

# Management of New Federated Services

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## Abstract

The explosive growth of the Internet, widespread use of the World Wide Web, and a trend towards deployment of broadband residential networks are stimulating the development of new services such as interactive shopping, home banking, and electronic commerce. These services are *federated* since they depend on an infrastructure that spans multiple independent control domains. Managing federated services and providing effective support to the customer of these services is difficult, because only a small part of the environment can be observed and controlled by any given authority. We characterize different dimensions of this problem, using our experience with the deployment of a system that gives the home consumer broadband access to community content as well as to the Internet. This type of system is referred to as Broadband Interactive Data Services or BIDS. We then focus on diagnosis and describe a customer support tool that was developed to partially automate diagnosis in BIDS. We use the experience with this tool to derive a blueprint for a general architecture for managing federated services. The architecture is based on service contracts between control domains.

## Keywords

Internet, Federated Systems, Federated Service Management, Broadband Interactive Data Services, Fault Diagnosis, Customer Support, Service Contracts.

## 1. INTRODUCTION

The explosive growth of the Internet and the widespread acceptance of the World Wide Web have caused a corresponding growth in new offerings of networked services such as Web-based interactive shopping [Online, Pathfinder] and home banking [Wells]. Several companies are also experimenting with Web-based inter-business solutions [Business, 96] since the standards-based multi-service Internet infrastructure offers a cost-effective alternative to proprietary Electronic Data Interchange (EDI) systems [Li] for inter-business transactions. In addition, cable and telephone network operators, as well as Internet service providers, are making a concerted effort to sign up residential customers with a variety of IP-based data services. Access technologies such as cable modems and

Asymmetric Digital Subscriber Line (ADSL) [Minoli, 95] offer the potential of providing millions of residential customers with *broadband* access.

While a great deal of excitement exists regarding the potential of Internet-based services, the operational characteristics and *management* of these services have received very little attention. These Internet services all cross administrative boundaries. Therefore, components in each of these domains must cooperate and function correctly for the services to work. Management of these services, which we refer to as *federated service management*, is a challenge since only a small part of the environment can be observed and controlled by any given authority.

Customer support is a critical but often neglected aspect of management that is particularly difficult in a federated environment. Our experience in working with a distributed system to deliver high-speed data services to the home has been that good customer support determines the customer experience with complex Internet services, particularly for relatively unsophisticated users. Borenstein et al., [Borenstein, 96] observed in their experience of running First Virtual Holdings, an Internet-based electronic commerce service company, that the biggest unexpected problems centered on customer service, and that "an Internet-savvy customer service department is an absolute prerequisite for anyone providing commercial services to the net". While good customer support is essential, economics for the mass market dictate that customer support departments cannot rely solely on human expertise to handle the growing complexity as well as increasing numbers of users. Our research is aimed at identifying technological support to help simplify the complex problem of customer support for federated services.

The goal of this paper is to articulate the challenges facing service management in federated systems, detail the issues surrounding customer support, and describe our work to date in this area. In Section 2, we discuss examples of federated systems in everyday use, such as the telephone network and the Automated Teller Machine (ATM)/Point of Sale (POS) network, and contrast why the challenges are more severe in the kinds of systems being envisioned for the future. In Section 3, we describe a type of federated system being deployed today to provide broadband interactive data services (BIDS) to residential customers. In Section 4, we outline our experience in providing customer support for a trial deployment of BIDS. We have implemented a system to aid in testing and diagnosis for customer support; this system is also briefly described in Section 4. We used this experience to derive a blueprint of an architecture and requirements for a federated management system, which is discussed in section 5. We end in Section 6 with a summary and future work.

## 2. FEDERATED SYSTEMS

We first define the terminology used in this article. A *federated system* is defined to be a system composed of different administrative entities cooperating to provide a service. A *service* is an application with a well defined interface and functionality. *Federated service*

*management* is the management of services that span multiple heterogeneous control domains, and which rely on correct functioning of components across those domains. A *control domain* is defined to be an administrative domain that is managed by a single administrative entity, typically a business. There are several successful examples of operational federated systems offering networked services, including the telephone network, the ATM/POS network, EDI systems for inter-business movement of supplies and products, and the Federal EFT network [Juncker, 91]. In this section we focus on the public, open systems such as the ATM/POS network and the telephone network, rather than the private, closed EDI systems, and extract the characteristics that render these systems manageable and reliable. We then contrast these characteristics with those of the future Internet-based services.

The federated systems that are currently operational typically have a small number of different types of business entities that participate in the end-to-end service. For example, the different control domains for an ATM/POS network are the retailer's store, the retailer's headquarters, the retailer's bank, the switching organization such as Interlink which serves as an intermediary to route transactions, and the customer's card-issuing bank [Perry, 88]. Standards mandate all aspects of the system from message formats to physical thickness, size and embossing of the cards. The American Bankers Association (ABA) publishes interpretations of the standards for POS debit systems, along with the responsibilities in a POS system of card-issuing banks, manufacturers of terminals, retailers, retailers' banks, and switching organizations. Similarly for the telephone network, the entities that collaborate to set up a call such as the Local Exchange Carriers (LECs) and the Inter-Exchange Carrier are well defined. All interactions between various control domains and pieces of equipment have been specified in documents such as the LATA Switching Systems Generic Requirements (LSSGR) [LATA, 96]. In addition to detailed requirements, there are stringent certification procedures for equipment suppliers who build to these interfaces.

Both of these federated systems are highly reliable and provide a high degree of customer satisfaction with respect to support. They share a set of characteristics that make this possible, or at least easier to provide, than the Internet-based services that are now becoming available.

Each of these systems was created for the purpose of providing a *single service*<sup>1</sup>.

- All the system components and their interfaces were designed and implemented with a priori knowledge of the single service they enable.
- A common understanding of semantics exists in all interactions between domains.
- Standards prevail at all levels in the system, including the application level.

*Regulatory policy* guides the development and operation of each of these types of systems.

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<sup>1</sup>At least as originally designed. The phone network has grown over the years to offer many more services than a basic phone call, but the new services are derived from or provide enhancements to the original service.

- The legal responsibilities are clearly defined for all participants. Bodies such as the ABA, specify these responsibilities for the ATM/POS network. A host of policy-making bodies (federal and state regulators, legislatures, and courts) make decisions that collectively form a set of publicly-known policies for the phone companies.
- A very high level of reliability, and by implication testing, is imposed on these systems.
- There are strict certification procedures for the suppliers of system components. This limits the total number of vendors in the market place.

These systems were developed during a time of *minimal competition* for the provision of services.

- They had the luxury of a fairly long maturation process that lead to a large and stable system core.
- The cost of poor reliability was deemed to be sufficiently high to make high reliability a design goal of the system.

In contrast, the kinds of federated systems that are being deployed today to support services such as Web-based interactive shopping, inter-business electronic commerce, and digital on-line photo-finishing, exhibit characteristics that differ radically from those listed above.

These systems are *multi-service systems*, where the exact mix of services being provided changes with time.

- Typically Internet-based services reuse an existing general purpose infrastructure for new applications.
- Although standards exist at the lower levels, such as the Internet Engineering Task Force (IETF) and Worldwide Web Consortium (W3C) standards for transport level protocols and Web interaction protocols, there are no application level standards, nor commonly accepted application semantics.
- The configurations of participants change and grow very rapidly as new business opportunities are explored for offering new services. For example, participants offering services such as Web hosting, or search engines are relatively recent phenomena.

The use of Internet is *completely unregulated*.

- There are no legal precedents for service contracts among participants. It is not even clear who can serve as an appropriate regulatory body to oversee compliance with service contracts.
- No testing and reliability requirements are being enforced so far on service/component providers.
- The myriad choices for equipment and vendors, with general purpose, off-the-shelf equipment being configured into new and complex systems, impede certification procedures.

The pace of evolution of Internet-based services is frenetic and marked by *intense competition*.

- The opportunistic nature of the application domain results in transient services and service providers.
- The rapid pace often results in very short product life-cycles and low levels of testing due to time-to-market pressures.
- Reliability is not yet considered a primary design goal.

We believe that the remarkable dynamism of the Internet era precludes the use (at least in the short term) of careful specification and engineering, and standards based construction and operation of service delivery systems that characterized federated systems in the past. Fundamentally, Internet services lack a coherent, top-to-bottom, end-to-end system architecture to serve as a blueprint for evolution. On the other hand, these new services, which started out as novelties, are rapidly becoming mission critical. Therefore, the businesses trying to sell these services to consumers must provide high levels of predictability and ease-of-use, to prevent customer frustration and rejection. We must concentrate research and development efforts in improving the operational characteristics of this new class of federated systems, and in providing solutions for federated service management.

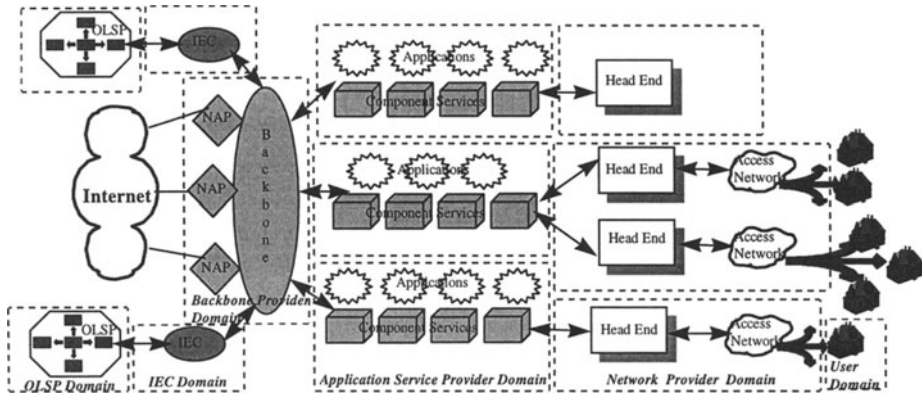
### 3. BROADBAND INTERACTIVE DATA SERVICES (BIDS)

The imminent deployment of BIDS and BIDS-like systems has motivated our research into federated systems. The BIDS systems are emerging due to two phenomena: an ongoing effort to connect homes via broadband networks, and services motivated by the availability of high bandwidth, such as video-on-demand, videophones, home shopping, and lately high speed Internet access and World Wide Web access. These services are federated since the underlying system is composed of multiple independently managed systems that cooperate amongst themselves to furnish a service. Since these services are targeted towards non-technical customers, effective and efficient operational support is critical to their success.

#### 3.1 BIDS Architecture

The general architecture of a BIDS system is shown in Figure 1. Independent domains are drawn as boxes with dotted lines. A subscriber interacts with the system via an access network. This can be an HFC cable TV network, an ADSL or ISDN network provided by the local telephone company, or a Satellite or Wireless network. The access requires hardware such as PCs and modems and appropriate protocols to talk to the headend (the terminating point for the access network). The user is connected via a local access network to a server complex (shown as the Application Service Provider Domain in Figure 1). The server complex has the necessary infrastructure for managing access to the access network, which includes managing subscription, billing, and security for the subscribers. In addition, the server complex can also provide content to the subscribers.

(such as a community Web server or bulletin board), and access to the Internet, other networks (online service providers (OLSP)), and services provided by those networks.



**Figure 1** The Architecture of BIDS.

A customer accesses the system via applications such as a Web browser or an email application. Successful functioning of these applications is dependent on multiple system components. For example, to look at a Web page on a Web server on the Internet, a user goes through the following steps. The user's browser application (which must be installed prior to use) connects to the login server via a modem, an access network, and the server complex high speed network, to obtain the right credentials for access. Subsequently, the browser accesses the Internet by going through the Internet gateway and the firewall server. Problems with any of these components can cause the browser to fail to access the requested page.

From the architecture of BIDS it can be seen that BIDS is a federated system that spans the Internet and the online service providers. It is multi-service, unregulated, and the services are subject to intense competition since anyone can furnish a service and try to compete with the existing providers of a similar service.

One such system, called HP-BIDS, has been developed by Hewlett-Packard and deployed in a trial. It is a representative example of federated systems that are likely to emerge in the future to provide high bandwidth data services to homes. A recent trial deployment of the HP-BIDS system has given us the opportunity to study the problem of customer support for a federated service, namely broadband access to the Internet. The trial has been going on for approximately 18 months at this point, and the experience gained from it has yielded several useful insights into the issues of diagnosing customer reported problems and dealing with multiple control domains in the process.

## 4. MANAGEMENT OF BIDS

Managing services in an Internet-based federated system such as BIDS is a challenge. In what follows we limit ourselves to the problems faced in diagnosing faults and doing customer support in BIDS and BIDS-like federated systems. This choice is deliberate since the success of the BIDS infrastructure will depend on providing satisfactory customer service to the end-users who are not necessarily technologically savvy. It is also an issue that has been largely ignored by the Internet community with a few exceptions [Borenstein, 96].

### 4.1 Difficulty of Diagnosis

Diagnosing services provided by a BIDS-like system is difficult because the underlying system has a complex configuration with respect to the mix of components, there is no prior operational experience, and little understanding of failure modes. Due to complex interaction between different parts of the system, the failure modes that are observed are very diverse, unexpected, not intuitive, and show no single dominating factor responsible for malfunctions.<sup>2</sup>

Since the mix of components is varying and not under central control, interactions between them will continue to be unpredictable. The practical implication of such interactions is that the symptoms of a problem can appear far away from the problem itself, both in space and time, and may have no apparent correlation with the problem. On the other hand, the complaints are stimulated by the failure of services being used by a customer. Diagnosing these services requires information about all the components that a service relies upon, which may not be available if the components are in a domain that does not export this information outside the domain. Yemini et al., [Yemini, 96] have discussed similar phenomena in the context of large scale heterogeneous networks, focusing on the problem of alarm correlation.

We give two examples that illustrate the spectrum of problems that were encountered. One of the problems that customer support had to diagnose was a call from a customer whose FTP software (a utility for transferring files across machines) stopped working after he had installed a new version of the FTP on his PC. The problem was traced to a temporary network failure, but not before customer support had checked the PC configuration, the cable modem, the new version of the FTP that was installed, the state of the subscriber account, and the availability of the servers to which the user wished to connect. Sometimes this had to be done on machines in different administrative domains, which required phone calls to the managers of those domains to get the right information.

A second problem that occurred quite often was a deterioration in performance of applications that used TCP on the HFC access network between a particular PC and the

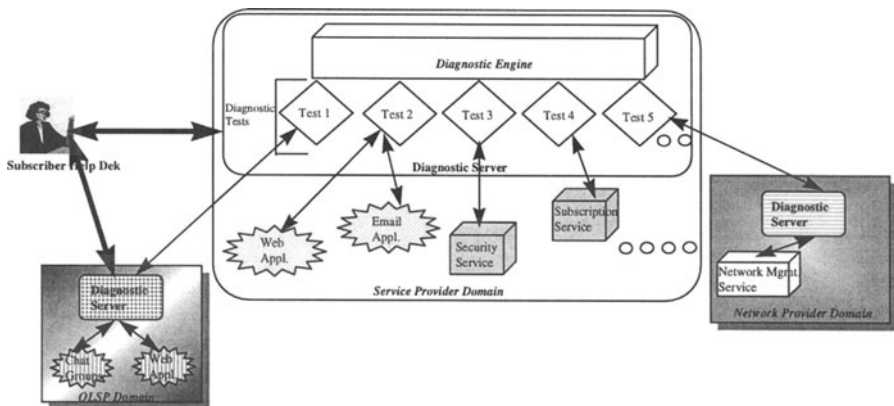
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<sup>2</sup> The faults observed in the initial deployment of HP-BIDS over a period of 3 months ranged from network problems, application problems such as email, user errors, problems with online service providers, PC configuration problems, and several others outside those categories.

servers in the server complex. It was traced to noise ingress from another user's home that resulted in packet loss which was perceived as a result of congestion by TCP. This caused TCP to slow down resulting in decreased throughput. The lower throughput propagated to the application level and the applications started timing out. This was seen as a disruption of service by the user.

#### 4.2 Diagnosis in the HP-BIDS Trial

In the deployment of HP-BIDS trial, there is one point of contact for customer support for all the services that are accessed by a customer via the access network. This is desirable from the customers point of view, since a customer does not want to be confronted with the scenario where each service provider passes the responsibility of problems to other service providers in the system, whom the customer must call in turn. From the point of view of support it is also more effective for diagnosis to have an organization that has an overall view of the system as opposed to a view of just one control domain. This provides an end-to-end view of the federated service. A customer calls this support organization when an application that accesses the network in any way fails to perform according to customer's expectations. The customer support contact tries to identify and diagnose the problem by asking the customer questions, testing different pieces of the whole infrastructure, including the PC configuration and customer access rights. Testing can be done directly by customer support if they have the necessary access, or on behalf of customer support by the administrator of the domain within whose purview lies the component.



**Figure 2** Details of the Diagnostic System.

Since the diagnosis procedures employed to deal with such problems are manual, error prone (such as asking the user to read the parameters from the PC configuration file), and time consuming (and hence difficult to scale to a large customer base), we developed a diagnostic system that helped automate some of the diagnosis and trouble shooting procedures in HP-BIDS. This is a good short term solution for small to medium size systems and consists in automating the invocation of diagnostic tests within and outside



the local domains. The experience gathered with the HP-BIDS diagnostic system is used to derive requirements for a more general service-contract based architecture that facilitates diagnosis.

The goal of our diagnostic system is to isolate the source of a problem rapidly and efficiently without requiring administrative rights to all the components. The diagnostic system does so by remote testing of different components of HP-BIDS using agreed upon interfaces exported by each component.<sup>3</sup> The meanings of the test results are agreed upon beforehand. The choice of the tests and the order in which they are to be executed is determined by the study of the history of problem call records.

The customer support engineers use their desktop computers to interact with a remote diagnostic server (Figure 2). An engineer orders a set of diagnostic tests to be run and the diagnosis server invokes management interfaces in each of the components relevant to the requested test. The results of each test are returned back to the support engineer.

The diagnostic server has two parts, a diagnostic engine that receives requests from the support engineer and dispatches the necessary tests, and the system specific tests themselves. The diagnostic engine understands the relationships between the tests and their input and output data, and can order the tests to be run such that the output of one test can be used as input for a later test.

It should be noted however, that a customer support engineer must understand the system well enough to know which tests are relevant to a customer's problem. In other words, a human troubleshooter remains a critical component of the diagnosis process. Furthermore, the diagnosis server does not address the problem of automated diagnosis across domain boundaries. Nonetheless, even such a simple tool is an improvement over manual procedures and will cut down enormously the average time required for customer support.

## 5. A GENERAL ARCHITECTURE FOR DIAGNOSIS AND CUSTOMER SUPPORT

### 5.1 Facilitating Diagnosis

If BIDS-like systems become commonplace, more and more federated services will be deployed over domains (such as the Internet) over which the service providers have no control. Organizations that provide support for these federated services will find themselves charged with diagnosing problems with these domains as well, in addition to diagnosing the services they provide directly. This dilemma arises from the desirability of providing one point of contact for customer support, irrespective of the underlying component services, and the inability to consolidate control of those components into one domain.

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<sup>3</sup> These interfaces can also export the ability to monitor or control the domain.

We are developing an architecture that will reduce the complexity of the diagnosis process. In what follows, we give a very high level overview of this architecture and our rationale for the design choices. Even though this work is preliminary and the details are still being worked out, it offers useful guidelines for design of federated services to facilitate diagnosis and customer support, where none exist so far. We continue to validate and refine this architecture against our experience of HP-BIDS and similar systems.

Any such architecture must take into account the unique nature of the new federated systems introduced in Section 2. These factors motivate the following design decisions.

1. Focus on diagnosing individual services as opposed to diagnosing the entire system. This implies separating the diagnosis requirements of a service from those of the entire system.
2. Separate out the requirements of diagnosis and customer support, which are similar for various services, from the details of the functionality being offered by the services, which can vary a lot.
3. Specify the expectations of a service in the form of contracts. This delineates the exact responsibility of the service towards its users and is specified per service. These contracts allow us to deal across administrative boundaries.
4. Provide an infrastructure for verifying compliance with these contracts and a trusted third party that can arbitrate in case of conflicts.
5. Furthermore, make the diagnosis technique recursive so that the components that are used to construct a service can use the same techniques internally to localize diagnosis.

## 5.2 Representing Services in BIDS

The principal ideas of our architecture are brought out by the following example. A service in BIDS is represented by an abstract model, Figure 3, which is elaborated below. At one level there is a service such as the Web Service (referred to as a top-level service) that is provided to a user. A top-level service is the entry point for the user into the system and user interacts with the system by the means of this service. This service itself is put together by active collaboration and participation of other services (referred to as component services), which offer more primitive services. In case of the Web service, these are the local access network, the high speed network in the server complex, the session manager, the Web server, and perhaps even the PC operating system. The user is not exposed to these component services and does not care what these services are and how they affect the top-level service. Furthermore, each of the component services can itself be recursively composed of other more basic component services and a federator for those services. Thus for example, the Web server can be composed of a jukebox, a server machine, and a high speed bus that connects the two together.

Providing effective customer support requires coordination across all component services. This task is accomplished by the federator (a generalization of the HP-BIDS diagnostic server). The role of a federator can be assumed either by one of the service providers, by the manager of any of those systems, or a third party. The federator is only required to know the dependencies of a top-level service on its component services (the next level down) and to have access to the contract verification procedures, and possibly contracts themselves. These dependencies are expressed by an AND/OR dependency graph [Luger, 93]. In Figure 3, solid edges represent the dependency graph and the broken arrows represent access by a federator via the contract verification interfaces.

The rest of this discussion shows informally how the model impacts the process of provisioning a service, deploying it, and providing customer support for it.

### 5.3 Service Provisioning

A service provider or the system integrator must locate (or construct) the suitable components, understand their functionality, compose them and configure them to construct a new top-level service, and deploy the service making it available to users. This task is arbitrarily complex if the components are numerous, varied, and not originally conceived for interoperability with each other. The integrator must also provide the missing functionality where needed. Thus in Figure 3, a Web service is provisioned by integrating multiple networks, servers, session managers, firewalls, and gateways.<sup>4</sup>

Each component explicitly specifies in the form of contracts what is being offered by that component (type and quality of service), what requirements must be met to access that service, the mode of billing, and some tools to verify and possibly enforce compliance with the contracts. These contracts are not a complete description of the service but an abbreviated model that captures the characteristics that are useful from the point of view of diagnosis. The contracts are represented as auxiliary interfaces offered by each component service to the federator. In time, the core of these contracts can become standardized for certain types of services, with a customizable component for special requirements.

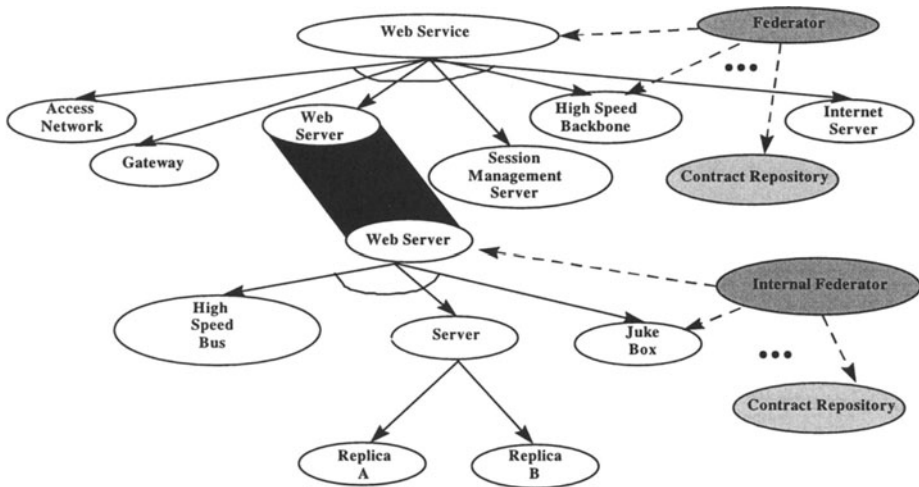
Thus for example, if a server such as a Web server is managed independently, there is a service contract between it and other components that use it, that specifies the availability and the reliability of the server, and the average response times. It also furnishes information (such as abbreviated system logs) to verify compliance with its

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<sup>4</sup> Some aspects of provisioning can be automated. The problems of locating the right services and understanding what they offer has been looked at in several trading and brokerage models in the context of object management [ODP, 10746-3] and service architectures for multimedia [Nahrstedt, 95]. Cohrs and Miller [Cohrs, 89] have looked at the problem of specifying and verifying the configuration of components in a federated system. These provisioning issues are beyond the scope of this paper but are mentioned for sake of completeness.

service contract. The details of our contract based architecture will be described elsewhere and are outside the scope of this paper. A similar notion of contracts has been developed under ANSA [Hoffner, 93], though not from the point of view of diagnosis and customer support.

The service provider must also construct a structural model of the top-level service that gives the dependencies of the top-level service on its component services. This dependency graph (shown in Figure 3 by solid arrows) is an AND/OR graph. From this graph it is clear that the Web service depends on the access network, the Web server, etc., for it to function correctly. Same style of reasoning can be applied recursively to each of these components.



**Figure 3** Dependency Graph for Web Service.

## 5.4 Customer Support and the Federator

The underlying assumption of the model is that problems arise if a component service does not or cannot fulfill its contract or due to circumstances that are outside the purview of the component services. Thus when a federator receives a customer report of a problem, it tries to identify the service with which the customer is experiencing problems. Then it tries to determine if the customer is meeting the requirements of access (has the right security and access profile, has paid the bills etc.). If the customer meets the required constraints, the federator systematically verifies that each component service is complying with their contracts. This requires executing the contract compliance verification procedure provided by the service that hides the internal details of the service. If a component is found to be in violation of the contract, the federator reports the details of the failed compliance test and the particulars of the problem to the entity responsible for the faulty component. If the federator has the necessary rights and understands how that problem can be fixed, it can fix it itself.

Otherwise, it delegates repair and any further diagnosis and tracks its progress through a trouble-ticket like system. The contract verification process is driven by the knowledge of how the service is composed and statistics on distribution of faults, the historical experience with the component services, or the reliability data on component services.

The faulty service component (more precisely its internal federator) can repeat the same process to localize the fault to its component services. For example, a top-level federator may notice that the network is dropping too many packets. If that network is in a different administrative domain, it notifies the entity responsible for managing the network of the problem. This entity subsequently tries to localize the source of the problem (whether it is the hardware, protocols, or something else). The top-level federator monitors the progress of the problem/repair and informs the user when the problem is fixed.

## 6. SUMMARY

The emerging Internet-based federated systems span multiple control domains, lack any existing service level standards or system architecture, and offer a dynamic mix of services. Diagnosing faults and providing support to the customers of federated services is critical to their success but extremely difficult to accomplish, since only a small part of the environment can be observed and controlled by any given authority. We have characterized this problem, using our experience with the deployment of HP-BIDS. The HP-BIDS experience established the importance of a single point of contact for providing customer support to users and for doing diagnosis. It also revealed the desirability of automated diagnostic procedures that can be invoked across control boundaries.

We then described a customer support tool that was developed to automate some aspects of diagnosis in BIDS, and used the experience with this tool to derive requirements for a general service contract based architecture that can help ease the problem of diagnosis and management of federated services. We introduced the notion of a federator in this architecture and showed how the federator can diagnose the federated services by checking each component service for compliance with their contracts. This technique can be used recursively within each control domain to achieve the level of detail required in diagnosis.

Work on the service-contract based architecture is ongoing. Open questions include different levels of transparency of service contracts, complexity of describing dependencies and fault models for large systems, and guaranteeing consistency of contracts. Other aspects of the HP-BIDS diagnostic server are also being generalized, including testing support, alarm correlation for service management, and automatic generation of fault models for federated services based on knowledge capture.

The original contributions of this paper consists in formalizing the distinction between the new federated systems and the pre-existing systems, documenting the experience of

managing BIDS-like systems from the point of view of diagnosis and customer support, and deriving a set of architectural requirements for federated service management based on this practical experience.

## 7. ACKNOWLEDGEMENTS

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