117 *identity advancement* – championing the shared interests of the group rather than personal  
118 interests or those of other groups (i.e., 'doing it for us'), (3) *identity entrepreneurship* – creating  
119 and promoting a sense of 'we' and 'us' by defining what 'us' means (and does not mean) for  
120 followers (i.e., 'crafting a sense of us'), and (4) *identity impresarioship* – developing and  
121 promoting events, activities and structures that create material realities which allow group  
122 members to live out their shared identity (i.e., 'making us matter'; Steffens et al., 2014a).

123           In a review of studies that have explored the impact of these facets of identity leadership,  
124 Steffens and Haslam (2017) observed that they are important predictors of the degree to which  
125 group members identify with their specific group (e.g., in a sporting context with their team or  
126 club). Nevertheless, to date we know little about the ways in which particular *dimensions* of  
127 identity leadership relate to *dimensions* of social identification, as well as how these relationships  
128 play out over time. This is important because the absence of this formative research means that  
129 we lack an understanding of which dimensions of identity leadership and social identification are  
130 most strongly related. As a sport coach or mental performance consultant, greater knowledge of  
131 the concurrent and prospective associations between specific dimensions would make the  
132 process of building identity leadership and social identification at the most appropriate time more  
133 efficient. Are there certain dimensions most strongly related at certain points of the season but  
134 not others? Do the prospective associations apply in one direction but not the other? The extant  
135 literature does not provide any answer to these questions.

136           At the same time, it is noteworthy that although groups and teams typically have formal  
137 leaders (who may be able to bring about identity transfer), there are also informal leaders who  
138 contribute to group success. Indeed, in sport contexts, it has been found that leadership is most  
139 effective when it is shared among group members and not necessarily centred on one or just a  
140 few members (Cotterill & Fransen, 2016; Fransen et al., 2014). As an example, Fransen and  
141 colleagues (2014) found that 44% of athletes and coaches did not perceive their captains to be  
142 the principal leaders of their team, but rather leadership was primarily displayed by other  
143 members of the team who acted in informal leadership roles. Indeed, recent research has shown  
144 that the association between identity leadership from informal athlete leaders and team  
145 identification is stronger than that from the team captain or the coach (Fransen et al., 2020).

146 Taken together, it thus appears that an effective team leadership structure may be one where  
147 multiple members of a team engage in identity leadership to reinforce social identity for all  
148 members of a team. Moreover, from a practical perspective, a positive relationship between  
149 identity leadership and social identification points to potential ways to build and promote social  
150 identification.

151 It is also important to note that previous research that has explored leaders' own social  
152 identification provides evidence of a reciprocal relationship between this and identity leadership.  
153 Specifically, social identification has been argued to also facilitate perceptions of leaders'  
154 prototypicality, identity advancement, and group-oriented behaviour (Haslam, Reicher, &  
155 Platow, 2020). Empirical evidence for these ideas can be found in organizational psychology,  
156 where employees who identify strongly with their team and their organization are more likely to  
157 be viewed by others as a source of leadership (Chrobot-Mason et al., 2016). Translated to the  
158 sport context, this suggests that when a teammate is seen to identify more strongly with the team,  
159 their behaviors are more likely be seen as indicative of identity leadership that advances and  
160 mobilizes the group towards its common goals. The bidirectional association between these  
161 constructs is the core hypothesis that the present research explores, while seeking also to  
162 understand the specific dimensions of identity leadership and social identification that are most  
163 strongly related.

164 In line with this hypothesis, theoretical and empirical evidence links identity leadership  
165 and social identification within a number of group settings. However, our knowledge of this  
166 association in sport is limited to the extent that we lack the empirical and practical understanding  
167 of how specific dimensions of identity leadership and social identification are related. As  
168 outlined, the constructs of identity leadership and social identification are multidimensional,



169 which means that elements of each construct may show a stronger or weaker relation compared  
170 with others. Not knowing these details impedes not only advancements in theory, but also  
171 important practical applications in sport. Furthermore, the extant literature is bound by the  
172 primary use of self-report questionnaire data, which may limit our understanding of these  
173 relationships. As evidenced by the social identity approach to leadership and social identity  
174 theory, our sense of self (Tajfel, 1981) and our shared sense of ‘us’ and ‘we’ (Haslam, Reicher,  
175 & Platow, 2020) is rooted in social group processes. As such, these constructs may be better  
176 understood using a method which allows us to study identity processes within the social system  
177 in which they take place (i.e., an intact sport team). A methodological advance that lends itself to  
178 such a design is social network analysis (SNA).

179         SNA is a novel form of analysis that provides an in-depth perspective on a team as a  
180 whole by exploring relationships between all possible dyads within a team from the perspective  
181 of each member (Borgatti et al., 2018). This methodology advances on previous research which  
182 has relied largely on individual-level self-reports to study group processes – a method which is  
183 limited because (a) these consider only the perceptions of the individual athlete (i.e., the  
184 perceiver) and not the entire team, (b) inherent biases may emerge when reporting one’s own  
185 behaviours, and (c) it is unclear whether athletes rely on their personal experiences or think about  
186 typical team experiences. In contrast, the value of SNA is that participants rate each of their  
187 individual teammates on constructs of interest (e.g., identity leadership, social identification) to  
188 access both individual-level data (i.e., my perceptions of others and others’ perceptions of me) as  
189 well as team-level data (i.e., all perceptions in the team combined). As evidence of the utility of  
190 this approach, a recent study found that athletes’ self-perceived identity leadership was an  
191 important predictor of their leadership quality as perceived by teammates (Fransen et al., 2020b).

## 192 **The Present Study**

193           The goal of the present study is to explore and disentangle the relationship between  
194 identity leadership and social identification using SNA. Links between team members' perceived  
195 identity leadership and their perceived team members' social identification were investigated in  
196 two ways. First, the concurrent associations between the two constructs were tested early and  
197 later in a team's regular season (i.e., at two separate measurement periods). Specifically, the  
198 team networks for each of the four dimensions of identity leadership were correlated with  
199 networks for each of the three dimensions of social identification at each time point. Here, it was  
200 hypothesized that the obtained network for identity leadership would be positively associated  
201 with the network for social identification at both time points (H1).

202           Second, two additional sets of regression analyses were carried out. In the first, later  
203 season social identification was regressed upon early season identity leadership. In light of the  
204 theorizing discussed above, we hypothesized that team members who were rated as displaying  
205 high levels of identity leadership (across one or more of the four dimensions) early in the season  
206 would be seen as identifying more strongly with the team later in the season (i.e., so that there  
207 would be a significant positive association between early season identity leadership and later  
208 season social identity; H2). To examine the reciprocal relationships, a second analysis regressed  
209 later season identity leadership upon early season social identification. Here it was hypothesized  
210 that team members who were seen to identify more strongly with the team early in the season  
211 would be perceived as engaging in higher levels of identity leadership later in the season (H3).

212

**Methods****213 Participants and Design**

214 A total of 23 competitive sport teams consisting of 388 athletes (51.8% females)  
215 participated in this study (basketball = 6, volleyball = 6, soccer = 6, cross-country running = 1,  
216 rowing = 1, lacrosse = 1, ice hockey = 1, Nordic skiing = 1). Teams were recruited both from  
217 [country blind for peer review] ( $k = 11$ ) and [country blind for peer review] ( $k = 12$ ), competed at  
218 a highly competitive level (e.g., [blind for peer review]), and represented male ( $k = 10$ ), female  
219 ( $k = 10$ ), and mixed-sex teams ( $k = 3$ ). Athletes were on average 20.7 years old ( $SD = 3.5$ ; 84.3%  
220 of sample aged 23 or under), had 11.9 years of experience competing in their sport ( $SD = 6.1$   
221 years), and had been competing on their current team for 3.1 years ( $SD = 2.6$  years).

222 The study used a prospective design where participants completed the study measures (a)  
223 both early and late in their respective regular season competition ( $k = 18$ ; average time between  
224 questionnaire completion = 19 weeks; range = 4 to 22<sup>1</sup>) or (b) only late in their season ( $k = 5$ ). As  
225 a result, the data of 18 teams were eligible for early and later season analyses, and 5 teams only  
226 for later season analyses. The questionnaires were administered in person with a research  
227 assistant present so that if necessary, participants could ask any questions to seek clarification.  
228 Team roster sizes ranged from 11 to 25 members ( $M_{\text{size}} = 17.0$  members,  $SD = 4.9$ ), with the  
229 smallest teams having the size of a typical basketball or volleyball team and the largest teams  
230 being ice hockey, lacrosse, and soccer teams. Each team is described in detail in Table 1 with

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<sup>1</sup> Note that one team had only four weeks between early and late season measures due to a short overall season (i.e., Nordic skiing). The remaining teams all ranged from 16 to 22 weeks between measures.

231 respect to athlete sex, sport type, roster size, and the number of participants from which data  
232 could be gathered at the different measurement points.

### 233 **Procedure**

234 As part of a larger research project focused on the use of SNA methodology to obtain  
235 deeper insight into the relationship between identity leadership and group dynamics in  
236 competitive sport teams, 25 sport teams were contacted to participate in the research. Two teams  
237 chose not to participate, resulting in a response rate of 92% (23 of 25 teams). The project was  
238 approved by an institutional review board of the first and last authors, and ethical standards of  
239 the American Psychological Association were followed in the conduct of the study. All  
240 participants provided informed consent, and anonymity was guaranteed to all participants. The  
241 head coach of each team was emailed to seek permission for their athletes' participation in the  
242 study. If the coach and athletes agreed, a team roster was requested for the purpose of  
243 populating the study questionnaires. Participants completed the questionnaires individually  
244 and were encouraged to ask questions if any of the rating criteria were unclear. In terms of study  
245 incentives, athletes in [*country blind for peer review*] did not receive an incentive for  
246 participating in the study and athletes in [*country blind for peer review*] received a team meal  
247 and could also participate in a draw for a \$25 Sport Store gift card (one draw per team). The head  
248 coach of all participating teams received an incentive in the form of an anonymized, aggregate  
249 identity leadership structure for their team after the study was completed. In terms of the larger  
250 research project, the hypotheses tested here were unique in both operationalization of constructs  
251 and study methodology (see also [*blind for peer review*]).

### 252 **Measures**

253           *Identity leadership.* Participants rated the extent to which they perceived their teammates  
254 to engage in the four dimensions of identity leadership using the Identity Leadership Inventory-  
255 Short Form (Steffens et al., 2014). Prior to rating each teammate (using a prepopulated roster  
256 list), participants read a definition of each identity leadership dimension, and were asked to  
257 indicate for each team member the extent to which they acted in accordance with the described  
258 leadership qualities. The definition for each of the four identity leadership dimensions can be  
259 found in Table 2. Responses were captured on an 11-point Likert-type scale (where 0 = *not at*  
260 *all*; 10 = *very much*). The use of this specific scale is consistent with previous social network  
261 analysis research, which aimed to increase variability in responding (Fransen et al., 2020b).

262           *Social identification.* Participants indicated the extent to which they perceived their  
263 teammates to identify with the team on the three dimensions of social identity (ingroup ties,  
264 cognitive centrality, ingroup affect; see Cameron, 2004) using a prepopulated roster list of their  
265 team. Prior to rating each teammate, participants read a definition of the three social identity  
266 dimensions, and were asked to indicate for each team member the extent to which that athlete  
267 identified with the team on each of these dimensions. The definition for each of the three social  
268 identity dimensions can also be found in Table 2. Responses for each team member were  
269 captured on a 11-point Likert-type scale (where 0 = *not at all*, 10 = *very much*).

## 270 **Data Analysis**

271           The completion of each teammate nomination procedure resulted in seven finite  $n \times n$   
272 matrices (four identity leadership networks and three social identification networks, with  $n$  being  
273 the total number of athletes on a team roster) across either one or two measurement periods (i.e.,  
274 14 networks in total for 18 of 23 teams). Each matrix was directed, meaning that each score was  
275 a unique perception of one athlete rating another (i.e., so that the score that athlete  $a$  ascribed to

276 athlete *b* does not need to be the same as the score from athlete *b* to athlete *a*). All analyses were  
277 conducted using UCINET software (Borgatti et al., 2002).

278 Quadratic assignment procedure (QAP) hypothesis tests were performed to examine the  
279 relationships between the different types of networks (i.e., identity leadership and social identity  
280 dimensions at early and later season) within each team (Krackhardt, 1988). Due to the  
281 autocorrelated structure of network data (Wasserman & Faust, 1994), biases are present insofar  
282 as the assumption of independence of responses is violated (i.e., dyadic links between two  
283 athletes). As a result, we conducted QAP tests, which are restricted permutation tests, making  
284 them more robust against these violations (Dekker et al., 2007). QAP correlations first were  
285 computed between the four different identity leadership networks and the three different social  
286 identity networks for each team separately – once for early season ( $k = 18$ ) and once for later  
287 season networks ( $k = 23$ ). The goal of this analysis was to examine whether the ties in the  
288 identity leadership networks were related to the ties in the social identity networks. QAP  
289 correlations are similar to the more typical correlation measure, Pearson's  $r$  (Borgatti et al.,  
290 2018). For example, a high correlation would indicate that, for a given team, members who are  
291 seen as strong identity leaders were also seen as identifying strongly with the team.

292 The two sets of multiple QAP regressions were then computed to test prospective  
293 relationships between the study constructs. The three social identity dimension networks at later  
294 season were regressed upon the four identity leadership dimension networks at early season for  
295 each team separately. Like the QAP correlations, these regressions correspond with multiple  
296 linear regressions (Borgatti et al., 2018) and produce an  $R^2$  (i.e., variance accounted for in the  
297 dependent variable) and standardized beta coefficients for each independent variable (i.e., the  
298 standardized unit increase in the dependent variable associated with a one standard deviation



322 be positively associated with each other. We then examined the averaged correlations across all  
323 teams at early and later season measures. In line with H1, moderately strong positive correlations  
324 were found both early and later in the season for each dimension of identity leadership and  
325 ingroup ties ( $.58 \leq r_{\text{average}} \leq .68$ ; see Table 3), cognitive centrality ( $.48 \leq r_{\text{average}} \leq .56$ ; see Table  
326 4), and ingroup affect ( $.46 \leq r_{\text{average}} \leq .55$ ; see Table 5). To illustrate the between-team  
327 variability, these correlations ranged from  $r = -.02$  (Team 14, later season identity prototypicality  
328 and cognitive centrality) to  $r = .86$  (Team 7, early and later season identity impresarioship and  
329 ingroup ties, Team 10 later season impresarioship and ingroup ties).

### 330 **Prospective Relationships Between Early Season Identity Leadership and Later Season** 331 **Social Identification Networks**

332 To test H2, multiple QAP regressions were examined for teams with network data both  
333 early and later in the season ( $k = 18$ ). In line with H2, there was a significant positive prospective  
334 association between identity leadership and social identification networks. The strongest  
335 prospective relationships between early season identity leadership and later season social identity  
336 networks appeared for the ingroup ties component of social identification (see Table 6). More  
337 specifically, athletes who were seen as engaging in greater identity leadership early in the season  
338 also were perceived to have a stronger sense of bonding and belongingness with other team  
339 members later in the season. An examination of the four identity leadership network predictors  
340 revealed that on average identity entrepreneurship was most strongly associated with ingroup ties  
341 ( $\beta_{\text{average}} = .24$ ), while the coefficients ( $\beta_{\text{average}}$ ) for the remaining identity leadership dimensions  
342 were distinctly weaker, ranging from .02 to .14. The variance in the network of ingroup ties  
343 accounted for by the identity leadership network predictors was significant for all teams ( $R^2$ s =  
344 .08 - .61,  $ps < .05$ ).



345           When cognitive centrality networks were the dependent variable (Table 6), the identity  
346 leadership networks accounted for a significant amount of the variance ( $R^2$ s = .05 - .41,  $ps < .05$ )  
347 in all but one of the teams ( $R^2 = .03$ ,  $p = .09$ ). An inspection of the coefficients revealed that for  
348 later season cognitive centrality, the strongest association was with early season identity  
349 impresarioship ( $\beta_{\text{average}} = .16$ ). In comparison, the coefficients ( $\beta_{\text{average}}$ ) of other identity  
350 leadership dimensions were all weaker (ranging from .07 to .12).

351           Similarly, identity leadership networks accounted for a significant amount of the variance  
352 for ingroup affect ( $R^2$ s = .06 - .49,  $ps < .05$ ) in all but three of the teams ( $R^2$ s = .06 - .09,  $ps \geq .06$ ;  
353 Table 6). As with ingroup ties, the strongest prospective association for later season ingroup  
354 affect was early season identity entrepreneurship ( $\beta_{\text{average}} = .13$ ). This association was slightly  
355 stronger than other dimensions of identity leadership for which the coefficients ( $\beta_{\text{average}}$ ) ranged  
356 from .07 to .11. These findings provide support for H2.

357           We should note that beta coefficients substantially ranged between teams, which  
358 illustrates the between-team variability in the association between early season identity  
359 leadership and later season social identity. While most coefficients were positive (some even as  
360 high as  $\beta = .79$  between identity entrepreneurship and ingroup ties in Team 10), in some cases,  
361 these coefficients were also negative in direction (as low as  $\beta = -.38$  between identity  
362 advancement and ingroup ties in Team 12, and between identity impresarioship and ingroup  
363 affect in Team 6).

### 364 **Prospective Relationships Between Early Season Social Identification and Later Season** 365 **Identity Leadership Networks**

366           Using multiple QAP regression to test H3, we found a significant positive prospective  
367 association between social identification and identity leadership networks. As with H2, the

368 strongest prospective relationships between early season social identification and later season  
369 identity leadership networks appeared between ingroup ties and each of the four later season  
370 identity leadership dimensions. In fact, the pattern across the dimensions of identity leadership  
371 was very similar.

372 For identity prototypicality (Table 7), the social identification networks accounted for a  
373 significant portion of the variance ( $R^2$ s = .11 - .58,  $ps < .05$ ) in all but one of the teams ( $R^2 = .13$ ,  
374  $p = .08$ ). An inspection of the coefficients indicated a stronger positive association for ingroup  
375 ties ( $\beta_{\text{average}} = .32$ ) than either cognitive centrality ( $\beta_{\text{average}} = .11$ ) or ingroup affect ( $\beta_{\text{average}} = .11$ ).  
376 The same pattern was obtained for identity advancement, entrepreneurship, and impresarioship  
377 (Table 7). In each case the social identification networks accounted for a significant portion of  
378 the variance ( $R^2$ s = .07 - .58, .11 - .62, .11 - .59 respectively; all  $ps < .05$ ) in most teams (all but  
379 two, one, and three, respectively;  $R^2$ s = .04 - .09,  $ps \geq .06$ ). An inspection of the coefficients also  
380 indicated that in each case the strongest positive associations were detected for ingroup ties  
381 ( $\beta_{\text{average}} = .28, .37, .35$ , respectively) than either cognitive centrality ( $\beta_{\text{average}} = .09, .10, .09$ ,  
382 respectively) or ingroup affect ( $\beta_{\text{average}} = .15, .12, .10$ , respectively). Overall, then, the pattern of  
383 results supports H3 in so far as athletes' perceptions of their teammates' social identification  
384 were positively associated with subsequent perceptions of those teammates' identity leadership.

385 To illustrate between-team variability in the association between early season social  
386 identity and later season identity leadership, beta coefficients also ranged between teams. As in  
387 the previous set of prospective analyses, some coefficients were negative in direction (as low as  
388  $\beta = -.32$  between ingroup affect and identity entrepreneurship in Team 2) and as high in the  
389 positive direction as  $\beta = .71$  (between ingroup ties and identity impresarioship in Team 19).

390

**Discussion**

391           The purpose of this study was to better understand how athletes' perceptions of other  
392 team members' identity leadership relate to their perceptions of those same team members'  
393 social identification. More specifically, we used SNA to test the hypothesised concurrent and  
394 prospective associations between the degree to which athletes regarded their teammates as  
395 identity leaders and the degree to which they saw those same teammates as identifying with the  
396 team. The novel insights gained through this analysis suggest that when teammates are seen as  
397 acting in ways that embody, advance, craft, and embed a sense of 'us' (i.e., as displaying identity  
398 leadership), they are also seen to identify more strongly with the team in ways that span both  
399 cognitive (i.e., ingroup ties, cognitive centrality) and affective elements of identity (i.e., ingroup  
400 affect).

401           The study results address a notable gap in the literature by offering important theoretical  
402 and empirical findings to understand the relationships between identity leadership and social  
403 identity. Indeed, while there was variation in the relationships between teams, across the teams it  
404 was the entrepreneurship and impresarioship dimensions of identity leadership that were  
405 associated with the ingroup ties dimension of social identification. In terms of specifics, the most  
406 consistent and strongest prospective associations (when averaged) were detected between early  
407 season ingroup ties and later season identity leadership dimensions. In the other direction (i.e.,  
408 early season identity leadership and later season social identification), the relationships were not  
409 as consistent and were weaker in magnitude. This adds important nuance to existing theory – for  
410 example, in suggesting that early identification in the form of greater bonding and belongingness  
411 may be a facilitator of subsequent identity leadership. Similarly, this also offers preliminary  
412 practical insight – for example, that offering opportunities to build greater ingroup ties early in

413 the season could open a pathway for athletes to later lead their team in identity enhancing ways.  
414 In what follows, we unpack some of the key implications that emerged from our findings.

415 Consistent with H1, to the extent that athletes regarded team members as engaging in  
416 identity leadership, they perceived those same teammates as identifying strongly with the team at  
417 two different points of team development (i.e., early and later in the season). Each dimension of  
418 identity leadership was positively correlated (with all relationships of moderate strength) with  
419 each dimension of social identity. In addition, we tested the prospective association between  
420 identity leadership and social identity networks and found evidence of the proposed bidirectional  
421 hypotheses. Results suggested mutually reinforcing relationships between perceptions of identity  
422 leadership and social identification whereby team members who perceived other members as a  
423 source of identity leadership early in the season also perceived those members as identifying  
424 more strongly with the team later in the season (and vice versa; consistent with H2 and H3).

425 Of particular interest was the finding that the more action-oriented dimensions (i.e.,  
426 identity advancement, entrepreneurship, and impresarioship) showed stronger concurrent and  
427 prospective associations with social identification networks than the more passive prototypicality  
428 dimension. This may suggest that perceptions of team members' social identification hinge on  
429 what they are perceived to *do* (i.e., to develop and create structures to implement a sense of 'us'  
430 through active identity-developmental behaviours), not just which attributes they are seen to  
431 possess (i.e., being more or less prototypical of the group). This accords with the emphasis of  
432 more recent research into identity leadership, which has asserted that this is often as much – and  
433 sometimes more – about “doing” than “being” (e.g., McLaren et al., 2021). In particular, rather  
434 than leadership being only about identity prototypicality (Hogg, 2001), it also rests on the degree  
435 to which a leader is perceived to engage in identity advancement, entrepreneurship, and

436 impresarioship (Haslam et al., 2020; Reicher et al., 2005; Steffens et al., 2014). This key finding  
437 highlights the novelty of how social network analysis can shed light beyond that of the previous  
438 self-report approaches with social identity in sport.

439         Indeed, generally speaking, the pattern of results indicated that identity entrepreneurship  
440 (followed by impresarioship) tended to have the strongest relationships with social identity  
441 dimensions. This finding suggests that athletes who are perceived to bring teammates together by  
442 clarifying what it means to be a member of the team (which then helps *others* to gain a sense of  
443 connection to the team; Steffens et al., 2014) are seen by their teammates as identifying more  
444 strongly with that particular group (i.e., social identification). Unsurprisingly perhaps, this  
445 suggests that one important way to foster others' perceptions that one is 'in it for the group' is to  
446 endeavour to talk about and shape the group in ways that affirm and embed the importance of the  
447 group.

448         Interestingly, the strongest associations were found between the ingroup ties dimension  
449 of social identification and (the four dimensions) of identity leadership. Put in the context of our  
450 operationalization of each construct, athletes who perceived a teammate as engaging in crafting a  
451 sense of 'us' also regarded that teammate as having stronger bonds with others throughout the  
452 season. Taken together, we see initial evidence that a teammate's active identity-developmental  
453 behaviour of identity entrepreneurship was of particular importance as it related to perceived  
454 social identification of that teammate in the form of bonding and belongingness. Related to the  
455 study design (i.e., using SNA to generate perceptions of teammates' identity leadership and  
456 social identification), this may suggest that behaviours associated with demonstrating stronger  
457 ingroup ties may be more tangible as they are noticed more in those who are seen to engage in  
458 more action-oriented identity leadership.

459           One of the key strengths of this study was that the use of SNA and the corresponding  
460 QAP analyses allowed us to examine both identity leadership and social identity in a novel way.  
461 As described here (and in other sport group dynamics research; e.g., McLaren & Spink, 2020),  
462 an SNA approach offers unique insight as athletes consider each of their teammates individually  
463 rather than being asked to make generalizations about the team (e.g., by reflecting only on the  
464 identity leadership of team captains; Steffens et al., 2014) or to reflect only on one's own  
465 identification (Bruner & Benson, 2018). Further, the prospective research design allowed us to  
466 test the relationship between identity leadership and social identity networks over time in a large  
467 number of competitive sport teams. This sample of teams included those comprised of athletes of  
468 different sex (i.e., men's, women's, and mixed athlete sex composition) and from different types  
469 of sport (i.e., independent and interdependent), in which group dynamics constructs such as  
470 leadership and identity play an important role in the sport experience (e.g., Evans et al., 2012). In  
471 spite of this, there was a notable consistent pattern of relationships between identity leadership  
472 and social identification, suggesting that the hypotheses we have tested (and supported) have  
473 broad relevance rather than being specific to particular sporting groups or contexts.

#### 474 **Limitations and Directions For Future Research**

475           Despite the notable strengths of the present study, which include the longitudinal social  
476 network design and the large sample of complete sport teams, it is important to acknowledge the  
477 limitations of the study and highlight opportunities for future research. First, although we tested  
478 the association between identity leadership and social identification across both concurrent and  
479 prospective aspects of the study design, we still cannot make inferences about the causal links  
480 between these constructs. Related to this point, the use of QAP regressions was of value because  
481 it allowed us to control for the non-independence of data in a SNA-based design. However, one

482 limitation of the analysis is that it does not allow for a hierarchical model to control for prior  
483 perceptions of the dependent variable (or other covariates). Accordingly, we are unable to  
484 comment on the percentage of unique variance accounted for by an independent variable (above  
485 and beyond the stability of the outcome). Also, the averaging of team-level scores to produce an  
486 overall correlation or regression coefficient is designed to give a general indication of the relative  
487 strength of each construct, but we also have to be mindful of the fact that the relationships do not  
488 index the varied nature of individual team scores. We therefore recommend the interpretation of  
489 these averaged team-level network data with caution. Going forward, it will be important to  
490 replicate and follow up the present research with experimental work that manipulates both  
491 identification and identity leadership in order to clarify their causal status.

492         In addition, although studying a highly competitive team sport sample is a strength, we  
493 cannot infer that the same relationships would emerge for all competitive levels and ages. For  
494 instance, one might wonder if the same patterns emerge for youth teams or those with a more  
495 recreational focus. In this regard it is notable that while social identity research in sport has  
496 explored the importance of social identification in youth sport contexts (e.g., Bruner et al., 2020),  
497 the same cannot be said for identity leadership. It is likely that this limitation is related to the  
498 absence of a measure validated for youth samples (Steffens et al., 2014). Future research would  
499 benefit from such a contribution.

500         Related to measurement, it is also important to acknowledge that our measure of social  
501 identification deviated from the typical self-report measures used in research (e.g., Bruner &  
502 Benson, 2018). Specifically, instead of using multiple items to measure one construct, the items  
503 were combined in one overarching definition of that specific construct, that then needs to be  
504 rated for each of the team members. This approach is recommended when adopting social

505 network analyses to reduce the burden on participants. However, we should note that no previous  
506 study has evidenced the validity of the shortened measure of social identity or of its application  
507 to SNA where an athlete is asked to reflect on the social identity of others. We encourage readers  
508 to be mindful of these adaptations when interpreting the findings. In the future, it will also be  
509 important to examine athletes' identification with the team (i.e., social identity) not as a 'stand  
510 alone' outcome, but as a mechanism through which identity leadership behaviours have an  
511 impact on other outcomes in sporting contexts (e.g., well-being, mental health, resilience; Vella  
512 et al., 2020). In particular, with recent research suggesting a positive link between a global  
513 identity measure and athlete well-being (and a negative link with psychological distress; Vella et  
514 al., 2020; see also Cruwys et al., 2020), it would be appropriate to build on this work by testing  
515 separate dimensions of social identity on mental health, through the lens of identity leadership.

516         From a more applied perspective, it will also be important for future research to  
517 investigate the specific actions, behaviours, or interactions that serve as a source of information  
518 that someone is a more (or less) strong identity leader or identifies more (or less) strongly with  
519 the team. For instance, one of the more prominent dimensions of identity leadership to emerge in  
520 this study was identity entrepreneurship, defined generally as crafting a sense of 'us' by making  
521 all members feel that they are a part of the same team and increasing cohesion and inclusiveness  
522 within the team. Building on this, future qualitative designs might probe athletes to reflect on  
523 *how* the leaders on their team accomplish this, and establish whether specific forms of identity  
524 entrepreneurship stand out as cues for the way athletes come to think of their teammates as  
525 identity leaders. A qualitative design might also help to explain why in some teams identity  
526 leadership and social identity are negatively associated with each other. For instance, for some  
527 groups certain qualifiers might exist in the team environment (e.g., normative content of the team



528 identity; external factors such as a losing streak) that our quantitative measures were not  
529 sensitive enough to detect and might alter the nature of the relationship.

530         Furthermore, identifying these salient behaviours through observational research may  
531 provide specific examples and points of emphasis that are pertinent to identity leadership  
532 interventions with athletes. As an example, recent observational studies of athlete behaviours  
533 within team contexts have used electronic ambulatory recording devices to capture real-time  
534 conversations between athletes in their natural environments, which can then be coded into  
535 different behaviour types (see Herbison et al., 2020). This novel method may help researchers  
536 capture athletes' actual identity leadership behaviours and interactions in ways that provide  
537 important insight into its relationship with other outcomes of interest.

### 538 **Conclusion**

539         Based upon the social identity approach to leadership, this study used social network  
540 analyses to shed light on how athletes' perceptions of their teammates' ability to embody,  
541 advance, craft, and embed a sense of 'us' (i.e., their identity leadership) were associated with  
542 perceptions of their teammates' social identification. Overall, we found that athletes who saw  
543 their teammates as engaging more in identity leadership (particularly identity entrepreneurship)  
544 viewed those same teammates as identifying more strongly with the team in ways that spanned  
545 both cognitive (i.e., ingroup ties, cognitive centrality) and affective (i.e., ingroup affect) identity  
546 elements. These findings are important from both a theoretical and a practical perspective in  
547 suggesting identity leadership and social identification are mutually reinforcing so that identity  
548 leadership may foster subsequent social identification but also that social identification may give  
549 rise to perceptions of identity leadership.

550           However, keeping in mind the preliminary nature of the study and the non-experimental  
551 design, this appears to suggest that offering opportunities to build greater ingroup ties early in the  
552 season could be one way to open a pathway for athletes to lead in identity enhancing ways  
553 towards teammates. Examples may include getting to know the history of the club, training  
554 activities that help form an understanding of other team members' strengths, and engaging in  
555 social activities that allow the team to get together. Such activities may not only help members  
556 'feel at home' in their team but they may also facilitate the development of better subsequent  
557 identity leadership in the team. These insights thus serve as foundational research for the  
558 development of intervention programs to develop both leadership and identification (e.g., 5R<sup>S</sup>;  
559 Fransen, et al., 2020). In particular, these findings point to the dual importance of team members  
560 doing identity leadership to encourage identification but also being sufficiently identified to want  
561 to do that identity leadership.

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IDENTITY LEADERSHIP AND SOCIAL IDENTIFICATION

699 **Table 1**

700 Team Demographic Information

701

Team	Athlete Sex	Sport Type	Roster Size	Participants Early Season	Participants Later Season
1	M	Basketball	11	11	6
2	F	Basketball	11	10	8
3	M	Volleyball	12	12	12
4	M	Volleyball	11	10	10
5	F	Volleyball	12	12	11
6	F	Volleyball	13	13	13
7	M	Soccer	18	16	14
8	M	Soccer	21	15	11
9	F	Soccer	21	15	8
10	F	Soccer	19	11	8
11	M	Basketball	15	10	12
12	F	Basketball	11	11	11
13	Mixed	Cross-Country	20		16
14	Mixed	Rowing	18		15
15	M	Lacrosse	25		17
16	M	Soccer	25		23
17	F	Soccer	24		16
18	F	Ice Hockey	25	25	19
19	Mixed	Nordic Skiing	12	10	8
20	M	Basketball	17	17	15
21	F	Basketball	19	15	17
22	F	Volleyball	16	13	15
23	M	Volleyball	16	15	16

702 *Note:* For Athlete Sex, M denotes a team registered to compete in a men’s league competition, F  
 703 in a female’s league competition, and Mixed that both male and female athletes competed under  
 704 the same team in league competition.

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713 **Table 2**

714 *Construct Definitions for Teammate Ratings*

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Study Construct	Definition Provided to Participants
<i>Identity Leadership</i>	
Identity	<i>Being one of us:</i> “Representing the unique qualities that define the team and what it means to be a member of this team. Embodying those core attributes of the team that make this team special as well as distinct from other teams. Being an exemplary and model member of the team.”
Prototypicality	
Identity	<i>Doing it for us:</i> “Advancing and promoting core interests of the team. Standing up for, and if threatened defending, team interests (and not personal interests of those of other teams). Championing concerns and ambitions that are key to the team as a whole. Contributing to the realization of team goals. Acting to prevent team failures and to overcome obstacles to the achievement of team objectives.”
Advancement	
Identity	<i>Crafting a sense of us:</i> “Bringing people together by creating a shared sense of ‘we’ and ‘us’ within the team. Making different people all feel that they are a part of the same team and increasing cohesion and inclusiveness within the team. Clarifying people’s understanding of what the team stands for (and what it does not stand for) by defining core values, norms, and ideals.”
Entrepreneurship	
Identity	<i>Making us matter:</i> “Developing structures, events, and activities that give weight to the team’s existence and allow team members to live out their membership. Promoting structures that facilitate and embed shared understanding, coordination, and success (and not structures that divide or undermine the team).”
Impresarioship	
<i>Social Identity</i>	
Ingroup Ties	“...has a sense of bonding and belongingness with other team members.”
Cognitive Centrality	“...being a member of this team is an important part of how s/he sees herself/himself.”
Ingroup affect	“...has positive feelings about their team membership”

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718 **Table 3**

719 *The quadratic assignment procedure correlations between the ingroup ties (SI) network and*  
 720 *identity leadership quality networks*

Team	Early Season				Later Season			
	IA (r)	IE (r)	II(r)	IP (r)	IA (r)	IE (r)	II (r)	IP (r)
1	.65***	.69***	.69***	.45**	.20	.64*	.59*	.20
2	.78***	.79***	.80***	.69***	.64***	.82***	.85***	.71***
3	.46***	.58***	.22*	.49**	.47***	.54***	.54***	.54***
4	.40**	.67***	.49***	.53***	.62***	.53***	.50***	.62***
5	.49***	.61***	.48***	.50***	.70***	.66***	.71***	.71***
6	.56***	.69***	.65***	.63***	.44***	.60***	.55***	.56***
7	.78***	.86***	.86***	.79***	.75***	.87***	.86***	.85***
8	.46***	.56***	.60***	.38**	.57***	.75***	.71***	.69***
9	.61***	.73***	.71***	.70**	.71*	.83*	.74*	.75*
10	.66***	.71***	.69***	.61***	.74***	.79***	.86***	.80***
11	.65***	.67***	.72***	.73***	.51**	.57***	.46**	.61***
12	.58***	.80***	.73***	.66***	.53***	.54***	.47**	.47***
13					.75***	.76***	.54***	.71***
14					.33**	.15*	.43***	.41***
15					.61***	.71***	.68***	.58***
16					.61***	.72***	.72***	.63***
17					.74***	.79***	.73***	.79***
18	.79***	.73***	.73***	.75***	.74***	.83***	.81***	.77***
19	.78***	.72***	.81***	.73***	.67***	.69***	.66***	.73***
20	.72***	.78***	.75***	.59***	.54***	.71***	.57***	.54***
21	.47***	.51***	.51***	.50***	.48***	.59***	.35***	.49***
22	.64***	.77***	.74***	.55***	.60***	.69***	.72***	.60***
23	.54***	.63***	.47***	.38***	.59***	.75***	.71***	.66***
<i>r<sub>average</sub></i>	<b>.61</b>	<b>.68</b>	<b>.64</b>	<b>.60</b>	<b>.58</b>	<b>.69</b>	<b>.65</b>	<b>.63</b>

721 *Note: \*p < .05, \*\*p < .01, \*\*\*p < .001. IA is identity advancement, IE is identity*  
 722 *entrepreneurship, II is identity impresarioship, and IP is identity prototypicality*

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730 **Table 4**

731 *The quadratic assignment procedure correlations between the cognitive centrality (SI) network*

732 *and identity leadership quality networks*

Team	Early Season				Later Season			
	IA (r)	IE (r)	II(r)	IP (r)	IA (r)	IE (r)	II (r)	IP (r)
1	.42**	.52**	.45**	.42**	.13	.71*	.64**	.24
2	.78***	.79***	.80***	.69***	.66***	.79***	.83***	.65***
3	.09	.19	.20*	.32**	.24*	.34**	.34**	.25*
4	.02	.18	.12	-.02	.24*	.37***	.14	.16
5	.37***	.57***	.31*	.44***	.46***	.57***	.52***	.35*
6	.56***	.55***	.55***	.50***	.32**	.42***	.33**	.33**
7	.57***	.58***	.65***	.68***	.61***	.65***	.64***	.71***
8	.44***	.40***	.36***	.21*	.65***	.51***	.48***	.58***
9	.57***	.71***	.69***	.65***	.75*	.80*	.62*	.67*
10	.58***	.60***	.64***	.45***	.62***	.59***	.74***	.72***
11	.55***	.53**	.56*	.54**	.42*	.53**	.52*	.52**
12	.50**	.36*	.44*	.38*	.63***	.63***	.48**	.56***
13					.50***	.51***	.38**	.45***
14					.85***	.32**	.83***	.77***
15					.57***	.63***	.57***	.51***
16					.58***	.60***	.62***	.49***
17					.72***	.69***	.62***	.69***
18	.70***	.60***	.63***	.60***	.68***	.72***	.66***	.60***
19	.52**	.47**	.50**	.57**	.63***	.65***	.59**	.67***
20	.69***	.54***	.53***	.64***	.58***	.57***	.43***	.55***
21	.49***	.54***	.56***	.57***	.38***	.45***	.32**	.35***
22	.77***	.78***	.79***	.68***	.65***	.65***	.64***	.59***
23	.40***	.27*	.50***	.24**	.22*	.16	.15	.18
Average r	<b>.53</b>	<b>.52</b>	<b>.53</b>	<b>.50</b>	<b>.49</b>	<b>.56</b>	<b>.50</b>	<b>.48</b>

733 *Note: \*p < .05, \*\*p < .01, \*\*\*p < .001. IA is identity advancement, IE is identity*  
 734 *entrepreneurship, II is identity impresarioship, and IP is identity prototypicality*

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742 **Table 5**

743 *The quadratic assignment procedure correlations between the ingroup affect (SI) network and*

744 *identity leadership quality networks*

Team	Early Season				Later Season			
	IA (r)	IE (r)	II(r)	IP (r)	IA (r)	IE (r)	II (r)	IP (r)
1	.36*	.33*	.32	.31*	.23	.50*	.34	.19
2	.41**	.43**	.48**	.35*	.49***	.62***	.56***	.43**
3	.21*	.20	.09	.28**	.32*	.52***	.52***	.26*
4	.19	.46***	.33**	.23*	.10	.13	.13	.24*
5	.33**	.38**	.24*	.34***	.60***	.57***	.60***	.66***
6	.41***	.47***	.41***	.39***	.39**	.47***	.36**	.35**
7	.65***	.66***	.72***	.73***	.69***	.72***	.73***	.74***
8	.50***	.50***	.36**	.32**	.55***	.64***	.54***	.65***
9	.62***	.60***	.55***	.64***	.68*	.49*	.33	.46*
10	.31*	.43**	.48***	.28*	.58***	.58***	.76***	.68***
11	.52**	.47*	.47*	.57***	.48**	.40*	.25	.44**
12	.46***	.46***	.67***	.37**	.35**	.47**	.37*	.36**
13					.63***	.63***	.39**	.59***
14					.74***	.35***	.74***	.76***
15					.63***	.65***	.55***	.61***
16					.54***	.64***	.64***	.57***
17					.64***	.63***	.55***	.63***
18	.70***	.77***	.75***	.68***	.61***	.65***	.60***	.55***
19	.72***	.66***	.67***	.72***	.69***	.77***	.67***	.61**
20	.68***	.65***	.62***	.60***	.62***	.61***	.55***	.52***
21	.50***	.57***	.53***	.57***	.55***	.56***	.48***	.51***
22	.80***	.81***	.79***	.72***	.61***	.61***	.63***	.58***
23	.23**	.26***	.25**	.19**	.45***	.42***	.42***	.37***
Average r	<b>.48</b>	<b>.51</b>	<b>.49</b>	<b>.46</b>	<b>.53</b>	<b>.55</b>	<b>.51</b>	<b>.51</b>

745 *Note: \*p < .05, \*\*p < .01, \*\*\*p < .001. IA is identity advancement, IE is identity*  
 746 *entrepreneurship, II is identity impresarioship, and IP is identity prototypicality*

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IDENTITY LEADERSHIP AND SOCIAL IDENTIFICATION

**Table 6**

*The standardized regression coefficients of the multiple Quadratic Assignment Procedure regression with the early season (T1) identity leadership networks as independent variables and the later season (T2) social identification networks as the dependent variable.*

Team	DV: Ingroup ties					DV: Cognitive centrality					DV: Ingroup affect				
	R <sup>2</sup>	IA (β)	IE (β)	II (β)	IP (β)	R <sup>2</sup>	IA (β)	IE (β)	II (β)	IP (β)	R <sup>2</sup>	IA (β)	IE (β)	II (β)	IP (β)
1	.32*	-.15	.01	.63**	.12	.33*	-.04	.13	.52*	.00	.08	.01	.08	.22	-.15
2	.34**	.25	.19	-.03	.21	.20**	.17	.08	.08	.14	.19**	.14	-.18	.03	.39
3	.08*	.03	.25*	-.02	.05	.05*	-.07	.09	.03	.19	.06*	.14	.20	-.10	-.07
4	.30***	-.19	.10	.28*	.40**	.06*	.19	.06	.19	-.22	.06	.09	-.12	.25*	-.01
5	.28***	.27*	.15	.07	.12	.25***	-.04	.48**	-.17	.19	.21***	.13	.40*	-.19	.07
6	.40***	-.01	.40**	-.06	.33**	.19***	.03	.43**	-.06	.05	.17**	-.06	.48**	-.38*	.22*
7	.61***	-.11	.13	.40**	.38**	.41***	-.14	-.22	.49***	.46***	.40***	-.04	-.14	.39**	.42**
8	.35***	.14	.02	.05	.44***	.19***	.39**	-.10	.04	.12	.29***	.11	.06	-.07	.44**
9	.42*	-.18	.31**	.33**	.21	.47*	.13	.37*	.18	.08	.16*	.04	.16	.03	.20
10	.41***	-.26*	.79***	.07	-.05	.39***	-.16	.54**	.30**	-.10	.34**	-.30*	.49**	.22*	.14
11	.20**	.46**	.07	.20	-.33	.21*	.30	-.01	.45	-.32	.09	.29	-.16	.26	-.19
12	.33***	-.38*	.42	.11	.34	.28***	.07	.24	.30	-.05	.10*	.06	.37	.13	-.34
18	.46***	.27*	.06	.43**	-.05	.27***	.10	-.03	.34*	.16	.27***	-.04	-.07	.53**	.10
19	.38**	.17	.17	.24	.12	.33**	.30	-.13	.15	.28	.49***	.29*	.32*	.17	-.01
20	.16***	.19	.46**	-.13	-.16	.19***	.65**	-.02	-.25	-.04	.20***	.43*	.18	-.09	-.07
21	.22***	-.03	.37**	-.22	.33**	.05*	.07	.06	.06	.07	.11**	-.10	.12	.06	.26
22	.23**	-.23	.26	.32	.16	.22***	.12	.16	.13	.10	.28**	-.10	.24	-.22	.58**
23	.13**	.19	.13	.13	-.05	.03	.07	-.16	.10	.13	.07*	.19	-.17	.23	-.04
Average β		<b>.02</b>	<b>.24</b>	<b>.16</b>	<b>.14</b>		<b>.12</b>	<b>.11</b>	<b>.16</b>	<b>.07</b>		<b>.07</b>	<b>.13</b>	<b>.08</b>	<b>.11</b>

Note: \*p < .05, \*\*p < .01, \*\*\*p < .001. IA is identity advancement, IE is identity entrepreneurship, II is identity impresarioship, and IP is identity prototypicality

**Table 7**

*The standardized regression coefficients of the multiple Quadratic Assignment Procedure regression with the early season (T1) social identification networks as independent variables and the later season (T2) identity leadership networks as the dependent variable.*

Team	DV: Identity advancement				DV: Identity entrepreneurship				DV: Identity impresarioship				DV: Identity prototypicality			
	R <sup>2</sup>	IGT (β)	CC (β)	IGA (β)	R <sup>2</sup>	IGT (β)	CC (β)	IGA (β)	R <sup>2</sup>	IGT (β)	CC (β)	IGA (β)	R <sup>2</sup>	IGT (β)	CC (β)	IGA (β)
1	.05	.07	-.28*	.08	.38*	.68***	-.12	.01	.40**	.64***	-.05	.07	.13	.45	-.29	-.02
2	.25**	.14***	.14***	.24	.44***	.44***	.44***	-.32	.37***	.24***	.24***	.15	.33**	.25**	.25**	.11
3	.20**	.29**	-.12	.29*	.04	.19	-.06	.02	.04	.19	-.06	.02	.18***	.37**	.08	.06
4	.16**	.31*	-.13	.22*	.11*	.19	-.04	.24	.06	.19	.00	.11	.11*	.33**	-.09	.00
5	.44*	.53***	.23***	.07	.53***	.39***	.51***	.00	.25***	.26*	.24	.16	.31***	.50***	-.11	.14
6	.07*	.16	.02	.12	.22***	.35**	.15	.03	.11**	.19	.20	-.03	.19***	.42***	.03	-.00
7	.43**	.36***	-.09	.42***	.62***	.58***	.00	.26**	.59***	.62***	-.06	.25**	.58***	.36***	.03	.43***
8	.09**	-.05	.23**	.12	.21***	.21*	.18*	.18	.22**	.18	.17	.22	.14**	.08	.12	.25*
9	.58*	.44**	-.07	.43*	.47*	.40*	.02	.29	.25*	.38*	.13	.00	.54*	.57**	.14	.04
10	.22**	.47**	.12	-.21	.16*	.45**	-.03	-.05	.23**	.46***	.16	-.21	.25**	.47***	.18	-.26**
11	.09	.23	.28	-.22	.16*	.21	.37*	-.17	.07	.25	.17	-.22	.17*	.17	.35*	-.06
12	.35**	.53***	-.07	.17*	.41***	.56***	-.07	.19*	.36**	.56**	-.07	.12	.32***	.56***	-.04	.05
18	.42**	.21**	.28***	.23**	.47***	.31***	.21**	.25**	.45***	.25**	.26**	.25**	.47***	.29***	.24**	.24**
19	.53***	.67***	.12	.01	.40**	.52**	.12	.09	.55***	.71***	.01	.04	.44**	.43*	-.02	.31
20	.33***	.13	.31**	.22*	.22***	.29*	.14	.12	.27***	.34**	.13	.13	.26***	.11	.35***	.14
21	.25***	-.05	.25*	.34**	.24***	.03	.28**	.24*	.30***	.06	.31**	.26*	.19***	-.08	.32**	.21
22	.37***	.16	.33*	.17	.33***	.26*	.03	.32*	.27***	.29*	.10	.18	.35***	-.04	.41**	.24*
23	.17**	.36***	.11	.08	.39***	.58***	.08	.08	.31***	.55***	-.11	.09	.28***	.49***	.03	.08
Average β		<b>.28</b>	<b>.09</b>	<b>.15</b>		<b>.37</b>	<b>.12</b>	<b>.10</b>		<b>.35</b>	<b>.10</b>	<b>.09</b>		<b>.32</b>	<b>.11</b>	<b>.11</b>

*Note: \*p < .05, \*\*p < .01, \*\*\*p < .001. IGT is ingroup ties, CC is cognitive centrality, IGA is ingroup affect*