

# Missing values estimation and consensus building for incomplete hesitant fuzzy preference relations with multiplicative consistency

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#### Abstract

This paper proposes a decision support process for incomplete hesitant fuzzy preference relations (HF-PRs). First, we present a revised definition of HFPRs, in which the values are not ordered for the hesitant fuzzy element. Second, we propose a method to normalize the HFPRs and estimate the missing elements in incomplete HFPRs based on multiplicative consistency. Based on this, a consensus model with incomplete HFPR is developed. A feedback mechanism is proposed to obtain a best choice with desired consensus level. Multiplicative consistency induced ordered weighted averaging (MC-IOWA) operator is used to aggregate the individual HFPRs into a collective one. A score HFPR is proposed for collective HFPR, and then the hesitant quantifier-guided non-dominance degrees (HQGNDD) of alternatives by using an OWA operator are obtained to rank the alternatives. Finally, a case study for evaluate the qualification of supply chain enterprises is provided to illustrate its application.

*Keywords:* Hesitant fuzzy preference relation; Incomplete hesitant fuzzy preference relation; Multiplicative consistency; Group decision making; Consensus.

# 1. Introduction

As a new extension of fuzzy sets, Torra<sup>1</sup> proposed the concept of the hesitant fuzzy set (HFS), which permits the membership degree of a given element to be described as several possible values between 0 and 1 and that is called hesitant fuzzy element (HFE). Due to the advantages of handing imprecision by two or more sources of vagueness appear simultaneously<sup>2</sup>, HFSs have attracted great attention by researchers and have been widely applied in decision making <sup>3,4,5,6</sup>. Rodríguez et al.<sup>7</sup> extended the HFSs to linguistic environment, and introduced hesitant fuzzy linguistic term set (HFLTS). Rodríguez et al.<sup>8</sup> provided an overview of the fuzzy linguistic approached for modelling complex linguistic preferences and gave some proposals for future research. Dong et al.<sup>9</sup> proposed a novel computing with words (CW) methodology where the HFLTS can be constructed based on unbalanced linguistic term sets (ULTSs) using a numerical scale. Motivated by the concept of HFS, and using Saaty<sup>10</sup>'s 1/9-9 scale to

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denote the preference degrees, Xia and Xu<sup>11</sup> introduced hesitant multiplicative set (HMS).

As a basic tool to collect and present preferences, the preference relations have been widely used. For example, multiplicative preference relation <sup>10,12</sup>, interval fuzzy preference relation<sup>13</sup>, linguistic preference relation <sup>14</sup>, intuitionistic fuzzy preference relation <sup>15</sup>, etc. Xia and Xu<sup>11</sup> first proposed the concept of hesitant fuzzy preference relation (HFPR), which provided a precise description of the decision makers' (DMs') hesitation in providing their preferences. Till now, numerous types of preference relations have been proposed: complete/ incomplete HFPRs <sup>16,17,18,19,20</sup>, hesitant fuzzy linguistic preference relation<sup>21</sup>, and hesitant multiplicative preference relation.

Thereafter, multi-attribute decision making problems were studied. Zhu et al.<sup>2</sup> explored the ranking methods with HFPRs in the group decision making (GDM) environments. Liao et al.<sup>22</sup> investigated the multiplicative consistency of HFPRs and its application in GDM. There are so many researches have been developed for the complete hesitant preference relations. However, in many real decision making problems, due to time pressure, lack of knowledge, and DM's limited expertise related with the problem domain, the DMs may offer a preference relation with incomplete information <sup>23,24,25</sup>, i.e., some of the pairwise comparison information is missing. Xu et al.<sup>17</sup> called the HFPR with some entries are unknown incomplete HFPR, and developed two goal programming models to derive the priority weights from an incomplete HFPR based on multiplicative and additive consistency respectively. Zhang<sup>16</sup> established two goal programming for deriving the priority weights from incomplete HFPR based on  $\alpha$ -normalization and  $\beta$ -normalization respectively. Zhang et al.<sup>18</sup> proposed an algorithm to estimate the missing values and solve the multi-criteria GDM problem with incomplete HFPRs. As far as we know, there are only above three papers which concentrate on the incomplete HFPR. Therefore, it is important to pay attention to this issue. The first objective of the paper is to estimate the missing values for incomplete HFPRs.

Furthermore, there are some limitations for the

existing definition of the HFPRs. First, the values in the HFEs are generally arranged in ascending or descending order, which may distort DMs' original information. Second, since the numbers of values in different pairwise comparisons are generally not identical, in order to operate correctly, a normalization process, such as  $\beta$ -normalization, is carried out, in which some additional values are added into the original set. However, the added values are randomly, and the normalization processes are artificially, which are commented by Rodríguez et al.<sup>26</sup>. Therefore, the second objective of the paper is to redefine the concept of HFPRs and propose another normalization method. In the final GDM, it generally requires that all the DMs reach a predefine consensus threshold to ensure the final decision is satisfied. Many consensus models have been constructed to explore the consensus level with different preference relations <sup>27,28,29,30,31</sup>. Dong et al.<sup>32</sup> developed an optimization-based consensus model in the hesitant linguistic GDM, which minimizes the number of adjusted simple terms in the consensus building. However, there is no consensus research for the incomplete HFPRs. This motived us to propose a consensus model to deal with incomplete HFPRs. This is the third objective of the paper.

In this paper, we propose a new principle based on multiplicative consistency to normalize the HF-PRs. When the DMs provide the preference relations with missing values, one way is to estimate the unknown values. Thus, we provide a way to estimate the missing values in incomplete HFPRs which is based on multiplicative consistency. Thereafter, we develop a GDM process for incomplete HFPRs, which is related with consistency degree and consensus level. Feedback mechanisms is proposed to give personalized advice to DMs, whose consensus level is below the threshold value. Moreover, a multiplicative consistency induced ordered weighted averaging (MC-IOWA) operator is introduced to aggregate all the DMs' HFPRs into a collective HFPR. A score HFPR is proposed for collective HFPR, and then the hesitant quantifier-guided non-dominance degrees (HQGNDD) of alternatives by using an OWA operator are obtained to rank the alternatives.



This paper is organized as follows. In Section 2, we briefly review some basic concepts and propose a new definition about HFPRs and normalized HF-PRs (NHFPRs). In Section 3, we estimate the missing values in the incomplete HFPRs based on multiplicative consistency, and give an algorism to add elements in the process of normalization. Sections 4 and 5, the concept of consistency index and proximity index are defined. Both of them play a crucial role in the measurement of degree of consensus level. A feedback mechanism is proposed to support experts in changing their opinions to achieve a consensus solution with a high degree of consistency. Section 6, a case study is developed to show how the developed consensus model with incomplete HFPR works for practical problems. Finally, we summarize this paper in Section 7.

# 2. Preliminaries

In this section, some concepts and results of HFPRs are introduced, which will be used throughout the paper.

#### 2.1. Fuzzy preference relations (FPRs)

For simplicity, we denote  $N = \{1, 2, ..., n\}$ . Let  $X = \{x_1, x_2, ..., x_n\}$  (n > 2) be a set of alternatives, where  $x_i$  represents the ith alternative. A FPR  $R = (r_{ij})_{n \times n}$  is described as follows<sup>33</sup>. The preference information on *X* is described by a FPR  $R \subset X \times X$ ,  $R = (r_{ij})_{n \times n}$  with membership function  $\mu_R : X \times X \rightarrow [0, 1]$ , where  $\mu_R(x_i, x_j) = r_{ij}$ ,  $\forall i, j \in N$ .  $r_{ij}$  represents the preference degree of alternative  $x_i$  over  $x_j$  provided by a DM:

- $r_{ij} = 0.5$  indicates the DM's indifference between  $x_i$  and  $x_j$  ( $x_i \sim x_j$ );
- $0 \le r_{ij} < 0.5$  means that  $x_j$  is preferred to  $x_i$   $(x_j \succ x_i)$ , and the smaller  $r_{ij}$  the stronger the preference of alternative  $x_j$  over  $x_i$ ;
- $0.5 < r_{ij} \le 1$  implies that  $x_i$  is preferred to  $x_j$   $(x_i \succ x_j)$ , and the greater  $r_{ij}$  the stronger the preference of alternative  $x_i$  over  $x_j$ .

**Definition 1<sup>34</sup>.** Let  $X = \{x_1, x_2, ..., x_n\}$  be a set of alternatives, then  $R = (r_{ij})_{n \times n}$  is called a FPR on

 $X \times X$  with the following conditions:

$$r_{ij} \ge 0, r_{ij} + r_{ji} = 1, i, j = 1, 2, ..., n.$$
 (1)

**Definition 2**<sup>33</sup>. Let  $R = (r_{ij})_{n \times n}$  be a FPR, then it is called a multiplicative consistent FPR if and only if

$$r_{ij}r_{jk}r_{ki} = r_{ik}r_{kj}r_{ji}, i, j, k = 1, 2, ..., n$$
(2)

**Remark 1**. In some case, additive transitivity property is in conflict with the [0,1] scale used for providing the preference values. Moreover, Chiclana et al.<sup>35</sup> have verified that multiplicative transitivity property is the most appropriate property to model and measure consistency of reciprocal preference relations. In this paper, multiplicative consistency is used.

# 2.2. Hesitant fuzzy set

Torra <sup>1</sup> initially proposed the concept of HFSs to deal with the situations in which several values are possible for the definition of the membership of an element.

**Definition 3**<sup>1</sup>. Let  $X = \{x_1, x_2, ..., x_n\}$  be a fixed set, a HFS on X is in terms of a function that when applied to x returns a subset of [0,1], which can be represented by the following:

$$E = \{ \langle x, h_E(x) \rangle | x \in X \}.$$
(3)

where  $h_E(x)$  is a set of some values in [0,1], denoting the possible membership degree of the element  $x \in X$ . For convenience, Xia and Xu<sup>3</sup> called  $h = h_E(x)$  a hesitant fuzzy element (HFE) and *H* the set of all the HFEs.

Given three HFEs h,  $h_1$ ,  $h_2$ , Torra<sup>1</sup> defined some operations:

(1)  $h^{c} = \bigcup_{\gamma \in h} \{1 - \gamma\};$ (2)  $h_{1} \cup h_{2} = \bigcup_{\gamma_{1} \in h_{1}, \gamma_{2} \in h_{2}} \{\gamma_{1} \lor \gamma_{2}\};$ (3)  $h_{1} \cap h_{2} = \bigcup_{\gamma_{1} \in h_{1}, \gamma_{2} \in h_{2}} \{\gamma_{1} \land \gamma_{2}\};$ (4)  $h^{+} = \max\{r | r \in h\};$ (5)  $h^{-} = \min\{r | r \in h\}.$ 



Let #*h* denote the number of elements in the HFE *h*. In most cases, the numbers of possible values in different HFEs are generally different. In order to operate correctly when comparing them, one of the method is to make sure that they have the same number of elements <sup>36</sup>. To solve this issue, Zhu and Xu <sup>37</sup> gave two opposite normalization principles: 1)  $\alpha$ -normalization, remove some elements from *h*, which has more number of elements. 2)  $\beta$ -normalization, add some elements to *h*, which has fewer elements.

For the  $\beta$ -normalization, Zhu et al.<sup>2</sup> introduced the following method to add some elements to a HFE.

**Definition 4**<sup>2</sup>. Assume a HFE,  $h = \{h^{\sigma(s)} | s = 1, 2, ..., \#h\}$ , let  $h^+$  and  $h^-$  be the maximum and minimum elements in *h* respectively. And  $\xi(0 \le \xi \le 1)$  be an optimized parameter, then we call  $h = \xi h^+ + (1 - \xi)h^-$  an added element.

 $\xi$  is used to reflect the DMs' risk preference. Especially, Xu and Xia<sup>36</sup> introduced that  $\xi = 0$  indicates the pessimists expect unfavorable outcomes;  $\xi = 1$  indicates the optimized desirable outcomes.

**Definition 5**<sup>3</sup>. For a HFE h,  $s(h) = 1/\#h\sum_{r \in h} r$  be the score function of h, where #h is the number of elements in h. For two HFEs,  $h_1$  and  $h_2$ , if  $s(h_1) > s(h_2)$ , then  $h_1 > h_2$ . If  $s(h_1) = s(h_2)$ , then  $h_1 = h_2$ .

# 2.3. Hesitant fuzzy preference relations (HFPRs)

Based on the concepts of HFS and FPRs, Zhu and Xu <sup>38</sup> proposed the concept of HFPR as follows:

**Definition 6** <sup>38</sup>. Let  $X = \{x_1, x_2, ..., x_n\}$  be a fixed set, a HFPR *H* on *X* is denoted by a matrix  $H = (h_{ij})_{n \times n} \subset X \times X$ , where  $h_{ij} = \{h_{ij}^{\sigma(s)} | s = 1, 2, ..., \# h_{ij}\}$  is a HFE, indicating hesitant degrees to which  $x_i$  is preferred to  $x_j$ . For all  $i, j \in N$ ,  $h_{ij}$  (i < j) should satisfy the following conditions:

$$\begin{cases} h_{ij}^{\sigma(s)} + h_{ji}^{\sigma(s)} = 1, \\ h_{ii} = \{0.5\}, \\ \#h_{ij} = \#h_{ji}, \\ h_{ij}^{\sigma(s)} < h_{ij}^{\sigma(s+1)}, h_{ji}^{\sigma(s+1)} < h_{ji}^{\sigma(s)}. \end{cases}$$
(4)

Where  $h_{ij}^{\sigma(s)}$  and  $h_{ji}^{\sigma(s)}$  are the *s*th element in  $h_{ij}$  and  $h_{ji}$ , respectively,  $\#h_{ij}$  is the number of the elements in  $h_{ij}$ .

**Definition 7**<sup>2</sup>. Let  $H = (h_{ij})_{n \times n}$  be a HFPR and an optimized parameter  $\xi (0 \le \xi \le 1)$ , where  $\xi$  is used to add some elements to  $h_{ij}$  (i < j), and  $1 - \xi$  is used to add some elements to  $h_{ji}$  (i < j), then we obtain a HFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$ . And for all i, j = 1, 2, ..., n, this preference relation should satisfy the following conditions:

$$\begin{cases} \#\bar{h}_{ij} = \max\{\#h_{ij} | i, j = 1, 2, ..., n, i \neq j\}, \\ \bar{h}_{ij}^{\sigma(s)} + \bar{h}_{ji}^{\sigma(s)} = 1, \\ \bar{h}_{ii} = \{0.5\}, \\ \bar{h}_{ij}^{\sigma(s)} \leqslant \bar{h}_{ij}^{\sigma(s+1)}, \bar{h}_{ji}^{\sigma(s+1)} \leqslant \bar{h}_{ji}^{\sigma(s)}. \end{cases}$$
(5)

Where  $\overline{h}_{ij}^{\sigma(s)}$  and  $\overline{h}_{ji}^{\sigma(s)}$  are the *s*th element in  $\overline{h}_{ij}$  and  $\overline{h}_{ji}$ , respectively. Then we call  $\overline{H} = (\overline{h}_{ij})_{n \times n}$  a normalized hesitant fuzzy preference relation (NHFPR) with the optimized parameter  $\xi$ ,  $\overline{h}_{ij}$  is a normalized hesitant fuzzy element (NHFE).

**Definition 8**<sup>2</sup>. Assume a HFPR  $H = (h_{ij})_{n \times n}$  and its NHFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$  with  $\xi$ , then *H* is multiplicative consistent if and only if:

$$\overline{h}_{ij}^{\sigma(s)} \overline{h}_{jk}^{\sigma(s)} \overline{h}_{ki}^{\sigma(s)} = \overline{h}_{ik}^{\sigma(s)} \overline{h}_{kj}^{\sigma(s)} \overline{h}_{ji}^{\sigma(s)},$$
  
 $i, j, k = 1, 2, 3, ..., n, i \neq j \neq k.$ 
(6)

**Theorem 1.** <sup>16</sup> Given a HFPR  $H = (h_{ij})_{n \times n}$ , and its NHFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$  with  $\xi$ , the following statements are equivalent (for all i, j, k = 1, 2, ..., n $s = 1, 2, ..., \#\overline{h}_{ij}$ ):

#### (*i*) *H* is multiplicative consistent;

(ii)

$$\overline{h}_{ij}^{\sigma(s)} = \frac{\overline{h}_{ik}^{\sigma(s)} \overline{h}_{kj}^{\sigma(s)}}{\overline{h}_{ik}^{\sigma(s)} \overline{h}_{kj}^{\sigma(s)} + (1 - \overline{h}_{ik}^{\sigma(s)})(1 - \overline{h}_{kj}^{\sigma(s)})};$$
(7)



(iii)

$$\overline{h}_{ij}^{\sigma(s)} = \frac{\sqrt[n]{\prod\limits_{k=1}^{n} \overline{h}_{ik}^{\sigma(s)} \overline{h}_{kj}^{\sigma(s)}}}{\sqrt[n]{\prod\limits_{k=1}^{n} \overline{h}_{ik}^{\sigma(s)} \overline{h}_{kj}^{\sigma(s)} + \sqrt[n]{\prod\limits_{k=1}^{n} (1 - \overline{h}_{ik}^{\sigma(s)})(1 - \overline{h}_{kj}^{\sigma(s)})}}}$$
(8)

**Theorem 2.**<sup>2</sup> Assume a HFPR  $H = (h_{ij})_{n \times n}$  and its NHFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$  with  $\xi$ , for i, j = 1, 2, ..., n,  $i \neq j \neq k, s = 1, 2, ..., \# h_{ij}$ , let

$$mh_{ij}^{\sigma(s)} = \frac{\sqrt[n]{\prod\limits_{k=1}^{n} \overline{h}_{ik}^{\sigma(s)} \overline{h}_{kj}^{\sigma(s)}}}{\sqrt[n]{\prod\limits_{k=1}^{n} \overline{h}_{ik}^{\sigma(s)} \overline{h}_{kj}^{\sigma(s)}} + \sqrt[n]{\prod\limits_{k=1}^{n} \left(1 - \overline{h}_{ik}^{\sigma(s)}\right) \left(1 - \overline{h}_{kj}^{\sigma(s)}\right)}}$$
(9)

Then,  $mH = (mh_{ij})_{n \times n}$  is called multiplicative consistent HFPR with  $\xi$ .

**Remark 2.** Generally, for the HFPR  $H = (h_{ij})_{n \times n}$ , each preference degree in  $h_{ij}$  is a possible value, H can be directly separated into all possible FPRs. Thus, the judgement of a HFPR's consistency is based on the consistency of the corresponding FPRs. In currently researches, it consists of three stages: (1) Normalizing a HFPR H; (2) Dividing a HFPR into several corresponding FPRs in accordance with the number of elements in HFE; (3) Checking the consistency of these corresponding FPRs by Eq. (2). If all of them are consistent, the HFPR is consistent; otherwise, it is inconsistent.

However, there are some problems for the current definitions of HFPRs, as the values in each HFE should be rearranged in ascending or descending order according to Definition 6. This operation may lead to inconsistent. In the following, we will give two examples to show the problems of the Definition 6.

**Example 1**<sup>16</sup>. Let *H* be a HFPR, which is shown as follows:  $\begin{bmatrix} 0 & 4 & 0 & 6 & 0 & 7 \end{bmatrix}$ 

	$\{0.5\}$	$\{0.4, 0.6, 0.7\}$
H =	$\{0.6, 0.4, 0.3\}$	$\{0.5\}$
	$\{ \begin{array}{c} \{0.6, 0.4, 0.3\} \\ \{0.8, 0.7\} \end{array} \}$	$\{0.9\}$
	$\{0.5, 0.3\}$	$\{0.2, 0.1\}$

$\{0.2, 0.3\}$	$\{0.5, 0.7\}$
$\{0.1\}$	$ \begin{cases} 0.5, 0.7 \\ \{0.8, 0.9 \} \\ \{0.3, 0.4 \} \\ \{0.5 \} \end{cases} . $
$\{0.5\}$	$\{0.3, 0.4\}$
$\{0.7, 0.6\}$	$\{0.5\}$

In order to get a multiplicative consistent HFPR *mH* of *H*, Zhang <sup>16</sup> first normalized it by Definition 7 (where  $\xi = 1$ ), and we have:

$$H = \begin{bmatrix} \{0.5\} & \{0.4, 0.6, 0.7\} \\ \{0.6, 0.4, 0.3\} & \{0.5\} \\ \{0.8, 0.70.7\} & \{0.9, 0.9, 0.9\} \\ \{0.5, 0.3, 0.3\} & \{0.2, 0.1, 0.1\} \\ & \{0.2, 0.3, 0.3\} & \{0.5, 0.7, 0.7\} \\ & \{0.1, 0.1, 0.1\} & \{0.8, 0.9, 0.9\} \\ & \{0.5\} & \{0.3, 0.4, 0.4\} \\ & \{0.7, 0.6, 0.6\} & \{0.5\} \end{bmatrix}.$$

By Eq.(9), Zhang <sup>16</sup> obtained the multiplicative consistent HFPR  $mH = (mh_{ij})_{n \times n}$  of *H* is:

$$mH = \begin{bmatrix} \{0.5\} & \{0.4142, 0.5505, 0.6044\} \\ \{0.5858, 0.4495, 0.3956\} & \{0.5\} \\ \{0.7562, 0.6361, 0.6101\} & \{0.6868, 0.6816, 0.7051\} \\ \{0.5777, 0.3184, 0.2949\} & \{0.4917, 0.3639, 0.3899\} \\ \{0.2438, 0.3639, 0.3899\} & \{0.4223, 0.6816, 0.7051\} \\ \{0.3132, 0.3184, 0.2949\} & \{0.5083, 0.6361, 0.6101\} \\ \{0.5\} & \{0.6940, 0.7891, 0.7891\} \\ \{0.3060, 0.2109, 0.2109\} & \{0.5\} \\ \end{bmatrix}$$

In  $mH,mh_{23} = \{0.3132, 0.3184, 0.2949\}$ , its elements do not arrange in ascending order, because 0.2949 is smaller than 0.3132 or 0.3184, which do not meet the requirement  $h_{ij}^{\sigma(s)} < h_{ij}^{\sigma(s+1)}$  in Definition 6. If we rearrange the elements in  $mh_{23}$  according to Definition 6, the mH will be:

$$mH' = \begin{bmatrix} \{0.5\} & \{0.4142, 0.5505, 0.6044\} \\ \{0.5858, 0.4495, 0.3956\} & \{0.5\} \\ \{0.7562, 0.6361, 0.6101\} & \{0.7051, 0.6868, 0.6816\} \\ \{0.5777, 0.3184, 0.2949\} & \{0.4917, 0.3899, 0.3639\} \\ \{0.2438, 0.3639, 0.3899\} & \{0.4223, 0.6816, 0.7051\} \\ \{0.2949, 0.3132, 0.3184\} & \{0.5083, 0.6101, 0.6361\} \\ \{0.5\} & \{0.6940, 0.7891, 0.7891\} \\ \{0.3060, 0.2109, 0.2109\} & \{0.5\} \end{bmatrix} .$$

$$\overline{h}_{23}^{\sigma(1)} = \frac{\sqrt[4]{\prod_{k=1}^{4} \overline{h}_{2k}^{\sigma(1)} \overline{h}_{k3}^{\sigma(1)}}}{\left(\sqrt[4]{\prod_{k=1}^{4} \overline{h}_{2k}^{\sigma(1)} \overline{h}_{k3}^{\sigma(1)}} + \sqrt[4]{\prod_{k=1}^{4} (1 - \overline{h}_{2k}^{\sigma(1)})(1 - \overline{h}_{k3}^{\sigma(1)})}\right)},$$

the left side of the equation is equal to 0.2949. The



right side of the equation is equal to 0.3132. Therefore, according to Theorem 1, mH' is not multiplicative consistent. Although Zhu et al.<sup>2</sup> provided the proof for Theorem 2, however, they did not notice that the values  $mh_{ij}^{\sigma(s)}$  obtained by Eq.(9) may do not satisfy the condition  $h_{ij}^{\sigma(s)} < h_{ij}^{\sigma(s+1)}$  in Definition 6, and thus making Definition 6 and Theorem 2 contradictory.

**Example 2.** Consider a decision making process of three alternatives  $X = \{x_1, x_2, x_3\}$ , two DMs  $E = \{e_1, e_2\}$  are invited to give their preference degrees over paired comparisons of alternatives. The result furnishes in Table 1.

Table 1	Experts'	pair-wise	judgments.
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Pair of the three alternatives		Pair-wise judgments		
		Expert 1	Expert 2	
r. Vorelle	<i>x</i> <sub>2</sub>	0.6	0.8	
$x_1$ versus	<i>x</i> <sub>3</sub>	0.5	0.5	
$x_2$ versus	<i>x</i> <sub>1</sub>	0.4	0.2	
	<i>x</i> <sub>3</sub>	0.4	0.2	
$x_3$ versus	<i>x</i> <sub>1</sub>	0.5	0.5	
	<i>x</i> <sub>2</sub>	0.6	0.8	

From Table 1, we know that the first expert  $e_1$  gives his preference degrees 0.6 of  $x_1$  over  $x_2$ , 0.5 of  $x_1$  over  $x_3$ , and so on. The second expert  $e_2$  gives his preference degrees 0.8 of  $x_1$  over  $x_2$ , 0.5 of  $x_1$  over  $x_3$ , and so on. According to the definition of HFE, the preference degrees of  $x_1$  over  $x_2$  given these two experts is {0.6, 0.8}, and all these values consists of a HFPR  $H_c$  as follows:

$$H_c = \begin{bmatrix} \{0.5\} & \{0.6, 0.8\} & \{0.5, 0.5\} \\ \{0.4, 0.2\} & \{0.5\} & \{0.2, 0.4\} \\ \{0.5, 0.5\} & \{0.8, 0.6\} & \{0.5\} \end{bmatrix}$$

In order to determine the multiplicative consistency of  $H_c$ , according to Definition 8, we only need to verify whether the following two FPRs are multiplicative consistent or not:

(4)	0.5	0.6	0.5	1
$\overline{H}_c^{\sigma(1)} =$	0.4	0.5	0.2	.
	0.5	0.8	0.5 0.2 0.5	
	0.5	0.8	0.5 0.4 0.5	1
$\overline{H}_{c}^{\sigma(2)} =$	0.2	0.5	0.4	.
	0.5	0.6	0.5	

Obviously,  $\overline{H}_{c}^{\sigma(1)}$  is inconsistent. According to Eq.(6),  $\overline{h}_{12}^{\sigma(1)} \overline{h}_{23}^{\sigma(1)} \overline{h}_{31}^{\sigma(1)} = 0.6 \times 0.2 \times 0.5 = 0.06$ , and  $\overline{h}_{13}^{\sigma(1)} \overline{h}_{32}^{\sigma(1)} \overline{h}_{21}^{\sigma(1)} = 0.5 \times 0.8 \times 0.4 = 0.16$ ,  $\overline{h}_{12}^{\sigma(1)} \overline{h}_{31}^{\sigma(1)} \neq \overline{h}_{13}^{\sigma(1)} \overline{h}_{32}^{\sigma(1)} \overline{h}_{21}^{\sigma(1)}$ . Similarly, we can verify  $\overline{h}_{12}^{\sigma(2)} \overline{h}_{23}^{\sigma(2)} \overline{h}_{31}^{\sigma(2)} \neq \overline{h}_{13}^{\sigma(2)} \overline{h}_{32}^{\sigma(2)} \overline{h}_{31}^{\sigma(2)} = 0.5 \times 0.8 \times 0.4 = 0.16$ , to be finition 8,  $H_c$  is not multiplicative consistent.

However, from the given information of experts  $e_1$  and  $e_2$  in Table 1, we have their FPRs  $R_1$  and  $R_2$ , respectively:

	0.5	0.6	0.5		0.5	0.8	0.5	]
$R_1 =$	0.4	0.5	0.4	$, R_2 =$	0.2	0.5	0.2	.
	0.5	0.6	0.5		0.5	0.8	0.5	
	- 	T	$-(0)^{-1}$		-	4 1 41	- n -	1

According to Eq.(2), we can test that both  $R_1$  and  $R_2$  are multiplicative consistent. For  $R_1$ ,  $r_{ij}r_{jk}r_{ki} = r_{ik}r_{kj}r_{ji}$  holds for any i, j, k = 1, 2, 3,  $i \neq j \neq k$ . For instance,  $r_{12}r_{23}r_{31} = 0.6 \times 0.4 \times 0.5 = 0.12 = r_{13}r_{32}r_{21} = 0.5 \times 0.6 \times 0.4 = 0.12$ . Thus,  $R_1$  is multiplicative consistent. Similarly,  $R_2$  is also multiplicative consistent. But if we combine  $R_1$  and  $R_2$  into a HFPR  $H_c$ ,  $H_c$  would be inconsistent according to Definition 8.

**Remark 3.** From Examples 1 and 2, we can know that the reorder of HFEs have an impact on the consistency judgment of a HFPR. For Example 1, if we use Theorem 1 to get a new consistency HFPR, and reorder the elements according to Definition 6, then the new HFPR may be not multiplicative consistent again according to Theorem 1. If we do not reorder the elements, the new HFPR will not satisfy Definition 6. Therefore, they are contradictory in some cases. For Example 2, we know that the original judgments for  $e_1$  and  $e_2$  are multiplicative consistent respectively. But if we use Definition 6 to combine the two DMs' judgments into one HFPR directly, the HFPR is not multiplicative consistent. The main reason is that the reordering of the elements in HFEs, which will distort the DMs' original information. Therefore, the existing definition for HFPR is problematic. In order to overcome these drawbacks, we will propose revised definitions of the HFPR and NHFPR as follows:

**Definition 9.** Let  $X = \{x_1, x_2, ..., x_n\}$  be a fixed set, a HFPR *H* on *X* is denoted by a matrix  $H = (h_{ij})_{n \times n} \subset X \times X$ , where  $h_{ij} = \{h_{ij}^s | s = 1, 2, ..., \#h_{ij}\}$  is a HFE, indicating hesitant degrees to which  $x_i$  is preferred to



 $x_j$ . For all  $i, j \in N$ ,  $h_{ij}$  should satisfy the following conditions:

$$\begin{cases} h_{ij}^{s} + h_{ji}^{s} = 1, \\ h_{ii} = \{0.5\}, \\ \#h_{ij} = \#h_{ji}. \end{cases}$$
(10)

Where  $h_{ij}^s$  and  $h_{ji}^s$  are the *s*th element values in  $h_{ij}$  and  $h_{ji}$ , respectively,  $\#h_{ij}$  is denoted the number of the elements in  $h_{ij}$ .

**Definition 10.** Let  $H = (h_{ij})_{n \times n}$  be a HFPR and an optimized parameter  $\xi$  ( $0 \le \xi \le 1$ ), where  $\xi$  is used to add some elements to  $h_{ij}$  (i < j), and  $1 - \xi$  is used to add some elements to  $h_{ji}$  (i < j), then we obtain a HFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$ . And for all i, j = 1, 2, ..., n, this preference relation should satisfy the following conditions:

$$\begin{cases} \#\bar{h}_{ij} = \max\{\#h_{ij}|i, j = 1, 2, ..., n, i \neq j\}, \\ \bar{h}_{ij}^s + \bar{h}_{ji}^s = 1, \\ \bar{h}_{ii} = \{0.5\}. \end{cases}$$
(11)

Where  $\overline{h}_{ij}^s$  and  $\overline{h}_{ji}^s$  are the sth element in  $\overline{h}_{ij}$  and  $\overline{h}_{ji}$ , respectively. Then, we call  $\overline{H} = (h_{ij})_{n \times n}$  a NHFPR with the optimized parameter  $\xi$ .

**Definition 11.** Let  $H = (h_{ij})_{n \times n}$  be a HFPR and its NHFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$  with  $\xi$ , then *H* is multiplicative consistent if and only if:

$$\overline{h}_{ij}^{s}\overline{h}_{jk}^{s}\overline{h}_{ki}^{s} = \overline{h}_{ik}^{s}\overline{h}_{kj}^{s}\overline{h}_{ji}^{s}, \forall i, j, k = 1, 2, 3, ..., n, i \neq j \neq k.$$
(12)

**Theorem 3.** Given a HFPR  $H = (h_{ij})_{n \times n}$ , and its NHFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$  with  $\xi$ , the following statements are equivalent ( $\forall i, j, k = 1, 2, ..., n, s = 1, 2, ..., \#\overline{h}_{ij}$ ):

(*i*) *H* is multiplicative consistent;

(ii)

$$\overline{h}_{ij}^{s} = \frac{\overline{h}_{ik}^{s}\overline{h}_{kj}^{s}}{\overline{h}_{kj}^{s}\overline{h}_{kj}^{s} + (1-\overline{h}_{ik}^{s})(1-\overline{h}_{kj}^{s})};$$
 (13)

(iii)

$$\overline{h}_{ij}^{s} = \frac{\sqrt[n]{\prod_{k=1}^{n} \overline{h}_{ik}^{s} \overline{h}_{kj}^{s}}}{\sqrt[n]{\prod_{k=1}^{n} \overline{h}_{ik}^{s} \overline{h}_{kj}^{s}} + \sqrt[n]{\prod_{k=1}^{n} (1 - \overline{h}_{ik}^{s})(1 - \overline{h}_{kj}^{s})}}.$$
(14)

**Theorem 4.** Assume a HFPR  $H = (h_{ij})_{n \times n}$  and its  $NHFPR\overline{H} = (\overline{h}_{ij})_{n \times n}$  with  $\xi$ , for i, j = 1, 2, ..., n,  $i \neq j \neq k, s = 1, 2, ..., \#h_{ij}$ , let

$$mh_{ij}^{s} = \frac{1}{\#\Omega} \sum_{k \in \Omega} \frac{\overline{h}_{ik}^{s} \overline{h}_{kj}^{s}}{\overline{h}_{ik}^{s} \overline{h}_{kj}^{s} + (1 - \overline{h}_{ik}^{s})(1 - \overline{h}_{kj}^{s})} \quad (15)$$

where  $\Omega = \{k | k \neq i, j\}$ , # $\Omega$  is the cardinality of  $\Omega$ . Then,  $mH = (mh_{ij})_{n \times n}$  is multiplicative consistent *HFPR* with  $\xi$ .

**Remark 4.** The difference between the new definitions of HFPR, multiplicative consistent HFPR, NHFPR and the current definitions are that the new definitions do not arrange the elements in ascending (or descending) order. If we use Theorem 3 to get a multiplicative consistent HFPR, we would not need to reorder the elements, and it still conforms to Definition 9. Moreover, the new definitions can retain the DMs' original information as much as possible.

# 3. Incomplete hesitant fuzzy preference relations and missing elements estimation

In real decision making problems, the experts often have their unique characteristics with regard to knowledge, skills and experience. Sometimes the experts might not possess a precise or sufficient level of knowledge of the problem. In this case, a DM would not be able to provide her/his judgments over some pairs of alternatives, so the DM usually provides an incomplete HFPR, i.e., some HFEs of HFPR are missing or unknown. Consequently, we introduce the concept of incomplete HFPR.

# 3.1. Incomplete hesitant fuzzy preference relations

**Definition 12** <sup>17</sup>. Let  $H = (h_{ij})_{n \times n}$  be a HFPR, where  $h_{ij} = \{h_{ij}^s | s = 1, 2, ..., \# h_{ij}\}$  (i, j = 1, 2, ..., n), then *H* is called an incomplete HFPR, if some of its elements cannot be given by the DM, we denote it by



unknown variable *x*, and the others can be provided by the DM, which satisfy:

$$\begin{cases}
 h_{ij}^{s} + h_{ji}^{s} = 1, \\
 h_{ii} = \{0.5\}, \\
 \#h_{ij} = \#h_{ji}.
 \end{cases}$$
(16)

Where  $h_{ij}^s$  is the sth element of  $h_{ij}$ , for all  $h_{ij} \in EV$ , where EV is the set of all the known HFEs in H.

**Definition 13.** Let  $H = (h_{ij})_{n \times n}$  be an incomplete HFPR and an optimized parameter  $\xi$  ( $0 \le \xi \le 1$ ), where  $\xi$  is used to add some elements to  $h_{ij} \in EV$ (i < j), and  $1 - \xi$  is used to add some elements to  $h_{ji} \in EV$  (i < j), then we obtain an incomplete HFPR  $\overline{H} = (\overline{h}_{ij})_{n \times n}$ . And for all  $i, j = 1, 2, ..., n, h_{ij} \in EV$ , this preference relation should satisfy the following conditions:

$$\begin{cases} \#\bar{h}_{ij} = \max\{\#h_{ij}|i, j = 1, 2, ..., n, i \neq j\}, \\ \bar{h}_{ij}^s + \bar{h}_{ji}^s = 1, \\ \bar{h}_{ii} = \{0.5\}. \end{cases}$$
(17)

Then, we call  $\overline{H} = (\overline{h}_{ij})_{n \times n}$  an incomplete NHFPR with the optimized parameter  $\xi$ .

**Definition 14.** Let  $H = (h_{ij})_{n \times n}$  be an incomplete HFPR, if the missing HFEs of *H* can be estimated by the known HFEs, then *H* is called an acceptable incomplete HFPR, otherwise, *H* is not an acceptable incomplete HFPR.

**Theorem 5.** Let  $H = (h_{ij})_{n \times n}$  be an incomplete *HFPR*, the necessary condition of acceptable incomplete *HFPR H* is that there is at least one known *HFE* in each row or column of *H* except for the diagonal *HFE*.

# 3.2. A procedure to estimate the missing elements for incomplete HFPRs

Assume *H* is an incomplete HFPR, then the missing HFE  $h_{ij} = \{h_{ij}^s | i, j = 1, 2, ..., n; s = 1, 2, ..., \#\overline{h}_{ij}\}$  can be estimated using an intermediate alternative  $x_k$ ,

$$U(h_{ik}^{s}, h_{kj}^{s}) = \frac{h_{ik}^{s} h_{kj}^{s}}{h_{ik}^{s} h_{kj}^{s} + (1 - h_{ik}^{s})(1 - h_{kj}^{s})}, \quad (18)$$

$$(h_{ij}^s)^k = U(h_{ik}^s, h_{kj}^s), (19)$$

$$h_{ij}^{s} = \frac{\sum_{k \in Q} (h_{ij}^{s})^{k}}{\#Q},$$
 (20)

where  $Q = \{k | k \neq i, j \& (i, j) \in MV \& (i, k), (k, j) \in EV\}$ , #*Q* is the cardinality of *Q*.

The following notation is introduced:

$$A = \{(i, j) | \{i, j = 1, 2, ..., n\} \cap \{i \neq j\}\},\$$
  

$$EV = \{(i, j) | h_{ij} \text{ is known}, (i, j) \in A\},\$$
  

$$MV = A - EV.$$

*MV* is the set of pairs of different alternatives for which the DM cannot provide the judgment with some values, i.e. HFEs are missing.

**Remark 5.** For Eq.(20) and Eq.(14), they are both the forms of multiplicative consistency. The difference of them is the range of parameter k. For Eq.(14), it ranges from 1 to n, it is suit to all the HFEs include the unknown elements. However, when some of the elements are missing as in this paper, Eq.(14) does not work. Therefore, we use Eq.(20) to estimate the missing values. In order to obtain a complete HFPR, we develop an algorithm as follows:

#### Algorithm 1.

**Input:** The incomplete HFPR  $H = (h_{ij})_{n \times n}$ , and an optimized parameter  $\xi \in [0, 1]$ .

Output: The complete HFPR.

**Step 1:** Assume that there is an incomplete HFPR,  $H = (h_{ij})_{n \times n}$ , by Definition 14, we determine whether it is acceptable, if it is acceptable, go to the next step; otherwise, return it to DM to construct a new acceptable HFPR.

**Step 2:** Using Eq.(11) to obtain an incomplete NHFPR with parameter  $\xi$ .

**Step 3:** Utilizing Eqs.(18), (19) and (20) to estimate the missing values, and finally we obtain a complete HFPR.

Step 4: End.

**Example 3.** Let  $H = (h_{ij})_{4 \times 4}$  be an incomplete HFPR shown as follows:

$$H = \begin{bmatrix} \{0.5\} & \{0.5, 0.6\} & \{0.2\} & \{0.3\} \\ \{0.5, 0.4\} & \{0.5\} & \{0.7, 0.9\} & x \\ \{0.8\} & \{0.3, 0.1\} & \{0.5\} & x \\ \{0.7\} & x & x & \{0.5\} \end{bmatrix}$$



We apply Algorithm 1 to estimate the missing elements:

**Step 1:** Obviously, *H* is an acceptable incomplete HFPR.

**Step 2:** Using  $\beta$ -normalization with  $\xi = 1$ , then the incomplete NHFPR is obtained as follows:

$$H = \begin{bmatrix} \{0.5\} & \{0.5, 0.6\} & \{0.2, 0.2\} & \{0.3, 0.3\} \\ \{0.5, 0.4\} & \{0.5\} & \{0.7, 0.9\} & x \\ \{0.8, 0.8\} & \{0.3, 0.1\} & \{0.5\} & x \\ \{0.7, 0.7\} & x & x & \{0.5\} \end{bmatrix}$$

**Step 3:** Estimating the missing elements *x* using Eqs.(18), (19) and (20), the calculation process of  $h_{24}$  is as follows:

$$\begin{split} h_{24}^{1} &= \frac{h_{21}^{1}h_{14}^{1}}{h_{21}^{1}h_{14}^{1} + (1 - h_{21}^{1})(1 - h_{14}^{1})} \\ &= \frac{0.5 \times 0.3}{0.5 \times 0.3 + (1 - 0.5) \times (1 - 0.3)} = 0.3. \end{split}$$

$$\begin{split} h_{24}^2 &= \frac{h_{21}^2 h_{14}^2}{h_{21}^2 h_{14}^2 + (1 - h_{21}^2)(1 - h_{14}^2)} \\ &= \frac{0.4 \times 0.3}{0.4 \times 0.3 + (1 - 0.4) \times (1 - 0.3)} = 0.2222. \end{split}$$

Therefore,

 $h_{24} = \{0.3, 0.2222\}.$ 

Similarly, the other missing elements can be obtained:

$$h_{34} = \{0.6316, 0.6316\}.$$
Step 4: The complete HFPR of *H* is:  

$$H = \begin{bmatrix} \{0.5\} & \{0.5, 0.6\} \\ \{0.5, 0.4\} & \{0.5\} \\ \{0.8, 0.8\} & \{0.3, 0.1\} \\ \{0.7, 0.7\} & \{0.7, 0.7778\} \\ \\ \{0.2, 0.2\} & \{0.3, 0.3\} \\ \\ \{0.7, 0.9\} & \{0.3, 0.2222\} \\ \\ \{0.5\} & \{0.6316, 0.6316\} \\ \\ \{0.3684, 0.3684\} & \{0.5\} \end{bmatrix}$$

**Remark 6.** Since the numbers of elements in HFE are often different, two methods  $\alpha$ -normalization and  $\beta$ -normalization are introduced in Ref. 37 to make all the HFE have the same number of values. However, there are some problems in normalization process. On the one hand, the principle aims to have same number elements in two

HFEs, for  $\beta$ -normalization, the added values are based on the maximum and minimum values of a HFE, and the added values are not the DM's original preferences.  $\beta$ -normalization is an artificial process. On the other hand, for optimized parameter, it ranges from 0 to 1. There is no rule how to choose the value for it. For example, assume a HFE  $h_{12} = \{0.5, 0.6\}$  and  $\#\bar{h}_{ij} = 3$ . Let  $\xi = 0.6$ , the added element is  $h_{12}^3 = 0.6 \times 0.6 + 0.5 \times 0.4 = 0.56$ , then  $h_{12} = \{0.5, 0.6, 0.56\}$ . The main problem of  $\beta$ normalization is too artificial. In the following, we propose a multiplicative consistency based method to add the elements. The advantage of this method is that the added elements are determined by the known elements, which makes it more reasonable and can use the DM's information as much as possible. In the multiplicative consistency based method, we look the elements to be added as unknown values. In the following, we will give two examples to illustrate this method.

**Example 4** <sup>27</sup>. Let  $H = (h_{ij})_{4 \times 4}$  be a HFPR shown as follows:

$$H = \begin{bmatrix} \{0.5\} & \{0.3\} & \{0.5,0.7\} & \{0.4\} \\ \{0.7\} & \{0.5\} & \{0.7,0.9\} & \{0.8\} \\ \{0.5,0.3\} & \{0.3,0.1\} & \{0.5\} & \{0.6,0.7\} \\ \{0.6\} & \{0.2\} & \{0.4,0.3\} & \{0.5\} \end{bmatrix}.$$

In order to obtain a NHFPR of H, we also use x denote the added elements. First, H is transformed into the following two FPRs:

$$H^{(1)} = \begin{bmatrix} 0.5 & 0.3 & 0.5 & 0.4 \\ 0.7 & 0.5 & 0.7 & 0.8 \\ 0.5 & 0.3 & 0.5 & 0.6 \\ 0.6 & 0.2 & 0.4 & 0.5 \end{bmatrix}.$$
$$H^{(2)} = \begin{bmatrix} 0.5 & x & 0.7 & x \\ x & 0.5 & 0.9 & x \\ 0.3 & 0.1 & 0.5 & 0.7 \\ x & x & 0.3 & 0.5 \end{bmatrix}.$$

Obviously,  $H^{(2)}$  is an incomplete and acceptable FPR. These added elements *x* can be estimated by using intermediate alternative  $x_3$ , the computation is given below:

$$\begin{split} h_{12}^2 &= \frac{h_{13}^2 h_{32}^2}{h_{13}^2 h_{32}^2 + (1 - h_{13}^2)(1 - h_{32}^2)} \\ &= \frac{0.7 \times 0.1}{0.7 \times 0.1 + (1 - 0.7) \times (1 - 0.1)} = 0.2059. \end{split}$$



$$\begin{split} h_{14}^2 &= \frac{h_{13}^2 h_{34}^2}{h_{13}^2 h_{34}^2 + (1 - h_{13}^2)(1 - h_{34}^2)} \\ &= \frac{0.7 \times 0.7}{0.7 \times 0.7 + (1 - 0.7) \times (1 - 0.7)} = 0.8448. \\ h_{24}^2 &= \frac{h_{23}^2 h_{34}^2}{h_{23}^2 h_{34}^2 + (1 - h_{23}^2)(1 - h_{34}^2)} \\ &= \frac{0.9 \times 0.7}{0.9 \times 0.7 + (1 - 0.9) \times (1 - 0.7)} = 0.9545. \end{split}$$

After the estimation process is applied, corresponding NHFPR of *H* is obtained as follows:

$$H = \begin{bmatrix} \{0.5\} & \{0.3, 0.2059\} \\ \{0.7, 0.7941\} & \{0.5\} \\ \{0.5, 0.3\} & \{0.3, 0.1\} \\ \{0.6, 0.1552\} & \{0.2, 0.0455\} \end{bmatrix}$$
$$\begin{bmatrix} \{0.5, 0.7\} & \{0.4, 0.8448\} \\ \{0.7, 0.9\} & \{0.8, 0.9545\} \\ \{0.5\} & \{0.6, 0.7\} \\ \{0.4, 0.3\} & \{0.5\} \end{bmatrix}.$$

**Example 5.** Let  $H = (h_{ij})_{4 \times 4}$  be a HFPR, which is shown as follows:

$$H = \begin{bmatrix} \{0.5\} & \{0.6, 0.7\} & \{0.3\} & \{0.5, 0.7\} \\ \{0.4, 0.3\} & \{0.5\} & \{0.1\} & \{0.8, 0.9\} \\ \{0.7\} & \{0.9\} & \{0.5\} & \{0.4\} \\ \{0.5, 0.3\} & \{0.2, 0.1\} & \{0.6\} & \{0.5\} \end{bmatrix}$$

First, *H* is transformed into the following two FPRs:

$$H^{(1)} = \begin{bmatrix} 0.5 & 0.6 & 0.3 & 0.5 \\ 0.4 & 0.5 & 0.1 & 0.8 \\ 0.7 & 0.9 & 0.5 & 0.4 \\ 0.5 & 0.2 & 0.6 & 0.5 \end{bmatrix}.$$
$$H^{(2)} = \begin{bmatrix} 0.5 & 0.7 & x & 0.7 \\ 0.3 & 0.5 & x & 0.9 \\ x & x & 0.5 & x \\ 0.3 & 0.1 & x & 0.5 \end{bmatrix}.$$

For this HFPR, it is different from Example 4. It is a complete and acceptable HFPR, but the corresponding FPR  $H^{(2)}$  is unacceptable. The added elements *x* cannot be calculated immediately. In order to estimate it, we first use  $\beta$ -normalization with  $\xi = 1$  to get an acceptable FPR  $H^{(2)}$ . Let  $h_{13}^2 = 0.3$ ,

H becomes:

$$H = \begin{bmatrix} \{0.5\} & \{0.6, 0.7\} & \{0.3, 0.3\} & \{0.5, 0.7\} \\ \{0.4, 0.3\} & \{0.5\} & \{0.1\} & \{0.8, 0.9\} \\ \{0.7, 0.7\} & \{0.9\} & \{0.5\} & \{0.4\} \\ \{0.5, 0.3\} & \{0.2, 0.1\} & \{0.6\} & \{0.5\} \end{bmatrix}$$

Then the other added elements *x* can be estimated through the known elements.

We can know that  $MV = \{(2,3,2), (3,2,2), (3,4,2), (4,3,2)\}$ , using Eqs.(18), (19) and (20), we elaborate the computation process of the estimated value for  $h_{23}^2$  as follows:

$$\begin{split} h_{23}^2 &= \frac{h_{21}^2 h_{13}^2}{h_{21}^2 h_{13}^2 + (1 - h_{21}^2)(1 - h_{13}^2)} \\ &= \frac{0.3 \times 0.3}{0.3 \times 0.3 + (1 - 0.3) \times (1 - 0.3)} = 0.1552. \end{split}$$

Then

 $h_{32}^2 = 1 - 0.1552 = 0.8448.$ 

In a similar way, we can calculate the rest of x through the intermediate alternative  $x_1$ , after the computation is applied, the NHFPR is following:

$$H = \begin{bmatrix} \{0.5\} & \{0.6, 0.7\} \\ \{0.4, 0.3\} & \{0.5\} \\ \{0.7, 0.7\} & \{0.9, 0.8448\} \\ \{0.5, 0.3\} & \{0.2, 0.1\} \\ & \{0.3, 0.3\} & \{0.5, 0.7\} \\ & \{0.1, 0.1552\} & \{0.8, 0.9\} \\ & \{0.5\} & \{0.4, 0.8448\} \\ & \{0.6, 0.1552\} & \{0.5\} \end{bmatrix}.$$

**Remark 7.** In this example,  $H^{(2)}$  is an unacceptable incomplete fuzzy preference relation. Xu et al.<sup>39</sup> have proposed some methods to deal with unacceptable situations. In this paper, we choose  $h_{13}^2$  as an added element randomly.

For Examples 4 and 5, in the process of normalization, we also use x to denote the added element, x is estimated based on multiplicative consistency with the known elements. The calculation process is the same as incomplete HFPR. In the following, we summarize the above process in the following Algorithm 2.



# Algorithm 2.

**Input:** The original complete HFPR,  $H = (h_{ij})_{n \times n}$ , an optimized parameter  $\xi \in [0, 1]$  and *x* denotes the added elements.

### Output: The NHFPR.

**Step 1:** Assume that there is a complete HFPR  $H = (h_{ij})_{n \times n}$ ,  $h_{ij} = \{h_{ij}^s | s = 1, 2, ..., \#h_{ij}\}$ , by Definition 14, we determine whether it is acceptable, if it is acceptable, go to the next step; otherwise, return it to DM to construct a new acceptable HFPR.

**Step 2:** Let  $\#h_{ij} = \max\{\#h_{ij} | i, j = 1, 2, ..., n, i \neq j\}$ , *H* transforms into corresponding FPRs, if all the FPRs are acceptable, then go to Step 4; otherwise, go to the next Step.

**Step 3:** Normalizing HFPR through Definition 4, then obtain the acceptable corresponding FPRs. Using x denotes the added elements.

**Step 4:** Estimate the unknown elements x by Eqs.(18), (19) and (20), then a NHFPR is obtained. **Step 5:** End.

# 4. Consistency of hesitant fuzzy preference relations

In this section, we first define the distance between two HFPRs, and then, we propose a consistency index of HFPRs, which is used to measure the consistency degree of the HFPRs.

#### 4.1. Distance measure for HFPRs

**Definition 15.** Let  $h_1 = \{h_1^s | s = 1, 2, ..., \#h_1\}$  and  $h_2 = \{h_2^s | s = 1, 2, ..., \#h_2\}$  ( $\#h_1 = \#h_2 = \#h$ ) be two HFEs; then the distance between them is defined as:

$$d(h_1, h_2) = \frac{\sum_{h_1^s \in h_1, h_2^s \in h_2} |h_1^s - h_2^s|}{\#h}$$
(21)

Where  $h_1^s$  and  $h_2^s$  are the sth elements in  $h_1$  and  $h_2$ , respectively.

**Definition 16.** Let  $H_1 = (h_{ij,1})_{n \times n}$  and  $H_2 = (h_{ij,2})_{n \times n}$  be two HFPRs, their NHFPRs are  $\overline{H}_1 = (\overline{h}_{ij,1})_{n \times n}$  and  $\overline{H}_2 = (\overline{h}_{ij,2})_{n \times n}$ , then the distance between  $H_1$  and  $H_1$  is defined as:

$$d(H_1, H_2) = \frac{2}{n(n-1)} \sum_{i=1, i < j}^n d(\overline{h}_{ij,1}, \overline{h}_{ij,2}) \quad (22)$$

#### 4.2. Consistency indexes

In the following, we will propose a process to measure the degree of consistency between an individual HFPR,  $H = (h_{ij})_{n \times n}$  and its corresponding multiplicative consistent HFPR,  $mH = (mh_{ij})_{n \times n}$  at the three different levels: pair of alternatives, alternatives and relation.

**Level 1:** Consistency index of pair of alternatives:

 $CI_{ij} = 1 - d(h_{ij}, mh_{ij}).$  **Level 2:** Consistency index of alternatives:  $CI_i = \frac{\sum_{j=1, j \neq i}^{n} CI_{ij}}{n-1}.$ **Level 3:** Consistency index of a HFPR:  $CI = \frac{\sum_{i=1}^{n} CI_i}{2}.$ 

# 5. A consensus model for GDM with incomplete HFPRs

In the process of a GDM problem, there is a set of experts (DMs), each expert provides his/her preference relation, and it is expected to reach a high consensus degree among experts before the final resolution. To solve the GDM with incomplete HFPRs, we can first use multiplicative consistency based procedure to estimate the missing values and normalize these HFPRs. When we get the complete normalized HFPRs, we measure their consistency degrees at three levels. Furthermore, a multiplicative consistency induced ordered weighted averaging (MC-IOWA) operator is developed to aggregate the individual HFPRs to a collective one. The weighting vector of MC-IOWA operator is derived by a linguistic quantifier, in which the DM's consistency degree is considered, the higher consistency degree, the more the weight, and therefore the more contribution to the collective HFPR. Once the group HFPR is obtained, a proximate degree (PD) is computed to measure the agreement degree of each individual to the collective HFPR. The consensus degree which integrates the CI and PD is designed to decide whether the feedback mechanism should be activated to give recommendations to the experts. If the consensus degree is achieved to a predefined level, the selection process is implemented to get the final result.



The consensus model with incomplete HFPRs is illustrated in the following stages: (1) Estimating missing elements and normalization of HFPRs; (2) Calculating consistency indexes; (3) Calculating proximity degrees; (4) Computing consensus levels; (5) Feedback mechanism; (6) Selection process. The first two steps have already been presented in Sections 3 and 4, respectively. The rest stages will be addressed in the following section.

### 5.1. Computing proximity indexes

In order to measure how close the individual preferences are from the collective preferences, the proximity measure is devised. The collective preferences are obtained by fusing all the DMs' preferences using the MC-IOWA operator <sup>16,40,41</sup>, which is an extension of the induced ordered weighted averaging (IOWA) operator <sup>42</sup>.

**Definition 17**<sup>42</sup>**.** An IOWA operator is defined as:

$$\phi_{w} = (\langle \mu_{1}, p_{1} \rangle, \langle \mu_{2}, p_{2} \rangle, ..., \langle \mu_{m}, p_{m} \rangle)$$
  
=  $\sum_{t=1}^{m} w_{t} p_{\sigma(t)}$  (23)

Where  $w = (w_1, w_2, ..., w_m)^T$  is a weighting vector, such that  $w_t \in [0, 1]$ ,  $\sum_{t=1}^m w_t = 1$ ,  $\sigma$  is a permutation of  $\{1, 2, ..., m\}$  such that  $\mu_{\sigma(t)} \ge \mu_{\sigma(t+1)}, \forall t =$ 1, 2, ..., m-1, i.e.,  $< \mu_{\sigma(t)}, p_{\sigma(t)} >$  is the 2-tuple with  $\mu_{\sigma(t)}$  the tth highest value in the set  $\{\mu_1, \mu_2, ..., \mu_m\}$ .

**Definition 18.** Let  $E = \{e_1, e_2, ..., e_m\}$  be a set of DMs, and  $\{H_1, H_2, ..., H_m\}$  be the HFPRs provided by the DMs on a set of alternatives  $X = \{x_1, x_2, ..., x_n\}$ . A MC-IOWA operator of dimension  $m, \phi_w^c$  is an IOWA operator whose set of order inducing values is the set of consistency index values,  $\{CI_1, CI_2, ..., CI_m\}$ , associated with the set of DMs.

Then, the collective HFPR  $H_c = (h_{ij,c})_{n \times n}$  is computed as follows:

$$h_{ij,c}^{s} = \phi_{w}^{c}(\langle CI_{1}, h_{ij,1}^{s} \rangle, \langle CI_{2}, h_{ij,2}^{s} \rangle, ..., \langle CI_{m}, h_{ij,m}^{s} \rangle)$$
  
=  $\sum_{t=1}^{m} \gamma_{\sigma(t)} h_{ij,\sigma(t)}^{s}$  (24)

The weights of the MC-IOWA operator are obtained

by the following expression:

$$\gamma_{\sigma(i)} = f\left(\frac{s(\sigma(i))}{s(\sigma(m))}\right) - f\left(\frac{s(\sigma(i-1))}{s(\sigma(m))}\right) \quad (25)$$

Where  $s(\sigma(i)) = \sum_{k=1}^{i} CI_k$ , and  $CI_k$  is the kth largest value in  $\{CI_1, CI_2, ..., CI_m\}$ .

The linguistic quantifier is a Basic Unit-interval Monotone (BUM) function  $f : [0,1] \rightarrow [0,1]$ , such that f(0) = 0, f(1) = 1 and if x > y, then  $f(x) \ge f(y)$ .

Then, the proximity measure can be obtained in the following three levels:

**Level 1:** Proximity index on pairs of alternatives  $(x_i, x_j)$ , which is the similarity degree between one value of individual's preference and the collective one:

 $PP_{ij,t} = 1 - d(h_{ij,t}, h_{ij,c}).$ 

**Level 2:** Proximity index on alternatives  $x_i$ , which is average degree of  $PP_{ij,t}$  on alternative  $x_i$ :

$$PA_{i,t} = \frac{\sum_{j=1, j \neq i} T_{ij,t}}{n-1}$$

**Level 3:** Proximity index on the relation  $H_t$ , which is average degree of  $PA_{i,t}$  of expert  $e_t$ :

$$PI_t = \frac{\sum_{i=1}^n PA_{i,t}}{n}.$$

#### 5.2. Computing consensus level

In the consensus reaching process of GDM problems, the consistency/consensus level should be considered to determine when the feedback mechanism should be designed to provide personal recommendations to each expert. Generally, the consistency index and proximity degree should be considered at the same time. In order to do that, a consensus level is defined as follows:

 $CL = \delta CI + (1 - \delta)PI, \ \delta \in [0, 1].$ 

where  $\delta$  is a parameter. If  $\delta > 0.5$ , the more importance is paid to the consistency index, otherwise, more importance is paid to proximity degree. Additionally, the DM will specify a threshold  $\eta$  for *CL*, and  $\eta \in (0.5, 1]$ .

#### 5.3. Feedback mechanism

Consensus reaching process is a dynamic and negotiation process. If there exists any DM's consensus



level smaller the predefined level, the moderator will generate the personalized advices for the DM how to update his/her preferences, which is called feedback mechanism. It has two steps: (1) Identification of the HFEs; (2) Recommendation generation.

1) The preference values identification

In order to improve the consensus level, one way is to modify the DM's preference values which contribute less to *CL*. Based on the above three different levels of proximity measures, we determine these levels respectively.

**Step 1:** Identify the experts *EXPCH* whose consensus level is lower than the threshold:

 $EXPCH = \{t | \delta CI_t + (1 - \delta)PI_t < \eta \}.$ 

**Step 2:** Identify the alternatives' *ALT* whose consensus levels are lower than the threshold for the identified expert *EXPCH*:

 $ALT = \{(t,i) | CL_t \in EXPCH \land \delta CI_{i,t} + (1 - \delta)PA_{i,t} < \eta\}.$ 

**Step 3:** Finally, identify the hesitant preference values *APS* for the identified alternatives:

 $APS = \{(t,i,j) | (t,i) \in ALT \land \delta CI_{ij,t} + (1 - \delta)PP_{ij,t} < \eta\}.$ 

2) Recommendation generation

When the preference values have been identified, the feedback stage should generate properly recommendations to help the experts to revise their preferences. In the following, an interactive mechanism is offered to the experts how they can update their preferences. For all the identified hesitant fuzzy preference value  $(t, i, j) \in APS$  of expert *t*, expert  $e_t$  is suggested to change his/her values to be close to the corresponding group preference value  $h_{ii}$ :

- If h<sup>s</sup><sub>ij,t</sub> h<sup>s</sup><sub>ij,c</sub> < 0, expert e<sub>t</sub> is recommended to increase h<sup>s</sup><sub>ij,t</sub>;
- If h<sup>s</sup><sub>ij,t</sub> h<sup>s</sup><sub>ij,c</sub> > 0, expert e<sub>t</sub> is recommended to decrease h<sup>s</sup><sub>ij,t</sub>;
- If  $h_{ij,t}^s h_{ij,c}^s = 0$ , expert  $e_t$  is recommended not to update  $h_{ij,t}^s$ .

### 5.4. Selection process

When the consensus threshold is achieved, a selection process is applied to obtain the final solution. Chiclana et al.<sup>43</sup> presented a quantifier guided nondominance degree (QGNDD) method to derive a final ranking of the alternatives from a given FPR. This methodology is based on the use of the ordered weighted average (OWA) operators <sup>44</sup>, which is guided by a linguistic quantifier representing the concept of majority to implement in the decision making resolution. The linguistic quantifier is represented mathematically by a basic unit-monotonic (BUM) function  $f : [0,1] \rightarrow [0,1]$ , such that f(0) =0, f(1) = 1 and if x > y, then  $f(x) \ge f(y)$ , which is used to compute the OWA operator weights as follows:

$$w_i = f\left(\frac{i}{n}\right) - f\left(\frac{i-1}{n}\right), i = 1, 2, \dots, n.$$
 (26)

The hesitant quantifier guided non-dominance degree (HQGNDD) associated to the alternative  $x_i$ ,  $HQGNDD_i$  is defined as follows:

$$HQGNDD_i = \Psi_Q(1 - h_{ij,p}), i \neq j.$$
 (27)

Where  $h_{ij,p} = \max\{h'_{ji,c} - h'_{ij,c}, 0\}$  representing the degree up to which  $x_i$  is strictly dominated by  $x_j$ ,  $h'_{ij,c} = \sum_{s=1}^{\#h_{ij,c}} h^s_{ij,c} / \#h_{ij,c}$  and  $\psi_Q$  is an OWA operator guided by the linguistic quantifier represented by the BUM function f.

The alternatives can be ranked from best to worst according to the ranking of  $HQGNDD_i$ .

A decision support process for the GDM with incomplete HFPRs is illustrated in Fig.1. It comprises three stages: (1) Missing values estimation and normalization of HFPRs; (2) Consensus reaching process; (3) Selection process.

#### 6. A case of study

In this section, the decision support process is applied for qualification of supply chain so as to understand the credit risk of enterprises.

**Example 6.** Due to the development of socialized production, the competition between individual enterprises gradually transforms into the competition between supply chains. Upstream and downstream enterprises are extremely important to the core enterprises. Thus, the credit and financing businesses of non-core enterprises have become the first considering factor to the core enterprise. In the existing research results <sup>45</sup>, we can see that the traditional



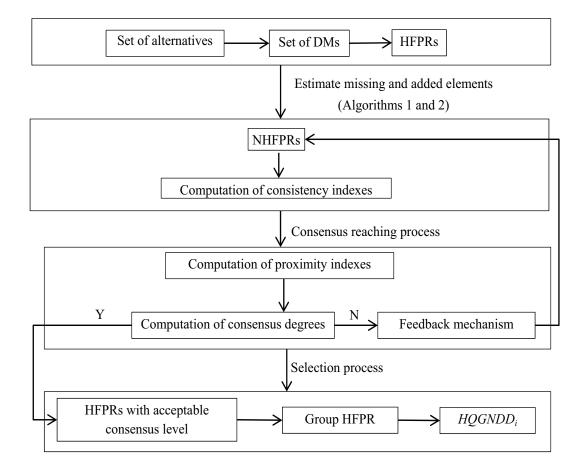


Figure 1: A decision support process for the GDM with incomplete HFPRs



credit risk evaluation of single enterprise mainly focuses on the qualification of the enterprise. It is influenced by many factors, such as quality of enterprise, credit status, operating capacity, profitability and solvency.

We assume four enterprises  $x_i$  (i = 1, 2, 3, 4) as alternatives. Three experts  $E = \{e_1, e_2, e_3\}$  are invited to evaluate them. The consensus threshold value  $\eta = 0.85$ . They provide their hesitant preferences over paired comparisons of these four enterprises, and give four HFPRs as follows.

$$H_{1} = \begin{bmatrix} \{0.5\} & \{0.3, 0.5\} \\ \{0.7, 0.5\} & \{0.5\} \\ x & \{0.5, 0.4, 0.3\} \\ x & x \end{bmatrix}$$

$$\begin{bmatrix} x & x \\ \{0.5, 0.6, 0.7\} & x \\ \{0.5\} & \{0.7, 0.8\} \\ \{0.3, 0.2\} & \{0.5\} \end{bmatrix}$$

$$H_{2} = \begin{bmatrix} \{0.5\} & \{0.4, 0.5, 0.7\} \\ \{0.6, 0.5, 0.3\} & \{0.5\} \\ x & \{0.3, 0.2, 0.1\} \\ \{0.9, 0.7, 0.3\} & x \\ x & \{0.1, 0.3, 0.7\} \\ \{0.7, 0.8, 0.9\} & x \\ \{0.5\} & \{0.2, 0.3\} \\ \{0.5\} & \{0.2, 0.3\} \\ \{0.5\} & \{0.5\} \end{bmatrix}$$

$$H_{3} = \begin{bmatrix} \{0.5\} & \{0.3, 0.4\} \\ \{0.7, 0.6\} & \{0.5\} \\ \{0.6, 0.5, 0.4\} & x \\ \{0.5, 0.3\} & \{0.2, 0.1\} \\ \{0.4, 0.5, 0.6\} & \{0.5, 0.7\} \\ x & \{0.8, 0.9\} \\ \{0.5\} & \{0.6, 0.7, 0.8\} \\ \{0.4, 0.3, 0.2\} & \{0.5\} \end{bmatrix}$$

In order to help the core enterprise to choose the most suitable enterprise as its upstream enterprise, the following steps are involved:

**Step1: Missing values estimation and normaliza-tion.** By Eqs.(18), (19) and (20), we have:

	{0.5}	$\{0.3, 0.5, 0.5\}$
$H_1 =$	{0.7,0.5,0.5}	{0.5}
	$\{0.7, 0.4, 0.3\}$	$\{0.5, 0.4, 0.3\}$
	{0.5,0.1429,0.0968}	{0.3, 0.1429, 0.0968}

$$\begin{array}{l} \left\{ 0.3, 0.6, 0.7 \right\} & \left\{ 0.5, 0.8571, 0.9032 \right\} \\ \left\{ 0.5, 0.6, 0.7 \right\} & \left\{ 0.7, 0.8571, 0.9032 \right\} \\ \left\{ 0.5 \right\} & \left\{ 0.7, 0.8, 0.8 \right\} \\ \left\{ 0.3, 0.2, 0.2 \right\} & \left\{ 0.5 \right\} \end{array} \right] \\ H_2 = \begin{bmatrix} \left\{ 0.5 \right\} & \left\{ 0.4, 0.5, 0.7 \right\} \\ \left\{ 0.6, 0.5, 0.3 \right\} & \left\{ 0.3, 0.2, 0.1 \right\} \\ \left\{ 0.9, 0.7, 0.3 \right\} & \left\{ 0.7444, 0.5342, 0.5 \right\} \\ \left\{ 0.4582, 0.65, 0.9545 \right\} & \left\{ 0.1, 0.3, 0.7 \right\} \\ \left\{ 0.7, 0.8, 0.9 \right\} & \left\{ 0.2556, 0.4658, 0.5 \right\} \\ \left\{ 0.5 \right\} & \left\{ 0.2, 0.3, 0.1 \right\} \\ \left\{ 0.8, 0.7, 0.9 \right\} & \left\{ 0.5 \right\} \\ \left\{ 0.5 \right\} & \left\{ 0.3, 0.4, 0.4 \right\} \\ \left\{ 0.7, 0.6, 0.6 \right\} & \left\{ 0.3320, 0.3029, 0.3077 \right\} \\ \left\{ 0.6, 0.5, 0.4 \right\} & \left\{ 0.2, 0.1, 0.1 \right\} \\ \left\{ 0.4, 0.5, 0.6 \right\} & \left\{ 0.5, 0.7, 0.8571 \right\} \\ \left\{ 0.6680, 0.6971, 0.6923 \right\} & \left\{ 0.8, 0.9, 0.9 \right\} \\ \left\{ 0.4, 0.3, 0.2 \right\} & \left\{ 0.5 \right\} \\ \end{array}$$

Step 2: Computing the consistency indexes. By Eq.(15), we can get the multiplicative consistent HFPR *mH* for its corresponding HFPR, and then compute the consistency levels: pair of alternatives  $CI_{ij,t}$ , alternatives  $CI_{i,t}$ , and relation  $CI_t$ .

**Level 1:** The consistency degrees for each pair of alternatives are:

$CI_{ij,1} =$	1.0000	1.0000	1.0000	1.0000	
	1.0000	1.0000	1.0000	1.0000	
	1.0000	1.0000	1.0000	1.0000	•
	1.0000	1.0000	1.0000	1.0000	
	1.0000	0.8928	1.0000	0.9217	]
CI	0.8928	1.0000	0.9097	1.0000	
$CI_{ij,2} =$	1.0000	0.9097	1.0000	0.9351	·
	0.9217	1.0000	0.9351	1.0000	
$CI_{ij,3} =$	1.0000	0.9263	0.9719	0.9519	
	0.9263	1.0000	1.0000	0.9453	
	0.9719	1.0000	1.0000	0.9730	•
	0.9519	0.9453	0.9730	1.0000	

**Level 2:** The alternatives consistency levels are:  $CI_{i,1} = (1.0000, 1.0000, 1.0000, 1.0000).$ 

 $CI_{i,2} = (0.9328, 0.9342, 0.9483, 0.9523).$ 

 $CI_{i,3} = (0.9500, 0.9572, 0.9817, 0.9567).$ 

**Level 3:** The consistency indexes of individual's HFPR are:



 $CI_1 = 1.0000, CI_2 = 0.9432, CI_3 = 0.9614.$ In order to get the collective HFPR, we use the BUM function  $f = \sqrt{r}$ . By Eq.(25), the weights are:  $\gamma_{\sigma(1)} = 0.59, \gamma_{\sigma(2)} = 0.23, \gamma_{\sigma(3)} = 0.18.$  By Eq.(24), the collective HFPR  $H_c = (h_{ij,c})_{n \times n}$  is:

$$H_{c} = \begin{bmatrix} \{0.5\} & \{0.318, 0.477, 0.513\} \\ \{0.682, 0.523, 0.487\} & \{0.5\} \\ \{0.649, 0.414, 0.277\} & \{0.425, 0.342, 0.266\} \\ \{0.572, 0.2793, 0.144\} & \{0.357, 0.204, 0.170\} \\ \{0.3515, 0.5860, 0.7228\} & \{0.4280, 0.7207, 0.8560\} \\ \{0.5746, 0.6583, 0.7342\} & \{0.6430, 0.7965, 0.8299\} \\ & \{0.5\} & \{0.5870, 0.6870, 0.6740\} \\ \{0.4130, 0.3130, 0.3260\} & \{0.5\} \end{bmatrix}$$

# Step 3: Computing proximate indexes.

**Level 1:** Proximity indexes  $PP_{ij,t}$  on pairs of alternatives for expert  $e_t$  (t = 1, 2, 3) are:

$$PP_{ij,1} = \begin{bmatrix} 1.0000 & 0.9820 & 0.9706 & 0.9148 \\ 0.9820 & 1.0000 & 0.9443 & 0.9364 \\ 0.9706 & 0.9443 & 1.0000 & 0.8827 \\ 0.9148 & 0.9364 & 0.8827 & 1.0000 \end{bmatrix}$$
$$PP_{ij,2} = \begin{bmatrix} 1.0000 & 0.9027 & 0.8659 & 0.6984 \\ 0.9027 & 1.0000 & 0.8557 & 0.6507 \\ 0.8659 & 0.8557 & 1.0000 & 0.5507 \\ 0.6984 & 0.6507 & 0.5507 & 1.0000 \end{bmatrix}$$
$$PP_{ij,3} = \begin{bmatrix} 1.0000 & 0.9307 & 0.9142 & 0.9687 \\ 0.9307 & 1.0000 & 0.9420 & 0.8898 \\ 0.9142 & 0.9420 & 1.0000 & 0.9493 \\ 0.9687 & 0.8898 & 0.9493 & 1.0000 \end{bmatrix}$$

**Level 2:** Proximity indexes  $PP_{i,t}$  on alternatives for expert  $e_t$  (t = 1, 2, 3) are:

 $PP_{i,1} = (0.9558, 0.9542, 0.9325, 0.9113).$ 

 $PP_{i,2} = (0.8223, 0.8030, 0.7574, 0.6333).$ 

 $PP_{i,3} = (0.9379, 0.9208, 0.9352, 0.9360).$ 

**Level 3:** Proximity indexes  $PP_t$  on the relation for expert  $e_t$  (t = 1, 2, 3) are:

 $PP_1 = 0.9385, PP_2 = 0.7540, PP_3 = 0.9325.$ 

Step 4: Computing consensus levels. Assume  $\delta = 0.5$ .

**Level 1:** The consensus levels  $CL_{ij,t}$  of pair of alternatives for expert  $e_t$  (t = 1, 2, 3) are:

$$CL_{ij,1} = \left[ \begin{array}{ccccc} 1.0000 & 0.9910 & 0.9853 & 0.9574 \\ 0.9910 & 1.0000 & 0.9722 & 0.9682 \\ 0.9853 & 0.9722 & 1.0000 & 0.9414 \\ 0.9574 & 0.9682 & 0.9414 & 1.0000 \end{array} \right].$$

$$CL_{ij,2} = \begin{bmatrix} 1.0000 & 0.8978 & 0.9329 & 0.8100 \\ 0.8978 & 1.0000 & 0.8827 & 0.8254 \\ 0.9329 & 0.8827 & 1.0000 & 0.7429 \\ 0.8100 & 0.8254 & 0.7429 & 1.0000 \end{bmatrix}.$$
$$CL_{ij,3} = \begin{bmatrix} 1.0000 & 0.9285 & 0.9430 & 0.9603 \\ 0.9285 & 1.0000 & 0.9710 & 0.9176 \\ 0.9430 & 0.9710 & 1.0000 & 0.9611 \\ 0.9603 & 0.9176 & 0.9611 & 1.0000 \end{bmatrix}.$$

**Level 2:** The consensus levels  $CL_{i,t}$  of alternatives for expert  $e_t$  (t = 1, 2, 3) are:

 $CL_{i,1} = (0.9779, 0.9771, 0.9663, 0.9557).$ 

 $CL_{i,2} = (0.8803, 0.8686, 0.8529, 0.7928).$ 

 $CL_{i,3} = (0.9440, 0.9390, 0.9584, 0.9463).$ 

**Level 3:** The individual consensus levels  $CL_t$  for expert  $e_t$  (t = 1, 2, 3) are:

 $CL_1 = 0.9692, CL_2 = 0.8486, CL_3 = 0.9469.$ 

As the consensus threshold  $\eta = 0.85$ , the feedback mechanism will be activated to assist expert  $e_2$ to change his/her preference values due to  $CL_2 = 0.8486 < \eta$ .

Step 5: Feedback mechanism.

(1) Identify the experts EXPCH:

 $EXPCH = \{2\}.$ 

(2) Identify the alternatives:

 $ALT = \{(2,4)\}.$ 

(3) The following APS set is obtained:

 $APS = \{(2,4,1), (2,4,2), (2,4,3)\}.$ 

Based on the above identified *APS*, the recommendations for expert  $e_2$  are:

You should increase your preference value  $\{0.1, 0.3, 0.7\}$  for the pair of alternatives (1, 4) to a value close to  $\{0.2640, 0.5103, 0.7780\}$ .

You should decrease your preference value  $\{0.9, 0.7, 0.3\}$  for the pair of alternatives (1, 4) to a value close to  $\{0.7360, 0.4896, 0.2220\}$ .

You should increase your preference value  $\{0.2, 0.3, 0.1000\}$  for the pair of alternatives (3, 4) to a value close to  $\{0.3935, 0.4935, 0.3870\}$ .

You should decrease your preference value  $\{0.8, 0.7, 0.9000\}$  for the pair of alternatives (4, 3) to a value close to  $\{0.6065, 0.5065, 0.6130\}$ .

Your missing preference value for the pair of alternatives (2,4) should be close to  $\{0.4493, 0.6311, 0.6649\}$ .

Your missing preference value for the pair of alternatives (4,2) should be close to



# $\{0.5507, 0.3689, 0.3351\}.$

When the expert  $e_2$  carried out the changes in his/her HFPR, another round of consensus reaching process will take place.

Assume the expert  $e_2$  accepted the recommendations, and his updated values equal to the suggested values, then the new collective HFPR is:

C	-	
	{0.5}	$\{0.317, 0.476, 0.510\}$
$H_c' =$	$\{0.683, 0.524, 0.490\}$	
$m_c$ -	$\{0.649, 0.416, 0.280$	$7\}  \{0.426, 0.343, 0.268\}$
	{0.540,0.2395,0.12	9} {0.3186,0.171,0.138}
{0.3	509,0.5845,0.7193}	{0.4599, 0.7604, 0.8709}
{0.5	743,0.6573,0.7322}	{0.6814, 0.8290, 0.8619}
	$\{0.5\}$	{0.6239, 0.7239, 0.7298}
{0.3	761,0.2761,0.2702}	{0.5}

With the new HFPRs, we compute the consensus levels and have:  $CL_1 = 0.9783$ ,  $CL_2 = 0.8669$ ,  $CL_3 = 0.9504$ , which are all larger than the predefined threshold  $\eta = 0.85$ , and thus the selection process is applied.

**Step 6: Selection process.** As  $H'_c$  is obtained, we apply the proposed  $HQGNDD_i$  to aggregate the information. By Eq.(27), we have

	_	0.8686	1.0000	1.0000	
$1 - h_{ij,p} =$	1.0000	_	1.0000	1.0000	
	0.8968	0.6908	_	1.0000	·
	0.6058	0.4184	0.6150	_	

Using the BUM function  $f = \sqrt{r}$  to implement the linguistic majority 'most of', then the weighting vector of  $\psi_Q$  is  $(0.58, 0.24, 0.18)^T$ , the *HQGNDD<sub>i</sub>* associated to each one of the alternatives is:

 $HQGNDD_1 = 0.9763, HQGNDD_2 = 1.0000,$ 

 $HQGNDD_3 = 0.9196, HQGNDD_4 = 0.5774.$ 

According to the degrees  $HQGNDD_i$ , the ranking of alternatives are:

 $x_2 \succ x_1 \succ x_3 \succ x_4.$ 

Therefore,  $x_2$  is the best choice, that is, the credit and financing businesses of  $x_2$  is better than other three enterprises. The core enterprise should choose enterprise  $x_2$  as its final decision.

In this paper, we first point out the drawbacks of the definition of HFPR for the existing work. Then, we redefine the concept of HFPR, which is slightly different from Zhang<sup>16</sup>'s definition. The main difference between them is that the HFEs does not need to arrange the elements in ascending (or descending) order in our definition. Furthermore, the new definition can reflect the experts' original information as much as possible. The existing definition  $^{2,5,16,17}$  needs to arrange the elements in ascending order, which may distort the original preferences. In Example 1, Zhang<sup>16</sup> obtained the multiplicative consistent HFPR, in which the element  $mh_{23} = \{0.3132, 0.3184, 0.2949\}$ . It is obvious that the values in  $mh_{23}$  are not arranged in ascending order, which is inconsistent with his definition. But if the value of  $mh_{23}$  is arranged in ascending order, mH is not a multiplicative consistent HFPR according his definition. Thus, there exist some issues in current definition, the new definition can avoid this problem.

Second, in the existing literatures (see Ref. 16, 27, 45),  $\beta$ -normalization with  $\xi = 1$  is usually used to obtain NHFPRs, the optimized parameter  $\xi$  should be defined in advance, but there is no rule about how to decide the value for it. It is related to the DMs' risk preference, an optimistic DM and a pessimistic DM may lead to different choice. At the same time, the added elements only relate to the maximum and minimum elements of a HFE, it cannot reflect the DMs' preference accurately. Therefore, we propose a new normalization method to normalize HFPRs. We look the added value as the missing elements, and use the missing value estimation procedure to estimate these values, and the added values always put after the existing values.

### 7. Conclusion

In this paper, a GDM with incomplete HFPR is investigated. In order to do this, a new definition of HFPR has been presented. In the normalization process, a new principle to add elements into HFE is put forward. It can accurately reflect the DMs' original preference and take each element into account, which is important to preserve the DMs' original as much as possible.

A decision support process is proposed. In order to choosing the best alternative(s), the consensus level is defined, which is related to consistency index and proximity index. A feedback mechanism is activated to support DMs in changing their opinions on condition that the DMs' consensus level is not reached the threshold value. Once the consensus level is reached, MC-IOWA operator is used to aggregate the individual HFPRs into a collective one. A score HFPR is proposed for collective HFPR, and then the HQGNDD of alternatives are obtained to rank the alternatives. Finally, a case study for evaluate the qualification of supply chain enterprises is provided to illustrate its application.

In this paper, we only use the multiplicative consistency property to estimate the missing values. However, we do not measure its consistency degree. Based on the average-based additive consistency measurement for interval-valued reciprocal preference relations by Dong et al.<sup>46</sup>, studying the average-based multiplicative consistency for hesi-tant fuzzy preference relation may be a challenge future work.

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