# Incentive-Centered Design of Money-Free Mechanisms 

by

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## Dedication

This work is dedicated to my family:
My sister Maria, my parents Giannis and Sofia, my brother Giorgos, and my wife Maria.

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#### Abstract

This thesis serves as a step toward a better understanding of how to design fair and efficient multiagent resource allocation systems by bringing the incentives of the participating agents to the center of the design process. As the quality of these systems critically depends on the ways in which the participants interact with each other and with the system, an ill-designed set of incentives can lead to severe inefficiencies. The special focus of this work is on the problems that arise when the use of monetary exchanges between the system and the participants is prohibited. This is a common restriction that substantially complicates the designer's task; we nevertheless provide a sequence of positive results in the form of mechanisms that maximize efficiency or fairness despite the possibly self-interested behavior of the participating agents.

The first part of this work is a contribution to the literature on approximate mechanism design without money. Given a set of divisible resources, our goal is to design a mechanism that allocates them among the agents. The main complication here is due to the fact that the agents' preferences over different allocations may not be known to the system. Therefore, the mechanism needs to be designed in such a way that it is in the best interest of every agent to report the truth about her preferences; since monetary rewards and penalties cannot be used in order to elicit the truth, a much more delicate regulation of the resource allocation is necessary. The second part of this work concerns the design of money-free resource allocation mechanisms for decentralized multiagent systems. As the world has become increasingly interconnected, such systems are using more and more resources that are geographically dispersed; to provide scalability in these systems, the mecha-


nisms need to be decentralized. That is, the allocation decisions for any given resource should not assume global information regarding the system's resources or participants. We approach this restriction by using coordination mechanisms: simple resource allocation policies, each of which controls only one of the resources and uses only local information regarding the state of the system.

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## Chapter 1

## Introduction

### 1.1 Incentive-Centered Design

The rise of the internet during the previous decade enabled the development of systems with vast numbers of interacting users. This soon led to the realization that without a proper coordination of the resulting interactions such systems may face severe inefficiencies. As an example, the peer-to-peer networking revolution revealed that the incentives users face when choosing how much of their resources (bandwidth, storage space, or computing power) to share with others can make or break a system as the number of participants grows [82, Chapter 23]. The ongoing paradigm shift from personal computers to cloud computing complicates these interactions even further since more and more services that used to be run on isolated machines are now being migrated to shared computing clusters. As a result, the way the users choose to interact with such services affects how these shared resources are allocated among them, thus emphasizing the need for higher quality incentive design in the form of protocols or mechanisms.

One of the most common objectives of these systems is the fair and efficient
allocation of resources, which has long been one of the main goals of Economics, Operations Research, and Computer Science. The increasing importance of the role that incentives play in the efficacy of resource allocation mechanisms is now concentrating a significant amount of attention on the study of multiagent resource allocation [23]. Here the incentives of the users (agents) are at the center of the design process, making game theory the natural tool for designing and analyzing these systems. Specifically, the goal is to create mechanisms that optimize the allocation of resources among a set of self-interested agents. Different types of resources, agent preferences, measures of efficiency or fairness, and allocation procedures give rise to different settings; from a theoretical standpoint though, one can model any such setting using game theory: the ways in which the agent can interact with the system define a set of agent strategies, and a combination of strategic choices by the agents, known as a strategy profile, yields an outcome. In other words, the mechanism can be thought of as inducing a game among the agents. Since each agent may have different preferences over the possible outcomes, she will choose her strategy so as to yield an outcome that she prefers. Moreoever, instead of just human users, one now also finds automated agents that are programmed to seek resources strategically on a user's behalf; such agents, if well designed, can be expected to exhibit rational strategic behavior, exactly the behavior assume in game theory-based mechanism design and analysis.

This thesis contributes a collection of positive results in the form of mechanisms that manage to better align the incentives of the agents with the social objectives that the mechanism designer wishes to optimize; that is, despite the fact that the agents may be self-interest with no regard for the designer's objectives, we still manage to implement outcomes that approximately optimize these objectives
via carefully designed mechanisms. The first part of this thesis, which consists of Chapters 2 and 3, addresses incentive-centered problems whose allocation procedures can be centralized in nature, while the second part, which corresponds to Chapter 4, studies allocation procedures that need to be decentralized.

Traditionally, it is the centralized approach that has been followed, especially in Computer Science and Operations Research. Here, all related information is gathered by one entity which then aims to compute an allocation that optimizes some social objective. Research along these lines has attempted to understand the computational complexity of such processes, drawing the boundary between what is tractable and what is not. It is very often the case though, as we explain in Section 1.2 below, that the information that needs to be considered by the allocation procedure is private to the agents. In this case, apart from the computational tractability of the allocation procedure the designer may also need to elicit the true information from the agents.

On the other hand, as the world becomes increasingly interconnected, a much more (geographically) distributed set of resources has become available, leading to a rising need for decentralized allocation processes. One of the main reasons is that centralized control in such distributed systems, examples of which include the Grid [53] and PlanetLab [85], severely impacts their scalability. The obvious drawback of decentralization, besides the limited communication among the allocation processes which may lead to inefficient solutions, is that such systems are more prone to strategic manipulation by the agents. In Section 1.3 we review the definition of coordination mechanisms; they provide an elegant solution for the decentralized manipulation of the agents' incentives which we will be using in the second part of this thesis.

### 1.2 Mechanism Design without Payments

Even when the resource allocation can be implemented in a centralized fashion, achieving efficiency or fairness is not a trivial task. Most natural measures of efficiency and fairness depend directly on the agents' preferences over different allocations, and it is very often the case that these preferences are private information of the agent. For example, if the mechanism designer's objective is to maximize the efficiency of the allocation, she might wish to allocate each resource to the agent who desires it the most. Not knowing how much each agent values a resource, the mechanism designer may ask them to report these values; but without establishing an appropriate payment scheme the designer cannot be sure that the agents are not misreporting their valuations for the resources. If, for instance, the mechanism just allocates each resource to the agent that reported the highest valuation for it without requesting a payment, then an agent may report a higher valuation for any resource that she desires, thus hampering the designer's goal of achieving efficiency. Mechanism Design is the sub-field of economic theory whose purpose is to design games with private information in a way that allows the designer to achieve her goals despite the agents' self-interested behavior. One of the most significant positive results in the mechanism design literature is the Vickrey-Clarke-Groves (VCG) mechanism [82, Chapter 9]. This mechanism defines a set of monetary payments that incentivize the agents to report their true values while the resources are allocated in a way that maximizes the sum of the agents' valuations for the bundle of resources that they are allocated. Unfortunately, the applicability of this method is restricted to this specific measure of efficiency and to settings where monetary payments are an option that the designer can use.

There are many settings though, especially in computing, where the mechanisms need to eschew monetary transfers completely, often due to ethical, legal, or even practical considerations [82, Chapter 10]. For instance, agents could represent internal teams in an internet company which are competing for resources. The inability to use monetary rewards or penalties, of course, severely limits what the mechanism designer can achieve since the exchange of payments is the most versatile method for affecting the incentives of the agents. In light of this restriction, the only available tool for aligning the agents' incentives with the objectives of the system is what Hartline and Roughgarden referred to as money burning [61]. This means that the system can choose to intentionally degrade the quality of its services in order to influence the preferences of the agents. This degradation of service can often be interpreted as an implicit form of "payment", but since these payments do not correspond to actual trades, they are essentially burned; for example, money burning might correspond to resources not being allocated to anyone. It is therefore not very surprising that the domain of mechanism design without money is dominated by negative results [82, Chapter 10].

Contribution. This thesis contributes to the literature on mechanism design without payments, and more specifically to the research agenda of approximate mechanism design without money [87], by providing money-free mechanisms that improve upon the best previously known efficiency and fairness guarantees. Chapter 2 considers a measure of efficiency for which previous research provided no non-trivial positive results. In contrast, we provide a truthful mechanism that guarantees a non-trivial worst-case approximation of this objective [35]. More significantly, in Chapter 3 we revisit the problem of fair division: one very well
studied problem for which the restriction to payment-free mechanisms is most relevant. Our goal is to design truthful mechanisms for the fair allocation of multiple heterogenous divisible goods. As a benchmark for fairness we use the proportionally fair solution, which is widely recognized as the most desirable notion of fairness when allocating divisible resources. We then define the Partial Allocation mechanism, which first computes this proportionally fair allocation, but then allocates to each agent only a fraction of her share, a fraction which depends on how much her presence inconveniences the other agents. This elegant mechanism guarantees that every agent's value for the outcome is at most a small constant factor away from the benchmark while guaranteeing that no agent has an incentive to misreport her preferences. We also reveal an interesting economic interpretation of the discarded resources as Vickrey-Clarke-Groves (VCG) payments, which provides some insight regarding the truthfulness of this mechanism. Finally, we also define the Strong Demand Matching mechanism which, for a well motivated set of problem instances, guarantees that every agent will receive a resource of value very close to her value as prescribed by the benchmark [34].

### 1.3 Coordination Mechanisms and the Price of Anarchy

Having described the difficulties that the mechanism designer might face even when the allocation mechanism can be centralized, one can extrapolate that her ability to achieve efficiency is limited even further in distributed systems. The agent interactions that arise within large-scale distributed systems can take different forms but it is well known that strategic behavior by the agents often leads to significant inefficiencies in the final allocation. Since there is no centralized "benevolent dictator" to enforce the good behavior of the participating agents,
decentralized incentive-centered design becomes a critical tool for alleviating inefficiencies. To this end, several approaches have been proposed in the literature, including some approaches enforcing strategies on a fraction of agents as a Stackelberg strategy [11, 73, 89, 101] and others using monetary transfers [13, 33, 51, 20]. The primary drawback of these methods is the need for global knowledge of the system: the mechanism itself is still centralized and this can compromise the scalability of the system.

In an attempt to address precisely this restriction, Chistodoulou, Koutsoupias, and Nanavati [28] proposed a different approach, which they called coordination mechanisms. They consider settings where agents can strategically choose which resource they are going to share. A combination of strategies then corresponds to an assignment of agents to resources and a coordination mechanism aims to provide the incentives that lead to more efficient allocations. What makes coordination mechanisms a purely decentralized solution for this setting is that they consist of several independent and decentralized allocation processes, one for each of the available resources. That is, each resource has its own decentralized policy which decides how the resource will be allocated to the agents that seek it. These policies prohibit any form of monetary side payment and thus the manipulation of the agents' incentives is instead achieved only through appropriate regulation of how much of her chosen resource an agent is allocated. This means that, for example, instead of requiring a player to contribute some form of payment, the policy would choose to provide a less valuable allocation of the resource it controls; in other words, these mechanisms apply money burning in a decentralized fashion. More importantly, these policies only consider local information, i.e. the decision regarding how a resource will be allocated among the agents assigned to
it may only depend on properties of these agents, disregarding what other agents or resources are currently active elsewhere in the system. As a result, the communication complexity of the system becomes insignificant, and the addition of a new resource does not affect the rest of the system in any way.

The abstract definition of coordination mechanisms provides a simple model of a cloud computing environment, so the power of these mechanisms has mostly been analyzed for a machine scheduling setting where each resource corresponds to a computing machine. These resources can be thought of as computing servers of some distributed system offering a service that the system's users need. Each agent then seeks to be allocated time on such a machine in order to process some computing task. A coordination mechanism for this setting defines one local scheduling policy for each machine, and this scheduling policy chooses the order in which any given set of tasks will be scheduled. The agents may then select which machine they prefer but their cost is proportional to the completion time of their task, and it therefore depends directly on which other agents select the same machine, as well as on the scheduling policy of that machine. The goal of this line of research is to study the extent to which simple local policies can significantly improve the efficiency of the outcomes that arise as a result of the strategic interactions of the agents.

In order to analyze the efficiency of these coordination mechanisms though, one needs to define what the final outcome is expected to be given the incentives that the participating agents face. This expected outcome is assumed to be an equilibrium, which has been one of the central concepts of game theory since its inception. A configuration of a game is called an equilibrium when it is stable with respect to strategic deviations by the agents. The assumption is that, if some
self-interested agent can unilaterally change her strategy leading to an outcome that she prefers, then she will do so. Therefore, if the agents behave rationally and are well informed about the game, no unstable configuration should arise as an outcome. Based on this assumption, the inefficiency of the outcome of a game will never be worse than that of its least efficient equilibrium outcome; following this line of thought, Koutsoupias and Papadimitriou defined the Price of Anarchy [74], which is now the standard measure of a game's efficiency within the algorithmic game theory literature [82, Chapter 17]. Given a game and some social objective, the price of anarchy is simply the worst case ratio of the social cost at an equilibrium of the game to that at the social optimum. As its name implies, this measure provides a way to quantify the deterioration with respect to the social objective that is suffered due to the self-interested mindset of the participants. In the case of coordination mechanisms, apart from this mindset, the designer also faces the lack of centralized control; the definition of the price of anarchy for these mechanisms therefore corresponds to the worst case ratio of the social cost in equilibrium compared to the optimal social cost that could possibly be achieved via the centralized optimization approach. We will sometimes use the synonym coordination ratio as a reminder of this distinction.

Contribution. Chapter 4 of this thesis provides an extensive study of different coordination mechanisms for a very general machine scheduling model. We focus on the social objective of minimizing the sum over all agents of the cost that the agent suffers, and we prove that our mechanisms guarantee a social cost which is close to the optimal social cost that could be achieved by a centralized allocation mechanism that could enforce any possible outcome. We also provide an analysis
showing that a counter-intuitive coordination mechanism that delays the release of tasks beyond their completion time (thus causing an increase in the social cost) outperforms the one that avoids these, otherwise unnecessary, delays. To explain this phenomenon, we provide an economic interpretation of the delays, showing that they correspond to well motivated incentive design using money burning. Finally, using the intuition obtained from these mechanisms we provide a novel combinatorial approximation algorithm for the underlying well-studied machine scheduling problem; this provides evidence that a game theoretic viewpoint can contribute to optimization [32].

## Chapter 2

## Centralized Mechanisms for Efficiency

### 2.1 Introduction

How does one allocate a collection of resources to a set of strategic agents without using money? This is a fundamental problem with many applications since in many scenarios payments cannot be solicited from agents; for instance, different teams compete for a set of shared resources in a firm, and the firm cannot solicit payments from the teams to make allocation decisions. Another motivating example is the division of a married couple's assets if they choose to divorce. Allowing monetary payments could introduce unwanted inequalities as the two members of the couple may be facing different budgets.

The lack of monetary rewards or penalties causes several problems to arise, making the design of useful allocation processes much more difficult. As a result, despite the applicability of mechanism design without money, much of the work in the broader area of multiagent resource allocation [24] relies on enforcing payments. Two of the most significant obstacles for mechanism design without money are the difficulty of enforcing truthfulness on behalf of the strategic agents, and the
inability to compare these agents' reported valuations.
To avoid the first obstacle the mechanism designer must ensure that there is no way for an agent to misreport her valuations in order to receive an allocation which she prefers. Not surprisingly, the most useful tool in designing such truthful mechanisms has been the use of payments or rewards that can help make undesirable allocations seem less appealing to the agents. When monetary exchanges are prohibited, the number and possibly also the quality of the outcomes that can be implemented in a truthful manner is restricted. In this work, we discard part of the resources and use this approach as an indirect way of enforcing truthful behavior by the agents. Discarding resources leads to inefficiencies but, as we show, it nonetheless allows us to improve upon the best previously known worst-case efficiency guarantees.

The other obstacle that arises in mechanism design without money is that the valuations of the agents need to be put on a common scale. For example, happiness could mean different things to different people and cannot be compared as such. When payments can be used, a standard approach is to measure valuations in terms of money. In the absence of money, one way to overcome this difficulty is to look for scale-free solutions, i.e. if an agent scales her valuations up or down, the solution should remain the same. When seeking to maximize social welfare (SW), one can define an appropriate scale-free solution by first normalizing the valuations of the agents so that every agent has some common value for the bundle containing all the resources ( 1 say); then, using these normalized valuations, the goal is to allocate the resources so as to maximize the sum of the agents' valuations. In this chapter we will be using this solution as the benchmark that we wish to approximately implement in a truthful manner. Another interesting scale-free
solution, which is well regarded for its fairness properties, is the proportionally fair (PF) solution. In brief, a PF allocation is a Pareto optimal allocation $x^{*}$ which compares favorably to any other Pareto optimal allocation $x$ in the sense that, when switching from $x$ to $x^{*}$, the aggregate percentage gain in happiness of the agents outweighs the aggregate percentage loss. The PF solution was first proposed in the TCP literature and is used widely in many practical scenarios [69]. In this chapter, instead of fairness maximization, our objective is to maximize efficiency (or social welfare). Nevertheless, we will be using the PF allocation as an intermediate tool in designing a mechanism aiming to maximize social welfare; in Chapter 3 the PF allocation plays an even more important role, as we focus on fairness maximization and use this allocation as a benchmark as well. It is often the case that achieving efficiency comes at a great cost in terms of fairness and vice-versa but, as we show in this chapter, the two scale-free solutions mentioned above are actually well aligned, at least for two-agent instances.

The problem of maximizing the social welfare with normalized valuations using truthful mechanisms was first studied by Guo and Conitzer [57]. Their goal was to allocate a collection of divisible resources among two strategic agents, and they measured the competitiveness of their mechanisms by comparing the social welfare that they guarantee with the best possible social welfare. They mainly focused on the special case of two items and two agents for which they presented a truthful mechanism that achieves a 0.829 worst-case approximation; they also showed that no truthful mechanism can achieve better than a 0.841 approximation, even for this very restricted setting. For the more general setting of many items and two bidders they showed that no mechanism from a class of increasing price mechanisms (mechanisms using artificial currency for both linear and non-linear pricing)
can guarantee an approximation factor better than 0.5 ; they left it as an open question to overcome this bound. Subsequent work of Han et al. [60] extended these negative results, showing that even for the more general class of swap-dictatorial mechanisms, no mechanism can guarantee an approximation factor better than 0.5 when the number of items is unbounded. The class of swap-dictatorial mechanisms contains all mechanisms that first (randomly) choose one of the two bidders and then allow her to choose her preferred bundle of items from a predefined set; the other bidder receives the remaining items ${ }^{1}$. Finally, another negative result from the work of Han et al. [60] showed that if both the number of agents and the number of items are unbounded, then no non-trivial approximation factor of the optimal SW can be achieved. Therefore, the main open question that remains in this setting is whether interesting truthful mechanisms for the two-bidder case exist beyond the class of swap-dictatorial mechanisms and whether such mechanisms can achieve an approximation factor better than 0.5 . We provide a positive answer to this open question by presenting an interesting non-swap-dictatorial mechanism that breaks this bound of 0.5 . Our main contribution here is to show a connection between the PF and SW maximizing allocations; then we exploit this connection in order to define our mechanism.

Our results. We start Section 2.3 by providing a simple algorithm for computing the PF allocation and then we prove that this solution is actually highly competitive with respect to social welfare. More specifically, we show that for any instance with two agents and many items, the social welfare of the PF solution is at least 0.933 times the optimal social welfare. This result shows that maximizing

[^0]social welfare and achieving fairness need not be two conflicting objectives for this setting. In addition to this, the fact that the PF solution is efficient implies that it can serve as an intermediate step towards maximizing social welfare, so we actually use it to define our mechanism.

In Section 2.4 we present two truthful mechanisms: The first is a simple swapdictatorial one that splits all items in half and gives each agent a different half. The second is a novel non-swap-dictatorial mechanism, a generalization of which we will be studying in Chapter 3. This mechanism, which we call the Partial Allocation mechanism, first computes the PF solution and then uses this solution in order to define the final allocation. More specifically, it allocates to each agent only a fraction of her PF allocation; the size of this fraction depends on how satisfied the other agent is regarding her own PF allocation; the remaining fractions are not allocated to any agent.

Finally, in Section 2.5 we combine the two truthful mechanisms of the previous section in order to define our main mechanism. This mechanism is based on the observation that the agents either both prefer the output of the dictatorial mechanism or they both prefer the allocation of the Partial Allocation mechanism. The fact that their preferences agree for all problem instances allows us to create a new mechanism, called the Max mechanism that outputs the best allocation of the two without sacrificing truthfulness. The Max mechanism therefore combines the best properties of each one of the initial two mechanisms and surpasses the trivial approximation factor of 0.5 which, as mentioned above, had been the best factor known for the case of two agents and many items. The Max mechanism guarantees a $2 / 3$ approximation and it is therefore essentially the first general positive result for this setting.

### 2.2 Preliminaries

Let $M$ denote the set of $m$ items and $N$ the set of $n$ bidders. Each bidder $i \in N$ has a valuation $v_{i j}$ for each item $j \in M$ and each item is divisible, meaning that it can be cut into arbitrarily small pieces and then allocated to different bidders. All the solutions that we will be discussing in this work are scale-free, i.e. multiplying some agents' reported valuations by some factor does not change that solution; the bidder valuations can therefore be scaled so that $\sum_{j} v_{i j}=1$ for each bidder $i$. In this chapter we restrict our attention to bidders that have additive linear valuations; this means that, if bidder $i$ is allocated a fraction $x_{i j}$ of each item $j$, then her valuation for that allocation $x$ will be $v_{i}(x)=\sum_{j} x_{i j} v_{i j}$.

Given a valuation bid vector from each bidder (one bid for each item), we want to design a mechanism that outputs an allocation of items to bidders. We restrict ourselves to truthful mechanisms, i.e. mechanisms which never return a more valuable allocation to a bidder who reports a false bid instead of the truth. In designing such mechanisms we consider the objective which aims to output an allocation $x$ (approximately) maximizing the social welfare, denoted $S W(x)=$ $\sum_{i \in N} v_{i}(x)$. Since maximizing this objective via truthful mechanisms is infeasible in our setting [57], we will measure the performance of our mechanisms based on the extent to which they approximate it. More specifically, when referring to an approximation factor of a mechanism in this chapter, this will be the minimum value of the ratio $S W(x) / S W(\bar{x})$ across all the relevant problem instances, where $x$ is the output of the mechanism and $\bar{x}$ is the allocation that maximizes SW.

An allocation $x$ is Pareto Efficient if there exists no other allocation $x^{\prime}$ that both agents weakly prefer and at least one of them strictly prefers to $x$. Formally, there
exists no allocation $x^{\prime}$ such that $v_{i}\left(x^{\prime}\right) \geq v_{i}(x)$ for all $i \in N$ and $v_{i^{\prime}}\left(x^{\prime}\right)>v_{i^{\prime}}(x)$ for some $i^{\prime} \in N$. An allocation $x^{*}$ is Proportionally Fair (PF) if it is Pareto efficient and additionally, for any other allocation $x^{\prime}$ the aggregate proportional change to the valuations is not positive, i.e.:

$$
\sum_{i \in N} \frac{v_{i}\left(x^{\prime}\right)-v_{i}\left(x^{*}\right)}{v_{i}\left(x^{*}\right)} \leq 0
$$

In this chapter we will be focusing on problem instances with two agents $(n=2)$, which we will refer to as agent $A$, and agent $B$. The two agents' valuations for some item $j$ will therefore be denoted as $v_{A j}$ and $v_{B j}$. It will also be useful to define the valuation ratio $r_{j}=\frac{v_{A j}}{v_{B j}}$ of item $j$, which we assume, without loss of generality, to be distinct for each item; if two items had the same valuation ratio, we could treat them as a single item that would still have the same valuation ratio.

### 2.3 Proportional Fairness

The notion of Proportional Fairness (PF) plays a central role in this chapter so in what follows we first provide a sketch of a very simple algorithm that computes this allocation for instances involving two agents. Then we prove that the social welfare of this allocation is highly competitive with respect to the optimal social welfare.

Computing the PF Allocation. As we also discuss in Chapter 3, the PF solution coincides with the market equilibrium allocation when each agent has a unit budget of some artificial currency. This is captured via the Eisenberg-Gale program $[46,42,68]$, and it can be computed in polynomial time for any number of
items and agents. For the two-agent case though, we provide a much more efficient algorithm for computing it.

A useful thing to note is that an allocation is Pareto efficient if and only if there exists an item $e$ such that any item with a greater valuation ratio than $e$ is fully allocated to agent $A$ and any item with a smaller valuation ratio is fully allocated to agent $B$. To verify this fact, assume that some Pareto efficient allocation does not satisfy this property. This implies that there exist two items $j, j^{\prime}$ with $\frac{v_{A j}}{v_{B j}}>\frac{v_{A j^{\prime}}}{v_{B j^{\prime}}}$ such that the allocation assigns to agent $B$ a fraction $x_{B j}>0$ of item $j$ and to agent $A$ a fraction $x_{A j^{\prime}}>0$ of item $j^{\prime}$. Clearly, if agent $A$ exchanges a piece of item $j^{\prime}$ for a piece of item $j$ which she values equally, the valuation of agent $A$ remains unchanged, while the valuation of agent $B$ strictly increases. The same argument implies that all allocations that satisfy this property are Pareto efficient.

An implication of this characterization is that both the social welfare maximizing allocation, as well as the PF allocation must have some item $e$ that satisfies this property since they are both Pareto efficient. Therefore, computing the PF allocation reduces to finding the item $e$ that corresponds to that allocation, along with how the two agents should share that item $e$. The algorithm begins by ordering all the items in a decreasing order of their valuation ratios and assuming that all the items are initially fully allocated to agent $B$. Then, starting from the first item, the algorithm checks whether reallocating this item from agent $B$ to agent $A$ leads to a higher relative increase of $A$ 's valuation than the relative decrease of $B$ 's valuation. While this is true, the algorithm continues by considering the next item in the ordering. To be more precise, let $v_{A}^{-}(e)$ be the valuation of agent $A$ for the bundle of items that precede item $e$ in the ordering, and similarly let $v_{B}^{+}(e)$ be the valuation of agent $B$ for the bundle of items that come after item $e$ in the
ordering. Starting from the first item in the ordering, the following predicate is checked:

$$
\frac{v_{A e}}{v_{A}^{-}(e)}>\frac{v_{B e}}{v_{B}^{+}(e)+v_{B e}} .
$$

If this predicate is satisfied by item $e$, then this item should be fully allocated to agent $A$ according to the PF solution. The algorithm continues with the next item in the ordering until it finds an item $e$ that does not satisfy this predicate. Then, the algorithm checks whether

$$
\frac{v_{A e}}{v_{A}^{-}(e)+v_{A e}}<\frac{v_{B e}}{v_{B}^{+}(e)} .
$$

If this new predicate is true, then the item $e$ at hand including all the ones following it are allocated to agent $B$ and the remaining items are allocated to agent $A$. If on the other hand this predicate is not satisfied, this means that this item $e$ will be shared between the two agents. To compute how to share, the algorithm scales both the agents' valuations so that they both have a scaled valuation of 1 for that item. This means that the valuation vector of agent $A$ is multiplied by $1 / v_{A e}$ and similarly the valuation of agent $B$ is multiplied by $1 / v_{B e}$. Then, agent $A$ receives a fraction $f_{A}$ of this item and agent $B$ receives a fraction $f_{B}=1-f_{A}$ such that

$$
\frac{1}{v_{A e}} v_{a}^{-}(e)+f_{A}=\frac{1}{v_{B e}} v_{B}^{+}(e)+\left(1-f_{A}\right) .
$$

It is not hard to check that this equation yields the appropriate values for $f_{A}$ and $f_{B}$ and an allocation which is the market equilibrium when the agents both have unit budgets.

Social Welfare of PF Allocations. We now show that the social welfare of the PF allocation $x^{*}$ is a very good approximation of the social welfare achieved by $\bar{x}$, the social welfare maximizing allocation. Specifically:

Theorem 2.3.1. For problem instances with two agents and multiple items, the PF social welfare satisfies:

$$
\frac{S W\left(x^{*}\right)}{S W(\bar{x})} \geq \frac{2 \sqrt{3}+3}{4 \sqrt{3}} \approx 0.933 .
$$

Proof. The social welfare maximizing allocation $\bar{x}$ allocates each item $j$ either to agent $A$, or to agent $B$, depending on whether $v_{A j}$ or $v_{B j}$ is greater. We assume that items valued equally by both are allocated to agent $B$.

As we discussed above, each one of the allocations $x^{*}$ and $\bar{x}$ defines an item such $e$ that all items with a valuation ratio greater than $r_{e}$ are fully allocated to agent $A$, and those with a valuation ratio less than that are fully allocated to agent $B$. Without loss of generality, we assume that after ordering the items in a decreasing order of their valuation ratios, the item defined by $x^{*}$ precedes the one defined by $\bar{x}$ in the ordering. These two items separate the ordered set of items into three groups. Group 1 is the set of item fractions that both $x^{*}$ and $\bar{x}$ allocate to agent $A$, and group 3 is the set of item fractions that both $x^{*}$ and $\bar{x}$ allocate to agent $B$. Group 2 corresponds to the item fractions in the middle of the ordering for the allocation on which $x^{*}$ and $\bar{x}$ disagree: allocation $x^{*}$ assigns them to agent $B$, while $\bar{x}$ assigns them to agent $A$. Slightly abusing notation, let $v_{A g}$ and $v_{B g}$ denote the valuations of agents $A$ and $B$ respectively for the bundle of item fractions in group $g \in\{1,2,3\}$. Note that $v_{A 1} / v_{B 1} \geq v_{A 2} / v_{B 2}$, and $v_{A 2} / v_{B 2} \geq v_{A 3} / v_{B 3}$. The ratio that we are studying can thus be rewritten as follows:

$$
\begin{equation*}
\frac{S W\left(x^{*}\right)}{S W(\bar{x})}=\frac{v_{A 1}+v_{B 2}+v_{B 3}}{v_{A 1}+v_{A 2}+v_{B 3}}=1-\frac{v_{A 2}-v_{B 2}}{v_{A 1}+v_{A 2}+v_{B 3}} . \tag{2.1}
\end{equation*}
$$

Let $k=v_{A 2} / v_{B 2}$, which implies that $k>1$ since these item fractions are allocated to agent $A$ in $\bar{x}$. Then, $v_{A 1} \geq k v_{B 1}$. Thus $k\left(v_{B 1}+v_{B 2}\right) \leq v_{A 1}+v_{A 2} \leq 1$, or $k\left(1-v_{B 3}\right) \leq 1$, which yields that $v_{B 3} \geq(k-1) / k$. Also, by the definition of PF , since the PF solution allocates the second group of items to agent $B$, $\frac{v_{A 2}}{v_{A 1}} \leq \frac{v_{B 2}}{v_{B 2}+v_{B 3}}$ which, after substituting for $v_{A 2}$, yields $v_{A 1} \geq k\left(v_{B 2}+v_{B 3}\right)$. Since $v_{B 2}+v_{B 3}=1-v_{B 1}$, this inequality can be rewritten as $v_{A 1} \geq k\left(1-v_{B 1}\right)$. Adding this inequality to $v_{A 1} \geq k v_{B 1}$ yields $v_{A 1} \geq k / 2$. Using these lower bounds for $v_{A 1}$ and $v_{B 3}$ in Equation (2.1), we get:

$$
\begin{equation*}
\frac{S W\left(x^{*}\right)}{S W(\bar{x})} \geq 1-\frac{(k-1) v_{B 2}}{\frac{k}{2}+k v_{B 2}+\frac{k-1}{k}}=1-\frac{2 k(k-1) v_{B 2}}{2 k^{2} v_{B 2}+k^{2}+2 k-2} . \tag{2.2}
\end{equation*}
$$

The lower bound implied by this inequality is minimized when the fraction on the right hand side is maximized. Assuming that $v_{B 2}$ is fixed, we take the partial derivative w.r.t. $k$, which is equal to:

$$
\left(\frac{2 k(k-1) v_{B 2}}{2 k^{2} v_{B 2}+k^{2}+2 k-2}\right)_{k}^{\prime}=\frac{\left(2 k^{2} v_{B 2}+3 k^{2}-4 k+2\right) 2 v_{B 2}}{\left(2 k^{2} v_{B 2}+k^{2}+2 k-2\right)^{2}} .
$$

It is easy to verify that this is positive because $3 k^{2}-4 k+2>0$ for any value of $k$. This means that for any value of $v_{B 2}$, the fraction is maximized when $k$ is as large as possible. But we know that $k v_{B 2}=v_{A 2} \leq 1-v_{A 1}$, and since $v_{A 1} \geq k / 2$, this yields $k \leq \frac{1}{v_{B 2}+0.5}$. Thus to maximize the fraction we let $k=\frac{1}{v_{B 2}+0.5}$, or $v_{B 2}=\frac{2-k}{2 k}$.

Substituting for $v_{B 2}$ in Inequality (2.2) yields:

$$
\begin{equation*}
\frac{S W\left(x^{*}\right)}{S W(\bar{x})} \geq 1-\frac{-k^{2}+3 k-2}{4 k-2} \tag{2.3}
\end{equation*}
$$

and the right hand side of this inequality is minimized when $k=\frac{1+\sqrt{3}}{2}$. Substituting this value for $k$ in Inequality (2.3) proves the theorem.

### 2.4 Truthful Mechanisms

Swap-Dictatorial Mechanism. Consider the simple swap-dictatorial mechanism that cuts each item in half and, for each item, allocates one half to agent $A$ and the other half to agent $B$. This mechanism is clearly truthful since the final allocation is independent of the agents' reported values, and it is competitive with respect to the social welfare for instances where both agents value many, or all the items (almost) equally. On the other hand, this mechanism performs poorly for instances where the agents have disjoint interests. To make this more precise, note that this mechanism always yields a valuation of exactly 0.5 for each agent (half of her total valuation for all items, which is 1 ). The social welfare induced by this mechanism is therefore always equal to 1 . Note that the maximum value that the optimal social welfare may take is 2 , which can happen when each item is positively valued by only one of the agents; allocating each item to the agent that values is then leads to a value of 1 for each agent. As a result, this mechanism is a 0.5 -approximation of the optimal social welfare, which is to be expected since it is a swap-dictatorial mechanism. On the other hand, using this same insight, when the agents have similar interests, the optimal social welfare will not be much higher than 1.

Partial Allocation Mechanism. We now present an interesting non-swapdictatorial truthful mechanism which we call the Partial Allocation (PA) mechanism. For notational simplicity, let $v_{\mathrm{A}}=v_{\mathrm{A}}\left(x^{*}\right)$ and $v_{\mathrm{B}}=v_{\mathrm{B}}\left(x^{*}\right)$ denote the valuations of agent $A$ and agent $B$ respectively for the PF allocation. Note that since the total valuation of the agents for all items is 1 , both these values will lie in the interval $[0,1]$. The mechanism allocates Bidder $A$ a fraction $v_{\mathrm{B}}$ of each of the items in her PF allocation and, similarly, Bidder $B$ a fraction $v_{\mathrm{A}}$ of each of the items in her PF allocation. ${ }^{2}$

1 Compute the PF allocation: $x^{*}$.
2 Let $v_{\mathrm{A}}$ and $v_{\mathrm{B}}$ be the agents' valuations for $x^{*}$.
3 Agent $A$ receives a fraction $v_{\mathrm{B}}$ of her PF allocation.
4 Agent $B$ receives a fraction $v_{\mathrm{A}}$ of her PF allocation.
Figure 2.1: The Partial Allocation mechanism for two agents.

In contrast to the previous mechanism, the types of instances for which this mechanism performs poorly are the ones where, for example, both bidders value all items equally. To verify this fact in a more precise way, note that the final valuation of both agents for the allocation that this mechanism produces will be exactly $v_{\mathrm{A}} v_{\mathrm{B}}$; one agent gets a fraction $v_{\mathrm{A}}$ of items of value $v_{\mathrm{B}}$ and the other gets a fraction $v_{\mathrm{B}}$ of items of value $v_{\mathrm{A}}$. If they both value all items equally, then the PF solution would allocate each one of them half the items and this would lead to $v_{\mathrm{A}}=v_{\mathrm{B}}=0.5$ for a social welfare of $2 v_{\mathrm{A}} v_{\mathrm{B}}=0.5$. On the other hand the optimal social welfare would be 1 .

Maybe the most surprising fact about this mechanism is that it is truthful. In Chapter 3 we generalize this mechanism so that it can deal with an arbitrary

[^1]number of players whose valuations may be more general than additive linear, and Theorem 3.3.2 proves that this generalization is indeed truthful. This proof shows that, even if some agent had the power to dictate what the allocation should be, the fraction of that allocation that she would eventually receive depends on the satisfaction of the other agent and it incentivizes her to choose allocations based on the true PF allocation.

### 2.5 Combining the Mechanisms

We now provide a non-swap-dictatorial truthful mechanism that outperforms all swap-dictatorial mechanisms, giving a $2 / 3$ approximation of the SW objective. Our mechanism is the following combination of the swap-dictatorial and the PA mechanisms described in the previous section:

Compute the allocation of the PA mechanism.
2 Compute the allocation of the dictatorial mechanism.
3 Output the allocation that both agents would prefer.
Figure 2.2: The Max mechanism.

The truthfulness of this mechanism depends on the fact that both agents receive the exact same value from each one of the mechanisms. More specifically, the swapdictatorial mechanism always gives both of them a valuation of 0.5 , while the PA mechanism gives both of them a valuation of $v_{\mathrm{A}} \cdot v_{\mathrm{B}}$, where $v_{\mathrm{A}}$ and $v_{\mathrm{B}}$ are the valuations of these agents for their PF allocations. Therefore this Max mechanism is also truthful since both agents agree on which mechanism they prefer; otherwise one could lie in order to effectively choose which of the two mechanisms will be used.

Lemma 2.5.1. The Max mechanism is truthful.

Proof. Suppose that some agent chooses to lie and the outcome comes from the dictatorial mechanism. Then, this outcome is the same as the outcome that the dictatorial mechanism would yield if that agent were truthful, and the Max mechanism does at least as well for that agent; thus, there is no room for improvement by lying in this case. Now suppose that the outcome comes from the PA mechanism. The outcome that the PA mechanism would yield if that agent were truthful would be at least as valuable for her; this holds because the PA mechanism is truthful. Once again, the Max mechanism does at least as well for that agent, so there is no room for improvement by lying in this case either.

The benefit of combining the two mechanisms comes from the fact that one performs well when the other one does not. The following theorem parameterizes the approximation factor that the Max mechanism guarantees using the optimal social welfare value of the instances. As a corollary of this theorem we get that this mechanism will always yield an allocation with social welfare at least $2 / 3$ times the optimal social welfare.

Theorem 2.5.2. For problem instances with two agents and multiple items the Max mechanism outputs an allocation $x_{m}$ that satisfies the following tight bounds (see Figure 2.3):

$$
\frac{S W\left(x_{m}\right)}{S W(\bar{x})} \geq \begin{cases}\frac{1}{S W(\bar{x})} & \text { when } S W(\bar{x}) \leq 3 / 2 \\ 2-\frac{2}{S W(\bar{x})} & \text { when } S W(\bar{x})>3 / 2\end{cases}
$$

Proof. Since the swap-dictatorial mechanism always provides a social welfare of 1 and the PA mechanism provides a social welfare of $2 v_{\mathrm{A}} v_{\mathrm{B}}$, we can express the


Figure 2.3: The approximation factor of Max as a function of the optimal social welfare.
social welfare of an allocation $x_{m}$ that is the outcome of the Max mechanism as $S W\left(x_{m}\right)=\max \left\{1,2 v_{\mathrm{A}} v_{\mathrm{B}}\right\}$. Since $S W\left(x_{m}\right) \geq 1$, the first case of the theorem is clearly true.

For notational simplicity let $\bar{v}_{\mathrm{A}}=v_{\mathrm{A}}(\bar{x})$ and $\bar{v}_{\mathrm{B}}=v_{\mathrm{B}}(\bar{x})$ denote the valuations of players $A$ and $B$ respectively for allocation $\bar{x}$, so that $S W(\bar{x})=\bar{v}_{\mathrm{A}}+\bar{v}_{\mathrm{B}}$. We first note that, since the PF allocation maximizes the product of the agents' valuations, $v_{\mathrm{A}} v_{\mathrm{B}} \geq \bar{v}_{\mathrm{A}} \bar{v}_{\mathrm{B}} ;$ this in turn implies that $\frac{S W\left(x_{m}\right)}{S W(\bar{x})} \geq \frac{2 \bar{v}_{\mathrm{A}} \bar{v}_{\mathrm{B}}}{\bar{v}_{\mathrm{A}}+\bar{v}_{\mathrm{B}}}$. Since $\bar{v}_{\mathrm{A}} \leq 1$ and $\bar{v}_{\mathrm{B}} \leq 1$, one can quickly verify that the right hand side of this inequality is minimized when $\bar{v}_{\mathrm{A}}=1$, or $\bar{v}_{\mathrm{B}}=1$. This yields $\frac{S W\left(x_{m}\right)}{S W(\bar{x})} \geq \frac{2(S W(\bar{x})-1)}{S W(\bar{x})}$, which proves the second case.

One can also show that these bounds are tight, using instances with just two items. For the first case let agent $A$ see the same value in both items, i.e. $v_{A 1}=$ $v_{A 2}=0.5$. Then, consider the family of instances that arise for different values of $v_{B 2} \in[0.5,1]$. Both the PF allocation and the social welfare maximizing one allocate item 1 to agent $A$ and item 2 to agent $B$. The social welfare of the PA mechanism does not exceed 1 (so the dictatorial mechanism is used), while the
optimal social welfare ranges from 1 to 1.5; we conclude that the bound of the first case is tight. For the second case let agent $A$ see no value in item 2, i.e. $v_{A 1}=1$ and $v_{A 2}=0$; the values of $v_{B 2}$ once again come from the interval [0.5, 1]. Again, both the PF allocation and the social welfare maximizing one allocate item 1 to agent $A$ and item 2 to agent $B$. The social welfare of the PA mechanism will therefore equal $2(S W(\bar{x})-1)$, which proves that the second case is also tight.

The bounds of Theorem 2.5.2 imply that the worst approximation factor that the Max mechanism can guarantee arises with instances whose optimal social welfare value is $3 / 2$. Even for these instances though the approximation factor guaranteed is $2 / 3$.

Corollary 2.5.3. For problem instances with two agents and multiple items the Max mechanism satisfies $\frac{S W\left(x_{m}\right)}{S W(\bar{x})} \geq \frac{2}{3}$.

It is worth noting that, apart from the improved approximation guarantees in terms of social welfare, the Max mechanism also satisfies or approximates some basic fairness properties. For example, since the final valuation of both agents will always be the same, the induced allocations satisfy equitability; also, they satisfy envy-freeness. Finally, both agents will receive at least a 0.5 fraction of the valuation that the PF solution dictates they should be receiving.

### 2.6 Concluding Remarks

The main remaining open problem in this setting is to close the gap between $2 / 3$, the approximation factor guaranteed in this chapter, and 0.841 the best currently known upper bound regarding the achievable approximation ratios; note that this upper bound comes from the very special case of two items and two agents. Another
interesting direction is to try to combine good approximation factors for social welfare with guarantees regarding fairness. As we have shown, these two goals appear to be well aligned, so it would be interesting to see the extent to which both can be approximated simultaneously.

## Chapter 3

## Centralized Mechanisms for Fairness

### 3.1 Introduction

In the previous chapter, we focused on the problem of maximizing efficiency without the use of monetary exchanges within a multiagent resource allocation system comprised of self-motivated agents; in this chapter we approach multiagent resource allocation from the perspective of fairness maximization. From inheritance and land dispute resolution to treaty negotiations and divorce settlements, the problem of fair division of diverse resources has troubled man since antiquity. Not surprisingly, it has now also found its way into the highly automated, large scale world of computing. The goal of the resulting systems is to find solutions that are fair to the agents without introducing unnecessary inefficiencies. In achieving this goal though, the system designer needs to ensure that the agents report their true preferences.

But even before dealing with the fact that the participating agents may behave strategically, one first needs to ask what is the right objective for fairness. This question alone has been the subject of long debates, in both social science and
game theory, leading to a very rich literature. At the time of writing this thesis, there are at least five academic books [103, 15, 88, 79, 12] written on the topic of fair division, providing an overview of various proposed solutions for fairness. In this chapter we will be focusing on resources that are divisible; for such settings, the most attractive solution for efficient and fair allocation is the Proportionally Fair solution (PF), which we also discussed in Chapter 2. The notion of PF was first introduced in the seminal work of Kelly [70] in the context of TCP congestion control. Since then it has become the de facto solution for bandwidth sharing in the networking community, and is in fact the most widely implemented solution in practice (for instance see [4]) ${ }^{1}$. The wide adoption of PF as the solution for fairness is not a fluke, but is grounded in the fact that PF is equivalent to the Nash bargaining solution [80], and to the Competitive Equilibria with Equal Incomes (CEEI) [100, 45] for a large class of valuation functions. Both Nash bargaining and the CEEI are well regarded solutions in microeconomics for bargaining and fairness.

A notable property of the PF solution is that it gives a good tradeoff between fairness and efficiency. One extreme notion of fairness is the Rawlsian notion of the egalitarian social welfare that aims to maximize the quality of service of the least satisfied agent irrespective of how much inefficiency this might be causing. At the other extreme, the utilitarian social welfare approach aims to maximize efficiency while disregarding how unsatisfied some agents might become. The PF allocation lies between these two extremes by providing a significant fairness guarantee without neglecting efficiency. As we showed in the previous chapter, for instances with

[^2]just two players who have affine valuation functions, the PF allocation has a social welfare of at least 0.933 times the optimal one.

Unfortunately, the PF allocation has one significant drawback: it cannot be implemented using truthful mechanisms without the use of payments; even for simple instances involving just two agents and two items, it is not difficult to show that no truthful mechanism can obtain a PF solution. This motivates the following natural question: can one design truthful mechanisms that yield a good approximation to the PF solution? Since our goal is to obtain a fair division, we seek a strong notion of approximation in which every agent gets a good approximation of her PF valuation. One of our main results is to give a truthful mechanism which guarantees that every agent will receive at least a $1 / e$ fraction of her PF valuation for a very large class of valuation functions. We note that this is one of the very few positive results in multi-dimensional mechanism design without payments. We demonstrate the hardness of achieving such truthful approximations by providing an almost matching negative result for a restricted class of valuations.

While a 1 / e approximation factor is quite surprising for such a general setting, in some circumstances one would prefer to restrict the setting in order to achieve a ratio much closer to 1 . Our final result concerns such a scenario, which is motivated by the real-world privatization auctions that took place in Czechoslovakia in the early 90s. At that time, the Czech government sought to privatize the state owned firms dating from the then recently ended communist era. The government's goal was two-fold - first, to distribute shares of these companies to their citizens in a fair manner, and second, to calculate the market prices of these companies so that the shares could be traded in the open market after the initial allocation. To this end, they ran an auction, as described in [3]. Citizens could choose to participate
by buying 1000 vouchers at a cost of 1,000 Czech Crowns, about $\$ 35$, a fifth of the average monthly salary. Over $90 \%$ of those eligible participated. These vouchers were then used to bid for shares in the available 1,491 firms. We believe that the PF allocation provides a very appropriate solution for this example, both to calculate a fair allocation and to compute market prices. Our second mechanism solves the problem of finding allocations very close to the PF allocation in a truthful fashion for such natural scenarios where there is high demand for each resource.

### 3.1.1 Our results

In this work we provide some surprising positive results for the problem of multidimensional mechanism design without payments. We focus on allocating divisible items and we use the widely accepted solution of proportional fairness as the benchmark specifying the valuation that each participating player deserves. In this setting, we undertake the design of truthful mechanisms that approximate this solution; we consider a strong notion of approximation, requiring that every player receives a good fraction of the valuation that she deserves according to the proportionally fair solution of the instance at hand.

The main contribution of this chapter is the general version of the Partial Allocation mechanism. In Section 3.3 we analyze this mechanism and we prove that it is truthful and that it guarantees that every player will receive at least a $1 / e$ fraction of her proportionally fair valuation. These results hold for the very general class of instances with players having arbitrary homogeneous valuation functions of degree one. This includes a wide range of well studied valuation functions, from additive linear and Leontief, to Constant Elasticity of Substitution and Cobb-Douglas [76]. We later extend these results to homogeneous valuations
of any degree. To complement this positive result, we provide a negative result showing that no truthful mechanism can guarantee to every player an allocation with value greater than 0.5 of the value of the PF allocation, even if the mechanism is restricted to the class of additive linear valuations. In proving the truthfulness of the Partial Allocation mechanism we reveal a connection between the amount of resources that the mechanism discards and the payments in VCG mechanisms. In a nutshell, multiplicative reductions in allocations are analogous to payments. As a result, we anticipate that this approach may have a significant impact on other problems in mechanism design without money. Indeed, in Chapter 2, we applied this approach to the problem of maximizing social welfare without payments.

In Section 3.4 we show that, restricting the set of possible instances to ones involving players with additive linear valuations ${ }^{2}$ and items with high prices in the competitive equilibrium from equal incomes ${ }^{3}$, will actually allow for the design of even more efficient and useful mechanisms. We present the Strong Demand Matching (SDM) mechanism, a truthful mechanism that performs increasingly well as the competitive equilibrium prices increase. More specifically, if $p_{j}^{*}$ is the price of item $j$, then the approximation factor guaranteed by this mechanism is equal to $\min _{j}\left(p_{j}^{*} /\left\lceil p_{j}^{*}\right\rceil\right)$. It is interesting to note that scenarios such as the privatization auction mentioned above involve a number of bidders much larger than the number of items; as a rule, we expect this to lead to high prices and a very good approximation of the participants' PF valuations.

[^3]
### 3.1.2 Related Work

Our setting is closely related to the large topic of fair division or cake-cutting [103, $15,88,79,12$ ], which has been studied since the 1940 's, using the $[0,1]$ interval as the standard representation of a cake. Each agent's preferences take the form of a valuation function over this interval, with the valuations of unions of subintervals being additive. Note that the class of homogeneous valuation functions of degree one takes us beyond this standard cake-cutting model. Leontief valuations, for example, allow for complementarities in the valuations, and then the valuations of unions of subintervals need not be additive. On the other hand, the additive linear valuations setting that we focus on in Section 3.4 is equivalent to cake-cutting with piecewise constant valuation functions over the $[0,1]$ interval. Other common notions of fairness that have been studied in this literature are, proportionality ${ }^{4}$, envy-freeness, and equitability $[103,15,88,79,12]$.

Despite the extensive work on fair resource allocation, truthfulness considerations have not played a major role in this literature. Most results related to truthfulness were weakened by the assumption that each agent would be truthful in reporting her valuations unless this strategy was dominated. Very recent work [22, 78, 104, 77] studies truthful cake cutting variations using the standard notion of truthfulness according to which an agent need not be truthful unless doing so is a dominant strategy. Chen et al. [22] study truthful cake-cutting with agents having piecewise uniform valuations and they provide a polynomial-time mechanism that is truthful, proportional, and envy-free. They also design randomized mechanisms for more general families of valuation functions, while Mossel

[^4]and Tamuz [78] prove the existence of truthful (in expectation) mechanisms satisfying proportionality in expectation for general valuations. Zivan et al. [104] aim to achieve envy-free Pareto optimal allocations of multiple divisible goods while reducing, but not eliminating, the agents' incentives to lie. The extent to which untruthfulness is reduced by their proposed mechanism is only evaluated empirically and depends critically on their assumption that the resource limitations are soft constraints. Very recent work by Maya and Nisan [77] provides evidence that truthfulness comes at a significant cost in terms of efficiency.

The resource allocation literature has seen a resurgence of work studying fair and efficient allocation for Leontief valuations [55, 43, 84, 58]. These valuations exhibit perfect complements and they are considered to be natural valuation abstractions for computing settings where jobs need resources in fixed ratios. Ghodsi et al. [55] defined the notion of Dominant Resource Fairness (DRF), which is a generalization of the egalitarian social welfare to multiple types of resources. This solution has the advantage that it can be implemented truthfully for this specific class of valuations; as the authors acknowledge, the CEEI solution would be the preferred fair division mechanism in that setting as well, and its main drawback is the fact that it cannot be implemented truthfully. Parkes et al. [84] assessed DRF in terms of the resulting efficiency, showing that it performs poorly. Dolev et al. [43] proposed an alternate fairness criterion called Bottleneck Based Fairness, which Gutman and Nisan [58] subsequently showed is satisfied by the proportionally fair allocation. Gutman and Nisan [58] also posed the study of incentives related to this latter notion as an interesting open problem. Our results could potentially have significant impact on this line of work as we are providing a truthful way to approximate a solution which is recognized as a good benchmark. It would
also be interesting to study the extent to which the Partial Allocation mechanism can outperform the existing ones in terms of efficiency.

Most of the papers mentioned above contribute to our understanding of the trade-offs between either truthfulness and fairness, or truthfulness and social welfare. Another direction that has been actively pursued is to understand and quantify the interplay between fairness and social welfare. Caragiannis et al. [21] measured the deterioration of the social welfare caused by different fairness restrictions, the price of fairness. More recently, Cohler et al. [31] designed algorithms for computing allocations that (approximately) maximize social welfare while satisfying envy-freeness.

Our results fit into the general agenda of approximate mechanism design without money, explicitly initiated by Procaccia and Tennenholtz [87]. More interestingly, the underlying connection with VCG payments proposes a framework for designing truthful mechanisms without money and we anticipate that this might have a significant impact on this literature.

### 3.2 Preliminaries

Let $M$ denote the set of $m$ items and $N$ the set of $n$ bidders. Each item is divisible, meaning that it can be divided into arbitrarily small pieces, which are then allocated to different bidders. An allocation $x$ of these items to the bidders defines the fraction $x_{i j}$ of each item $j$ that each bidder $i$ will be receiving; let $\mathcal{F}=\left\{x \mid x_{i j} \geq 0\right.$ and $\left.\sum_{i} x_{i j} \leq 1\right\}$ denote the set of feasible allocations. Each bidder is assigned a weight $b_{i} \geq 1$ which allows for interpersonal comparison of valuations, and can serve as priority in computing applications, as clout in bargaining applications, or as a budget for the market equilibrium interpretation of
our results. We assume that $b_{i}$ is defined by the mechanism as it cannot be truthfully elicited from the bidders. The preferences of each bidder $i \in N$ take the form of a valuation function $v_{i}(\cdot)$, that assigns nonnegative values to every allocation in $\mathcal{F}$. We assume that every player's valuation for a given allocation $x$ only depends on the bundle of items that she will be receiving.

We will present our results assuming that the valuation functions are homogeneous of degree one, i.e. player $i$ 's valuation for an allocation $x^{\prime}=f \cdot x$ satisfies $v_{i}\left(x^{\prime}\right)=f \cdot v_{i}(x)$, for any scalar $f>0$. We later discuss how to extend these results to general homogeneous valuations of degree $d$ for which $v_{i}\left(x^{\prime}\right)=f^{d} \cdot v_{i}(x)$. A couple of interesting examples of homogeneous valuations functions of degree one are additive linear valuations and Leontief valuations; according to the former, every player has a valuation $v_{i j}$ for each item $j$ and $v_{i}(x)=\sum_{j} x_{i j} v_{i j}$, and according to the latter, each player $i$ 's type corresponds to a set of values $a_{i j}$, one for each item, and $v_{i}(x)=\min _{j}\left\{x_{i j} / a_{i j}\right\}$. (i.e. player $i$ desires the items in the ratio $\left.a_{i 1}: a_{i 2}: \ldots: a_{i m}.\right)$

An allocation $x^{*} \in \mathcal{F}$ is Proportionally Fair (PF) if, for any other allocation $x^{\prime} \in$ $\mathcal{F}$ the (weighted) aggregate proportional change to the valuations after replacing $x^{*}$ with $x^{\prime}$ is not positive, i.e.:

$$
\begin{equation*}
\sum_{i \in N} \frac{b_{i}\left[v_{i}\left(x^{\prime}\right)-v_{i}\left(x^{*}\right)\right]}{v_{i}\left(x^{*}\right)} \leq 0 \tag{3.1}
\end{equation*}
$$

This allocation rule is a strong refinement of Pareto efficiency, since Pareto efficiency only guarantees that if some player's proportional change is strictly positive, then there must be some player whose proportional change is negative. The Proportionally Fair solution can also be defined as an allocation $x \in \mathcal{F}$ that
maximizes $\prod_{i}\left[v_{i}(x)\right]^{b_{i}}$, or equivalently (after taking a logarithm), that maximizes $\sum_{i} b_{i} \log v_{i}(x)$; we will refer to these two equivalent objectives as the PF objectives. Note that, although the PF allocation need not be unique for a given instance, it does provide unique bidder valuations [46].

We also note that the PF solution is equivalent to the Nash bargaining solution. John Nash in his seminal paper [80] considered an axiomatic approach to bargaining and gave four axioms that any bargaining solution must satisfy. He showed that these four axioms yield a unique solution which is captured by a convex program; this convex program is equivalent to the one defined above for the PF solution. Another well-studied allocation rule which is equivalent to the PF allocation is the Competitive Equilibrium. Eisenberg [45] showed that if all agents have valuation functions that are quasi-concave and homogeneous of degree 1 , then the competitive equilibrium is also captured by the same convex program as the one for the PF solution. The Competitive Equilibrium with Equal Incomes (CEEI) has been proposed as the ideal allocation rule for fairness in microeconomics [100, 17, 83].

Given a valuation function reported from each bidder, we want to design mechanisms that output an allocation of items to bidders. We restrict ourselves to truthful mechanisms, i.e. mechanisms such that any false report from a bidder will never return her a more valuable allocation. Since proportional fairness cannot be implemented via truthful mechanisms, we will measure the performance of our mechanisms based on the extent to which they approximate this benchmark. More specifically, the approximation factor, or competitive factor of a mechanism will correspond to the minimum value of $\rho(\mathcal{I})$ across all relevant instances $\mathcal{I}$, where

$$
\rho(\mathcal{I})=\min _{i \in N}\left\{\frac{v_{i}(x)}{v_{i}\left(x^{*}\right)}\right\},
$$

with $x$ being the allocation generated by the mechanism for instance $\mathcal{I}$, and $x^{*}$ the PF allocation of $\mathcal{I}$.

### 3.3 The Partial Allocation Mechanism

In this section, we define the Partial Allocation (PA) mechanism as a novel way to allocate divisible items to bidders with homogeneous valuation functions of degree one. We subsequently prove that this non-dictatorial mechanism not only achieves truthfulness, but also guarantees that every bidder will receive at least a $1 / e$ fraction of the valuation that she deserves, according to the PF solution. This mechanism depends on a subroutine that computes the PF allocation for the problem instance at hand; we therefore later study the running time of this subroutine, as well as the robustness of our results in case this subroutine returns only approximate solutions.

The PA mechanism elicits the valuation function $v_{i}(\cdot)$ from each player $i$ and it computes the PF allocation $x^{*}$ considering all the players' valuations. The final allocation $x$ output by the mechanism gives each player $i$ only a fraction $f_{i}$ of her PF bundle $x_{i}^{*}$, i.e. for every item $j$ of which the PF allocation assigned to her a portion of size $x_{i j}^{*}$, the PA mechanism instead assigns to her a portion of size $f_{i} \cdot x_{i j}^{*}$, where $f_{i} \in[0,1]$ depends on the extent to which the presence of player $i$ inconveniences the other players; the value of $f_{i}$ may therefore vary across different players. The following steps give a more precise description of the mechanism.

Lemma 3.3.1. The allocation $x$ produced by the PA mechanism is feasible.

Proof. Since the PF allocation $x^{*}$ is feasible, to verify that the allocation produced by the PA mechanism is also feasible, it suffices to show that $f_{i} \in[0,1]$ for

1 Compute the PF allocation $x^{*}$ based on the reported bids.
2 For each player $i$, remove her and compute the PF allocation $x_{-i}^{*}$ that would arise in her absence.
3 Allocate to each player $i$ a fraction $f_{i}$ of everything that she receives according to $x^{*}$, where

$$
\begin{equation*}
f_{i}=\left(\frac{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x^{*}\right)\right]^{b_{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x_{-i}^{*}\right)\right]_{i^{\prime}}^{b^{\prime}}}\right)^{1 / b_{i}} \tag{3.2}
\end{equation*}
$$

Figure 3.1: The Partial Allocation mechanism.
every bidder $i$. The fact that $f_{i} \geq 0$ is clear since both the numerator and the denominator are non-negative. To show that $f_{i} \leq 1$, note that

$$
x_{-i}^{*}=\arg \max _{x^{\prime} \in \mathcal{F}}\left\{\prod_{i^{\prime} \neq i} v_{i^{\prime}}\left(x^{\prime}\right)\right\} .
$$

Since $x^{*}$ remains a feasible allocation $\left(x^{*} \in \mathcal{F}\right)$ after removing bidder $i$ (we can just discard bidder $i$ 's share), this implies

$$
\prod_{i^{\prime} \neq i} v_{i^{\prime}}\left(x^{*}\right) \leq \prod_{i^{\prime} \neq i} v_{i^{\prime}}\left(x_{-i}^{*}\right)
$$

### 3.3.1 Truthfulness

We now show that, despite the fact that this mechanism is not dictatorial and does not use monetary payments, it is still in the best interest of every player to report her true valuation function, irrespective of what the other players do.

Theorem 3.3.2. The PA mechanism is truthful.

Proof. In order to prove this theorem, we approach the PA mechanism from the
perspective of some arbitrary player $i$. Let $\bar{v}_{i^{\prime}}(\cdot)$ denote the valuation function that each player $i^{\prime} \neq i$ reports to the PA mechanism. We assume that the valuation functions reported by these players may differ from their true ones, $v_{i^{\prime}}(\cdot)$. Player $i$ is faced with the options of, either reporting her true valuation function $v_{i}(\cdot)$, or reporting some false valuation function $\bar{v}_{i}(\cdot)$. After every player has reported some valuation function, the PA mechanism computes the PF allocation with respect to these valuation functions; let $x_{\mathrm{T}}$ denote the PF allocation that arises if player $i$ reports the truth and $x_{\mathrm{L}}$ otherwise. Finally, player $i$ receives a fraction of what the computed PF allocation assigned to her, and how big or small this fraction will be depends on the computed PF allocation. Let $f_{\mathrm{T}}$ denote the fraction of her allocation that player $i$ will receive if $x_{\mathrm{T}}$ is the computed PF allocation and $f_{\mathrm{L}}$ otherwise. Since the players have homogeneous valuation functions of degree one, what we need to show is that $f_{\mathrm{T}} v_{i}\left(x_{\mathrm{T}}\right) \geq f_{\mathrm{L}} v_{i}\left(x_{\mathrm{L}}\right)$, or equivalently that

$$
\left[f_{\mathrm{T}} v_{i}\left(x_{\mathrm{T}}\right)\right]^{b_{i}} \geq\left[f_{\mathrm{L}} v_{i}\left(x_{\mathrm{L}}\right)\right]^{b_{i}}
$$

Note that the denominators of both fractions $f_{\mathrm{T}}$ and $f_{\mathrm{L}}$, as given by Equation (3.2), will be the same since they are independent of the valuation function reported by player $i$. Our problem therefore reduces to proving that

$$
\begin{equation*}
\left[v_{i}\left(x_{\mathrm{T}}\right)\right]^{b_{i}} \cdot \prod_{i^{\prime} \neq i}\left[\bar{v}_{i^{\prime}}\left(x_{\mathrm{T}}\right)\right]^{b_{i^{\prime}}} \geq\left[v_{i}\left(x_{\mathrm{L}}\right)\right]^{b_{i}} \cdot \prod_{i^{\prime} \neq i}\left[\bar{v}_{i^{\prime}}\left(x_{\mathrm{L}}\right)\right]_{i^{\prime}}^{b^{\prime}} . \tag{3.3}
\end{equation*}
$$

To verify that this inequality holds we use the fact that the PF allocation is the one that maximizes the product of the corresponding reported valuations. This
means that

$$
x_{\mathrm{T}}=\arg \max _{x \in \mathcal{F}}\left\{\left[v_{i}(x)\right]^{b_{i}} \cdot \prod_{i^{\prime} \neq i}\left[\bar{v}_{i^{\prime}}(x)\right]^{b_{i^{\prime}}}\right\},
$$

and since $x_{\mathrm{L}} \in \mathcal{F}$, this implies that Inequality (3.3) holds, and therefore reporting her true valuation function is a dominant strategy for every player $i$.

The arguments used in the proof of Theorem 3.3.2 imply that, given the valuation functions reported by all the other players $i^{\prime} \neq i$, player $i$ can effectively choose any bundle that she wishes, but for each bundle the mechanism defines what fraction player $i$ can keep. One can therefore think of the fraction of the bundle thrown away as a form of non-monetary "payment" that the player must suffer in exchange for that bundle, with different bundles matched to different payments. The fact that the PA mechanism is truthful implies that these payments, in the form of fractions, make the bundle allocated to her by allocation $x^{*}$ the most desirable one. We revisit this interpretation later on in this section.

### 3.3.2 Approximation

Before studying the approximation factor of the PA mechanism, we first state a lemma which will be useful for proving Theorem 3.3.4 (its proof is deferred to Appendix A.1).

Lemma 3.3.3. For any set of pairs $\left(\delta_{i}, \beta_{i}\right)$ with $\beta_{i} \geq 1$ and $\sum_{i} \beta_{i} \cdot \delta_{i} \leq b$ the following holds (where $B=\sum_{i} \beta_{i}$ )

$$
\prod_{i}\left(1+\delta_{i}\right)^{\beta_{i}} \leq\left(1+\frac{b}{B}\right)^{B}
$$

Using this lemma we can now prove tight bounds for the approximation factor
of the Partial Allocation mechanism. As we show in this proof, the approximation factor depends directly on the relative weights of the players. For simplicity in expressing the approximation factor, let $b_{\text {min }}$ denote the smallest value of $b_{i}$ across all bidders of an instance and let $\bar{B}=\left(\sum_{i \in N} b_{i}\right)-b_{\text {min }}$ be the sum of the $b_{i}$ values of all the other bidders. Finally, let $\psi=\bar{B} / b_{\min }$ denote the ratio of these two values.

Theorem 3.3.4. The approximation factor of the Partial Allocation mechanism for the class of problem instances of some given $\psi$ value is exactly

$$
\left(1+\frac{1}{\psi}\right)^{-\psi}
$$

Proof. The PA mechanism allocates to each player $i$ a fraction $f_{i}$ of her PF allocation, and for the class of homogeneous valuation functions of degree one this means that the final valuation of player $i$ will be $v_{i}(x)=f_{i} \cdot v_{i}\left(x^{*}\right)$. The approximation factor guaranteed by the mechanism is therefore equal to $\min _{i}\left\{f_{i}\right\}$. Without loss of generality, let player $i$ be the one with the minimum value of $f_{i}$. In the PF allocation $x_{-i}^{*}$ that the PA mechanism computes after removing player $i$, every other player $i^{\prime}$ experiences a value of $v_{i^{\prime}}\left(x_{-i}^{*}\right)$. Let $d_{i^{\prime}}$ denote the proportional change between the valuation of player $i^{\prime}$ for allocation $x^{*}$ and allocation $x_{-i}^{*}$, i.e.

$$
v_{i^{\prime}}\left(x_{-i}^{*}\right)=\left(1+d_{i^{\prime}}\right) v_{i^{\prime}}\left(x^{*}\right) .
$$

Substituting for $v_{i^{\prime}}\left(x_{-i}^{*}\right)$ in Equation (3.2) yields:

$$
\begin{equation*}
f_{i}=\left(\frac{1}{\prod_{i^{\prime} \neq i}\left(1+d_{i^{\prime}}\right)^{b_{i^{\prime}}}}\right)^{1 / b_{i}} \tag{3.4}
\end{equation*}
$$

Since $x^{*}$ is a PF allocation, Inequality (3.1) implies that

$$
\begin{align*}
\sum_{i^{\prime} \in N} \frac{b_{i^{\prime}}\left[v_{i^{\prime}}\left(x_{-i}^{*}\right)-v_{i^{\prime}}\left(x^{*}\right)\right]}{v_{i^{\prime}}\left(x^{*}\right)} & \leq 0 \\
\sum_{i^{\prime} \neq i} b_{i^{\prime}} d_{i^{\prime}}+\frac{b_{i}\left[v_{i}\left(x_{-i}^{*}\right)-v_{i}\left(x^{*}\right)\right]}{v_{i}\left(x^{*}\right)} & \leq 0 \\
\sum_{i^{\prime} \neq i} b_{i^{\prime}} d_{i^{\prime}} & \leq b_{i} \tag{3.5}
\end{align*}
$$

The last equivalence holds due to the fact that $v_{i}\left(x_{-i}^{*}\right)=0$, since allocation $x_{-i}^{*}$ clearly assigns nothing to player $i$.

Let $B_{-i}=\sum_{i^{\prime} \neq i} b_{i^{\prime}}$; using Inequality (3.5) and Lemma 3.3.3 (on substituting $b_{i}$ for $b, d_{i^{\prime}}$ for $\delta_{i}, b_{i^{\prime}}$ for $\beta_{i}$, and $B_{-i}$ for $B$ ), it follows from Equation (3.4) that

$$
\begin{equation*}
f_{i} \geq\left(1+\frac{b_{i}}{B_{-i}}\right)^{-\frac{B_{-i}}{b_{i}}} \tag{3.6}
\end{equation*}
$$

To verify that this bound is tight, consider any instance with just one item and the given $\psi$ value. The PF solution dictates that each player should be receiving a fraction of the item proportional to the player's $b_{i}$ value. The removal of a player $i$ therefore leads to a proportional increase of exactly $b_{i} / B_{-i}$ for each of the other players' PF valuation. The PA mechanism therefore assigns to every player $i$ a fraction of her PF allocation which is equal to the right hand side of Inequality (3.6). The player with the smallest $b_{i}$ value receives the smallest fraction.

The approximation factor of Theorem 3.3.4 implies that $f_{i} \geq 1 / 2$ for instances with two players having equal $b_{i}$ values, and $f_{i} \geq 1 / e$ even when $\psi$ goes to infinity; we therefore get the following corollary.

Corollary 3.3.5. The Partial Allocation mechanism always yields an allocation $x$ such that for every participating player $i$

$$
v_{i}(x) \geq \frac{1}{e} \cdot v_{i}\left(x^{*}\right)
$$

To complement this approximation factor, we now provide a negative result showing that, even for the special case of additive linear valuations, no truthful mechanism can guarantee an approximation factor better than $\frac{n+1}{2 n}$ for problem instances with $n$ players.

Theorem 3.3.6. There is no truthful mechanism that can guarantee an approximation factor greater than $\frac{n+1}{2 n}+\varepsilon$ for any constant $\varepsilon>0$ for all $n$-player problem instances, even if the valuations are restricted to being additive linear.

Proof. For an arbitrary real value of $n>1$, let $\rho=\frac{n+1}{2 n}$, and assume that $Q$ is a truthful resource allocation mechanism that guarantees a $(\rho+\epsilon)$ approximation for all $n$-player problem instances, where $\epsilon$ is a positive constant. This mechanism receives as input the bidders' valuations and it returns a valid (fractional) allocation of the items. We will define $n+1$ different input instances for this mechanism, each of which will consist of $n$ bidders and $m=(k+1) n$ items, where $k>\frac{2}{\epsilon}$ will take very large values. In order to prove the theorem, we will then show that $Q$ cannot simultaneously achieve this approximation guarantee for all these instances, leading to a contradiction. For simplicity we will refer to each bidder with a number from 1 to $n$, to each item with a number from 1 to $(k+1) n$, and to each problem instance with a number from 1 to $n+1$.

We start by defining the first $n$ problem instances. For $i \leq n$, let problem instance $i$ be as follows: Every bidder $i^{\prime} \neq i$ has a valuation of $k n+1$ for item
$i^{\prime}$ and a valuation of 1 for every other item; bidder $i$ has a valuation of 1 for all items. In other words, all bidders except bidder $i$ have a strong preference for just one item, which is different for each one of them. The PF allocation for such additive linear valuations dictates that every bidder $i^{\prime} \neq i$ is allocated only item $i^{\prime}$, while bidder $i$ is allocated all the remaining $k n+1$ items. Since $Q$ achieves a $\rho+\epsilon$ approximation for this instance, it needs to provide bidder $i$ with an allocation which the bidder values at least at $(\rho+\epsilon)(k n+1)$. In order to achieve this, mechanism $Q$ can assign to this bidder fractions of the set $M_{-i}$ of the $n-1$ items that the PF solution allocates to the other bidders as well as fractions of the set $M_{i}$ of the $k n+1$ items that the PF allocation allocates to bidder $i$. Even if all of the $n-1$ items of $M_{-i}$ were fully allocated to bidder $i$, the mechanism would still need to assign to this bidder an allocation of value at least $(\rho+\epsilon)(k n+1)-(n-1)$ using items from $M_{i}$. Since $k>\frac{2}{\epsilon}, n-1<\frac{\epsilon}{2}(k n+1)$, and therefore mechanism $Q$ will need to allocate to bidder $i$ a fractional assignment of items in $M_{i}$ that the bidder values at least at $\left(\rho+\frac{\epsilon}{2}\right)(k n+1)$. This implies that there must exist at least one item in $M_{i}$ of which bidder $i$ is allocated a fraction of size at least $\left(\rho+\frac{\epsilon}{2}\right)$. Since all the items in $M_{i}$ are identical and the numbering of the items is arbitrary, we can, without loss of generality, assume that this item is item $i$. We have therefore shown that, for every instance $i \leq n$ mechanism $Q$ will have to assign to bidder $i$ at least $\left(\rho+\frac{\epsilon}{2}\right)$ of item $i$, and an allocation of items in $M_{i}$ that guarantees her a valuation of at least $\left(\rho+\frac{\epsilon}{2}\right)(k n+1)$.

We now define problem instance $n+1$, in which every bidder $i$ has a valuation of $k n+1$ for item $i$ and a valuation of 1 for all other items. The PF solution for this instance would allocate to each bidder $i$ all of item $i$, as well as $k$ items from the set $\{n+1, \ldots,(k+1) n\}$ (or more generally, fractions of these items that add
up to $k$ ). Clearly, every bidder $i$ can unilaterally misreport her valuation leading to problem instance $i$ instead of this instance; so, in order to maintain truthfulness, mechanism $Q$ will have to provide every bidder $i$ of problem instance $n+1$ with at least the value that such a deviation would provide her with. One can quickly verify that, even if mechanism $Q$ when faced with problem instance $i$ provided bidder $i$ with no more than a $\left(\rho+\frac{\epsilon}{2}\right)$ fraction of item $i$, still such a deviation would provide bidder $i$ with a valuation of at least

$$
\left(\rho+\frac{\epsilon}{2}\right)(k n+1)+\left(\rho+\frac{\epsilon}{2}\right) k n \geq\left(\rho+\frac{\epsilon}{2}\right) 2 k n .
$$

The first term of the left hand side comes from the fraction of item $i$ that the bidder receives and the second term comes from the average fraction of the remaining items. If we substitute $\rho=\frac{n+1}{2 n}$, we get that the truthfulness of $Q$ implies that every bidder $i$ of problem instance $n+1$ will have to receive an allocation of value at least

$$
\left(\frac{n+1}{2 n}+\frac{\epsilon}{2}\right) 2 k n=k n+k+\epsilon k n .
$$

For any given constant value of $\epsilon$ though, since $k>\frac{2}{\epsilon}$ and $n>1$, every bidder will need to be assigned an allocation that she values at more than $k n+k+2$, which is greater than the valuation of $k n+k+1$ that the player receives in the PF solution. This is obviously a contradiction since the PF solution is Pareto efficient and there cannot exist any other allocation for which all bidders receive a strictly greater valuation.

Theorem 3.3.6 implies that, even if all the players have equal $b_{i}$ values, no truthful mechanism can guarantee a greater than $3 / 4$ approximation even for instances with just two bidders, and this bound drops further as the number of bidders in-
creases, finally converging to $1 / 2$. To complement the statement of Corollary 3.3.5, we therefore get the following corollary.

Corollary 3.3.7. No truthful mechanism can guarantee that it will always yield an allocation $x$ such that for any $\varepsilon>0$ and for every participating player $i$

$$
v_{i}(x) \geq\left(\frac{1}{2}+\varepsilon\right) \cdot v_{i}\left(x^{*}\right)
$$

### 3.3.3 Envy-Freeness

We now consider the question of whether the outcomes that the Partial Allocation mechanism yields are envy-free; we show that, for two well studied types of valuation functions this is indeed the case, thus providing further evidence of the fairness properties of this mechanism. We start by showing that, if the bidders have additive linear valuations, then the outcome that the PA mechanism outputs is also envy-free.

Theorem 3.3.8. The PA mechanism is envy-free for additive linear bidder valuations.

Proof. Let $x^{*}$ denote the PF allocation including all the bidders, with each bidder's valuations scaled so that $v_{i}\left(x^{*}\right)=1$. Let $v_{i}\left(x_{j}^{*}\right)$ denote the value of bidder $i$ for $x_{j}^{*}$, the PF share of bidder $j$ in $x^{*}$, and let $x_{-i}^{*}$ denote the PF allocation that arises after removing some bidder $i$. The PA mechanism allocates each (unweighted) bidder $i$ a fraction $f_{i}$ of her PF share, where

$$
f_{i}=\frac{\prod_{k \neq i}\left[v_{k}\left(x^{*}\right)\right]}{\prod_{k \neq i}\left[v_{k}\left(x_{-i}^{*}\right)\right]}=\frac{1}{\prod_{k \neq i}\left[v_{k}\left(x_{-i}^{*}\right)\right]}
$$

In order to prove that the PA mechanism is envy-free, we need to show that for every bidder $i$, and for all $j \neq i, f_{i} v_{i}\left(x^{*}\right) \geq f_{j} v_{i}\left(x_{j}^{*}\right)$, or equivalently

$$
\begin{equation*}
\frac{1}{\prod_{k \neq i}\left[v_{k}\left(x_{-i}^{*}\right)\right]} \geq \frac{v_{i}\left(x_{j}^{*}\right)}{\prod_{k \neq j}\left[v_{k}\left(x_{-j}^{*}\right)\right]} \Leftrightarrow \prod_{k \neq j}\left[v_{k}\left(x_{-j}^{*}\right)\right] \geq v_{i}\left(x_{j}^{*}\right) \prod_{k \neq i}\left[v_{k}\left(x_{-i}^{*}\right)\right] \tag{3.7}
\end{equation*}
$$

To prove the above inequality, we will modify allocation $x_{-i}^{*}$ so as to create an allocation $x_{-j}$ such that

$$
\begin{equation*}
\prod_{k \neq j}\left[v_{k}\left(x_{-j}\right)\right] \geq v_{i}\left(x_{j}^{*}\right) \prod_{k \neq i}\left[v_{k}\left(x_{-i}^{*}\right)\right] . \tag{3.8}
\end{equation*}
$$

Clearly, for any feasible allocation $x_{-j}$ it must be the case that

$$
\begin{equation*}
\prod_{k \neq j}\left[v_{k}\left(x_{-j}^{*}\right)\right] \geq \prod_{k \neq j}\left[v_{k}\left(x_{-j}\right)\right] \tag{3.9}
\end{equation*}
$$

since $x_{-j}^{*}$ is, by definition, the feasible allocation that maximizes this product. Therefore, combining Inequalities (3.8) and (3.9) implies Inequality (3.7).

To construct allocation $x_{-j}$, we use allocation $x_{-i}^{*}$ and we define the following weighted directed graph $G$ based on $x_{-i}^{*}$ : the set of vertices corresponds to the set of bidders, and a directed edge from the vertex for bidder $j$ to that for bidder $k$ exists if and only if $x_{-i}^{*}$ allocates to bidder $j$ portions of items that were instead allocated to bidder $k$ in $x^{*}$. The weight of such an edge is equal to the total value that bidder $j$ sees in all these portions. Since the valuations of all bidders are scaled so that $v_{j}\left(x^{*}\right)=1$ for all $j$, this implies that, if the weight of some edge $(j, k)$ is $v$ (w.r.t. these scaled valuations), then the total value of bidder $k$ for those same portions that bidder $j$ values at $v$, is at least $v$. If that were not the case, then $x^{*}$ would not have allocated those portions to bidder $k$; allocating them to bidder $j$
instead would lead to a positive aggregate proportional change to the valuations. This means that we can assume, without loss of generality, that the graph is a directed acyclic one; if not, we can rearrange the allocation so as to remove any directed cycles from this graph without decreasing any bidder's valuation.

Also note that for every bidder $k \neq i$ it must be the case that $v_{k}\left(x_{-i}^{*}\right) \geq v_{k}\left(x^{*}\right)$. To verify this fact, assume that it is not true, and let $k$ be the bidder with the minimum value $v_{k}\left(x_{-i}^{*}\right)$. Since $v_{k}\left(x_{-i}^{*}\right)<v_{k}\left(x^{*}\right)=1$, it must be the case that $x_{-i}^{*}$ does not allocate to bidder $k$ all of her PF share according to $x^{*}$, thus the vertex for bidder $k$ has incoming edges of positive weight in the directed acyclic graph $G$, and it therefore belongs to some directed path. The very first vertex of this path is a source of $G$ that corresponds to some bidder $s$; the fact that this vertex has no incoming edges implies that $v_{s}\left(x_{-i}^{*}\right) \geq v_{s}\left(x^{*}\right)=1$. Since $v_{k}\left(x_{-i}^{*}\right)<1$ we can deduce that there exists some directed edge $(\alpha, \beta)$ along the path from $s$ to $k$ such that $v_{\alpha}\left(x_{-i}^{*}\right)>v_{\beta}\left(x_{-i}^{*}\right)$. Returning some of the portions contributing to this edge from bidder $\alpha$ to bidder $\beta$ will lead to a positive aggregate proportional change to the valuations, contradicting that $x_{-i}^{*}$ is the PF allocation excluding bidder $i$. Having shown that $v_{k}\left(x_{-i}^{*}\right) \geq v_{k}\left(x^{*}\right)$ for every bidder $k$ other than $i$, we can now deduce that the total weight of incoming edges for the vertex in $G$ corresponding to any bidder $k \neq i$ is at most as much as the total weight of the outgoing edges. Finally, this also implies that the only sink of $G$ will have to be the vertex for bidder $i$.

The first step of our construction starts from allocation $x_{-i}^{*}$ and it reallocates some of the $x_{-i}^{*}$ allocation, leading to a new allocation $\bar{x}$. Using the directed subtree of $G$ rooted at the vertex of bidder $j$, we reduce to zero the weights of the edges leaving $j$ by reducing the allocation at $j$, increasing the allocation at $i$, and
suitably changing the allocation of other bidders. More specifically, we start by returning all the portions that bidder $j$ was allocated in $x_{-i}^{*}$ but not in $x^{*}$, back to the bidders who were allocated these portions in $x^{*}$. These bidders to whom some portions were returned then return portions of equal value that they too were allocated in $x_{-i}^{*}$ but not in $x^{*}$; this is possible since, for each such bidder, the total incoming edge weight of its vertex is outweighed by the total outgoing edge weight. We repeat this process until the sink, the vertex for bidder $i$, is reached. One can quickly verify that

$$
\begin{equation*}
v_{i}(\bar{x}) \geq v_{j}\left(x_{-i}^{*}\right)-v_{j}(\bar{x}) ; \tag{3.10}
\end{equation*}
$$

in words, the value that bidder $i$ gained in this transition from $x_{-i}^{*}$ to $\bar{x}$ is at least as large as the value that bidder $j$ lost in that same transition. Finally, in allocation $\bar{x}$, whatever value $v_{j}(\bar{x})$ bidder $j$ is left with comes only from portions that were part of her PF share in $x^{*}$.

Bidder $j$ 's total valuation for any portions of her PF share in $x^{*}$ that are allocated to other bidders in $x_{-i}^{*}$ is equal to $1-v_{j}(\bar{x})$. Thus, bidder $i$ 's valuation for those same portions will be at most $1-v_{j}(\bar{x})$; otherwise modifying $x^{*}$ by allocating these portions to $i$ would lead to a positive aggregate change to the valuations. This means that for bidder $i$ the portions remaining with bidder $j$ in allocation $\bar{x}$ have value at least $v_{i}\left(x_{j}^{*}\right)-\left(1-v_{j}(\bar{x})\right)$. We conclude the construction of allocation $x_{-j}$ by allocating all the remaining portions allocated to bidder $j$ in
$\bar{x}$ to bidder $i$, leading to

$$
\begin{aligned}
v_{i}\left(x_{-j}\right) & \geq v_{i}(\bar{x})+v_{i}\left(x_{j}^{*}\right)-\left(1-v_{j}(\bar{x})\right) \\
& \geq v_{j}\left(x_{-i}^{*}\right)-v_{j}(\bar{x})+v_{i}\left(x_{j}^{*}\right)-\left(1-v_{j}(\bar{x})\right) \\
& \geq v_{j}\left(x_{-i}^{*}\right)-1+v_{i}\left(x_{j}^{*}\right) \\
& \geq\left[v_{j}\left(x_{-i}^{*}\right)-1\right] v_{i}\left(x_{j}^{*}\right)+v_{i}\left(x_{j}^{*}\right) \\
& =v_{j}\left(x_{-i}^{*}\right) v_{i}\left(x_{j}^{*}\right) .
\end{aligned}
$$

The second inequality is deduced by substituting from Inequality (3.10); the last inequality can be verified by using the fact that $v_{i}\left(x_{j}^{*}\right) \leq 1$, and multiplying both sides of this inequality with the non-negative value $v_{j}\left(x_{-i}^{*}\right)-1$, leading to $\left[v_{j}\left(x_{-i}^{*}\right)-\right.$ $1] v_{i}\left(x_{j}^{*}\right) \leq v_{j}\left(x_{-i}^{*}\right)-1$. Also note that for all $k \notin\{i, j\}, v_{k}\left(x_{-j}\right)=v_{k}\left(x_{-i}^{*}\right)$. We therefore conclude that the second inequality of (3.8) is true. The first inequality is of course also true since both $x_{-j}^{*}$ and $x_{-j}$ are feasible, but the former is, by definition, the one that maximizes that product.

Following the same proof structure we can now also show that the PA mechanism is envy-free when the bidders have Leontief valuations.

Theorem 3.3.9. The PA mechanism is envy-free for Leontief bidder valuations.

Proof. Just as in the proof of Theorem 3.3.8, let $x^{*}$ denote the PF allocation including all the bidders, with each bidder's valuations scaled so that $v_{i}\left(x^{*}\right)=1$. Also, let $v_{i}\left(x_{j}^{*}\right)$ denote the value of bidder $i$ for $x_{j}^{*}$, the PF share of bidder $j$ in $x^{*}$, and let $x_{-i}^{*}$ denote the PF allocation that arises after removing some bidder $i$.

Following the steps of the proof of Theorem 3.3.8 we can reduce the problem of showing that the PA mechanism is envy-free to constructing an allocation $x_{-j}$
that satisfies Inequality (3.8), i.e. such that

$$
\prod_{k \neq j}\left[v_{k}\left(x_{-j}^{*}\right)\right] \geq \prod_{k \neq j}\left[v_{k}\left(x_{-j}\right)\right] \geq v_{i}\left(x_{j}^{*}\right) \prod_{k \neq i}\left[v_{k}\left(x_{-i}^{*}\right)\right] .
$$

To construct allocation $x_{-j}$, we start from allocation $x_{-i}^{*}$ and we reallocate the bundle of item fractions allocated to bidder $j$ in $x_{-i}^{*}$ to bidder $i$ instead, while maintaining the same allocations for all other bidders. Therefore, after simplifying the latter inequality using the fact that $v_{k}\left(x_{-j}\right)=v_{k}\left(x_{-i}^{*}\right)$ for all $k \neq i, j$, what we need to show is that

$$
\begin{equation*}
v_{i}\left(x_{-j}\right) \geq v_{i}\left(x_{j}^{*}\right) v_{j}\left(x_{-i}^{*}\right) \tag{3.11}
\end{equation*}
$$

Note that, given the structure of Leontief valuations, every bidder is interested in bundles of item fractions that satisfy specific proportions. This means that the bundle of item fractions allocated to bidder $j$ in $x^{*}$ and the one allocated to her in $x_{-i}^{*}$ both satisfy the same proportions; that is, there exists some constant $c$ such that, for every one of the items, bidder $j$ receives in $x_{-i}^{*}$ exactly $c$ times the amount that she receives in $x^{*}$. As a result, given the fact that Leontief valuations are homogeneous of degree one, $v_{j}\left(x_{-i}^{*}\right)=c \cdot v_{j}\left(x^{*}\right)=c$ (using the fact that $v_{j}\left(x^{*}\right)=1$ ). Similarly, since $x_{-j}$ allocates to bidder $i$ the bundle of bidder $j$ in $x_{-i}^{*}$, and using the homogeneous structure of Leontief valuations, this implies that $v_{i}\left(x_{-j}\right)=c \cdot v_{i}\left(x_{j}^{*}\right)$. Substituting these two equalities in Inequality (3.11) verifies that the inequality is true, thus concluding the proof.

### 3.3.4 Running Time and Robustness

The PA mechanism has reduced the problem of truthfully implementing a constant factor approximation of the PF allocation to computing exact PF allocations for
several different problem instances, as this is the only subroutine that the mechanism calls. If the valuation functions of the players are affine, then there is a polynomial time algorithm to compute the exact PF allocation [42, 68].

We now show that, even if the PF solution can be only approximately computed in polynomial time, our truthfulness and approximation related statements are robust with respect to such approximations (all the proofs of this subsection are deferred to Appendix A.1). More specifically, we assume that the PA mechanism uses a polynomial time algorithm that computes a feasible allocation $\widetilde{x}$ instead of $x^{*}$ such that

$$
\left[\prod_{i}\left[v_{i}(\widetilde{x})\right]^{b_{i}}\right]^{1 / B} \geq\left[(1-\epsilon) \prod_{i}\left[v_{i}\left(x^{*}\right)\right]^{b_{i}}\right]^{1 / B}, \quad \text { where } B=\sum_{i=1}^{n} b_{i}
$$

Using this algorithm, the PA mechanism can be adapted as follows:

1 Compute the approximate PF allocation $\widetilde{x}$ based on the reported bids.
2 For each player $i$, remove her and compute the approximate PF allocation $\widetilde{x}_{-i}$ that would arise in her absence.
3 Allocate to each player $i$ a fraction $\widetilde{f}_{i}$ of everything that she receives according to $\widetilde{x}$, where

$$
\begin{equation*}
\widetilde{f}_{i}=\min \left\{1, \quad\left(\frac{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}(\widetilde{x})\right]_{i^{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(\widetilde{x}_{-i}\right)\right]_{i^{\prime}}^{b^{\prime}}}\right)^{1 / b_{i}}\right\} . \tag{3.12}
\end{equation*}
$$

Figure 3.2: The Approximate Partial Allocation mechanism.

For this adapted version of the PA mechanism to remain feasible, we need to make sure that $\widetilde{f}_{i}$ remains less than or equal to 1 . Even if, for some reason, the allocation $\widetilde{x}_{-i}$ computed by the approximation algorithm does not satisfy this property, the adapted mechanism will then choose $\widetilde{f}_{i}=1$ instead.

We start by showing two lemmas verifying that this adapted version of the PA
mechanism is robust both with respect to the approximation factor it guarantees and with respect to the truthfulness guarantee.

Lemma 3.3.10. The approximation factor of the adapted PA mechanism for the class of problem instances of some given $\psi$ value is at least

$$
(1-\epsilon)\left(1+\frac{1}{\psi}\right)^{-\psi}
$$

Lemma 3.3.11. If a player misreports her preferences to the adapted PA mechanism, she may increase her valuation by at most a factor $(1-\epsilon)^{-2}$.

Finally, we show that if the valuation functions are, for example, concave and homogeneous of degree one, then a feasible approximate PF allocation can indeed be computed in polynomial time.

Lemma 3.3.12. For concave homogeneous valuation functions of degree one, there exists an algorithm that computes a feasible allocation $\widetilde{x}$ in time polynomial in $\log 1 / \epsilon$ and the problem size, such that

$$
\prod_{i}\left[v_{i}(\widetilde{x})\right]^{b_{i}} \geq(1-\epsilon) \prod_{i}\left[v_{i}\left(x^{*}\right)\right]^{b_{i}}
$$

### 3.3.5 Extension to General Homogeneous Valuations

We can actually extend most of the results that we have shown for homogeneous valuation functions of degree one to any valuation function that can be expressed as $v_{i}(f \cdot x)=g_{i}(f) \cdot v_{i}(x)$, where $g_{i}(\cdot)$ is some increasing invertible function; for homogeneous valuation functions of degree $d$, this function is $g_{i}(f)=f^{d}$. If this function is known for each bidder, we can then adapt the PA mechanism as follows:
instead of allocating to bidder $i$ a fraction $f_{i}$ of her allocation according to $x^{*}$ as defined in Equation (3.2), we instead allocate to this bidder a fraction $g_{i}^{-1}\left(f_{i}\right)$, where $g_{i}^{-1}(\cdot)$ is the inverse function of $g_{i}(\cdot)$. If, for example, some bidder has a homogeneous valuation function of degree $d$, then allocating her a fraction $f_{i}^{1 / d}$ of her PF allocation has the desired effect and both truthfulness and the same approximation factor guarantees still hold. The idea behind this transformation is that all that we need in order to achieve truthfulness and the approximation factor is to be able to discard some fraction of a bidder's allocation knowing exactly what fraction of her valuation this will correspond to.

### 3.4 The Strong Demand Matching Mechanism

The main result of the previous section shows that one can guarantee a good constant factor approximation for any problem instance within a very large class of bidder valuations. The subsequent impossibility result shows that, even if we restrict ourselves to problem instances with additive linear bidder valuations, no truthful mechanism can guarantee more than a $1 / 2$ approximation.

In this section we study the question of whether one can achieve even better factors when restricted to some well-motivated class of instances. We focus on additive linear valuations, and we provide a positive answer to this question for problem instances where every item is highly demanded. More formally, we consider problem instances for which the PF price (or equivalently the competitive equilibrium price) of every item is large when the budget of every player is fixed to one unit of scrip money ${ }^{5}$. The motivation behind this class of instances comes

[^5]from problems such as the one that arose with the Czech privatization auctions [3]. For such instances, where the number of players is much higher than the number of items, one naturally anticipates that all item prices will be high in equilibrium.

For the rest of the chapter we assume that the weights of all players are equal and that their valuations are additive linear. Let $p_{j}^{*}$ denote the PF price of item $j$ when every bidder $i$ 's budget $b_{i}$ is equal to 1 . Our main result in this section is the following:

Theorem 3.4.1. For additive linear valuations there exists a truthful mechanism that achieves an approximation factor of $\min _{j}\left\{p_{j}^{*} /\left\lceil p_{j}^{*}\right\rceil\right\}$.

Note that if $k=\min _{j} p_{j}^{*}$, this is an approximation factor of at least $k /(k+1)$.
We now describe our solution which we call the Strong Demand Matching mechanism (SDM). Informally speaking, SDM starts by giving every bidder a unit amount of scrip money. It then aims to discover minimal item prices such that the demand of each bidder at these prices can be satisfied using (a fraction of) just one item. In essense, our mechanism is restricted to computing allocations that assign each bidder to just one item, and this restriction of the output space renders the mechanism truthful and gives an approximation guarantee much better than that of the PA mechanism for instances where every item is highly demanded.

The procedure used by our mechanism is reminiscent of the method utilized by Demange et al. for multi-unit auctions [41]. Recall that this method increases the prices of all over-demanded items uniformly until the set $R$ of over-demanded items changes, iterating this process until $R$ becomes empty. At that point, bidders are matched to preferred items. For our setting, each bidder will seek to spend all her money, and we employ an analogous rising price methodology, again making allocations when the set of over-demanded items is empty. In our setting, the price
increases are multiplicative rather than additive, however. This approach also has some commonality with the algorithm of Devanur et al. [42] for computing the competitive equilibrium for divisible items and bidders with additive linear valuations. Their algorithm also proceeds by increasing the prices of over-demanded items multiplicatively. Of course, their algorithm does not yield a truthful mechanism. Also, in order to achieve polynomial running time in computing the competitive equilibrium, their algorithm needs, at any one time, to be increasing the prices of a carefully selected subset of these items; this appears to make their algorithm quite dissimilar to ours. Next we specify our mechanism in more detail.

Let $p_{j}$ denote the price of item $j$, and let the bang per buck that bidder $i$ gets from item $j$ equal $v_{i j} / p_{j}$. We say that item $j$ is an MBB item of bidder $i$ if she gets the maximum bang per buck from that item ${ }^{6}$. For a given price vector $p$, let the demand graph $D(p)$ be a bipartite graph with bidders on one side and items on the other, such that there is an edge between bidder $i$ and item $j$ if and only if $j$ is an MBB item of bidder $i$. We call $c_{j}=\left\lfloor p_{j}\right\rfloor$ the capacity of item $j$ when its price is $p_{j}$, and we say an assignment of bidders to items is valid if it matches each bidder to one of her MBB items and no item $j$ is matched to more than $c_{j}$ bidders. Given a valid assignment $A$, we say an item $j$ is reachable from bidder $i$ if there exists an alternating path $\left(i, j_{1}, i_{1}, j_{2}, i_{2}, \cdots, j_{k}, i_{k}, j\right)$ in the graph $D(p)$ such that edges $\left(i_{1}, j_{1}\right), \cdots,\left(i_{k}, j_{k}\right)$ lie in the assignment $A$. Finally, let $d(R)$ be the collection of bidders with all their MBB items in set $R$. Using these notions, we define the Strong Demand Matching mechanism in Figure 3.3.

[^6]Initialize the price of every item $j$ to $p_{j}=1$.
Find a valid assignment that maximizes the number of matched bidders.
if all the bidders are matched then
conclude with Step 15.
Let $U$ be the set of bidders who are not matched in Step 2.
Let $R$ be the set of all items reachable from bidders in the set $U$.
Increase the price of each item $j$ in $R$ from $p_{j}$ to $r \cdot p_{j}$,
where $r \geq 1$ is the minimum value for which one of the following events takes place:
if the price of an item in $R$ reaches an integral value then continue with Step 2.
if for some bidder $i \in d(R)$, her set of $M B B$ items increases, causing $R$ to grow then if for each item $j$ added to $R$, the number of bidders already matched to it equals $c_{j}$ then
continue with Step 6.
if some item $j$ added to $R$ has $c_{j}$ greater than the number of bidders matched to it then
continue with Step 2.
15 Every bidder matched to some item $j$ is allocated a fraction $1 / p_{j}$ of that item.
Figure 3.3: The Strong Demand Matching mechanism.

### 3.4.1 Running time

We first explain how to carry out Steps 6-14. Set $R$ can be computed using a breadth-first-search like algorithm. To determine when the event of Step 8 takes place, we just need to know the smallest $\left\lceil p_{j}\right\rceil / p_{j}$ ratio over all items whose price is being increased. For the event of Step 10, we need to calculate, for each bidder in $d(R)$, the ratio of the bang per buck for her MBB items and for the items outside the set $R$.

In terms of running time, if $c(R)=\sum_{j \in R} c_{j}$ denotes the total capacity in $R$, it is not difficult to see that if $U$ is non-empty, $|d(R)|>c(R)$. Note that each time either the event of Step 8 or the event of Step 13 occurs, $c(R)$ increases by at least 1 , and thus, using the alternating path from a bidder in the set $U$ to the corresponding item, we can increase the number of matched bidders by at least

1 ; this means that this can occur at most $n$ times. The only other events are the unions (of connected components in graph $D(p)$ ) resulting from the event of Step 11. Between successive iterations of either Step 8 or 13 , there can be at most $\min (n, m)$ iterations of Step 11. Thus there are $O(n \cdot \min (n, m))$ iterations of Step 11 overall and $O(n)$ iterations of Steps 8 and 13 .

### 3.4.2 Truthfulness and Approximation

The proofs of the truthfulness and the approximation of the SDM mechanism use the following lemma which states that the prices computed by the mechanism are the minimum prices supporting a valid assignment. An analogous result was shown in [41] for a multi-unit auction of non-divisible items. We provide an algorithmic argument.

Lemma 3.4.2. For any problem instance, if $p \geq 1$ is a set of prices for which there exists a valid assignment, then the prices $q$ computed by the SDM mechanism will satisfy $q \leq p$.

Proof. Aiming for a contradiction, assume that $q_{j}>p_{j}$ for some item $j$, and let $\tilde{q}$ be the maximal price vector that the SDM mechanism reaches before increasing the price of some item $j^{\prime}$ beyond $p_{j^{\prime}}$ for the first time. In other words, $\tilde{q} \leq p$ and $\tilde{q}_{j^{\prime}}=p_{j^{\prime}}$. Also, let $S=\left\{j \in M \mid \tilde{q}_{j}=p_{j}\right\}$, which implies that $\tilde{q}_{j}<p_{j}$ for all $j \notin S$. Clearly, any bidder $i$ who has MBB items in $S$ at prices $\tilde{q}$ will not be interested in any other item at prices $p$. This implies that the valid assignment that exists for prices $p$ assigns every such bidder to one of her MBB items $j \in S$. Therefore, the total capacity of items in $S$ at prices $\tilde{q}$ is large enough to support all these bidders and hence no item in $S$ will be over-demanded at prices $\tilde{q}$. As a result, the

SDM mechanism will not increase the price of any item in $S$, which leads us to a contradiction.

Using this lemma we can now prove the statements regarding the truthfulness and the approximation factor of SDM; the following two lemmata imply Theorem 3.4.1.

## Lemma 3.4.3. The SDM mechanism is truthful.

Proof. Given a problem instance, fix some bidder $i$ and let $x^{\prime}$ and $q^{\prime}$ denote the assignment and the prices that the SDM mechanism outputs instead of $x$ and $q$ when this bidder reports a valuation vector $v_{i}^{\prime}$ instead of her true valuation vector $v_{i}$.

If the item $j$ to which bidder $i$ is assigned in $x^{\prime}$ is one of her MBB items w.r.t. her true valuations $v_{i}$ and prices $q^{\prime}$, then $x^{\prime}$ would be a valid assignment for prices $q^{\prime}$ even if the bidder had not lied. Lemma 3.4.2 therefore implies that $q \leq q^{\prime}$. Since the item to which bidder $i$ is assigned by $x$ is an MBB item and $q \leq q^{\prime}$, we can conclude that $v_{i}(x) \geq v_{i}\left(x^{\prime}\right)$.

If on the other hand item $j$ is not an MBB item w.r.t. the true valuations of bidder $i$ and prices $q^{\prime}$, we consider an alternative valid assignment and prices. Starting from prices $q^{\prime}$, we run the steps of the SDM mechanism assuming bidder $i$ has reported her true valuations $v_{i}$, and we consider the assignment $\bar{x}$ and the prices $\bar{q}$ that the mechanism would yield upon termination. Assignment $\bar{x}$ would clearly be valid for prices $\bar{q}$ if bidder $i$ had reported the truth; therefore Lemma 3.4.2 implies $q \leq \bar{q}$ and thus $v_{i}(x) \geq v_{i}(\bar{x})$. As a result, to conclude the proof it suffices to show that $v_{i}(\bar{x}) \geq v_{i}\left(x^{\prime}\right)$. To verify this fact, we show that $q_{j}^{\prime}=\bar{q}_{j}$, implying that $\bar{x}$ allocates to $i$ (a fraction of) some item which she values at least as much
as a $1 / q_{j}^{\prime}$ fraction of item $j$.
Consider the assignment $x_{-i}^{\prime}$ that matches all bidders $i^{\prime} \neq i$ according to $x^{\prime}$ and leaves bidder $i$ unmatched. In the graph $D\left(q^{\prime}\right)$, if item $j$ is reachable from bidder $i$ given the valid assignment $x_{-i}^{\prime}$, then all bidders would be matched by the very first execution of Step 1 of the mechanism. This is true because the capacity of item $j$ according to prices $q^{\prime}$ is greater than the number of bidders matched to it in $x_{-i}^{\prime}$. The alternating path $\left(i, j_{1}, i_{1}, j_{2}, i_{2}, \cdots, j_{k}, i_{k}, j\right)$ implied by the reachability can therefore be used to ensure that bidder $i$ is matched to an MBB item as well; this is achieved by matching $i$ to $j_{1}, i_{1}$ to $j_{2}$ and so on. Otherwise, if not all bidders can be matched in that very first step of the SDM mechanism, the mechanism can instead match the bidders according to $x_{-i}^{\prime}$ and set $U=\{i\} .{ }^{7}$ Before the price of item $j$ can be increased, Step 10 must add this item to the set $R$. If this happens though, item $j$ becomes reachable from bidder $i$ thus causing an alternating path to form, and the next execution of Step 1 of the mechanism yields a valid assignment before $q_{j}^{\prime}$ is ever increased.

Lemma 3.4.4. The $S D M$ mechanism achieves an approximation of $\min _{j}\left\{p_{j}^{*} /\left\lceil p_{j}^{*}\right\rceil\right\}$.
Proof. We start by showing that there must exist a valid assignment at prices $f p^{*}$, where $p^{*}$ corresponds to the PF prices and $f=\max _{j}\left\lceil p_{j}^{*}\right\rceil / p_{j}^{*}$. Given any PF allocation $x^{*}$, we consider the bipartite graph on items and bidders that has an edge between a bidder and an item if and only if $x^{*}$ assigns a portion of the item to that bidder. If there exists a cycle in this graph, one can remove an edge in this cycle by reallocating along the cycle while maintaining the valuation of every bidder. To verify that this is possible, note that all the items that a bidder is

[^7]connected to by an edge are MBB items for this bidder, and therefore the bidder is indifferent regarding how her spending is distributed among them. Hence w.l.o.g. we can assume that the graph of $x^{*}$ is a forest.

For a given tree in this forest, root it at an arbitrary bidder. For each bidder in this tree, assign her to one of her child items, if any, and otherwise to her parent item. Note that the MBB items for each bidder at prices $f p^{*}$ are the same as at prices $p^{*}$, so every bidder is assigned to one of her MBB items. Therefore, in order to conclude that this assignment is valid at prices $f p^{*}$ it is sufficient to show that the capacity constraints are satisfied. The fact that $f p_{j}^{*} \geq\left\lceil p_{j}^{*}\right\rceil$ implies that $\left\lfloor f p_{j}^{*}\right\rfloor \geq\left\lceil p_{j}^{*}\right\rceil$, so we just need to show that, for each item $j$, at most $\left\lceil p_{j}^{*}\right\rceil$ bidders are assigned to it. To verify this fact, note that any bidder who is assigned to her parent item does not have child items so, in $x^{*}$, she is spending all of her unit of scrip money on that parent item. In other words, for any item $j$, the only bidder that may be assigned to it without having contributed to an increase of $j$ 's PF price by 1 is the parent bidder of $j$ in the tree; thus, the total number of bidders is at most $\left\lceil p_{j}^{*}\right\rceil$.

Now, let $q$ and $x$ denote the prices and the assignment computed by the SDM mechanism; by Lemma 3.4.2, since there exists a valid assignment at prices $f p^{*}$, this implies that $q \leq f p^{*}$. The fact that the SDM mechanism assigns each bidder to one of her MBB items at prices $q$ implies that $v_{i}(x)=\max _{j}\left\{v_{i j} / q_{j}\right\}$. On the other hand, let $r$ be an MBB item of bidder $i$ at the PF prices $p^{*}$. If bidder $i$ had $b_{i}$ units of scrip money to spend on such MBB items, this would mean that $v_{i}\left(x^{*}\right)=b_{i}\left(v_{i r} / p_{r}^{*}\right)$ so, since $b_{i}=1$, this implies that $v_{i}\left(x^{*}\right)=v_{i r} / p_{r}^{*}$. Using this
inequality along with the fact that $q_{j} \leq f p_{j}^{*}$ for all items $j$, we can show that

$$
v_{i}(x)=\max _{j}\left\{\frac{v_{i j}}{q_{j}}\right\} \geq \frac{v_{i r}}{q_{r}} \geq \frac{v_{i r}}{f p_{r}^{*}}=\frac{1}{f} \cdot v_{i}\left(x^{*}\right)
$$

from which we conclude that $v_{i}(x) \geq \min _{j}\left\{p_{j}^{*} /\left\lceil p_{j}^{*}\right\rceil\right\} \cdot v_{i}\left(x^{*}\right)$ for any bidder $i$.

### 3.5 Connections to Mechanism Design with Money

In hindsight, a closer look at the mechanisms of this chapter reveals an interesting connection between our work and known results from the literature on mechanism design with money. What we show in this section is that one can uncover useful interpretations of money-free mechanisms as mechanisms with actual monetary payments by instead considering appropriate logarithmic transformations of the bidders' valuations. In what follows, we expand on this connection for the two mechanisms that we have proposed.

Partial Allocation Mechanism. We begin by showing that one can actually interpret the item fractions discarded by the Partial Allocation mechanism as VCG payments. The valuation of player $i$ for the PA mechanism outcome is $v_{i}(x)=$ $f_{i} \cdot v_{i}\left(x^{*}\right)$, or

$$
\begin{equation*}
v_{i}(x)=\left(\frac{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x^{*}\right)\right]^{b_{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x_{-i}^{*}\right)\right]^{b_{i^{\prime}}}}\right)^{1 / b_{i}} \cdot v_{i}\left(x^{*}\right) . \tag{3.13}
\end{equation*}
$$

Taking a logarithm on both sides of Equation (3.13) and then multiplying them by $b_{i}$ yields

$$
\begin{equation*}
b_{i} \log v_{i}(x)=b_{i} \log v_{i}\left(x^{*}\right)-\left(\sum_{i^{\prime} \neq i} b_{i^{\prime}} \log v_{i^{\prime}}\left(x_{-i}^{*}\right)-\sum_{i^{\prime} \neq i} b_{i^{\prime}} \log v_{i^{\prime}}\left(x^{*}\right)\right) . \tag{3.14}
\end{equation*}
$$

Now, instead of focusing on each bidder $i$ 's objective in terms of maximizing her valuation, we instead consider a logarithmic transformation of that objective. More specifically, define $u_{i}(\cdot)=b_{i} \log v_{i}(\cdot)$ to be bidder $i$ 's surrogate valuation. Since the logarithmic transformation is an increasing function of $v_{i}$, for every bidder, her objective amounts to maximizing the value of this surrogate valuation. Substituting in Equation (3.14) using the surrogate valuation for each player gives

$$
u_{i}(x)=u_{i}\left(x^{*}\right)-\left(\sum_{i^{\prime} \neq i} u_{i^{\prime}}\left(x_{-i}^{*}\right)-\sum_{i^{\prime} \neq i} u_{i^{\prime}}\left(x^{*}\right)\right) .
$$

This shows that the surrogate valuation of a bidder for the output of the PA mechanism equals her surrogate valuation for the PF allocation minus a "payment" which corresponds to exactly the externalities that the bidder causes with respect to the surrogate valuations! Note that, in settings where monetary payments are allowed, a VCG mechanism first computes an allocation that maximizes the social welfare, and then defines a set of monetary payments such that each bidder's payment corresponds to the externality that her presence causes. The connection between the PA mechanism and VCG mechanisms is complete if one notices that the PF objective aims to compute an allocation $x$ maximizing the value of $\sum_{i} b_{i} \log v_{i}(x)$, which is exactly the social welfare $\sum_{i} u_{i}(x)$ with respect to the players' surrogate valuations. Therefore, the impact that the fraction being removed from each player's PF allocation has on that player's valuation is analogous to that of a VCG payment in the space of surrogate valuations. The fact that the PA mechanism is truthful can hence be deduced from the fact the players wish to maximize their surrogate valuations and the VCG mechanism is truthful with respect to these valuations. Nevertheless, the fact that the PA mechanism
guarantees such a strong approximation of the PF solution remains surprising even after revealing this reduction.

Also note that VCG mechanisms do not, in general, guarantee envy-freeness. The connection between the PA mechanism and VCG mechanisms that we provide above, combined with the envy-freeness results that we proved for the PA mechanism for both additive linear and Leontief valuations, implies that the VCG mechanism is actually envy-free for settings with money and bidders having the corresponding surrogate valuations. Therefore, these results also contribute to the recent work on finding truthful, envy-free, and efficient mechanisms [30, 49].

Strong Demand Matching Mechanism. We now provide an even less obvious connection between the SDM mechanism and existing literature on mechanism design with money; this time we illustrate how one can interpret the SDM mechanism as a stable matching mechanism. In order to facilitate this connection, we begin by reducing the problem of computing a valid assignment to the problem of computing a "stable" matching: we first scale each bidder's valuations so that her minimum non-zero valuation for an item is equal to $n$, and then, for each item $j$ we create $n$ copies of that item such that the $k$-th copy (where $k \in\{1,2, \ldots, n\}$ ) of item $j$ has a reserve price $r_{j k}=k$. Given some price for each item copy, every buyer is seeking to be matched to one copy with a price that maximizes her valuation to price ratio, i.e. an MBB copy. A matching of each bidder to a distinct item copy in this new problem instance is stable if and only if every bidder is matched to an MBB copy; it is easy to verify that such a stable matching will always exist since there are $n$ copies of each item. Note that in a stable matching any two copies of the same item, each of which is being matched to some bidder, need to
have exactly the same price, otherwise the more expensive copy cannot be an MBB choice for the bidder matched to it.

Now, a valid assignment of the initial input of the SDM mechanism implies a stable matching in the new problem instance: set the price $p_{j k}$ of the $k$-th copy of item $j$ to be equal to the price $p_{j}$ of item $j$ in the valid assignment, unless this violates its reserve price, i.e. $p_{j k}=\max \left\{p_{j}, r_{j k}\right\}$, and match each bidder to a distinct copy of the item that she was assigned to by the valid assignment; the validity of the assignment implies that, for each item $j$, the number of bidders assigned to it is at most $\left\lfloor p_{j}\right\rfloor$, and hence the number of item copies for which $p_{j k} \geq r_{j k}$, i.e. $p_{j k}=p_{j}$ is enough to support all these bidders. Similarly, a stable matching of the item copies implies a valid assignment of the actual items of the initial problem instance: the price $p_{j}$ of each item $j$ is set to be equal to the minimum price over all its copies $\left(p_{j}=\min _{k}\left\{p_{j k}\right\}\right)$, and each bidder who is matched to one of these copies is allocated a fraction $1 / p_{j}$ of the corresponding actual item.

Using this reduction, we can now focus on the problem of computing such a stable matching of each bidder to just one distinct copy of some item; that is, we wish to define a price $p_{j k} \geq r_{j k}$ for each one of the $m \cdot n$ item copies, as well as a matching of each bidder to a distinct copy such that every bidder is matched to one of her MBB copies for the given prices. If we consider the same surrogate valuations $u_{i}(\cdot)=\log v_{i}(\cdot)$, the objective of each bidder $i$ to be matched to a copy of some item $j$ that maximizes the ratio $v_{i j} / p_{j k}$ is translated to the objective of maximizing the difference $\log v_{i j}-\log p_{j k}$. If one therefore replaces the values $v_{i j}$ of the valuation vector reported by each bidder $i$ with the values $\log v_{i j}$, then the initial problem is reduced to the problem of computing stable prices for these transformed valuations,
assuming that monetary payments are allowed. This problem has received a lot of attention in the matching literature, building upon the assignment model of Shapley and Shubik [95]. Having revealed this connection, we know that we can truthfully compute a bidder optimal matching that does not violate the reserve prices using, for example, the mechanism of Aggarwal et al. [2]; one can verify that these are exactly the logarithmic transformations of the prices of the SDM mechanism, and also that this is the matching the SDM mechanism computes. Note that increasing the surrogate prices of overdemanded item copies by some additive constant corresponds to increasing the corresponding actual prices by a multiplicative constant. Therefore, this transformation also sheds some light on why the SDM mechanism uses multiplicative increases of the item prices.

### 3.6 Concluding Remarks

Our work was motivated by the fact that no incentive compatible mechanisms were known for the natural and widely used fairness concept of Proportional Fairness. In hindsight our work provides several new contributions. First, the class of bidder valuation functions for which our results apply is surpringly large and it contains several well studied functions; previous truthful mechanisms for fairness were studied for much more restricted classes of valuation functions. Second, to the best of our knowledge, this is first work that defines and gives guarantees for a strong notion of approximation for fairness, where one desires to approximate the valuation of every bidder. Last, our Partial Allocation mechanism can be seen as a framework for designing truthful mechanims without money. This mechanism can be generalized further by restricting the range of the outcomes (similar to maximal-in-range mechanisms when one can use money). We believe
that this generalization is a powerful one, and might allow for new solutions to other mechanism design problems without money.

## Chapter 4

## Decentralized Welfare-Optimizing Mechanisms

### 4.1 Introduction

In this chapter we study decentralized methods for the efficient allocation of a type of resource aiming to model machines or servers of some distributed system. Each user of this system needs to have some computational task completed and she is therefore seeking to have her task served by one of the machines. Since the users are competing for time on these servers, without proper coordination the resulting allocation would likely suffer from substantial delays in servicing their demands. In order to formally study this problem we use the model of machine scheduling [86] which has been extensively studied since the 1950s and is generally considered a canonical model for studying settings related to job scheduling and processing.

### 4.1.1 Machine scheduling

In this model there are $n$ jobs and $m$ machines; each job must be assigned to a single machine. The processing time of a job can differ depending on the machine it is executed on; let $p_{i j}$ denote the processing time of job $j$ on machine $i$. Each job can also have an associated weight, which may be interpreted as a measure of importance. A resource allocation for such a problem instance (a schedule) consists of an assignment of jobs to machines, and a specification of the order in which the jobs on each machine will be processed. For any such assignment and ordering, the completion time of each job is now determined; if on machine $i$ the assigned jobs are in the order $j_{1}, \ldots, j_{r}$, then the completion time of job $j_{1}$ is $p_{i j_{1}}$, the completion time of job $j_{2}$ is $p_{i j_{1}}+p_{i j_{2}}$, and so on.

The most basic model is that of identical machines, where the processing time of any job is the same on all of the machines. In the more general model of related machines each machine has a speed, and the processing time of a job on a machine is inversely proportional to the speed of that machine. The main scheduling model that we study is unrelated machine scheduling in which the processing times are arbitrary, thus capturing all the above models as special cases.

In this work we consider the scheduling game that is induced due to the lack of centralized control. Each job is a fully informed player wanting to minimize its individual completion time, and its set of strategies correspond to the set of machines. A job's completion time on a machine depends not only on the strategies chosen by other players (in particular, which other players chose that machine), but also on the order that the jobs are run on the machine $^{1}$; in other words, this is

[^8]a setting with externalities. The cost of a job will be its weighted completion time; its completion time multiplied by its weight. The objective function that research on this setting has mostly focused on is the makespan, i.e. the maximum completion time over all jobs, which, for unweighted jobs, corresponds to the egalitarian social cost (see Section 4.1.3). This chapter studies the utilitarian social cost instead, i.e. the unweighted or weighted sums of completion times.

A coordination mechanism for this setting is a set of local policies, one per machine, specifying how the jobs choosing that machine are scheduled. We will actually consider the slightly more restrictive class of strongly local policies. For such policies the schedule on machine $i$ must be a function of only the processing times $p_{i j}$ and weights $w_{j}$ of the jobs assigned to the machine. In contrast, in simply local policies the schedule on machine $i$ may also depend on the full processing times vector $\boldsymbol{p}_{j}=\left(p_{1 j}, p_{2 j}, \ldots, p_{m j}\right)$ of each job $j$ assigned to the machine. This is a somewhat weaker notion of locality, providing the policies with more information about the given problem instance.

### 4.1.2 Our Results

We begin by studying Smith's Rule, the policy prescribing that machines process jobs in increasing order of their processing time to weight ratio. This is a natural first candidate to analyze since it is known that, for any given assignment of jobs to machines, this is the policy that minimizes our social cost function [99]. We prove that the coordination ratio for this policy is exactly 4 , improving upon a result by Correa and Queyranne [38], who showed the same bound but for the less general model of restricted related machines (see Section 4.2). The constant coordination ratio for the weighted sum of completion times is in sharp contrast to
the negative results that have been shown for the makespan objective, for which no natural coordination mechanism can achieve a constant coordination ratio [1] (See Section 4.1.3).

We also show that if we restrict ourselves to deterministic policies which always run jobs one after the other in some order, regardless of how this ordering depends on the weights and processing times of the assigned jobs - then this factor of 4 cannot be improved. We overcome this barrier in two ways; the first is deterministic, and adds artificial delays; the second is randomized, and achieves an even better total welfare.

Among them, the deterministic policy is most naturally described as a preemptive one. In our context, preemption really refers to time multiplexing: the machine runs the jobs "in parallel", dividing its processing resources among the active jobs. The preemptive policy that we consider (ProportionalSharing) splits the processing capacity of a machine among its uncompleted jobs in proportion to their weights. This generalizes the EqualSharing policy [44], which splits the processing capacity equally amongst the jobs and which is what ProportionalSharing does in the unweighted case. We uncover a close connection of this policy to Smith's Rule, allowing us to apply a similar proof strategy, but yielding a significantly improved coordination factor of 2.618 . This improvement using preemption is somewhat counter-intuitive if one considers the fact that, for any preemptive policy, there is a non-preemptive policy that Pareto dominates it for any given assignment of jobs to machines. This result is also in contrast to the makespan case, where even in the unweighted case the EqualSharing policy achieves a coordination ratio of $\Theta(m)$ [44], no better than Smith's rule. To make sense of this phenomenon we show that, for a fixed assignment, the cost that each job suffers
according to this very natural preemptive policy actually equals the cost that it would suffer if Smith's Rule were instead being used, plus the externalities that this job would cause to the jobs that would have been scheduled after it. Each job is therefore forced to internalize externalities that it causes to jobs on the same machine, leading to improved incentives. We also show an improved bound of 2.5 for the coordination ratio in the unweighted case.

On the other hand, we show that, under some restrictions, no deterministic policy can achieve a factor better than 2.166. To break this new barrier we consider a policy we call Rand, in which jobs are randomly (but non-uniformly) ordered, based on their processing time to weight ratio. This randomized policy also forces jobs which have a higher priority according to Smith's Rule to suffer delays due to externalities that they cause, again leading to better incentives and even more efficient equilibrium allocations. One of the benefits of randomization is that although the jobs are made to suffer for (part of) their externalities, the schedule that the policy produces is always Pareto efficient. We give a bound of $32 / 15 \approx 2.133$ for the coordination ratio of this policy, a significant improvement over ProportionalSharing. In addition, in the case where the weighted sum of processing times is negligible compared to the total cost, our randomized policy has a much better coordination ratio of $\pi / 2$, which is tight. The proofs here are perhaps the most interesting, involving a connection to the classical Hilbert matrix.

We prove all of the upper bound results in a common framework that brings out the structure in the scheduling games we consider. Once the framework has been set up, our proofs become short and elegant, and we anticipate that the approach may prove useful elsewhere too. We are able to relate the games induced by each of the policies we consider to certain inner product spaces. Proving upper bounds
on the price of anarchy then becomes much simpler, in most cases involving an application of Cauchy-Schwartz and some form of "norm distortion" inequality to relate back to the Smith's rule cost. While we present our proofs for pure strategies and pure Nash equilibria, we observe that all the results can be stated within the smoothness framework of Roughgarden [90] (see Section 4.2). This implies that all the bounds hold for more general equilibrium concepts including mixed Nash equilibria and correlated equilibria.

The game obtained when using Smith's rule as the policy has a defect: it does not necessarily possess pure Nash equilibria [38]. Nevertheless, we show that the other policies we consider all induce exact potential games, giving another indication that ProportionalSharing and Rand are very natural policies. In fact, we can use these properties, along with other game-theoretic insights we have gained to give a result for the underlying centralized optimization problem.

From a purely centralized optimization perspective, the problem of minimizing the weighted sum of completion times has been extensively studied. The problem is APX-hard [64] on unrelated machines, and the current best polynomial time algorithm has an approximation factor of $\frac{3}{2}[94,97]$. All previous constantfactor approximation algorithms are based on rounding linear or convex programs. Complementing all these known non-combinatorial approximation algorithms, we design a new combinatorial $(2+\epsilon)$-approximation algorithm for optimizing the weighted sum of completion times on unrelated machines.

In designing our approximation algorithm we take advantage of the fact that the best-response dynamics of the induced game are related to local search algorithms. Starting from an initial solution, a local search algorithm iteratively moves to neighboring solutions which improve the global objective. This is based on a
neighborhood relation that is defined on the set of solutions. Now, if one considers the strategy profiles of the game induced by the coordination mechanism as solutions, the best-response moves of the users in this game implicitly define the set of possible local moves. The speed of convergence and the approximation factor of local search algorithms for scheduling problems have been studied mainly for the makespan objective function $[40,47,50,66,91,93,102,5,10]$. Our combinatorial approximation algorithm for the weighted sum of completion times is the first local search algorithm for this problem, and is different from the previously studied algorithms for the makespan objective. The neighborhood implicitly defined by the coordination mechanism at hand is non-trivial and it seems unlikely that such a simple algorithm could be designed without the initial game-theoretic intuition.

### 4.1.3 Related Work

Previous work on scheduling games mainly concerned the makespan social cost. One of the first such games to be considered was the one induced by the Makespan policy [74], according to which all jobs are released at the same time; each job's completion time is equal to the sum of the processing times of the jobs assigned to its machine. This scheduling game gathered significant attention, eventually leading to a sequence of tight price of anarchy bounds for different machine models $[39,54,8]$. The games induced by Makespan are also known as load balancing games. In their paper introducing coordination mechanism design [28], Christodoulou, Koutsoupias and Nanavati analyzed mechanisms for identical machines using the ShortestFirst and LongestFirst policies, which process jobs in nondecreasing and non-increasing order of their processing times respectively. Immorlica et al. [67] studied these three coordination mechanisms, along with a random-
ized one which orders jobs randomly in a uniform fashion, for several different machine scheduling models. They surveyed the known results for these settings, uncovering connections of these local policies with greedy and local search algorithms $[66,50,91,40,5,10,14,102]$. Apart from price of anarchy related results, they also studied the speed of convergence to equilibria and the existence of pure Nash equilibria for the ShortestFirst and LongestFirst policies. Azar, Jain, and Mirrokni [9] showed that the ShortestFirst policy and in fact any strongly local fixed ordering policy (defined in Section 4.2) does not achieve a coordination ratio better than $\Omega(m)$. Additionally, they presented a non-preemptive local policy that achieves a coordination ratio of $O(\log m)$ and a policy that induces potential games and gives a coordination ratio of $O\left(\log ^{2} m\right)$. Caragiannis [18], among other results, showed an alternative coordination mechanism that guaranteed a coordination ratio of $O(\log m)$ for unrelated machines, while still inducing potential games. Fleischer and Svitkina [52] showed a lower bound of $\Omega(\log m)$ for all local fixed ordering policies, thus proving that Caragiannis' mechanism is optimal with respect to the price of anarchy within this class. This bound had already been overcome by Caragiannis [18] who presented a local preemptive policy with an approximation factor of $O(\log m / \log \log m)$. Recent work by Abed and Huang [1] showed that this factor is the best that can be achieved by any natural policy, including preemptive and randomized ones.

Our work concerns the utilitarian social cost, or (weighted) sum of completion times. For this objective, Correa and Queyranne [38] studied Smith's rule for the restricted related machine model and they exhibited an instance for which the induced game does not possess a pure Nash equilibrium. They also presented bounds for the price of anarchy of SmithRule in this model. Finally, Hoeksma and

Uetz [63] showed better price of anarchy bounds for the less general setting of unweighted jobs and related machines using ShortestFirst; the unweighted variant of SmithRule.

### 4.2 Preliminaries

Throughout this chapter, let $J$ be a set of $n$ jobs to be scheduled on a set $I$ of $m$ machines. Let $p_{i j}$ denote the processing time of job $j \in J$ on machine $i \in I$ and $w_{j}$ denote its weight (or importance). The shorthand notation $\rho_{i j}$ will be used for the ratio $p_{i j} / w_{j}$. Jobs that have both the same processing time and the same weight can be distinguished from one another only if they have been assigned a unique ID; otherwise, the jobs are said to be anonymous.

We will refer to the following standard scheduling models:

Identical machines. All machines are identical, meaning each job needs the same processing time on each machine: $p_{i j}=p_{i^{\prime} j}$ for all $i, i^{\prime} \in I$. The model of restricted identical machines is a variant according to which each job can be run only on some specified subset of machines.

Related machines. The machines may have different speeds, and the processing time of a job is inversely proportional to the speed: $p_{i j}=p_{j} / \sigma_{i}$, where $\sigma_{i}$ represents the speed of machine $i$, and $p_{j}$ the processing requirement of job $j$. The restricted related machines variant is again obtained by possibly restricting the set of machines to which each job can be assigned.

Unrelated machines. The processing times are arbitrary. This is the most general of these models. There is no need to distinguish between restricted and
unrestricted variants, since we allow specifying that a job takes infinite time on a machine.

A coordination mechanism for this setting is a set of local policies, one for each machine. Each such policy determines how to schedule the set of jobs assigned to the machine it controls, thus defining the completion time $c_{j}$ of each job $j$ in that set. A coordination mechanism thereby gives rise to a scheduling game in which there are $n$ agents (jobs) and each agent's strategy set is the set of machines I. A strategy profile (or configuration) corresponds to an assignment of jobs to machines, represented by a vector $\boldsymbol{x}$, where $x_{j}$ gives the machine to which job $j$ assigns itself. Given such an assignment $\boldsymbol{x}$, the cost of job $j$ is its weighted completion time, as determined by the policy on machine $x_{j}$. We let $w_{j} c_{j}^{\alpha}(\boldsymbol{x})$ and $C^{\alpha}(\boldsymbol{x})$ denote the cost for player $j$ and the social cost respectively, where $\alpha \in$ $\{S R, P S, S F, E S, R\}$ denotes the policy, namely SmithRule, ProportionalSharing, ShortestFirst, EqualSharing and Rand, respectively. ${ }^{2}$ The agent controlling each job aims to choose a strategy (i.e., a machine) that minimizes its cost or, in the case of randomized policies, its expected cost. The mechanisms that we analyze are designed with the goal of minimizing the utilitarian social cost, i.e. $C^{\alpha}(\boldsymbol{x})=$ $\sum_{j \in J} w_{j} c_{j}^{\alpha}(\boldsymbol{x})$.

A strategy profile $\boldsymbol{x}$ of a scheduling game instance is a pure Nash equilibrium (PNE) if no player has an incentive to unilaterally change its strategy. Formally, if this instance is induced by coordination mechanism $\alpha$, then for all $j \in J$ and all $i \in I$ we get $c_{j}^{\alpha}(\boldsymbol{x}) \leq c_{j}^{\alpha}\left(\boldsymbol{x}_{-j}, i\right)$, where $\left(\boldsymbol{x}_{-j}, i\right)$ denotes the assignment $\boldsymbol{x}$, except modified so that job $j$ chooses machine $i$.

[^9]In order to measure the efficiency of a coordination mechanism $\alpha$ for a given scheduling game instance, we study its social cost in PNE assignments. We are interested in the worst case ratio of the social cost in a PNE assignment divided by the optimal social cost achievable from a centralized optimization approach. It is known that the optimal solution of the centralized optimization problem schedules jobs on machines according to SmithRule [99], so the optimal social cost can be expressed as $C^{S R}\left(\boldsymbol{x}^{*}\right)$, where $\boldsymbol{x}^{*}=\arg \min _{\boldsymbol{x}^{\prime}} C^{S R}\left(\boldsymbol{x}^{\prime}\right)$. If we also let $E(\alpha)$ be the set of equilibria induced by $\alpha$, and $\boldsymbol{x}=\arg \max _{\boldsymbol{x}^{\prime} \in E(\alpha)} C^{\alpha}\left(\boldsymbol{x}^{\prime}\right)$ be the worst equilibrium assignment with respect to the social cost induced by $\alpha$, then this ratio is equal to $C^{\alpha}(\boldsymbol{x}) / C^{S R}\left(\boldsymbol{x}^{*}\right)$ for the given game instance. Following the definition of [28] the (pure) price of anarchy or coordination ratio of coordination mechanism $\alpha$ is defined to be the maximum such ratio, taken over all the scheduling game instances that the mechanism may induce. Slightly abusing notation, we use $X_{i}=$ $\left\{j \in J \mid x_{j}=i\right\}$ to denote the set of jobs allocated to machine $i$ in configuration $\boldsymbol{x}$, and define $X_{i}^{*}$ analogously for $\boldsymbol{x}^{*}$.

Adapting the work of Roughgarden [90] to this setting, we define a coordination mechanism $\alpha$ to be $(\lambda, \mu)$-smooth if for any two configurations $\boldsymbol{x}$ and $\boldsymbol{x}^{\prime}$,

$$
\sum_{j \in J} w_{j} c_{j}^{\alpha}\left(\boldsymbol{x}_{-j}, x_{j}^{\prime}\right) \leq \lambda C^{S R}\left(\boldsymbol{x}^{\prime}\right)+\mu C^{\alpha}(\boldsymbol{x}) .
$$

If a coordination mechanism is $(\lambda, \mu)$ smooth, then this yields an upper bound of $\frac{\lambda}{1-\mu}$ for its pure price of anarchy, and also for its robust price of anarchy. This, among other things, implies that it is not only the social cost of PNE that is bound to be at most $\frac{\lambda}{1-\mu}$ times the optimal social cost, but also the social cost of any correlated equilibrium [90].

A game is a potential game if there exists a potential function over the set of strategy profiles such that any player's unilateral deviation leads to a drop of the potential function if and only if that player's cost drops. A potential game is exact if after each move, the changes to the potential function and to the player's cost are equal. It is easy to see that a potential game always possesses a pure Nash equilibrium, corresponding to a local minimum of the potential function.

### 4.2.1 Classification of policies

It will be useful (particularly for discussing lower bounds) to identify the main classes of strongly local policies that will concern us in this work.

Fixed ordering policies ${ }^{3}$. These policies assign an order on all jobs, based on the jobs' characteristics on the machine (processing time, weight, and possibly ID). Then, for a given assignment, the jobs assigned to the machine are executed according to this order. One motivation for these policies is that they satisfy the independence of irrelevant alternatives (IIA) property: for any pair of jobs, their relative ordering is independent of which other jobs are assigned to the machine. This property appears as an axiom in voting theory, bargaining theory and logic [96].

Flexible ordering policies. In this class, policies still execute jobs in some fixed order, but that order may depend arbitrarily on the set of jobs assigned to the machine. Here we require that the jobs on a machine are executed consecutively in some deterministic order. Moreover, we require that there be no idle time between jobs, and that jobs are released immediately upon completion. The reason for this

[^10]restriction is to distinguish from the next case.

Preemptive policies. Preemption refers to the ability to suspend a job before it completes in order to execute another job. ${ }^{4}$ The initial job can then be resumed later. Preemption allows for time multiplexing: by switching between a number of jobs very quickly, the illusion is given that the jobs are being run simultaneously on the machine. Preemptive policies can also introduce idle time intervals during which no job is being processed (e.g. [18]); we call the ones without idle time prompt. In fact, any preemptive policy yields a schedule which is Pareto dominated by the schedule of some policy that does not use preemption. Thus, as we explain in more detail in Section 4.4, such policies can equally well be considered as flexible ordering policies, but where jobs may be held back after completion.

Randomized policies. Here, the policy may schedule the jobs randomly, according to a distribution depending only on the processing times and weights of the jobs on the machine. While more general schedules are possible, it's helpful to think of simply a random ordering of the jobs.

We also call, e.g., a coordination mechanism consisting of fixed ordering policies a "fixed ordering coordination mechanism".

### 4.3 Smith's Rule

Smith's rule is a fixed ordering policy that schedules jobs on machine $i$ in increasing order of $\rho_{i j}=p_{i j} / w_{j}$. In the unweighted case, this reduces to the ShortestFirst policy. It is known that given an assignment of jobs to machines, in order to

[^11]minimize the weighted sum of completion times, using Smith's rule is optimal [99]. It is therefore natural to consider this policy as a good first candidate to study. Our first theorem shows that using this rule will result in Nash equilibria with social cost at most a constant factor of 4 away from the optimum.

Our price of anarchy related proofs will use a common framework. The proof for Smith's rule is the simplest, but it will introduce a number of aspects of this framework. In the following two proofs, for notational simplicity we assume that all jobs assigned to the same machine have distinct ratios (of processing time to weight) on that machine. ${ }^{5}$ Also, we index some of the intermediate inequalities in the derivations of these proofs in order to refer to them in subsequent discussion.

We will construct a mapping from the set of configurations to a certain inner product space, such that the norm of the mapping will closely correspond to the cost of the configuration. To wit, define the $\operatorname{map} \varphi: I^{J} \rightarrow L_{2}([0, \infty))^{I}$, which maps every strategy profile $\boldsymbol{x}$ to a vector of functions (one for each machine) as follows. If $\boldsymbol{f}=\varphi(\boldsymbol{x})$, then for each $i \in I$

$$
\left.f_{i}(y)=\sum_{j \in X_{i}: \rho_{i j} \geq y} w_{j} \quad \text { (recall that } \rho_{i j}=p_{i j} / w_{j}\right) .
$$

Notice that $f_{i}\left(\rho_{i j}\right)$, multiplied by $p_{i j}$, is simply the marginal social cost due to job $j$, i.e., its own cost plus the cost it induces on other jobs. We let $\langle f, g\rangle:=$ $\int_{0}^{\infty} f(y) g(y) d y$ denote the usual inner product on $L_{2}$, and in addition define $\langle\boldsymbol{f}, \boldsymbol{g}\rangle:=$ $\sum_{i \in I}\left\langle f_{i}, g_{i}\right\rangle$. In both cases, $\|\cdot\|$ refers to the induced norm. Next, define $\eta(\boldsymbol{x})$ to

[^12]be the weighted processing time of all the jobs:
$$
\eta(\boldsymbol{x})=\sum_{j \in J} w_{j} p_{x_{j} j} .
$$

We can then write the cost of a configuration in terms of $\varphi(\boldsymbol{x})$ and $\eta(\boldsymbol{x})$ :
Lemma 4.3.1. For any configuration $\boldsymbol{x}, C^{S R}(\boldsymbol{x})=\frac{1}{2}\|\varphi(\boldsymbol{x})\|^{2}+\frac{1}{2} \eta(\boldsymbol{x})$.
Proof. Let $\boldsymbol{f}=\varphi(\boldsymbol{x})$. We have

$$
\begin{align*}
\|\varphi(\boldsymbol{x})\|^{2} & =\sum_{i \in I} \int_{0}^{\infty} f_{i}(y)^{2} d y \\
& =\sum_{i \in I} \int_{0}^{\infty} \sum_{\substack{j \in X_{i} \\
\rho_{i j} \geq y}} w_{j} \sum_{\substack{k \in X_{i} \\
\rho_{i k} \geq y}} w_{k} d y \\
& =\sum_{i \in I} \sum_{j \in X_{i}} \sum_{k \in X_{i}} w_{j} w_{k} \int_{0}^{\infty} \mathbf{1}_{\rho_{i j} \geq y} \mathbf{1}_{\rho_{i k} \geq y} d y \\
& =\sum_{i \in I} \sum_{j \in X_{i}} \sum_{k \in X_{i}} w_{j} w_{k} \min \left\{\rho_{i j}, \rho_{i k}\right\}  \tag{4.1}\\
& =\sum_{i \in I} \sum_{j \in X_{i}} w_{j}\left(2 \sum_{\substack{k \in X_{i} \\
\rho_{i k}<\rho_{i j}}} w_{k} \rho_{i k}+w_{j} \rho_{i j}\right) \\
& =\sum_{i \in I} \sum_{j \in X_{i}} w_{j}\left(2 \sum_{\substack{k \in X_{i} \\
\rho_{i k} \leq \rho_{i j}}} p_{i k}-p_{i j}\right) \\
& =2 C^{S R}(\boldsymbol{x})-\eta(\boldsymbol{x}) .
\end{align*}
$$

The result follows.

Theorem 4.3.2. The price of anarchy of SmithRule for unrelated machines is at most 4.

Proof. Let $\boldsymbol{x}$ and $\boldsymbol{x}^{*}$ be two assignments, with $\boldsymbol{x}$ being a Nash equilibrium, and
write $\boldsymbol{f}=\varphi(\boldsymbol{x})$, and $\boldsymbol{f}^{*}=\varphi\left(\boldsymbol{x}^{*}\right)$. We first calculate a job $j$ 's completion time according to $\boldsymbol{x}$, and then we use the Nash condition that $c_{j}^{S R}(\boldsymbol{x}) \leq c_{j}^{S R}\left(\boldsymbol{x}_{-j}, x_{j}^{*}\right)$ for every job $j$.

$$
c_{j}^{S R}(\boldsymbol{x})=\sum_{\substack{k \in J: x_{k}=x_{j} \\ \rho_{x_{j} k}<\rho_{x_{j} j}}} p_{x_{j} k}+p_{x_{j} j} \leq \sum_{\substack{k \in J: x_{k}=x_{j}^{*} \\ \rho_{x_{j}^{*} k}<\rho_{x_{j}^{*} j}}} p_{x_{j}^{*} k}+p_{x_{j}^{*} j}
$$

So

$$
\begin{align*}
C^{S R}(\boldsymbol{x})=\sum_{j \in J} w_{j} c_{j}^{S R}(\boldsymbol{x}) & \leq \sum_{i \in I} \sum_{j \in X_{i}^{*}} w_{j}\left(\sum_{\substack{k \in X_{i} \\
\rho_{i k}<\rho_{i j}}} p_{i k}+p_{i j}\right) \\
& \leq \sum_{i \in I} \sum_{j \in X_{i}^{*}}\left(\sum_{\substack{k \in X_{i} \\
\rho_{i k}<\rho_{i j}}} w_{j} w_{k} \rho_{i k}+w_{j} p_{i j}\right) \\
& \leq \sum_{i \in I} \sum_{j \in X_{i}^{*}} \sum_{k \in X_{i}} w_{j} w_{k} \min \left\{\rho_{i k}, \rho_{i j}\right\}+\sum_{i \in I} \sum_{j \in X_{i}^{*}} w_{j} p_{i j}  \tag{4.2}\\
& =\sum_{i \in I} \sum_{j \in X_{i}^{*}} \sum_{k \in X_{i}} w_{j} w_{k} \int_{0}^{\infty} \mathbf{1}_{\rho_{i j} \geq y} \mathbf{1}_{\rho_{i k} \geq y} d y+\eta\left(\boldsymbol{x}^{*}\right) \\
& =\sum_{i \in I} \int_{0}^{\infty} \sum_{\substack{j \in X_{i}^{*} \\
\rho_{i j} \geq y}} w_{j} \sum_{k \in X_{i}} w_{k} d y+\eta\left(\boldsymbol{x}^{*}\right) \\
& =\sum_{i \in I} \int_{0}^{\infty} f_{i}(y) f_{i}^{*}(y) d y+\eta\left(\boldsymbol{x}^{*}\right) \\
& =\left\langle\boldsymbol{f}, \boldsymbol{f}^{*}\right\rangle+\eta\left(\boldsymbol{x}^{*}\right) . \tag{4.3}
\end{align*}
$$

Now applying Cauchy-Schwartz, followed by the inequality $a b \leq a^{2}+b^{2} / 4$ for
$a, b \geq 0$, we obtain

$$
\begin{aligned}
C^{S R}(\boldsymbol{x}) & \leq\|\boldsymbol{f}\|\left\|\boldsymbol{f}^{*}\right\|+\eta\left(\boldsymbol{x}^{*}\right) \\
& \leq\left\|\boldsymbol{f}^{*}\right\|^{2}+\frac{1}{4}\|\boldsymbol{f}\|^{2}+\eta\left(\boldsymbol{x}^{*}\right) \\
& \leq 2 C^{S R}\left(\boldsymbol{x}^{*}\right)+\frac{1}{2} C^{S R}(\boldsymbol{x}) \quad \text { by Lemma 4.3.1. }
\end{aligned}
$$

Hence $C^{S R}(\boldsymbol{x}) \leq 4 C^{S R}\left(\boldsymbol{x}^{*}\right)$.

Notice that in this proof, the cost $C^{S R}(\boldsymbol{x})$ of an assignment $\boldsymbol{x}$ is closely related to the norm of $\varphi(\boldsymbol{x})$, and the inequality obtained from the Nash condition is bounded by a term involving the inner product $\left\langle\varphi(\boldsymbol{x}), \varphi\left(\boldsymbol{x}^{*}\right)\right\rangle$. This will be a common feature of all our proofs.

For simplicity, the proof above was written as a pure price of anarchy bound; $\boldsymbol{x}$ was taken to be a pure Nash equilibrium. However, it is clear that the proof in fact yields a robust price of anarchy bound, as defined by Roughgarden [90]. More precisely, the above proof shows that SmithRule is $(2,1 / 2)$-smooth.

The following result, proved in Appendix A.2, shows that no fixed ordering coordination mechanism can do better than SmithRule. (In fact, the result can be extended to all flexible ordering coordination mechanisms, but we will not discuss this here.) This also implies that the bound of Theorem 4.3.2 is tight.

Theorem 4.3.3. The pure price of anarchy of any set of fixed ordering policies is at least 4. This is true even for the case of restricted identical machines with unweighted jobs.

We note that for the unit weight case, a constant upper bound on the coordination ratio of Smith's rule can be obtained via a reduction from the priority


Figure 4.1: Three jobs scheduled on some machine $i$, which uses SmithRule in the first case and ProportionalSharing in the second. Their processing times and weights are $p_{i 1}=4$ and $w_{1}=7$ for the first job, $p_{i 2}=2$ and $w_{2}=3$ for the second, and $p_{i 3}=2$ and $w_{3}=2$ for the third.
routing model of Farzad et al. [48]. However, the resulting bound is not optimal.

### 4.4 Improvements with Preemption and Randomization

### 4.4.1 Preemptive Coordination Mechanism

In this section, we study the power of preemption (or equivalently, delays) and present the following preemptive policy, named ProportionalSharing. Jobs are scheduled in parallel using time-multiplexing, and, at any moment in time, each uncompleted assigned job receives a fraction of the processor time equal to its weight divided by the total weight of uncompleted jobs on the machine. In the unweighted case, this gives the EqualSharing policy.

We will show that ProportionalSharing has a better coordination ratio than any fixed ordering policy. These results create a clear dichotomy between such policies and ProportionalSharing. This may seem counter-intuitive at first, since, given an assignment of jobs to machines, the schedule produced by ProportionalSharing is Pareto dominated by that of SmithRule. To be more precise, on each machine,
every job apart from the one that SmithRule would schedule last, strictly prefers SmithRule to ProportionalSharing; the one scheduled last is indifferent between the two schedules. This can also be seen in Figure 1 which compares how the two policies would schedule a given set of jobs on the same machine.

Lemma 4.4.1. Given an assignment $\boldsymbol{x}$, the weighted completion time of a job $j$ on some machine $i$ using ProportionalSharing (whether currently assigned there or not) is

$$
w_{j} c_{j}^{P S}\left(\boldsymbol{x}_{-j}, i\right)=\sum_{k \in X_{i} \backslash\{j\}} w_{j} w_{k} \min \left\{\rho_{i j}, \rho_{i k}\right\}+w_{j} p_{i j} .
$$

Proof. First, observe that for two jobs $k$ and $k^{\prime}$ with $\rho_{i k} \leq \rho_{i k^{\prime}}$, job $k$ will complete before (or at the same time as) job $k^{\prime}$ when ProportionalSharing is used. To see this, consider the situation at the time when the earlier of the two jobs is completed. Let $q$ and $q^{\prime}$ be the amount of processing time that has been allocated to $k$ and $k^{\prime}$ by this time. Then $q^{\prime}=\frac{w_{k^{\prime}}}{w_{k}} q$. If $k$ is not completed, then $q<w_{k} \rho_{i k}$, and so $q^{\prime}<w_{k^{\prime}} \rho_{i k} \leq p_{i k^{\prime}}$, and $k^{\prime}$ is not completed either.

Let $t$ be the time when job $j$ is completed. All jobs $k$ with $\rho_{i k} \leq \rho_{i j}$ have completed by this time; thus each such job has received $p_{i k}$ units of processing time. On the other hand, all jobs $k$ with $\rho_{i k}>\rho_{i j}$ are not yet complete at time $t$, and for each $w_{j}$ units of processing time job $j$ receives, job $k$ receives $w_{k}$ units. Thus by time $t$, the processing time spent on any such job $k$ will be exactly $\frac{p_{i j} w_{k}}{w_{j}}$. Since the total processing time is the sum of the processing times allocated to all the jobs, we have that

$$
t=\sum_{\substack{k \in X_{i} \backslash\{j\} \\ \rho_{i k} \leq \rho_{i j}}} p_{i k}+\sum_{\substack{k \in X_{i} \\ \rho_{i k}>\rho_{i j}}} \frac{w_{k}}{w_{j}} p_{i j}+p_{i j}
$$

Thus

$$
\begin{aligned}
w_{j} c_{j}^{P S}\left(\boldsymbol{x}_{-j}, i\right) & =\sum_{\substack{k \in X_{i} \backslash\{j\} \\
\rho_{i k} \leq \rho_{i j}}} w_{j} p_{i k}+\sum_{\substack{k \in X_{i} \\
\rho_{i k}>\rho_{i j}}} w_{k} p_{i j}+w_{j} p_{i j} \\
& =\sum_{k \in X_{i} \backslash\{j\}} w_{j} w_{k} \min \left\{\rho_{i j}, \rho_{i k}\right\}+w_{j} p_{i j} .
\end{aligned}
$$

A better understanding of why ProportionalSharing performs better despite the Pareto inefficiency of the schedules it produces can be obtained by examining the following corollary of Lemma 4.4.1.

Corollary 4.4.2. Given an assignment $\boldsymbol{x}$, the weighted completion time of a job $j$ on some machine $i$ using ProportionalSharing is

$$
w_{j} c_{j}^{P S}\left(\boldsymbol{x}_{-j}, i\right)=w_{j} c_{j}^{S R}\left(\boldsymbol{x}_{-j}, i\right)+\sum_{\substack{k \in X_{i} \\ \rho_{i k}>\rho_{i j}}} w_{k} p_{i j} .
$$

This corollary precisely quantifies what cost, in addition to the SmithRule cost, this job is forced to suffer. A closer look reveals that this additional cost (the rightmost term) is exactly equal to externalities that job $j$ would cause if the assignment of jobs to machines remained the same but SmithRule was used instead. That is, the sum for each job $k$ that would have been scheduled after job $j\left(\rho_{i k}>\rho_{i j}\right)$, of the cost increase that job $j$ causes to that job $\left(w_{k} p_{i j}\right)$. From this perspective, ProportionalSharing can be thought of (and also implemented) as using SmithRule to determine the processing order, but then delaying the release of each job after it is completed until the additional cost equals these externalities. Since we already know that, for any given assignment, SmithRule would produce
the social welfare maximizing schedule, one may expect that our preemptive policy exactly "internalizes the externalities" of the players and should therefore lead to the optimal assignment in equilibrium. The reason why this is not the case is that the participation of job $j$ in the game does not cause externalities only to jobs that are assigned to its machine. Nevertheless, our policies are necessarily oblivious to what the state of the system is beyond the machine they control, so these "local externalities" may be the best possible alternative. By taking these local externalities into consideration, ProportionalSharing better aligns the interests of a player with those of the system, leading not only to better assignments than SmithRule but also to a better social cost, despite the (otherwise unnecessary) delays suffered. Another perspective on the delays is that they are a form of money that the players are forced to pay, but this is money that can only be "burned" and not transferred. From this perspective, our setting is similar to that of money burning mechanisms [61], with the added restriction that the "payments" have to be a function of local information alone. These two restrictions preclude the implementation of welfare-maximizing mechanisms like VCG, but nonetheless our mechanisms define payments that lead to surprisingly low social cost.

From Lemma 4.4.1 and (4.1) we also immediately obtain the following corollary (note the factor 2 difference compared to the main term in the cost of Smith's rule in Lemma 4.3.1), which will be used in proving the two subsequent theorems:

Corollary 4.4.3. For any assignment $\boldsymbol{x}, C^{P S}(\boldsymbol{x})=\|\varphi(\boldsymbol{x})\|^{2}$.

Theorem 4.4.4. The price of anarchy of ProportionalSharing for unrelated machines is at most $\phi+1=\frac{3+\sqrt{5}}{2} \approx 2.618$. Moreover, this bound is tight even for the restricted related machines model.

Proof. Let $\boldsymbol{x}$ be an equilibrium assignment, and $\boldsymbol{x}^{*}$ any arbitrary assignment. From the Nash condition,

$$
\begin{align*}
C^{P S}(\boldsymbol{x}) & \leq \sum_{j \in J} w_{j} c^{P S}\left(\boldsymbol{x}_{-j}, x_{j}^{*}\right) \\
& \leq \sum_{i \in I} \sum_{j \in X_{i}^{*}}\left(\sum_{k \in X_{i}} w_{j} w_{k} \min \left\{\rho_{i j}, \rho_{i k}\right\}+w_{j} p_{i j}\right) \\
& =\left\langle\varphi(\boldsymbol{x}), \varphi\left(\boldsymbol{x}^{*}\right)\right\rangle+\eta\left(\boldsymbol{x}^{*}\right) \tag{4.4}
\end{align*}
$$

The second inequality is true because of Lemma 4.4.1, and the last equation can be verified by following steps (4.2)-(4.3). Following the same method of analysis as for Smith's Rule, we obtain

$$
\begin{aligned}
C^{P S}(\boldsymbol{x}) & \leq\|\varphi(\boldsymbol{x})\|\left\|\varphi\left(\boldsymbol{x}^{*}\right)\right\|+\eta\left(\boldsymbol{x}^{*}\right) \\
& \leq \alpha\left\|\varphi\left(\boldsymbol{x}^{*}\right)\right\|^{2}+\frac{1}{4 \alpha}\|\varphi(\boldsymbol{x})\|^{2}+\eta\left(\boldsymbol{x}^{*}\right) \\
& \leq 2 \alpha C^{S R}\left(\boldsymbol{x}^{*}\right)+\frac{1}{4 \alpha} C^{P S}(\boldsymbol{x})+(1-\alpha) \eta\left(\boldsymbol{x}^{*}\right) \\
& \leq(1+\alpha) C^{S R}\left(\boldsymbol{x}^{*}\right)+\frac{1}{4 \alpha} C^{P S}(\boldsymbol{x})
\end{aligned}
$$

using the Cauchy-Schwartz inequality and the fact that $\eta\left(\boldsymbol{x}^{*}\right) \leq C^{S R}\left(\boldsymbol{x}^{*}\right)$. Setting $\alpha=(1+\sqrt{5}) / 4$ yields $C^{P S}(\boldsymbol{x}) / C^{S R}\left(\boldsymbol{x}^{*}\right) \leq \frac{3+\sqrt{5}}{2}$.

The tightness of this bound follows from a construction in [19], where in fact they show that even if $C^{P S}$ is used as the benchmark, i.e., we consider the ratio $C^{P S}(\boldsymbol{x}) / C^{P S}\left(\boldsymbol{x}^{*}\right)$, this can be arbitrarily close to $1+\phi$.

The reader will observe how similar the proof above was to the proof of Theorem 4.3.2, once the relevant costs have been described in terms of the inner product. In particular, (4.4) is obtained by following precisely the same steps as
in the proof of Theorem 4.3.2 to get from (4.2) to (4.3). In that proof, (4.2) can be interpreted as a kind of symmetrization step, which is needed since the inner product $\left\langle\varphi(\boldsymbol{x}), \varphi\left(\boldsymbol{x}^{*}\right)\right\rangle$ is symmetric. ProportionalSharing is already symmetric in the appropriate sense, and so there is a tighter connection between the Nash condition and the inner product. This same symmetry property will be shared in the randomized policy we consider in the next section.

Notice also that since SmithRule and ProportionalSharing were described in terms of the same mapping and inner product, it was very easy to relate $\left\|\varphi\left(\boldsymbol{x}^{*}\right)\right\|$ back to the cost of SmithRule. This will be less straightforward for the randomized policy discussed in the next section.

The coordination ratio obtained may remind the reader of similar bounds for weighted congestion games [6]. It is important to stress that our bounds do not follow from these results. What can be deduced by applying the arguments of Azar et al. [6] to our setting is that $C^{P S}(\boldsymbol{x}) / C^{P S}\left(\boldsymbol{x}^{*}\right) \leq \phi+1$ for any Nash assignment $\boldsymbol{x}$ for the very restricted set of instances in which every pair of jobs $j, j^{\prime}$ satisfy $\rho_{i j}=\rho_{i j^{\prime}}$ on each machine $i$, or in other words, all jobs scheduled on the same machine face the same completion time. Our result shows that, for arbitrary $\rho_{i j}$ values, the ratio does not get any worse even when we compare against the stronger benchmark of $C^{S R}\left(\boldsymbol{x}^{*}\right)$.

In the case of equal weights, we obtain a slightly improved bound using the following lemma instead of the Cauchy-Schwartz inequality. This is a tighter version of an inequality initially used by Christodoulou and Koutsoupias [27]:

Lemma 4.4.5. For every pair of nonnegative integers $k$ and $k^{*}$,

$$
k^{*}(k+1) \leq \frac{1}{3} k^{2}+\frac{5}{6} k^{*}\left(k^{*}+1\right) .
$$

Proof. This translates to showing that for all nonnegative integers $k$ and $k^{*}$,

$$
5 k^{* 2}+2 k^{2}-6 k^{*} k-k^{*} \geq 0
$$

Rewriting the left hand side as $2\left(k-\frac{3}{2} k^{*}\right)^{2}+\frac{1}{2} k^{* 2}-k^{*}$, we see immediately that the inequality holds for $k^{*} \geq 2$ and $k^{*}=0$. In the case $k^{*}=1$, the required inequality simplifies to $k^{2}-3 k+2 \geq 0$ which is true for all integral $k$.

Theorem 4.4.6. The price of anarchy of EqualSharing for unrelated machines is at most 2.5. This bound is tight even for the restricted related machines model.

Proof. Let $\boldsymbol{x}$ be any some assignment, and let $\boldsymbol{f}=\varphi(\boldsymbol{x})$. Since $w_{j}=1$ for all $j$,

$$
f_{i}(y)=\mid\left\{j \in J: x_{j}=i \text { and } p_{i j} \geq y\right\} \mid
$$

and also

$$
\begin{aligned}
\eta(\boldsymbol{x}) & =\sum_{i} \sum_{j \in X_{i}} p_{i j} \\
& =\sum_{i \in I} \int_{0}^{\infty} \sum_{j \in X_{i}} \mathbf{1}_{y \leq p_{i j}} d y \\
& =\sum_{i \in I} \int_{0}^{\infty} f_{i}(y) d y
\end{aligned}
$$

For the unweighted case, just as ProportionalSharing reduces to EqualSharing, SmithRule reduces to ShortestFirst. Adapting Corollary 4.4.3 and Lemma 4.3.1 to these unweighted counterparts, we get

$$
\begin{equation*}
C^{E S}(\boldsymbol{x})=\int_{0}^{\infty} f_{i}^{2}(y) d y \quad \text { and } \quad C^{S F}(\boldsymbol{x})=\frac{1}{2} \int_{0}^{\infty} f_{i}(y)\left(f_{i}(y)+1\right) d y \tag{4.5}
\end{equation*}
$$

Now suppose $\boldsymbol{x}$ is a Nash equilibrium; take $\boldsymbol{x}^{*}$ to be any assignment, with $\boldsymbol{f}^{*}=$ $\varphi\left(\boldsymbol{x}^{*}\right)$. We continue from (4.4):

$$
\begin{array}{rlr}
C^{E S}(\boldsymbol{x}) & \leq\left\langle\boldsymbol{f}, \boldsymbol{f}^{*}\right\rangle+\eta\left(\boldsymbol{x}^{*}\right) \\
& =\int_{0}^{\infty} f_{i}(y)\left(f_{i}^{*}(y)+1\right) d y \\
& \left.\leq \int_{0}^{\infty} \frac{1}{3} f_{i}^{2}(y)\right)+\frac{5}{6} f_{i}^{*}(y)\left(f_{i}^{*}(y)+1\right) d y & \text { by Lemma 4.4.5 } \\
& =\frac{1}{3} C^{E S}(\boldsymbol{x})+\frac{5}{3} C^{S F}\left(\boldsymbol{x}^{*}\right) & \text { by }(4.5) .
\end{array}
$$

This gives a price of anarchy bound of 2.5 .
The tightness of the bound follows from Theorem 3 of [19]. The authors present a load balancing game lower bound, which is equivalent to assuming that all jobs have unit processing times and the machines are using EqualSharing; thus the same proof yields a (pure) price of anarchy lower bound for restricted related machines and unweighted jobs.

Once again, all of the upper bounds also hold for the robust price of anarchy. On the negative side, we have the following (the proof of which can be found in Appendix A.2). Recall that a coordination mechanism is prompt if, on any machine, the completion time of every job assigned to the machine is never larger than the sum of processing times of jobs on the machine. Equivalently, each machine uses its full capacity and does not delay the release of a job after its completion.

Proposition 4.4.7. When jobs are anonymous, the coordination ratio of any deterministic prompt coordination mechanism is at least 13/6.

### 4.4.2 Randomized Coordination Mechanism

In this section we examine the power of randomization and present Rand, a randomized policy that satisfies the following property: if two jobs $j$ and $j^{\prime}$ are assigned to machine $i$, then

$$
\begin{equation*}
\mathbb{P}\left\{j \text { precedes } j^{\prime} \text { in the ordering }\right\}=\frac{\rho_{i j^{\prime}}}{\rho_{i j}+\rho_{i j^{\prime}}} \tag{4.6}
\end{equation*}
$$

Recall $\rho_{i j}=p_{i j} / w_{j}$. A distribution over orderings with this property can be constructed as follows. Starting from the set of jobs $X_{i}$ assigned to machine $i \in I$, select job $j \in X_{i}$ with probability $\rho_{i j} / \sum_{k \in X_{i}} \rho_{i k}$, and schedule $j$ at the end. Then remove $j$ from the list of jobs, and repeat this process. Note that this policy is different from a simple randomized policy that orders jobs uniformly at random. In fact, this simpler policy is known to give an $\Omega(m)$ price of anarchy bound for the makespan objective [67], and the same family of examples developed in [67] gives an $\Omega(m)$ lower bound for this policy in our setting.

As we show below, this randomized policy outperforms any deterministic strongly local policy that has the "prompt" property defined above. In an attempt to explain this success, it is straightforward to verify that, unlike ProportionalSharing, this policy produces Pareto efficient schedules. One can actually show that it Pareto dominates ProportionalSharing. Yet, contrary to SmithRule, for any pair of jobs assigned to the same machine, there is positive probability that any one of the two is scheduled later, thus suffering a delay because of the other. In this sense, Rand gives high priority jobs the incentive to avoid crowded machines if they have better alternatives, but it does so without introducing very long delays.

Theorem 4.4.8. The price of anarchy when using the Rand policy is at most
$32 / 15=2.133 \cdots$. Moreover, if the sum of the processing times of the jobs is negligible compared to the social cost of the optimal solution-more precisely, $\eta\left(\boldsymbol{x}^{*}\right)=o\left(C^{S R}\left(\boldsymbol{x}^{*}\right)\right)$ —this bound improves to $\pi / 2+o(1)$, which is tight.

The high level approach for obtaining these upper bounds is in exactly the same spirit as the previous section: find an appropriate mapping $\varphi$ from an assignment into a convenient inner product space. To make the mapping and inner product space easier to describe, we assume in this section that the processing times have been scaled so that the ratios $\rho_{i j}$ are all integral. We also take $\kappa$ large enough so that, except for infinite processing times, $\rho_{i j} \leq \kappa$ for all $i \in I, j \in J$. These assumptions are inessential and easily removed.

An inner product space. The map $\varphi$ we use gives the signature for each machine: in the unweighted case, this simply describes how many jobs of each size are assigned to the machine.

Definition 4.4.9. Given an assignment $\boldsymbol{x}$, its signature $\varphi(\boldsymbol{x}) \in \mathbb{R}_{+}^{m \times \kappa}$ is a vector indexed by a machine $i$ and a processing time over weight ratio $r$; we denote this component by $\varphi(\boldsymbol{x})_{r}^{i}$. Its value is then defined as

$$
\varphi(\boldsymbol{x})_{r}^{i}:=\sum_{\substack{j \in X_{i} \\ \rho_{i j}=r}} w_{j} .
$$

We also let $\varphi(\boldsymbol{x})^{i}$ denote the vector $\left(\varphi(\boldsymbol{x})_{0}^{i}, \varphi(\boldsymbol{x})_{1}^{i}, \ldots, \varphi(\boldsymbol{x})_{\kappa}^{i}\right)$.

Let $M$ be the $\kappa \times \kappa$ matrix given by

$$
M_{r s}=\frac{r s}{r+s} .
$$

Lemma 4.4.10. Let $\boldsymbol{x}$ be some assignment, and let $\boldsymbol{u}=\varphi(\boldsymbol{x})$. If job $j$ is assigned to machine $i$, its expected completion time is given by

$$
\begin{equation*}
c_{j}^{R}(\boldsymbol{x})=\left(M \boldsymbol{u}^{i}\right)_{\rho_{i j}}+\frac{1}{2} p_{i j} . \tag{i}
\end{equation*}
$$

If $j$ is not assigned to $i$, then its expected completion time upon switching to $i$ would be

$$
\begin{equation*}
c_{j}^{R}(\boldsymbol{x})=\left(M \boldsymbol{u}^{i}\right)_{\rho_{i j}}+p_{i j} . \tag{ii}
\end{equation*}
$$

Proof. We consider case (i); case (ii) is similar. So $x_{j}=i$. The expected completion time of job $j$ on machine $i$ is

$$
\begin{aligned}
c_{j}^{R}(\boldsymbol{x}) & =\sum_{k \in X_{i} \backslash\{j\}} p_{i k} \mathbb{P}\{\text { job } k \text { ahead of job } j\}+p_{i j} \\
& =\sum_{k \in X_{i} \backslash\{j\}} p_{i k} \frac{\rho_{i j}}{\rho_{i j}+\rho_{i k}}+p_{i j} \\
& =\sum_{k \in X_{i}} p_{i k} \frac{\rho_{i j}}{\rho_{i j}+\rho_{i k}}+\frac{1}{2} p_{i j} .
\end{aligned}
$$

We can rewrite this in terms of the signature as

$$
c_{j}^{R}(\boldsymbol{x})=\sum_{s} u_{s}^{i} M_{\rho_{i j} s}+\frac{1}{2} p_{i j}=\left(M \boldsymbol{u}^{i}\right)_{\rho_{i j}}+\frac{1}{2} p_{i j} .
$$

A crucial observation is the following:
Lemma 4.4.11. The matrix $M$ is positive definite.
Proof. Let $D$ be the diagonal matrix with $D_{r r}=r$. Then we have $M=D H D$, where the $\kappa \times \kappa$ matrix $H$ is given by $H_{r s}=\frac{1}{r+s}$. This is a submatrix of the infinite Hilbert matrix $\left(\frac{1}{r+s-1}\right)_{r, s \in \mathbb{N}}$. The Hilbert matrix has the property that it is totally
positive [26], meaning that the determinant of any submatrix is positive. It follows that $H$ is positive definite, and hence so is $M$.

Thus we may define an inner product by

$$
\begin{equation*}
\langle\boldsymbol{u}, \boldsymbol{v}\rangle_{R}:=\sum_{i \in I}\left(\boldsymbol{u}^{i}\right)^{T} M \boldsymbol{v}^{i}, \tag{4.7}
\end{equation*}
$$

with an associated norm $\|\cdot\|_{R}$. In addition, the total cost $\sum_{j} w_{j} c_{j}^{R}(\boldsymbol{x})$ of an assignment $\boldsymbol{x}$ may be written in the convenient form

$$
\begin{aligned}
C^{R}(\boldsymbol{x}) & =\|\varphi(\boldsymbol{x})\|_{R}^{2}+\frac{1}{2} \sum_{j \in J} w_{j} p_{x_{j} j} \\
& =\|\varphi(\boldsymbol{x})\|_{R}^{2}+\frac{1}{2} \eta(\boldsymbol{x}) .
\end{aligned}
$$

Competitiveness of Rand on a single machine. An interesting extra complication that occurs with this policy is that, unlike with ProportionalSharing, the inner product describing the cost of Rand is quite different to the one describing SmithRule. Since we ultimately need to compare against $C^{S R}\left(\boldsymbol{x}^{*}\right)$, we need to relate the cost of Rand and SmithRule. For this reason, the performance of Rand on even a single machine, compared to SmithRule, plays an important role.

So suppose we have $n$ jobs with processing times $p_{j}$ and weight $w_{j}$, for $j \leq n$. The signature $\boldsymbol{u}$ is given by just $u_{r}=\sum_{j: p_{j} / w_{j}=r} w_{j}$. By considering (4.1), it follows that the weighted sum of completion times according to SmithRule is

$$
\boldsymbol{u}^{T} S \boldsymbol{u}+\frac{1}{2} \sum_{j} w_{j} p_{j}
$$

where $S_{r s}=\frac{1}{2} \min \{r, s\}$. Compare this to the corresponding formula for Rand:

$$
\boldsymbol{u}^{T} M \boldsymbol{u}+\frac{1}{2} \sum_{j} w_{j} p_{j}
$$

The extra $\sum_{j} w_{j} p_{j}$ terms only help, and in fact turn out to be negligible in the worst case example; ignoring them, the goal is to determine $\sup _{\boldsymbol{u} \geq \mathbf{0}} \frac{\boldsymbol{u}^{T} M \boldsymbol{u}}{\boldsymbol{u}^{T} S \boldsymbol{u}}$. So the question is closely related to the worst-case distortion between two norms (not quite, because of the nonnegativity constraint).

Interestingly, it turns out that this problem has been considered, and solved, in a different context. In [29], Chung, Hajela and Seymour consider the problem of self-organizing sequential search. In order to prove a tight bound on the performance of the "move-to-front" heuristic compared to the optimal ordering, they show:

Theorem 4.4.12 ([29]). For any sequence $u_{1}, u_{2}, \ldots, u_{k}$ with $u_{r}>0$ for all $r$,

$$
\sum_{r, s} u_{r} u_{s} \frac{r s}{r+s}<\frac{\pi}{4} \sum_{r, s} u_{r} u_{s} \min \{r, s\} .
$$

(We also present a quite different proof of the theorem in Appendix A.2.) Thus on a single machine, Rand costs at most a factor $\frac{\pi}{2}$ more than SmithRule. Moreover, this is tight [56] (take $p_{j}=1 / j^{2}, w_{j}=1$, and let $n \rightarrow \infty$ ). Of course, it follows immediately that for any number of machines and any assignment $\boldsymbol{x}$,

$$
\begin{equation*}
C^{R}(\boldsymbol{x}) \leq \frac{\pi}{2} C^{S R}(\boldsymbol{x}) \tag{4.8}
\end{equation*}
$$

All in all, we find that $\pi / 2$ is a tight upper bound on the competitiveness of Rand on a single machine. The following lemma (which may also be cast as a norm
distortion question), is much more easily demonstrated:

Lemma 4.4.13. For any assignment $\boldsymbol{x}$, we have $C^{R}(\boldsymbol{x}) \leq 2 C^{S R}(\boldsymbol{x})-\eta(\boldsymbol{x})$.

Proof. Consider a particular machine $i$. We have

$$
\begin{aligned}
\sum_{j, k \in X_{i}} w_{j} w_{k} \frac{\rho_{i j} \rho_{i k}}{\rho_{i j}+\rho_{i k}} & =\sum_{j \neq k \in X_{i}} w_{j} w_{k} \frac{\rho_{i j} \rho_{i k}}{\rho_{i j}+\rho_{i k}}+\frac{1}{2} \sum_{j \in X_{i}} w_{j} p_{i j} \\
& \leq \sum_{j \neq k \in X_{i}} w_{j} w_{k} \min \left\{\rho_{i j}, \rho_{i k}\right\}+\frac{1}{2} \sum_{j \in X_{i}} w_{j} p_{i j} \\
& =\sum_{j, k \in X_{i}} w_{j} w_{k} \min \left\{\rho_{i j}, \rho_{i k}\right\}-\frac{1}{2} \sum_{j \in X_{i}} w_{j} p_{i j} .
\end{aligned}
$$

Summing over all machines gives

$$
C^{R}(\boldsymbol{x})-\frac{1}{2} \eta(\boldsymbol{x}) \leq 2\left(C^{S R}(\boldsymbol{x})-\frac{1}{2} \eta(\boldsymbol{x})\right)-\frac{1}{2} \eta(\boldsymbol{x})
$$

from which the bound is immediate.

The upper bound. We are now ready to prove the main theorem of this section.

Proof of Theorem 4.4.8. Let $\boldsymbol{x}$ be the assignment at a Nash equilibrium, and $\boldsymbol{x}^{*}$ be any arbitrary assignment, and let $\boldsymbol{u}=\varphi(\boldsymbol{x})$ and $\boldsymbol{u}^{*}=\varphi\left(\boldsymbol{x}^{*}\right)$.

From the Nash condition and Lemma 4.4.10, we obtain

$$
\begin{aligned}
C^{R}(\boldsymbol{x}) & \leq \sum_{j \in J} w_{j} c_{j}^{R}\left(\boldsymbol{x}_{-j}, x_{j}^{*}\right) \\
& \leq \sum_{i \in I} \sum_{j \in X_{i}^{*}} w_{j} M\left(\boldsymbol{u}^{i}\right)_{\rho_{i j}}+\eta\left(\boldsymbol{x}^{*}\right) \\
& =\sum_{i \in I}\left(\boldsymbol{u}^{* i}\right)^{T} M \boldsymbol{u}^{i}+\eta\left(\boldsymbol{x}^{*}\right) \\
& =\left\langle\boldsymbol{u}^{*}, \boldsymbol{u}\right\rangle_{R}+\eta\left(\boldsymbol{x}^{*}\right)
\end{aligned}
$$

Applying the Cauchy-Schwartz inequality,

$$
\begin{align*}
C^{R}(\boldsymbol{x}) & \leq\left\|\boldsymbol{u}^{*}\right\|_{R}\|\boldsymbol{u}\|_{R}+\eta\left(\boldsymbol{x}^{*}\right)  \tag{4.9}\\
& \leq \frac{2}{3}\left\|\boldsymbol{u}^{*}\right\|_{R}^{2}+\frac{3}{8}\|\boldsymbol{u}\|_{R}^{2}+\eta\left(\boldsymbol{x}^{*}\right)
\end{align*}
$$

Now recalling the definition of $\varphi$ and applying Lemma 4.4.13, we obtain

$$
\begin{aligned}
C^{R}(\boldsymbol{x}) & \leq \frac{2}{3}\left(C^{R}\left(\boldsymbol{x}^{*}\right)-\frac{1}{2} \eta\left(\boldsymbol{x}^{*}\right)\right)+\frac{3}{8}\left(C^{R}(\boldsymbol{x})-\frac{1}{2} \eta(\boldsymbol{x})\right)+\eta\left(\boldsymbol{x}^{*}\right) \\
& \leq \frac{2}{3}\left(2 C^{S R}\left(\boldsymbol{x}^{*}\right)-\frac{3}{2} \eta\left(\boldsymbol{x}^{*}\right)\right)+\frac{3}{8}\left(C^{R}(\boldsymbol{x})-\frac{1}{2} \eta(\boldsymbol{x})\right)+\eta\left(\boldsymbol{x}^{*}\right) \\
& \leq \frac{4}{3} C^{S R}\left(\boldsymbol{x}^{*}\right)+\frac{3}{8} C^{R}(\boldsymbol{x}) .
\end{aligned}
$$

This gives a coordination ratio of $32 / 15$.
Suppose now that $\eta\left(\boldsymbol{x}^{*}\right)$ is very small; $\eta\left(\boldsymbol{x}^{*}\right) \leq \epsilon C^{S R}\left(\boldsymbol{x}^{*}\right)$ for some $\epsilon>0$. Then we may continue from (4.9):

$$
\begin{aligned}
C^{R}(\boldsymbol{x}) & \leq\left\|\boldsymbol{u}^{*}\right\|_{R}\|\boldsymbol{u}\|_{R}+\epsilon C^{S R}\left(\boldsymbol{x}^{*}\right) \\
& \leq \sqrt{C^{R}\left(\boldsymbol{x}^{*}\right) \cdot C^{R}(\boldsymbol{x})}+\epsilon \sqrt{C^{R}\left(\boldsymbol{x}^{*}\right) \cdot C^{R}(\boldsymbol{x})}
\end{aligned}
$$

Thus

$$
C^{R}(\boldsymbol{x}) / C^{R}\left(\boldsymbol{x}^{*}\right) \leq(1+\epsilon)^{2} .
$$

So if $\eta\left(\boldsymbol{x}^{*}\right)=o\left(C^{S R}(\boldsymbol{x})\right)$, we obtain from (4.8) that $C^{R}(\boldsymbol{x}) / C^{S R}\left(\boldsymbol{x}^{*}\right) \leq \pi / 2+$ $o(1)$.

As noted in Appendix A.2, a slight modification of the construction used to prove Proposition 4.4.7 can be used to show that the worst-case price of anarchy of Rand is at least $5 / 3$.

### 4.5 Potential Games and an Algorithmic Application

Potential games. Under SmithRule it may happen that no pure Nash equilibrium exists [38]. Here we show that ProportionalSharing and Rand both induce exact potential games, which hence always have pure Nash equilibria. This also implies that certain natural best response dynamics quickly converge to solutions whose social cost is not much worse than the social cost in equilibrium; we discuss this in more detail at the end of this section.

The following theorem generalizes [44, Theorem 3], which addresses EqualSharing (i.e., the unweighted case).

Theorem 4.5.1. The ProportionalSharing mechanism induces exact potential games, with potential

$$
\begin{equation*}
\Phi^{P S}(\boldsymbol{x})=\frac{1}{2} C^{P S}(\boldsymbol{x})+\frac{1}{2} \eta(\boldsymbol{x}) . \tag{4.10}
\end{equation*}
$$

Likewise, the Rand mechanism yields exact potential games with potential

$$
\begin{equation*}
\Phi^{R}(\boldsymbol{x})=\frac{1}{2} C^{R}(\boldsymbol{x})+\frac{1}{2} \eta(\boldsymbol{x}) . \tag{4.11}
\end{equation*}
$$

Proof. We give the proof for ProportionalSharing; the proof for Rand is similar.
Consider an assignment $\boldsymbol{x}$ and a job $j \in J$, and let $i$ be the machine to which $j$ is assigned. Define $\boldsymbol{x}^{\prime}$ as the assignment differing from $\boldsymbol{x}$ only in that job $j$ moves to some machine $i^{\prime} \neq i$.

We may write the change in the potential function as

$$
\begin{equation*}
\Phi^{P S}\left(\boldsymbol{x}^{\prime}\right)-\Phi^{P S}(\boldsymbol{x})=\sum_{k \in J} D_{k}+\frac{1}{2} w_{j}\left(p_{i^{\prime} j}-p_{i j}\right) \tag{4.12}
\end{equation*}
$$

where

$$
D_{k}=\frac{1}{2} w_{k}\left(c_{k}^{P S}\left(\boldsymbol{x}^{\prime}\right)-c_{k}^{P S}(\boldsymbol{x})\right) .
$$

Consider a job $k \neq j$ on machine $i$. Since only job $j$ left the machine, we have from Lemma 4.4.1 that

$$
c_{k}^{P S}\left(\boldsymbol{x}^{\prime}\right)-c_{k}^{P S}(\boldsymbol{x})=-w_{j} \min \left\{\rho_{i j}, \rho_{i k}\right\}
$$

Thus

$$
\begin{aligned}
\sum_{k \in X_{i} \backslash\{j\}} D_{k} & =-\frac{1}{2} w_{j} \sum_{k \in X_{i} \backslash\{j\}} w_{k} \min \left\{\rho_{i j}, \rho_{i k}\right\} \\
& =-\frac{1}{2} w_{j}\left(c_{j}^{P S}(\boldsymbol{x})-p_{i j}\right) .
\end{aligned}
$$

Similarly, considering jobs on $i^{\prime}$ yields

$$
\begin{aligned}
\sum_{k \in X_{i^{\prime}}} D_{k} & =\frac{1}{2} w_{j} \sum_{k \in X_{i^{\prime}}} w_{k} \min \left\{\rho_{i^{\prime} j}, \rho_{i^{\prime} k}\right\} \\
& =\frac{1}{2} w_{j}\left(c_{j}^{P S}\left(\boldsymbol{x}^{\prime}\right)-p_{i^{\prime} j}\right)
\end{aligned}
$$

All other jobs are unaffected by the change, and so do not contribute to (4.12). Summing all terms (including $D_{j}$ ), we obtain

$$
\Phi^{P S}\left(\boldsymbol{x}^{\prime}\right)-\Phi^{P S}(\boldsymbol{x})=w_{j}\left(c_{j}^{P S}\left(\boldsymbol{x}^{\prime}\right)-c_{j}^{P S}(\boldsymbol{x})\right)
$$

exactly the change in the cost of job $j$.

A combinatorial approximation algorithm. Minimizing the unweighted sum of completion times is polynomial time solvable, even for unrelated machines [65, 16]. For identical parallel machines, the ShortestFirst policy leads to an optimal schedule at any pure Nash equilibrium [37, 67]. On the other hand, minimizing the weighted sum of completion times is NP-complete even for identical machines [75]. This special case does admit a polynomial time approximation scheme (PTAS) however: for any $\epsilon>0$, a solution only a factor $1+\epsilon$ more expensive than the optimal one can be found in polynomial time [98]. Recall that the cost of the optimal solution, which we will denote by $O P T$, is simply $C^{S R}\left(\boldsymbol{x}^{*}\right)$.

By contrast, the general case of unrelated machines is APX-hard [64] —no PTAS is possible. A sequence of papers gave improving constant-factor approximation algorithms, all based on rounding a linear or convex programming relaxation. The first was a 16/3-approximation algorithm [59], based on rounding an appropri-
ate linear programming relaxation. An improvement to $\frac{3}{2}+\epsilon$, again based on linear programming, was given in [92]. Finally the best currently known factor, a $\frac{3}{2}$-approximation, was obtained based on a convex quadratic relaxation of the problem [94, 97].

In this section, we will give a very simple and combinatorial approximation algorithm. While it does not quite match the best factor of $\frac{3}{2}$, it achieves a factor of $2+\epsilon$, for any $\epsilon>0$.

The basic idea is as follows. If we could compute a Nash equilibrium of the game induced by a policy with a coordination ratio of $\gamma$, this Nash equilibrium schedule would have a social cost at most $\gamma$ times the optimum. The algorithm computing this Nash equilibrium would therefore be a $\gamma$-approximation algorithm for the optimization problem. Of course, there is no longer any need to keep to the suboptimal scheduling that any policy apart from SmithRule would yield. Once we have the Nash assignment $\boldsymbol{x}$, we can switch to using SmithRule, as this step will always decrease the social cost. In what follows we carefully choose a policy that has a small coordination ratio, but at the same time guarantees that the cost will decrease by half after switching to SmithRule. In this way, we can guarantee an approximation factor that is better than the best price of anarchy bound that we managed to achieve.

The policy we use, which we call Approx, is a variation of ProportionalSharing with some additional delays. Schedule the jobs exactly as in ProportionalSharing, but hold each job $j$ back by an additional duration equal to its processing time. In other words, the completion time of any job $j$ under an assignment $\boldsymbol{x}$ is

$$
c_{j}^{A}(\boldsymbol{x})=c_{j}^{P S}(\boldsymbol{x})+p_{x_{j} j} .
$$

Comparing Lemma 4.3.1 and Corollary 4.4.3, we see that

$$
C^{P S}(\boldsymbol{x})=2 C^{S R}(\boldsymbol{x})-\eta(\boldsymbol{x}) .
$$

Thus

$$
C^{A}(\boldsymbol{x})=C^{P S}(\boldsymbol{x})+\eta(\boldsymbol{x})=2 C^{S R}(\boldsymbol{x}) .
$$

This will give us a saving of a factor of 2 when we switch from using the Approx policy to SmithRule. It turns out that Approx has a coordination ratio of 4; thus for any Nash equilibrium $\boldsymbol{x}$ with respect to this policy, $C^{S R}(\boldsymbol{x}) \leq 2 O P T$.

Unfortunately we do not know how to compute an equilibrium allocation to this game (similarly for ProportionalSharing and Rand, in fact). Despite this, we will show that a natural best response dynamics will converge in polynomial time to some assignment of cost at most $(2+\epsilon) O P T$ for any $\epsilon>0$. This will follow from general results on the robust price of anarchy proved by Roughgarden [90], drawing on work by Awerbuch et al. [7] and Chien and Sinclar [25]. We will actually prove everything we need, primarily in order to be able to give a precise stopping condition for our algorithm, something which is not quite explicit in [90]. It also demonstrates that there is no difficulty in extending the proofs to price of anarchy bounds on coordination mechanisms rather than games, although this is fairly immediate from a consideration of the original proofs.

Consider the following natural best response dynamics: simply pick the job which can improve its disutility (weighted completion time) the most by deviating, and allow that job to move. Following [90] we will call this the maximum-gain best response dynamics. Given some coordination mechanism $\alpha$ and configuration $\boldsymbol{x}$,
let

$$
\Delta_{j}^{\alpha}=w_{j}\left(c_{j}^{\alpha}(\boldsymbol{x})-c_{j}^{\alpha}\left(\boldsymbol{x}_{-j}, x_{j}^{\prime}\right)\right) \quad \text { for any } j \in J
$$

where $x_{j}^{\prime}$ is the best response move for player $j$. Also let

$$
\Delta^{\alpha}(\boldsymbol{x})=\sum_{j \in J} \Delta_{j}^{\alpha} .
$$

Definition 4.5.2. An assignment $\boldsymbol{x}$ is an $\epsilon$-equilibrium if $\Delta^{\alpha}(\boldsymbol{x})<\epsilon C^{\alpha}(\boldsymbol{x})$.

The full algorithm using these dynamics is described in Algorithm 4.2. Note that this is nothing more than a local search algorithm, and it could have been stated without reference to any game theoretic notions. However, the cost structure is defined by the Approx coordination mechanism; this choice is based heavily on the game theoretic intuition explained in previous sections. It is not clear how such an algorithm could be discovered without the game theoretic perspective.

1 Assign each job to a machine on which it has minimum processing time.
2 Using the Approx policy, run basic dynamics until an $\epsilon / 4$-equilibrium $\boldsymbol{x}$ is obtained.
3 Return assignment $\boldsymbol{x}$, scheduled according to SmithRule.
$\underline{\text { Figure 4.2: A factor } 2+\epsilon \text { approximation algorithm for minimizing } \sum_{j \in J} w_{j} c_{j}^{S R}(\boldsymbol{x}) .}$

In order to bound the running time of our local-search algorithm we use the following theorem, slightly adapted from [90, Proposition 2.6], which is in turn based on [7].

Proposition 4.5.3. [90] Let $\alpha$ be a $(\lambda, \mu)$-smooth coordination mechanism, let $\boldsymbol{x}^{0}$ be any initial configuration, and let $\hat{\boldsymbol{x}}$ be the global minimizer of $\Phi^{\alpha}$. Then for any $\epsilon>0$, maximum-gain best response dynamics generates an $\epsilon$-equilibrium $\boldsymbol{x}$ in at most $O\left(\frac{n}{\epsilon} \log \left(\frac{\Phi^{\alpha}\left(\boldsymbol{x}^{0}\right)}{\Phi^{\alpha}(\hat{\boldsymbol{x}})}\right)\right)$ steps, and this assignment satisfies $C^{\alpha}(\boldsymbol{x}) \leq \frac{\lambda}{1-\mu-\epsilon} O P T$.

Proof. By the definition of $(\lambda, \mu)$-smooth, we have

$$
\sum_{j \in J} w_{j} c_{j}^{\alpha}\left(\boldsymbol{x}_{-j}, x_{j}^{*}\right) \leq \mu C^{\alpha}(\boldsymbol{x})+\lambda O P T
$$

Thus $\Delta^{\alpha}(\boldsymbol{x}) \geq(1-\mu) C^{\alpha}(\boldsymbol{x})-\lambda O P T$, and so if $\boldsymbol{x}$ is an $\epsilon$-equilibrium,

$$
\epsilon C^{\alpha}(\boldsymbol{x}) \geq \Delta^{\alpha}(\boldsymbol{x}) \geq(1-\mu) C^{\alpha}(\boldsymbol{x})-\lambda O P T
$$

implying the required cost bound.
Let $\boldsymbol{x}^{t}$ be the assignment after $t$ steps of basic dynamics. Suppose that $\boldsymbol{x}^{t}$ is not an $\epsilon$-equilibrium, so $\Delta^{\alpha}\left(\boldsymbol{x}^{t}\right)>\epsilon C^{\alpha}\left(\boldsymbol{x}^{t}\right)$. Then if $j$ is the player which can improve the most, we must have $\Delta_{j}^{\alpha}\left(\boldsymbol{x}^{t}\right) \geq \frac{\epsilon}{n} C^{\alpha}\left(\boldsymbol{x}^{t}\right)$. Then since $C^{\alpha}\left(\boldsymbol{x}^{t}\right) \leq \Phi^{\alpha}\left(\boldsymbol{x}^{t}\right)$ and $\Phi^{\alpha}\left(\boldsymbol{x}^{t+1}\right)=\Phi^{\alpha}\left(\boldsymbol{x}^{t}\right)-\Delta_{j}^{\alpha}\left(\boldsymbol{x}^{t}\right)$, we have

$$
\Phi^{\alpha}\left(\boldsymbol{x}^{t+1}\right) \leq\left(1-\frac{\epsilon}{n}\right) \Phi^{\alpha}\left(\boldsymbol{x}^{t}\right) .
$$

Thus if no $\epsilon$-equilibrium is found in the first $T$ steps,

$$
\Phi^{\alpha}(\hat{\boldsymbol{x}}) \leq \Phi^{\alpha}\left(\boldsymbol{x}^{T}\right) \leq\left(1-\frac{\epsilon}{n}\right)^{T} \Phi^{\alpha}\left(\boldsymbol{x}^{0}\right)
$$

This yields the required bound on the number of steps.

We omit the proofs of the following two lemmas, which are essentially identical to those of Theorem 4.5.1 and Theorem 4.4.4 respectively:

Lemma 4.5.4. The Approx coordination mechanism induces an exact potential
game, with potential function

$$
\Phi^{A}(\boldsymbol{x})=\frac{1}{2} C^{A}(\boldsymbol{x})+\eta(\boldsymbol{x}) .
$$

Lemma 4.5.5. The Approx coordination mechanism is $(3,1 / 4)$-smooth.

We may now prove the main result of this section.

Theorem 4.5.6. For any $0<\epsilon<1$, Algorithm 4.2 runs in polynomial time, and returns a schedule of cost at most $(2+\epsilon) O P T$.

Proof. We first argue that $\Phi^{A}\left(\boldsymbol{x}^{0}\right) \leq(n+1) \Phi^{A}(\hat{\boldsymbol{x}})$, where $\hat{\boldsymbol{x}}$ is a global minimizer of $\Phi^{A}$. Consider two jobs $j$ and $k$ assigned to some machine $i$ under $\boldsymbol{x}^{0}$, such that $j$ is processed before $k$ under Smith's rule. Then $\rho_{i j} \leq \rho_{i k}$. The total contribution to the $\operatorname{cost} C^{S R}\left(\boldsymbol{x}^{0}\right)$ due to the delay of job $k$ by job $j$ is $w_{k} p_{i j}$. But we have

$$
w_{k} p_{i j}=w_{j} w_{k} \rho_{i j} \leq \frac{1}{2}\left(w_{j}^{2}+w_{k}^{2}\right) \rho_{i j} \leq \frac{1}{2}\left(w_{j} p_{i j}+w_{k} p_{i k}\right) .
$$

Summing over all pairs of jobs processed on the same machine, the total contribution to $C^{S R}\left(\boldsymbol{x}^{0}\right)$ due to delays is at most

$$
\sum_{i \in I} \sum_{j \neq k \in X_{i}^{0}} \frac{1}{2}\left(w_{j} p_{i j}+w_{k} p_{i k}\right) \leq(n-1) \sum_{i \in I} \sum_{j \in X_{i}^{0}} w_{j} p_{i j}=(n-1) \eta\left(\boldsymbol{x}^{0}\right) .
$$

Hence $C^{S R}\left(\boldsymbol{x}^{0}\right) \leq n \eta\left(\boldsymbol{x}^{0}\right)$, and so

$$
\begin{aligned}
\Phi^{A}\left(\boldsymbol{x}^{0}\right) & \leq C^{S R}\left(\boldsymbol{x}^{0}\right)+\eta\left(\boldsymbol{x}^{0}\right) \\
& \leq(n+1) \eta\left(\boldsymbol{x}^{0}\right) \\
& \left.\leq(n+1) \eta(\hat{\boldsymbol{x}}) \quad \text { (since } \boldsymbol{x}^{0} \text { minimizes } \eta\right) \\
& \leq(n+1) \Phi^{A}(\hat{\boldsymbol{x}}) .
\end{aligned}
$$

Since Approx is $(3,1 / 4)$-smooth, by Proposition 4.5 .3 the algorithm returns an assignment $\boldsymbol{x}$ of cost $C^{A}(\boldsymbol{x}) \leq \frac{3}{1-1 / 4-\epsilon / 4} O P T$ in $O\left(\frac{n \log n}{\epsilon}\right)$ steps of best response dynamics. Thus the algorithm runs in polynomial time, and simplifying, $C^{S R}(\boldsymbol{x}) \leq$ $(2+\epsilon) O P T$.

Since we also have robust price of anarchy bounds for ProportionalSharing and Rand, and these both induce exact potential games, fast convergence statements can be made for these policies as well. As well as the maximum-gain best response dynamics used in Algorithm 4.2, best response dynamics where a random player is chosen at each round also leads to convergence, with high probability [90].

### 4.6 Concluding Remarks

On mapping machines to edges of a parallel link network, the machine scheduling problem for the case of related machines becomes a special case of general selfish routing games. In this context, the ordering policies on machines correspond to local queuing policies at the edges of the network. From this perspective, it would be interesting to generalize our results to network routing games. Designing such local queuing policies would be an important step toward more realistic models
of selfish routing games when the routing happens over time [62, 48, 72, 36]. We hope that our new technique along with the policies proposed in this chapter could serve as a building block toward this challenging problem.

All the mechanisms discussed here are strongly local. For the case of the makespan objective, one can improve the coordination ratio from $\Theta(m)$ to $\Theta(\log m)$ by using local policies instead of just strongly local policies. It remains open whether there are local policies that perform even better than our strongly local ones. In particular, we do not know of any local policy that does better than Rand.

## Appendix A

## Appendix: Omitted Proofs

In what follows, we provide the proofs that were omitted from the main body of the thesis.

## A. 1 Proofs Omitted from Chapter 3

Proof of Lemma 3.3.3. We first prove that this lemma is true for any number $k$ of pairs when $\beta_{i}=1$ for every pair. For this special case we need to show that, if $\sum_{i=1}^{k} \delta_{i} \leq b$, then

$$
\prod_{i=1}^{k}\left(1+\delta_{i}\right) \leq\left(1+\frac{b}{k}\right)^{k}
$$

Let $\bar{\delta}_{i}$ denote the values that actually maximize the left hand side of this inequality and $\Delta_{k^{\prime}}=\sum_{i=1}^{k^{\prime}} \bar{\delta}_{i}$ denote the sum of these values up to $\bar{\delta}_{k^{\prime}}$. Note that it suffices to show that $\bar{\delta}_{i}=b / k$ for all $i$ since we have

$$
\prod_{i=1}^{k}\left(1+\delta_{i}\right) \leq \prod_{i=1}^{k}\left(1+\bar{\delta}_{i}\right)
$$

and replacing $\bar{\delta}_{i}$ with $b / k$ yields the inequality that we want to prove.

To prove that $\bar{\delta}_{i}=b / k$ we first prove that for any $k^{\prime} \leq k$ and any $i \leq k^{\prime}$ we get $\bar{\delta}_{i}=\Delta_{k^{\prime}} / k^{\prime}$; we prove this fact by induction on $k^{\prime}$ : For the basis step $\left(k^{\prime}=2\right)$ we show that $\bar{\delta}_{1}=\Delta_{2} / 2$. For any given value of $\Delta_{2}$ we know that any choice of $\delta_{1}$ will yield

$$
\prod_{i=1}^{2}\left(1+\delta_{i}\right)=\left(1+\delta_{1}\right)\left(1+\Delta_{2}-\delta_{1}\right)
$$

Taking the partial derivative with respect to $\delta_{1}$ readily shows that this is maximized when $\delta_{1}=\Delta_{2} / 2$, thus $\bar{\delta}_{1}=\Delta_{2} / 2$. For the inductive step we assume that $\bar{\delta}_{i}=\Delta_{k^{\prime}-1} /\left(k^{\prime}-1\right)$ for all $i \leq k^{\prime}-1$. This implies that for any given value of $\Delta_{k^{\prime}}$, given a choice of $\delta_{k^{\prime}}$ the remaining product is maximized if the following holds

$$
\prod_{i=1}^{k^{\prime}}\left(1+\delta_{i}\right)=\left(1+\frac{\Delta_{k^{\prime}}-\delta_{k^{\prime}}}{k^{\prime}-1}\right)^{k^{\prime}-1}\left(1+\delta_{k^{\prime}}\right)
$$

Once again, taking the partial derivative of this last formula with respect to $\delta_{k^{\prime}}$ for any given $\Delta_{k^{\prime}}$ shows that this is maximized when $\delta_{k^{\prime}}=\Delta_{k^{\prime}} / k^{\prime}$. This of course implies that $\Delta_{k^{\prime}-1}=\frac{k^{\prime}-1}{k^{\prime}} \Delta_{k^{\prime}}$ so $\bar{\delta}_{i}=\Delta_{k^{\prime}} / k^{\prime}$ for all $i \leq k^{\prime}$.

This property of the $\bar{\delta}_{i}$ that we just proved, along with the fact that $\Delta_{k} \leq b$ implies

$$
\prod_{i=1}^{k}\left(1+\delta_{i}\right) \leq\left(1+\frac{\Delta_{k}}{k}\right)^{k} \leq\left(1+\frac{b}{k}\right)^{k}
$$

We now use what we proved above in order to prove the lemma for any rational $\delta_{i}$ using a proof by contradiction. Assume that there exists a multiset $\mathcal{A}$ of pairs $\left(\delta_{i}, \beta_{i}\right)$ with $\beta_{i} \geq 1$ and $\sum_{i} \beta_{i} \cdot \delta_{i} \leq b$ such that

$$
\begin{equation*}
\prod_{i}\left(1+\delta_{i}\right)^{\beta_{i}}>\left(1+\frac{b}{B}\right)^{B} \tag{A.1}
\end{equation*}
$$

where $B=\sum_{i} \beta_{i}$. Let $M$ be an arbitrarily large value such that $\beta_{i}^{\prime}=M \beta_{i}$
is a natural number for all $i$. Also, let $b^{\prime}=M b$. Then $\sum_{i} \beta_{i}^{\prime} \cdot \delta_{i} \leq b^{\prime}$, and $B^{\prime}=M \cdot B=\sum_{i} \beta_{i}^{\prime}$. Raising both sides of Inequality A. 1 to the power of $M$ yields

$$
\prod_{i}\left(1+\delta_{i}\right)^{\beta_{i}^{\prime}}>\left(1+\frac{b^{\prime}}{B^{\prime}}\right)^{B^{\prime}}
$$

To verify that this is a contradiction, we create a multiset to which, for any pair $\left(\delta_{i}, \beta_{i}\right)$ of multiset $\mathcal{A}$, we add $\beta_{i}^{\prime}$ pairs $\left(\delta_{i}, 1\right)$. This multiset contradicts what we showed above for the special case of pairs with $\beta_{i}=1$.

Extending the result to real valued $\delta_{i}$ just requires approximating the $\delta_{i}$ closely enough with rational valued terms. Specifically, let $\delta_{i}=\delta_{i}^{\prime}+\epsilon_{i}$, where $\epsilon_{i} \geq 0$ and $\delta_{i}^{\prime}$ is rational. Then $\sum_{i} \delta_{i}^{\prime} \beta_{i} \leq b$, and by the result for rational $\delta$,

$$
\prod_{i}\left(1+\delta_{i}^{\prime}\right)^{\beta_{i}} \leq\left(1+\frac{b}{B}\right)^{B}
$$

But then

$$
\begin{aligned}
\prod_{i}\left(1+\delta_{i}\right)^{\beta_{i}} & \leq \prod_{i}\left(1+\delta_{i}^{\prime}+\epsilon_{i}\right)^{\beta_{i}} \\
& \leq \prod_{i}\left[\left(1+\delta_{i}^{\prime}\right)\left(1+\frac{\epsilon_{i}}{1+\delta_{i}^{\prime}}\right)\right]^{\beta_{i}} \\
& \leq\left(1+\frac{b}{B}\right)^{B} \prod_{i}\left(1+\frac{\epsilon_{i}}{1+\delta_{i}^{\prime}}\right)^{\beta_{i}} .
\end{aligned}
$$

As $\epsilon_{i}$ can be chosen to be arbitrarily small, it follows that even for real valued $\delta_{i}$

$$
\prod_{i}\left(1+\delta_{i}\right)^{\beta_{i}} \leq\left(1+\frac{b}{B}\right)^{B}
$$

Proof of Lemma 3.3.10. For any given approximate PF allocation $\widetilde{x}$, one can quickly verify that the valuation of bidder $i$ for her final allocation only decreases as the value of $\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(\widetilde{x}_{-i}\right)\right]^{b_{i^{\prime}}}$ increases. We can therefore assume that the approximation factor is minimized when the denominator of Equation (3.12) takes on its maximum value, i.e. $\widetilde{x}_{-i}=x_{-i}^{*}$. This implies that the fraction in this equation will always be less than or equal to 1 , and the valuation of bidder $i$ will therefore equal

$$
\begin{aligned}
\tilde{f}_{i} \cdot v_{i}(\widetilde{x}) & \geq\left(\frac{\prod_{i^{\prime}}\left[v_{i^{\prime}}(\widetilde{x})\right]^{b_{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x_{-i}^{*}\right)\right]^{b_{i^{\prime}}}}\right)^{1 / b_{i}} \\
& \geq(1-\epsilon)\left(\frac{\prod_{i^{\prime}}\left[v_{i^{\prime}}\left(x^{*}\right)\right]^{b_{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x_{-i}^{*}\right)\right]^{b_{i^{\prime}}}}\right)^{1 / b_{i}} \\
& =(1-\epsilon) f_{i} \cdot v_{i}\left(x^{*}\right) .
\end{aligned}
$$

The first inequality holds because the right hand side is minimized when $\widetilde{x}_{-i}=x_{-i}^{*}$, and the second inequality holds because $\widetilde{x}$ is defined to be an allocation that approximates $x^{*}$. The result follows on using Theorem 3.3.4 to lower bound $f_{i}$.

Proof of Lemma 3.3.11. In the proof of the previous lemma we showed that, if bidder $i$ is truthful, then her valuation in the final allocation produced by the adapted PA mechanism will always be at least $(1-\epsilon)$ times the valuation $f_{i} \cdot v_{i}\left(x^{*}\right)$ that she would receive if all the PF allocations could be computed optimally rather than approximately. We now show that her valuation cannot be more than $(1-\epsilon)^{-1}$ times greater than $f_{i} \cdot v_{i}\left(x^{*}\right)$, even if she misreports her preferences. Upon proving this statement, the theorem follows from the fact that, even if bidder $i$ being truthful results in the worst possible approximation for this bidder, still any lie can increase her valuation by a factor of at most $(1-\epsilon)^{-2}$.

For any allocation $\widetilde{x}$ we know that $\prod_{i^{\prime}}\left[v_{i^{\prime}}(\widetilde{x})\right]^{b_{i^{\prime}}} \leq \prod_{i^{\prime}}\left[v_{i^{\prime}}\left(x^{*}\right)\right]^{b_{i^{\prime}}}$, by definition of PF. Also, any allocation $\widetilde{x}_{-i}$ that the approximation algorithm may compute instead of $x_{-i}^{*}$ will satisfy

$$
\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}(\widetilde{x})\right]^{b_{i^{\prime}}} \geq(1-\epsilon) \prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x^{*}\right)\right]^{b_{i^{\prime}}}
$$

Using Equation (3.12) we can therefore infer that no matter what the computed allocations $\widetilde{x}$ and $\widetilde{x}_{-i}$ are, bidder $i$ will experience a valuation of at most

$$
\begin{aligned}
\left(\frac{\prod_{i^{\prime}}\left[v_{i^{\prime}}(\widetilde{x})\right]^{b_{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(\widetilde{x}_{-i}\right)\right]_{i^{\prime}}^{b^{\prime}}}\right)^{1 / b_{i}} & \leq\left(\frac{\prod_{i^{\prime}}\left[v_{i^{\prime}}\left(x^{*}\right)\right]^{b_{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(\widetilde{x}_{-i}\right)\right]_{i^{\prime}}}\right)^{1 / b_{i}} \\
& \leq(1-\epsilon)\left(\frac{\prod_{i^{\prime}}\left[v_{i^{\prime}}\left(x^{*}\right)\right]^{b_{i^{\prime}}}}{\prod_{i^{\prime} \neq i}\left[v_{i^{\prime}}\left(x_{-i}^{*}\right)\right]^{b_{i^{\prime}}}}\right)^{1 / b_{i}} \\
& \leq(1-\epsilon) f_{i} \cdot v_{i}\left(x^{*}\right) .
\end{aligned}
$$

Proof of Lemma 3.3.12. As the valuation functions are all concave and homogeneous of degree one, so is the following product,

$$
\left(\prod_{i}\left[v_{i}(x)\right]^{b_{i}}\right)^{1 / B}
$$

Also, note that this product has the same optima as the PF objective. Consequently the above optimization is an instance of convex programming with linear constraints, which can be solved approximately in polynomial time. More precisely, an approximation with an additive error of $\epsilon$ to the optimal product of the valuations can be found in time polynomial in the problem instance size and
$\log (1 / \epsilon)$ [81]. In addition, the approximation is a feasible allocation.
We normalize the individual valuations to have a value 1 for an allocation of everything. If $B=\sum_{i} b_{i}$ is the sum of the bidders' weights then, at the optimum, bidder $i$ has valuation at least $b_{i} / B$. To verify that this is true, just note that the sum of the prices of all goods in the competitive equilibrium will be $B$ and bidder $i$ will have a budget of $b_{i}$. Since each bidder will spend all her budget on the items she values the most for the prices at hand, her valuation for her bundle will have to be at least $b_{i} / B$. This implies that the optimum product valuation is at least $\prod_{i}\left(b_{i} / B\right)^{b_{i} / B} \geq \min _{i} b_{i} / B$; this can be approximated to within an additive factor $\epsilon \cdot \min _{i} b_{i} / B$ in time polynomial in $\log 1 / \epsilon+\log B$, and this is an approximation to within a multiplicative factor of $1-\epsilon$.

## A. 2 Proofs Omitted from Chapter 4

Proof of Theorem 4.3.3. We begin by presenting the family of game instances that leads to a pure price of anarchy approaching 4 for games induced by SmithRule in the restricted identical machines model [38], and then show how to generalize the lower bound based on this construction.

There are $m$ machines and $k$ groups of unweighted unit-length jobs $g_{1}, \ldots, g_{k}$, where group $g_{r}$ has $m / r^{2}$ jobs. We assume that $m$ is such that all groups have integer size and let $j_{r s}$ denote the $s$-th job of the $r$-th group. A job $j_{r s}$ can be assigned to machines $1, \ldots, s$, and we assume that for two jobs $j_{r s}$ and $j_{r^{\prime} s^{\prime}}$ with $s<s^{\prime}, j_{r^{\prime} s^{\prime}}$ has higher priority than $j_{r s}$ (if $s=s^{\prime}$, the ordering can be arbitrary).

If every job $j_{r s}$ is assigned to machine $s$, there are exactly $m / r^{2}$ jobs with completion time $r(1 \leq r \leq k)$, which leads to a total cost of $m \sum_{r=1}^{k} 1 / r$. On the other hand, consider the following assignment. Process the jobs in order of priority,
highest to lowest. For each, consider the set of machines which minimizes its completion time (given the already assigned jobs), and assign it to the machine in this set with smallest index. This gives a (pure) Nash equilibrium by construction, since the completion time at the point when a job is assigned is unaffected by the assignment of later jobs. In [38], it is shown that this assignment has total cost $\Omega\left(4 m \sum_{r=1}^{k} 1 / r\right)$. Figure A. 1 demonstrates the case $k=2$.

| 1 | $j_{11}$ | $j_{21}$ |
| :--- | :--- | :--- |
| 2 | $j_{12}$ |  |
| 3 | $j_{13}$ |  |
| 4 | $j_{14}$ |  |

Optimal assignment


Nash equilibrium

Figure A.1: A machine scheduling problem instance for $m=4, k=2$, showing the optimal solution and a Nash equilibrium with high social cost.

Fixed ordering policies. Let $\mathcal{I}$ denote an arbitrary instance of the family defined above, and let $\boldsymbol{x}$ and $\boldsymbol{x}^{*}$ denote its pure Nash equilibrium assignment and its optimal assignment respectively, as described above. We seek to reproduce instance $\mathcal{I}$ in a setting in which each machine has its own ordering of the jobs. We will think of each job $j$ of $\mathcal{I}$ as defining a job slot; then, for any given set of fixed ordering policies of the machines we construct an instance $\mathcal{I}^{\prime}$ by matching jobs to these slots. We conclude by showing that the pure price of anarchy of $\mathcal{I}^{\prime}$ with respect to the given fixed ordering policies is at least as high as that of $\mathcal{I}$ with respect to SmithRule.

Given a set of ordering policies, each machine has its own strictly ordered list of all $n$ jobs. We start from the job slot $j$ of $\mathcal{I}$ with the greatest machine index
$x_{j}$; in case of a tie, that is if there is more than one job with the same $x_{j}$, we first consider the slot with greater $x_{j}^{*}$ machine index. We match the first job in the ordered list of machine $x_{j}$ to this slot. Denote the job matched to slot $j$ by $j^{\prime}$, and restrict this job $j^{\prime}$ so that it can be assigned only to either machine $x_{j}$ or $x_{j}^{*}$. We then erase job $j^{\prime}$ from all the machines' lists and we repeat this process until all jobs have been matched; we denote the induced problem instance by $\mathcal{I}^{\prime}$.

Note that if each job $j^{\prime}$ is assigned to machine $x_{j}^{*}$, then the social cost of this assignment in $\mathcal{I}^{\prime}$ is equal to that of assignment $x^{*}$ in $\mathcal{I}$; similarly, if each job $j^{\prime}$ is assigned to machine $x_{j}$, the social cost of the assignment in $\mathcal{I}^{\prime}$ is equal to that of assignment $x$ in $\mathcal{I}$. Therefore, to conclude the proof we only need to show that the latter assignment is a pure Nash equilibium in $\mathcal{I}^{\prime}$. To do this, it is sufficient to argue that the cost of each job $j^{\prime}$ in this assignment is the same as that of job $j$ in $x$, and that the cost of $j^{\prime}$ if it deviates from this assignment to machine $x_{j}^{*}$ is the same as that of job $j$ if it deviates from assignment $x$ by selecting $x_{j}^{*}$ instead. It therefore suffices to show that for any machine $i$, and any pair of jobs $j$ and $k$ of $\mathcal{I}$, each of which is assigned to $i$ in either the pure Nash equilibrium or the optimal assignment, the relative ordering of $j$ and $k$ on $i$ according to SmithRule is the same as that of the corresponding jobs $j^{\prime}$ and $k^{\prime}$ of $\mathcal{I}^{\prime}$ according to the fixed ordering of machine $i$. Considering the structure of instance $\mathcal{I}$, this reduces to showing that if $x_{j}^{*}<x_{k}^{*}$, then $k^{\prime}$ has higher priority than $j^{\prime}$ on $i$. If $i=x_{j}=x_{k}$, then this holds by the tie-breaking rule of the job to slot matching. Otherwise, since $x_{j} \leq x_{j}^{*}$ (again due to the structure of $\left.\mathcal{I}\right)^{1}$, the only other possibility is that $i=x_{j}^{*}=x_{k}$. But then either $x_{j}<x_{k}$, or $x_{j}=x_{k}$ and $x_{j}^{*}<x_{k}^{*}$; once again $k^{\prime}$ will

[^13]be assigned before $j^{\prime}$, ensuring that $k^{\prime}$ has higher priority on $i$.

Proof of Proposition 4.4.7. The construction is a slight variant of one given in Caragiannis et al. [19] for load balancing games. We define the construction in terms of the game graph; a directed graph, with nodes corresponding to machines, and arcs corresponding to jobs. The interpretation of an $\operatorname{arc}\left(i^{*}, i\right)$ is that the corresponding job is run on $i$ at the Nash equilibrium, and $i^{*}$ in the optimal solution (all jobs can only be run on at most two machines in the instance we construct).

Our graph consists of a binary tree of depth $\ell$, with a path of length $\ell$ appended to each leaf of the tree. In addition, there is a loop at the endpoint of each path. All arcs are directed towards the root; the root is considered to be at depth zero. In the binary tree, on a machine at depth $i$, the processing time of any job that can run on that machine is $(3 / 2)^{\ell-i}$. In the chain, on a machine at distance $k$ from the tree leaves all processing times are $(1 / 2)^{k}$.

By slightly perturbing the processing times of jobs on different machines, it is easily checked that if every job is run on the machine pointed to by its corresponding arc, the assignment is a pure Nash equilibrium. The latter holds for arbitrary prompt strongly local coordination mechanisms so long as jobs are anonymous. On the other hand, if all jobs choose their alternative strategy, we obtain the optimal solution. A straightforward calculation shows that, in the limit $\ell \rightarrow \infty$, the ratio of the cost of the Nash equilibrium to the optimal cost converges to $13 / 6>2.166$.

Rand. The previous instance can be easily modified to give a lower bound on the performance of Rand. Simply take the same instance but replace $3 / 2$ by $4 / 3$ and $1 / 2$ by $2 / 3$. The same assignment then gives a Nash equilibrium, and in this case
the ratio of interest approaches $5 / 3$.

Proof of Theorem 4.4.12. We want to prove that for any sequence $u_{1}, \ldots, u_{k}, u_{i} \geq$ 0 , the following inequality holds:

$$
\sum_{i} \sum_{j} u_{i} u_{j} \frac{i j}{i+j} \leq \frac{\pi}{4} \sum_{i} \sum_{j} u_{i} u_{j} \min \{i, j\}
$$

We will in fact prove that for any sequence $x_{1}, x_{2}, \ldots, x_{n}, x_{i} \in \mathbb{N}$,

$$
\begin{equation*}
\sum_{i} \sum_{j} \frac{x_{i} x_{j}}{x_{i}+x_{j}}<\frac{\pi}{4} \sum_{i} \sum_{j} \min \left\{x_{i}, x_{j}\right\} . \tag{A.2}
\end{equation*}
$$

This implies the inequality in the statement, for the choice $u_{r}=\left|\left\{i: x_{i}=r\right\}\right|$, and hence clearly for any integer sequence $\left(u_{i}\right)$. An obvious scaling argument then gives it for general nonnegative $u_{i}$.

Since both summations in (A.2) are symmetric, we may assume without loss of generality that $x_{1} \geq \cdots \geq x_{n} \geq 0$. Then, we note that $\sum_{i=1}^{n} \sum_{j=1}^{n} \min \left\{x_{i}, x_{j}\right\}=$ $2 \sum_{i=1}^{n} x_{i}(i-1 / 2)$. Also, observe that the inequality is homogeneous so that proving the inequality is equivalent to proving that the optimal value of the following concave optimization problem is less than $\pi / 2$ :

$$
z=\max \left\{\sum_{i=1}^{n} \sum_{j=1}^{n} \frac{x_{i} x_{j}}{x_{i}+x_{j}}: \text { s.t. } \sum_{i=1}^{n} x_{i}(i-1 / 2)=1, x_{1} \geq \cdots \geq x_{n} \geq 0\right\}
$$

Clearly $z \leq z^{\prime}$, where
$z^{\prime}=\max \left\{\sum_{i=1}^{n} \sum_{j=1}^{n} \frac{x_{i} x_{j}}{x_{i}+x_{j}}\right.$ : s.t. $\sum_{i=1}^{n} x_{i}(i-1 / 2)=1, x_{i} \geq 0$ for all $\left.i=1, \ldots, n\right\}$.
Furthermore, we may assume that in an optimal solution all variables satisfy $x_{i}>0$.

Otherwise, we could consider the problem in a smaller dimension. Thus, the KKT optimality conditions state that for all $i=1, \ldots, n$ we have

$$
\begin{equation*}
\mu(i-1 / 2)=2 \sum_{j=1}^{n}\left(\frac{x_{j}}{x_{i}+x_{j}}\right)^{2} . \tag{A.3}
\end{equation*}
$$

Multiplying by $x_{i}$, summing over all $i$, and using $\sum_{i=1}^{n} x_{i}(i-1 / 2)=1$, we obtain:

$$
\mu=2 \sum_{i=1}^{n} \sum_{j=1}^{n} x_{i}\left(\frac{x_{j}}{x_{i}+x_{j}}\right)^{2}=\sum_{i=1}^{n} \sum_{j=1}^{n} \frac{x_{i} x_{j}}{\left(x_{i}+x_{j}\right)^{2}}\left(x_{i}+x_{j}\right)=z^{\prime} .
$$

Now consider (A.3) with $i^{*}=\arg \max _{i} x_{i}(i-1 / 2)^{2}$. We have that

$$
z^{\prime}=\frac{2}{i^{*}-1 / 2} \sum_{j=1}^{n}\left(\frac{x_{j}}{x_{i^{*}}+x_{j}}\right)^{2} \leq 2\left(i^{*}-1 / 2\right)^{3} \sum_{j=1}^{\infty}\left(\frac{1}{\left(i^{*}-1 / 2\right)^{2}+(j-1 / 2)^{2}}\right)^{2} .
$$

Using standard complex analysis it can be shown that the latter summation equals

$$
(\pi / 2)\left(\left(i^{*}-1 / 2\right) \pi \tanh \left(\pi\left(i^{*}-1 / 2\right)\right)^{2}+\tanh \left(\pi\left(i^{*}-1 / 2\right)\right)-\pi\left(i^{*}-1 / 2\right)\right)
$$

which is less than $\pi / 2$.

## Chapter 5

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[^0]:    ${ }^{1}$ For further discussion on swap-dictatorial mechanisms and their importance in money-free mechanism design, see [57] and references therein.

[^1]:    ${ }^{2}$ We can split an item in two in order to avoid any sharing in the PF allocation.

[^2]:    ${ }^{1}$ We note that some of the earlier work on Proportional Fairness such as [70] and [71] have $2000+$ and $3900+$ citations respectively in google scholar, suggesting the importance and usage of this solution.

[^3]:    ${ }^{2}$ Note that our negative results imply that the restriction to additive linear valuations alone would not be enough to allow for significantly better approximation factors.
    ${ }^{3}$ The prices induced by the market equilibrium when all bidders have a unit of scrip money; also referred to as PF prices.

[^4]:    ${ }^{4}$ It is worth distinguishing the notion of PF from that of proportionality by noting that the latter is a much weaker notion, directly implied by the former.

[^5]:    ${ }^{5}$ Remark: Our mechanism does not make this assumption, but the approximation guarantees are much better with this assumption.

[^6]:    ${ }^{6}$ Note that for each bidder there could be multiple MBB items and that in the PF solution bidders are only allocated such MBB items.

[^7]:    ${ }^{7}$ Note that this may not be the only way in which the SDM mechanism can proceed but, since the bidders' valuations for the final outcome are unique, this is without loss of generality.

[^8]:    ${ }^{1}$ Actually, we will allow schedules that are more general than just executing the jobs in some order, but this simplifies the discussion for now.

[^9]:    ${ }^{2}$ The coordination mechanisms we study in this chapter use the same local policy on each machine, so henceforth we refer to a coordination mechanism using the name of the policy.

[^10]:    ${ }^{3}$ These were called simply ordering policies in [9], but we wish to emphasize the distinction with the superset of flexible ordering policies, defined next.

[^11]:    ${ }^{4}$ Note that, unlike in some literature on machine scheduling, preemption here does not imply that a job can be processed on a different machine after it is suspended.

[^12]:    ${ }^{5}$ The proofs can be adapted to the case of non-distinct ratios by replacing the condition $\rho_{i k}<\rho_{i j}$ that appears in the terms of sums with the condition $\rho_{i k} \leq \rho_{i j}$, and introducing a tie breaking rule.

[^13]:    ${ }^{1}$ According to the equilibrium assignment of instance $\mathcal{I}$, each job $j$ is assigned to a machine with an index $\left(x_{j}\right)$ which is less than or equal to that of the machine to which job $j$ is assigned in the optimal assignment $\left(x_{j}^{*}\right)$.

