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7	Multidimensional Perfectionism and Burnout: A Meta-Analysis
8	Andrew P. Hill
9	York St John University, UK
10	Thomas Curran
11	University of Bath, UK
12	
13	
14	Author Note
15	Andrew P. Hill, Faculty of Health and Life Sciences, York St John University, UK; Thomas
16	Curran, Department for Health, University of Bath, UK.
17	
18	
19	
20	Correspondence concerning this article should be addressed to Andrew Hill, Faculty of Health
21	and Life Sciences, York St John University, York, YO31 7EX, United Kingdom. E-mail:
22	a.p.hill@leeds.ac.uk
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# Abstract

2	A meta-analysis is provided of research examining the relationship between multidimensional
3	perfectionism and burnout. In doing so, relationships before and after controlling for the
4	relationship between dimensions of perfectionism were examined along with whether
5	relationships were moderated by domain (work, sport, or education). A literature search yielded
6	43 studies ( $N = 9838$ ) and 663 effect sizes. Meta-analysis using random-effects models revealed
7	that perfectionistic strivings had small negative or non-significant relationships with overall
8	burnout and symptoms of burnout. By contrast, perfectionistic concerns displayed medium-to-
9	large and medium positive relationships with overall burnout and symptoms of burnout. After
10	controlling for the relationship between dimensions of perfectionism, "pure" perfectionistic
11	strivings displayed notably larger negative relationships. In terms of moderation, in some cases
12	perfectionistic strivings were less adaptive and perfectionistic concerns more maladaptive in the
13	work domain. Future research should examine explanatory mechanisms, adopt longitudinal
14	designs, and develop interventions to reduce perfectionistic concerns fuelled burnout.

15 Keywords: motivation, performance, sport, work, education

16

1	Multidimensional Perfectionism and Burnout: A Meta-Analysis
2	Motivation can go awry so that high levels of dedication to a previously enjoyed activity
3	can result in burnout (Gould, 1996). Burnout is a psychosocial syndrome that is associated with
4	motivational, performance, and psychological difficulties. Due to its adverse consequences, a
5	large amount of research has been dedicated to identifying antecedents of burnout (e.g., Alarcon,
6	2011; Purvanova & Muros, 2010; Swider & Zimmerman, 2010). Recently, perfectionism has
7	received considerable attention in this regard. The current study provides a systematic review of
8	research examining the perfectionism-burnout relationship in the form of a meta-analysis. In
9	doing so, we summarize the relationship between two main dimensions of perfectionism (viz.
10	strivings and concerns) and burnout. In addition, we also examine these relationships before and
11	after controlling for the relationship between dimensions of perfectionism (i.e., "pure"
12	perfectionistic strivings and "pure" perfectionistic concerns) and whether these relationships
13	differ depending on the domain in which they are assessed (work, sport, or education).
14	Burnout and its development
15	Contemporary understanding of burnout owes much to the work of Maslach and Jackson
16	(e.g., Maslach, 1976; Maslach & Jackson, 1981a; Maslach & Jackson, 1981b). Although other
17	models of burnout exist, Maslach and Jackson's model is the most influential and the most
18	widely adopted when examining burnout. Maslach and Jackson describe burnout as having three
19	core symptoms. The first core symptom is the depletion of emotional resources (emotional

20 exhaustion). This symptom has been described as general feelings of being overextended by

21 demands being placed on the individual. The second core symptom is the development of an

22 impersonal or cynical attitude (depersonalization or cynicism). This symptom is an interpersonal

23 dimension of burnout that captures indifference or detachment from others. The final symptom is

an evaluation of personal competence, accomplishment, or efficacy (personal accomplishment or
 professional efficacy). Lower levels of this symptom are indicative of higher burnout. Scores on
 this element are therefore often reversed to obtain a measure of *reduced* competence or
 accomplishment.

5 Burnout is thought to manifest in a range of domains. In the work domain and service 6 jobs, these symptoms refer specifically to interactions with recipients of service, care, treatment, 7 or instruction. In non-service jobs, the symptoms refer to work activities more generally. The 8 same symptoms in work are also noted in education but are anchored in experiences of school 9 and university (Schaufeli, Martinez, Margues-Pinto, Salanova, & Bakker, 2002). In sport, the 10 symptoms are similar but have been adapted to capture the unique characteristics of the sport 11 domain (Raedeke, 1997; Raedeke & Smith, 2001). Specifically, the exhaustion symptom 12 includes an additional physical element and the depersonalisation symptom is replaced with 13 devaluation - a loss of interest or value in participation. This latter adaptation was based on an 14 attempt to identify an equivalent symptom of devaluation in a group that are recipients of care 15 (i.e., athletes), rather than providers of care (Raedeke & Smith, 2001). In this sense, although not 16 equivalent, the two symptoms are analogues of each other and have been highly correlated when 17 measured concurrently (Cresswell & Eklund, 2007a)<sup>1</sup>.

Examination of burnout is considered an important area of enquiry as it is a syndrome that is associated with substantial human suffering and carries considerable financial costs for organisations. In terms of the personal consequences of burnout, research suggests it contributes to diminished physical and mental health (Maslach, 2001). Indeed, the consequences of burnout can be so severe that initial work in this area centered on discriminating between burnout and depression (Freudenberger, 1974). From an organisational perspective, burnout is associated with decreased motivation and poorer performance, a finding evident in all domains (Bakker,
Van Emmerik & Van Riet, 2008; Cresswell & Eklund, 2007b; Yang, 2004). Consequently,
associated monetary costs to employers in the work domain are noteworthy, as are the equivalent
costs in education and sport domains in the form of lost investment and revenue associated with
talent development and unfulfilled potential (Feigley, 1984).

6 Burnout is understood to arise primarily as the result of stress-related processes (Maslach, 7 Schaufeli, & Leiter, 2001). In accord, when seeking to explain burnout, particular emphasis is 8 placed on emotional and situational demands along with the resources available to cope with 9 those demands. As described by Maslach (1982) and similarly by others (e.g., Leiter, 1993), the 10 three symptoms of burnout are considered to be the result of the imbalance between demands 11 and resources. Demands (e.g., high workload) influence the potential for exhaustion whereas 12 resources (e.g., high social support) play a protective role in terms of accomplishment and 13 depersonalization. In terms of the progression of burnout, over time, increasing demands and 14 investment are thought to culminate in an overload of resources. Exhaustion develops first and, 15 in an attempt to cope with exhaustion, a sense of depersonalization then develops. A reduced 16 sense of accomplishment follows, or can arise in tandem, when the first two symptoms interfere 17 with effectiveness and perceptions of personal resources (Leiter & Ashforth, 1996).

A large amount of research has been dedicated to examining the antecedents of burnout in work, sport, and education domains. In the work domain, a number of meta-analytical studies have identified influential demographic (e.g., Purvanova & Muros, 2010), situational (e.g., Alarcon, 2011), and personality factors (e.g., Swider & Zimmerman, 2010). This research suggests, for example, that conscientiousness is associated with lower levels of burnout whereas neuroticism is associated with higher levels of burnout. Although research is less extensive in

1	sport and education, systematic and narrative reviews have identified similar antecedents (e.g.,
2	anxiety, stress, coping; Goodger, Gorely, Lavallee, & Harwood, 2007; Walburg, 2014).
3	Moreover, mirroring research in the work domain, research has also found that burnout is
4	associated with similar personality characteristics among athletes and students such as
5	neuroticism (e.g., Jiang, Huang & Chen, 2012). One notable omission from these reviews and
6	recent meta-analytical studies (e.g., Alarcon, Eschleman, & Bowling, 2009; Swider &
7	Zimmerman, 2010; Ng, Sorensen, & Eby, 2006) is consideration of perfectionism.
8	Multidimensional perfectionism
9	Broadly defined, perfectionism is a combination of exceedingly high standards and a
10	preoccupation with extreme self-critical evaluation (Frost, Marten, Lahart, & Rosenblate, 1990).
11	Current understanding of perfectionism is that it is a multidimensional trait or disposition that
12	includes a range of dimensions that collectively capture two higher-order dimensions,
13	perfectionistic strivings and perfectionistic concerns. Perfectionistic strivings are "aspects of
14	perfectionism associated with self-oriented striving for perfection and the setting of very high
15	personal performance standards" whereas perfectionistic concerns are "aspects associated with
16	concerns over making mistakes, fear of negative social evaluation, feelings of discrepancy
17	between one's expectations and performance, and negative reactions to imperfection" (Gotwals,
18	Stoeber, Dunn, & Stoll, 2012, p.264). These two broad dimensions of perfectionism provide a
19	useful heuristic in an area of enquiry that can be quite disparate in terms of conceptual
20	approaches and measurement. It is also noteworthy that this approach is supported by factor
21	analytical studies (e.g., Bieling, Israeli, & Antony, 2004) and is being increasingly adopted when
22	examining perfectionism and reviewing perfectionism research (e.g., Gotwals, et al., 2012).
23	In terms of research examining the effects of perfectionism, perfectionistic strivings and

1 concerns have proven useful predictors of cognitive (e.g., attributions), affective (e.g., anxiety), 2 and behavioural (e.g., performance) outcomes in work, sport, and education domains (see 3 Gotwals et al., 2012; Stoeber, 2011; Stoeber & Otto, 2006, for reviews). In addition, research has 4 also begun to accumulate that suggests perfectionism can have a heavy toll in terms of health-5 related outcomes, including general physical ill-health, fatigue, and even early mortality (Dittner, 6 Rimes, & Thorpe, 2011; Fry & Debats, 2009; Molnar, Sadava, Flett & Colautti, 2012). Against 7 this backdrop, research has found that perfectionistic strivings are typically associated with few 8 maladaptive outcomes and in some instances are associated with adaptive outcomes. This is 9 particularly the case when the relationship between perfectionistic strivings and perfectionistic 10 concerns are controlled for (see Gotwals et al., 2012). Some of the desirable correlates of 11 perfectionistic strivings include positive emotional experiences, active coping strategies, and 12 greater performance (e.g., Dunkley, Sanislow, Grilo, & McGlashan, 2006; A. P. Hill, Stoeber, 13 Brown & Appleton, 2014; Stoeber & Childs, 2010). By contrast, perfectionistic concerns are 14 associated with an array of maladaptive outcomes. These include almost the converse of 15 perfectionistic strivings and, notably, antecedents of burnout such as greater threat appraisals, 16 anxiety, and avoidant coping (e.g., Dunkley, Zuroff & Blankstein, 2003; A. P. Hill, Hall & 17 Appleton, 2010; Stoeber, & Childs, 2010).

A number of researchers have argued that the two dimensions of perfectionism (perfectionistic concerns, in particular) are likely to be important antecedents of burnout (e.g., Gould, 1996; Stoeber & Rennert, 2008; Zhang, Gan, & Cham, 2007). This is partly because of the influential role perfectionism is thought to play in stress-related processes. Specifically, perfectionistic concerns encapsulate a rigid self-evaluative style whereby individuals perceive their environment in dichotomous, all-or-nothing terms, overgeneralise negative events, ruminate

1 about past failures, and have a strong need for self-validation (Hewitt & Flett, 1996, 2002). In 2 terms of appraisal processes that govern stress, external expectations and criticism are perceived 3 to be high and a sense of self-worth under constant threat. Subsequently, ineffective avoidant 4 coping strategies are employed that ensure negative emotional experiences persist. As such, 5 perfectionistic concerns are associated with considerable strain that render individuals vulnerable 6 to the accrual of stress and subsequent burnout. In summarizing current understanding of the 7 perfectionism-burnout relationship, then, it is the harsh self-evaluative processes central to 8 perfectionistic concerns that are understood to fuel the perfectionism-burnout relationship, rather 9 than perfectionistic strivings.

10 In an attempt to identify factors that contribute to burnout and ill-health in work and 11 sport, the first empirical studies to examine relationships between perfectionism and burnout in 12 these domains appeared at a similar time nearly 20 years ago (Fry, 1995; Gould, Tuffey, Udry, & 13 Loehr, 1996). However, the majority of research examining the perfectionism-burnout 14 relationship has been conducted in the last 5 years. Most of the studies have taken place in work 15 and sport domains but studies have also recently begun to emerge in an education domain. 16 Generally, this research has found perfectionistic strivings to be typically unrelated or negatively 17 related to burnout symptoms (e.g., Caliskan, Arikan & Saatci, 2014; A. P. Hill, Hall, Appleton & 18 Kozub, 2008; Shih, 2012). By contrast, perfectionistic concerns have been found to be typically 19 positively related to burnout symptoms (e.g., A. P. Hill, 2013; Li, Hou, Chi, Liu & Hager, 2014; 20 Stoeber & Childs, 2010). While evidence of the relationship between dimensions of 21 perfectionism and burnout has gathered across multiple domains, to date there has been no 22 attempt to summarize this research in a systematic manner or examine sources of variability in 23 the findings of studies. Consequently, the first purpose of the current study was to summarize

research that has examined the relationship between dimensions of perfectionism and burnout across these domains in the form of a meta-analytical review. Unlike in narrative and other general systematic reviews, in this case a quantitative summary of these relationships and test of their statistical significance can be provided.

5

#### Accounting for the correlation between dimensions of perfectionism

6 The second purpose of the study was to examine the perfectionism-burnout relationships 7 using semi-partial correlations. In two major review papers in the area of perfectionism (Gotwals 8 et al., 2012; Stoeber & Otto, 2006), both bivariate and partial correlations were examined. This is 9 because the two dimensions of perfectionism are typically correlated and this can obscure the 10 relationship between each dimension of perfectionism and their various outcomes (Stoeber & 11 Otto, 2006). This issue is especially relevant in terms of perfectionistic strivings. This is because 12 perfectionistic strivings are more equivocal in terms of their correlates and has displayed positive 13 relationships with both adaptive and maladaptive outcomes, including burnout. A clearer picture 14 has been found to emerge once the relationships between perfectionistic strivings and 15 perfectionistic concerns are controlled and pure perfectionistic strivings and pure perfectionistic 16 concerns are examined (see Gotwals et al., 2012; Stoeber & Otto, 2006). Although some caution 17 has recently been called for in terms of using partialling to identify the effects of the two 18 dimensions of perfectionism (see A. P. Hill, 2014), examination of their partialled effects 19 remains useful when assessing the degree to which the outcomes associated with each dimension 20 are due to unique or shared variance. In this way, examination of semi-partial correlations 21 between dimensions of perfectionism and burnout is warranted.

#### 22 Moderation of the perfectionism-burnout relationship

23

One of the advantages of meta-analysis is that it allows for exploration of variability

1 between studies in terms of the relationships observed and the identification of possible 2 moderating factors (Hunter & Schmidt, 2004). This is important in context of perfectionism-3 burnout research as there is some evidence of variability in the relationships between dimensions 4 of perfectionism and symptoms of burnout between domains. For example, there have been 5 occasions when perfectionisitic strivings has been unrelated, positively related, and negatively 6 related to exhaustion in work, education, and sport (Appleton & A. P. Hill, 2012; Shih, 2012; 7 Taris et al., 2010). Therefore, in order to begin to explore possible sources of this variability, the 8 final purpose of the current study was to examine whether the domain in which the 9 perfectionism-burnout relationships were assessed is a potential moderator of the observed 10 relationships (work, sport, or education). 11 There are a number of noteworthy similarities and differences between work, sport, and 12 education. All three domains are achievement contexts characterized by potentially high 13 performance demands and interpersonal competition. However, they also differ in important 14 ways. Sport, for example, is unique insomuch as flawless performance can be necessary for 15 success so perfectionism is considered by some to be desirable and is often overtly encouraged 16 (e.g., Gould, Dieffenbach, & Moffett, 2002). In addition, as a more freely-chosen activity, there 17 is some evidence that sport is characterized by higher levels of intrinsic motivation (the antithesis 18 of burnout) than work or education (Vallerand, 2004). In this regard, work is the most distinct 19 domain as, comparatively, external motives are high (i.e., financial remuneration), the potential 20 for 'entrapment' is high (work is necessary for one's livelihood) and, unlike sport or education, 21 work is the domain in which individuals are most likely to be responsible for providing care, 22 instruction, and service for others – a feature considered to be one of the main driving forces 23 behind burnout (Maslach et al., 2001). Along these lines, education is similar to sport in that

students are recipients of care and not providers or care (contributing to less burnout) but is also
 similar to work in that education can be compulsory (contributing to more burnout).

3 In support of the possibility that domain moderates relationships between perfectionism 4 and burnout, it is noted that research has found that burnout is related to job and workplace 5 characteristics with some vocations more vulnerable to burnout than others (e.g., nurses and 6 teachers; Maslach, et al., 2001). Moreover, there is some evidence that the context moderates 7 other stress-related processes and antecedent-burnout relationships. Shin et al. (2014), for 8 example, found that the relationship between coping strategies and symptoms of burnout 9 depended on occupation, with some coping strategies (emotion-focused and problem focused) 10 being especially strong predictors of some burnout symptoms among nurses in comparison to 11 teachers and service employees. In this regard, while the general influence of perfectionistic 12 strivings and concerns on stress-related processes are likely to be evident across domains, in 13 relation to burnout, their influence may be in part dependant on the features of that domain. 14 Again, on this issue, there is evidence that in regards to work, perfectionistic strivings may be 15 less adaptive and perfectionistic concerns more maladaptive as they both appear to energise 16 compulsive work behaviour (see Stoeber & Damian, in press, for a review).

#### 17 The present study

In summary, the first purpose of the current study was to provide a meta-analytical review of research examining the relationship between two dimensions of perfectionism (viz. strivings and concerns) and burnout (viz. overall burnout, exhaustion, reduced personal accomplishment, and depersonalization). The second purpose was to re-examine these relationships after controlling for the relationship between the two dimensions of perfectionism (semi-partial correlations). The final purpose was to examine whether the relationships differed

1	depending on the domain in which it was assessed (work, sport, or education). It was
2	hypothesized that (i) perfectionistic strivings would be negatively related to burnout, (ii)
3	perfectionistic concerns would be positively related to burnout, (iii) when the relationship
4	between the two dimensions of perfectionism are controlled for, pure perfectionistic strivings
5	would display stronger, more negative, relationships with burnout and pure perfectionistic
6	concerns would display stronger, more positive, relationships with burnout, and, finally, (iv)
7	perfectionistic strivings would be less adaptive and perfectionistic concerns more maladaptive in
8	work than in other domains. For perfectionistic strivings this equates to a weaker, less negative,
9	or possibly positive, relationship with burnout and for perfectionistic concerns this equates to a
10	stronger, more positive, relationship with burnout.
11	Method
12	Literature search
13	A computerized literature search was conducted using the databases
14	PsycINFO/PsycARTICLES, MEDLINE/SPORTDiscuss, and ProQuest Dissertations & Theses
15	(American & International and United Kingdom & Ireland). The search terms were
16	"perfection"* (for perfectionism, perfectionist, and perfectionistic) and "burnout". The search
17	date was between January, 1990, (the year the first article on multidimensional perfectionism
18	was published) and April, 2014. No other restrictions were placed on the searches. This search
19	yielded 263 studies. Once duplicates were removed and abstracts screened for relevance (i.e.,
20	studies that examined the relationship between perfectionism and burnout), 57 studies remained.
21	Following the computerized literature search, the reference lists of the articles identified
22	were inspected with the aim of identifying other articles. In addition, the corresponding authors
<b>7</b> 2	of the articles identified were contacted to enquire about the possession of any unpublished data

(e.g., conference papers or data from unpublished studies). Thirty-three corresponding authors
were contacted and 14 authors responded to our request 4 weeks after the initial email (our stated
deadline). This resulted in the inclusion of 5 additional data sets (Ho, Appleton, Cumming, &
Duda, n.d, n.d.); Jowett, Hill, & Hall, n.d, n.d; Stensrud, Kristiansen & Abrahamsen, n.d). On the
4<sup>th</sup> July, 2014, we ended all search strategies and instigated data reduction and analysis. In total,
the search strategies resulted in the identification of 62 studies/data sets that were further

#### 8 Inclusion criteria

9 Studies were included in the meta-analysis if they: (a) measured perfectionism and 10 burnout using self-report scales that yielded quantitative values; (b) measured perfectionism in a 11 multidimensional manner (as opposed to a unidimensional manner); (c) adopted Maslach and 12 Jackson's approach to measuring symptoms of burnout (viz. MBI-Human Services Survey, 13 MBI-Educators Survey, Maslach, & Jackson, 1981b, 1996; MBI-General Survey, Schaufeli, 14 Leiter, Maslach, & Jackson, 1996; MBI-Student Survey, Schaufeli, Martinez, Marques-Pinto, 15 Salanova, & Bakker, 2002; Athlete Burnout Questionnaire; Raedeke & Smith, 2001); (c) 16 included an effect size (e.g., correlation coefficient), sufficient information for computation or 17 estimation of an effect size, or this information was obtained from the corresponding author 18 when not included in the original publication; (d) were published in English; (e) were a 19 published journal article, thesis/dissertation, conference presentation or data provided directly 20 from authors; and (f) included a sample that was not replicated elsewhere (e.g., included in both 21 a journal article and a thesis/dissertation). When this was the case, only the most complete and 22 recent account of the sample/data was used. The implementation of the criteria resulted in the 23 final inclusion of 43 studies/data sets reporting 310 effect sizes capturing the relationship

1 between perfectionism and burnout.

#### 2 **Recorded variables**

3 A coding sheet was completed for each study included in the meta-analysis. It included: 4 (a) publication information (authors/year), (b) domain (work, sport, or education), (c) number of 5 participants, (d) instrument used to measure perfectionism and indicators of perfectionistic strivings and concerns, (e) bivariate correlations between dimensions of perfectionism, and (f) 6 7 bivariate correlations between dimensions of perfectionism and symptoms of burnout<sup>2</sup>. 8 Indicators of perfectionistic strivings were the personal standards subscale from either Frost et 9 al.'s (1990) Multidimensional Perfectionism Scale or its sport adaptations (Sport-MPS and Sport-MPS 2; Dunn et al., 2006; Gotwals & Dunn, 2009), the self-oriented perfectionism 10 11 subscale from Hewitt and Flett's (1991) Multidimensional Perfectionism Scale or Child and 12 Adolescent Perfectionism Scale (Flett, Hewitt, Boucher, Davidson, & Munro, 2001), the striving 13 for perfection subscale from the Multidimensional Inventory of Perfectionism in Sports (Stoeber, 14 Otto, & Stoll, 2006), the high standards subscale from the revised Almost Perfect Scale (Slaney, 15 Rice, Mobley, Trippi, & Ashby, 2001), and the striving for excellence subscale from the 16 Perfectionism Inventory (R. W. Hill et al., 2004). Indicators of perfectionistic concerns were the 17 concerns over mistakes, doubts about action, socially prescribed perfectionism, negative 18 reactions to imperfection, and discrepancy subscales from the same instruments identified above. 19 These indicators were selected based on the typical practice of researchers examining 20 perfectionism, recommendations of those in this area (e.g., Stoeber, 2011), and factor analytical 21 evidence (e.g., Bieling et al., 2004; Cox, Enns, & Clara, 2002; Frost, Heimberg, Holt, Mattia, & 22 Neubauer, 1993). Information was coded independently by the two authors. Both are regular 23 contributors to research in the areas of perfectionism and/or burnout. In comparing the

information recorded, the agreement rate was 90% (information provided directly from authors
after the initial literature search was not independently coded). Disagreement was resolved by
revisiting the articles and coming to a consensus. Coded information for each study is presented
in Table 1.

#### 5 Meta-analytical procedures

6 The meta-analyzes were guided by Lipsey and Wilson (2001) and conducted using 7 Comprehensive Meta-Analysis software (Version 3.3; Borenstein, Hedges, Higgins, & Rothstein, 8 2005). In deriving effect sizes and confidence intervals, random-effects models were used. 9 Random-effects models assume variation in effect sizes between studies is due to both sampling 10 error and true random variance arising from differences between studies in terms of their 11 procedures and settings (as opposed to only sampling error stipulated in a fixed effect model). In 12 comparison to fixed-effects models, then, random-effects models are generally considered to be 13 preferable and allow generalization beyond the set of studies examined to future studies 14 (Schmidt, Oh, & Hayes, 2009).

15 Analyzes were based on Fisher's Z transform. Fisher's Z transform is interpreted in a 16 similar manner to a correlation coefficient and ranges from  $-\infty$  to  $+\infty$  with higher values 17 indicative of a stronger relationship. In the context of meta-analysis, Fisher's Z transform is 18 preferable to correlation coefficients as the latter has a problematic standard error when deriving 19 weighted cumulative effects (Lipsey & Wilson, 2001). For ease of interpretation, correlation 20 coefficients are reported alongside 95% confidence intervals. Cohen's (1992) recommendations 21 for small, medium, and large effect sizes were then used to guide interpretation of effects (r =22 .10, .30, and .50). Statistical significance is indicated by the 95% confidence intervals excluding 23 zero (p < .05). In all cases, the contributions of individual effect sizes to mean effect sizes were

weighted using the reciprocal of their sampling variance. This ensured that studies with larger
 sample sizes, and subsequent greater precision in estimating effect sizes, were more influential in
 determining the mean effect size (Rosenberg, Adams, & Gurevitch, 2007).

Of the 43 studies, 17 included multiple effect sizes<sup>3</sup>. This was for a number of reasons. In 4 5 13 studies, correlations between multiple indicators of perfectionistic strivings or concerns and 6 symptoms of burnout were reported (e.g., correlations of both self-oriented perfectionism and 7 personal standards with burnout symptoms). In three studies, correlations were reported 8 examining relationships between dimensions of perfectionism and symptoms of burnout at two 9 or more time points. Finally, in one study, multiple correlations were reported based on a second 10 analysis of a subset of the initial sample. In each of these instances, only one effect size was 11 included in the meta-analyzes. This effect size was the average of the reported effect sizes 12 (providing 226 independent effect sizes). This is a commonly used strategy to ensure that effect 13 sizes in the analyzes are independent and avoids artificial inflation of sample size, distortion of 14 standard error estimates, and overrepresentation of studies that include multiple effect sizes 15 (Lipsey & Wilson, 2001).

16 In order to meta-analyze the relationship between perfectionism and overall burnout we 17 used a formula provided by Ghiselli, Campbell, and Zedeck (1981, pp.163-164). This entailed 18 using the correlations among the measured variables to estimate the correlation between the two 19 dimensions of perfectionism and a burnout composite ('overall burnout'). This strategy is often 20 used in meta-analyzes to examine composites (e.g., Berry, Ones, & Sackett, 2007) and has been 21 used in other meta-analyzes to examine burnout specifically (e.g., Clark, Michel, Zhdanova, Pui, 22 & Baltes, in press). This procedure produced 132 additional effect sizes that were meta-analyzed 23 in the same manner as the other effect sizes.

1 To examine the perfectionism-burnout relationships after controlling for the relationship 2 between the two dimensions of perfectionism, semi-partial correlations were calculated. Semi-3 partial correlations capture the unique relationships between dimensions of perfectionism and 4 burnout symptoms. To do so, dimensions of perfectionism are residualized based on their 5 relationship with each other and then correlated with burnout scores (new pure perfectionistic 6 strivings and pure perfectionistic concerns are created but burnout symptoms remain unchanged). 7 Each semi-partial correlation was calculated using the formula provided by Cohen, Cohen, West 8 and Aitkin (2003, pp.73-74). This procedure produced 268 semi-partial correlations. When 9 added to the 37 bivariate correlations between perfectionistic strivings and perfectionistic 10 concerns, this resulted in a further 305 that were meta-analyzed. 11 In order to assess moderation, heterogeneity of effect sizes was assessed. The total 12 heterogeneity of the weighted mean effect sizes  $(O_T)$  provides an indication of whether the 13 variance evident in the weighted mean effect size exceeds that would be expected by sampling 14 error (i.e., whether the weighted mean effect size is an adequate or inadequate representation of 15 the distribution of effects). When stipulating a categorical structure to the data, constituents of 16 the total heterogeneity  $(Q_T)$ , heterogeneity explained by the categorization  $(Q_B)$  and the residual 17 error heterogeneity  $Q_W$ ), can be examined. Statistically significant heterogeneity explained by the 18 categorization  $(Q_B)$  indicates that there are differences between categories in terms of their

19 effects sizes and provides a strong basis for inferring moderation. Specific differences were

20 examined via comparison of 95% confidence intervals for effect sizes.

Moderation was also assessed by calculating the degree of inconsistency in the observed
relationship across studies (*I*<sup>2</sup>). As described by Higgins and colleagues (Higgins, Thompson,
Deeks, & Altman, 2003; Higgins & Thompson, 2002), this index is interpreted as the percentage

of total variation across studies due to "true" heterogeneity rather than sampling error: 100% x  $(Q_T - df)/Q_T$ . As  $I^2$  increases, the level of true heterogeneity increases (0% to 100%). Values of 25%, 50%, and 75% have been identified as low, medium and high levels of heterogeneity (Higgins & Thompson, 2002). This index is a useful adjunct when assessing moderation because unlike the total heterogeneity of each cumulative effect size  $(Q_T)$  it is not adversely influenced by the number of studies included in the analyzes. It can also be compared across meta-analyzes that include a different number of studies, type of study, and outcome (Higgins et al., 2003).

8 In order to assess publication bias (the 'file-drawer' problem) we adopted a number of 9 strategies. We examined Rosenthal's (1979) fail-safe number (fail-safe N) for each effect size. 10 The fail-safe number indicates the number of non-significant, unpublished, or missing studies 11 with a mean effect size of zero that would need to exist in order to change the statistical 12 significance of the observed effect size to a non-significant level (here, p = .05). Rosenthal 13 recommended that the fail-safe number should be greater than 5k + 10, where k equals the 14 number of observed effect sizes. We also inspected funnel plots (a scatterplot of effect sizes 15 against the reciprocal of its standard error) and used Egger's test of regression intercept to 16 quantify the bias captured by the funnel plots by regressing effect size on the reciprocal of its 17 standard error (Egger, Smith, Schneider, & Minder, 1997). In the absence of publication bias, 18 Egger's regression intercept does not differ significantly from zero (i.e., its two-tailed 95% 19 confidence interval includes zero). We also used Duval and Tweedie's (2000) "trim and fill" 20 method to correct any asymmetry evident in the funnel plot by imputing studies to give a 21 symmetrical distribution and provide publication bias adjusted estimates of effect sizes. Finally, 22 we conducted an additional moderator analyzes that compared effects based on whether studies 23 were obtained from published or unpublished sources (peer-reviewed publications vs

1 thesis/dissertations, conference presentations, or data sets provided by authors).

2

#### Results

### 3 Overall effect sizes

4 The weighted mean effect sizes between dimensions of perfectionism, overall burnout, 5 and symptoms of burnout are reported in Table 2. Perfectionistic strivings displayed a small 6 negative relationship with overall burnout, reduced personal accomplishment, and 7 depersonalization, and a non-significant relationship with exhaustion. Perfectionistic concerns 8 displayed a medium-to-large positive relationship with overall burnout and medium positive 9 relationships with all symptoms of burnout. 10 Perfectionistic strivings and perfectionistic concerns displayed a medium positive 11 relationship with each other. When controlling for the relationships between the two dimensions 12 by analyzing semi-partial correlations, a slightly different pattern of effects emerged. Pure

13 perfectionistic strivings displayed small, or small-to-moderate, negative relationships with

14 overall burnout and all burnout symptoms. Pure perfectionistic concerns displayed a similar

15 pattern of medium-to-large or medium positive relationships to those observed for perfectionistic

16 concerns.

Assessment of total heterogeneity across studies indicated that variability in the weighted mean effects exceeded that associated with sampling error. The percentage of total variation across studies due to true heterogeneity was either medium or high. This suggests that variability among the effect sizes is also due to additional sources and alludes to the possible influence of moderating factors.

#### 22 Moderator analyzes

23 Results of the comparison of effect sizes between domains are presented in Table 3.

1 Perfectionistic strivings. For the relationship between perfectionistic strivings and 2 overall burnout, the weighted mean effect size for studies in sport and education differed 3 significantly from in work. Notably, unlike in sport and education, the relationship in work was 4 not statistically significant. When examining the symptoms, the weighted mean effect size for 5 perfectionistic strivings and reduced personal accomplishment was significantly larger in 6 education in comparison to work and sport. Again, the relationship in work was not statistically 7 significant. The weighted mean effect sizes for the relationship between perfectionistic strivings 8 and the other two symptoms were significantly smaller in work in comparison to sport and 9 education. In regards to exhaustion, although similar in size, unlike in sport and education, the 10 relationship was positive in work. In regards to depersonalization, unlike in the other domains, 11 its relationship with perfectionistic strivings was smaller and non-significant in work.

12 **Pure perfectionistic strivings.** A slightly different pattern emerged when analyzing the 13 semi-partial correlation coefficients. For the relationship between pure perfectionistic strivings 14 and overall burnout, none of the weighted mean effect sizes differed significantly from each 15 other. Differences in the weighted mean effect sizes for the relationship between pure 16 perfectionistic strivings and reduced personal accomplishment across domains were the same as 17 when examining bivariate correlations (i.e., education differed from sport and work). The 18 weighted mean effect size for pure perfectionistic strivings and exhaustion was significantly 19 smaller in work in comparison to education (but no longer sport) and for devaluation was 20 significantly smaller in work in comparison to sport (but no longer education).

21 Perfectionistic concerns and pure perfectionistic concerns. For the relationship
22 between perfectionistic concerns and overall burnout, the weighted mean effect size for studies
23 in work was significantly larger than in sport and education. When examining the symptoms, the

weighted mean effect size for perfectionistic concerns and reduced personal accomplishment was significantly lower in education than in sport. The weighted mean effect size for perfectionistic concerns and exhaustion was significantly higher in work in comparison to sport. This was also the case in terms of the mean effect size for perfectionistic concerns and devaluation. When analyzing pure perfectionistic concerns, in all cases, the initially observed differences in the weighted mean effect sizes described above were non-significant.

Perfectionistic concerns-perfectionistic strivings. Given the differences before and after controlling for the relationship between the two dimensions of perfectionism in terms of moderation, a supplementary analysis was conducted to examine whether the relationship between perfectionistic concerns and strivings also differed between domains. This analysis revealed that the weighted mean effect size for the relationship between perfectionistic strivings and concerns did not differ between studies in work, sport, and education. All relationships were medium, or medium-to-large, and positive.

Heterogeneity. Examination of the total variation across studies due to true heterogeneity ( $I^2$ ) revealed that despite statistically significant between study variability ( $Q_B$ ), the amount of true variability was typically very low ( $I^2 < 25\%$ ),. Noteworthy true heterogeneity ( $I^2 > 25\%$ ), and support for moderation, was evident for four relationships: perfectionistic strivings-exhaustion, perfectionistic strivings-depersonalization, perfectionistic concerns-overall burnout, and perfectionistic concerns-depersonalization.

20 **Publication bias** 

In the overall analyzes and moderation analyzes, the fail-safe numbers and Egger's
regression intercept provided mixed evidence of publication bias. Specifically, in seven cases
fail-safe numbers did not exceed the recommended thresholds but, in all cases, Egger's

1	regression intercept included zero. Examination of whether publication status served as a
2	moderating factor provided a clearer picture and evidence of publication bias in a few cases.
3	Specifically, the relationships of pure perfectionistic concerns-total burnout ( $Q_B = 4.88$ , $df = 1$ , $p$
4	$<.05, I^2 = 7.25\%, r^+ = .46 [.41, .51] \text{ vs } r^+ = .37 [.31, .43])$ and pure perfectionistic concerns-
5	exhaustion ( $Q_B = 4.42, df = 1, I^2 = 11.58\%, p \le 0.05, r^+ = .30$ [.26, .34] vs $r^+ = .24$ [.18, .28]) were
6	larger in published sources than unpublished sources. Marginally statistically significant effects
7	( $p \le .10$ ) were also found for perfectionistic strivings-total burnout ( $Q_B = 3.17$ , $df = 1$ , $p \le .10$ , $I^2 =$
8	4.01%, $r^+ =20$ [29,11] vs $r^+ =01$ [20, .17]), perfectionistic strivings-reduced personal
9	accomplishment $Q_B = 2.98$ , $df = 1$ , $p < .10$ , $I^2 = 0.0\%$ , $r^+ =20$ [29,12] vs $r^+ =08$ [19, .03]),
10	and pure perfectionistic strivings-reduced personal accomplishment ( $Q_B = 3.30$ , $df = 1$ , $p < .10$ , $I^2$
11	= 0.00%, $r^+$ =31 [37,24] vs $r^+$ =20 [30,10]). Again, in these cases relationships were
12	larger in published sources than in unpublished sources. For perfectionistic strivings-total
13	burnout and pure perfectionistic concerns-total burnout, the publication bias adjusted (trim and
14	fill) effect sizes may offer more accurate estimates of these relationships. This is not the case for
15	the other relationships as trim and fill effect sizes included imputed values in the opposite
16	direction (i.e., imputed effects were larger, not smaller, than the average effect size).
17	Discussion

18 This study provided the first meta-analysis of the relationship between perfectionism and 19 burnout. We examined the relationship between two dimensions of perfectionism (viz. strivings 20 and concerns) and burnout using both bivariate and semi-partial correlations (i.e., controlling for 21 correlations among dimensions of perfectionism). We also examined whether the relationships 22 were moderated by the domain in which they were assessed (work, sport, or education). It was 23 hypothesized that (i) perfectionistic strivings would be negatively related to burnout, (ii)

1 perfectionistic concerns would be positively related to burnout, (iii) when the relationship 2 between the two dimensions of perfectionism are controlled for, pure perfectionistic strivings 3 would display stronger, more negative, relationships with burnout and pure perfectionistic 4 concerns would display stronger, more positive, relationships with burnout, and, finally, (iv) 5 perfectionistic strivings would be less adaptive and perfectionistic concerns more maladaptive in 6 work than in other domains. The first hypothesis was supported for overall burnout and two of 7 the three symptoms of burnout (reduced personal accomplishment and devaluation). The second 8 hypothesis was fully supported. The third hypothesis was generally supported but was more 9 apparent for pure perfectionistic strivings. The fourth hypothesis was supported for four 10 relationships (perfectionistic strivings-exhaustion, perfectionistic strivings-depersonalization, 11 perfectionistic concerns-overall burnout, and perfectionistic concerns-depersonalization).

#### 12 Multidimensional perfectionism and burnout

13 The findings suggest that perfectionistic strivings may offer, at least to a small degree, 14 some protection to the development of burnout. This is consistent with the notion that burnout 15 has little to do with strivings. Rather it is the evaluative tendencies that can accompany strivings 16 which is more influential. This is illustrated by perfectionistic concerns which displayed a 17 medium-to-large positive relationship with overall burnout and medium positive relationships 18 with each symptom of burnout. As described earlier, perfectionistic concerns capture self-19 evaluative tendencies that render individuals vulnerable to the accrual of stress. Elsewhere, this 20 has been made evident in research highlighting the association between perfectionistic concerns, 21 threat appraisals, anxiety, and avoidant coping (e.g., A.P. Hill et al., 2010; Rice, Vergara, & 22 Mirela, 2006; Stoeber & Rennert, 2008). Here, the findings allude to the more severe 23 consequences that might arise when the stress associated with perfectionistic concerns continues unabated. Overall, then, there is a marked difference between the two dimensions of
 perfectionism in terms of propensity for burnout evident across domains.

3 Turning to the semi-partial correlations, as expected, when the correlation between the 4 two dimensions of perfectionism was controlled, perfectionistic strivings were comparatively 5 more adaptive. Notably, the relationships evident for perfectionistic strivings were stronger and 6 also included an inverse association with exhaustion. This is a trend evident elsewhere in more 7 general reviews for other outcomes (e.g., Gotwals et al., 2012; Stoeber & Otto, 2006). For 8 perfectionistic concerns, although there were some marginal changes, by comparison, the effects 9 of pure perfectionistic concerns were largely the same. This indicates that the relationship 10 between the two dimensions appears more influential in terms of determining the effects of 11 perfectionistic strivings than the reverse (Stoeber & Damian, in press). This is something that 12 researchers must be mindful of when examining the differential effects of the two dimensions of 13 perfectionism in future studies.

14 More generally, the relationships between perfectionistic concerns and burnout symptoms 15 found here are similar in size to related personality characteristics such as conscientiousness and 16 neuroticism (see Swider & Zimmerman, 2010). Previous research comparing perfectionism with 17 the broader Big Five personality traits has found that dimensions of perfectionism capture unique 18 features of personality and explain additional variability in various criterion variables (e.g., 19 compulsivity and depression; Dunkley et al., 2006; Sherry, Hewitt, Flett, Lee-Baggley, & Hall, 20 2007). With this in mind, the findings here suggest that perfectionism warrants consideration 21 alongside other such individual-level antecedents of burnout. Perfectionistic concerns, in 22 particular, may be an important component of a personality profile that renders individuals prone 23 to burnout (Swider & Zimmerman, 2010). In order to assess this possibility, future studies are

1 required that examine the relative and incremental predictive ability of perfectionistic concerns

2 and other personality characteristics identified in previous meta-analyzes focused on burnout.

3

#### Perfectionism-burnout relationship across domains

4 In terms of moderation, there were four instances where notable between-study 5 heterogeneity was evident. These indicated that perfectionistic strivings were less adaptive in 6 terms of exhaustion and depersonalization and perfectionistic concerns were more problematic in 7 terms of overall burnout and depersonalization in work than in sport and education domains. 8 There are a number of possible reasons why the work environment may alter these relationships 9 in this manner. In the case of perfectionistic strivings, it is possible that factors which would 10 otherwise offset exhaustion in sport and education are absent, or exist to a lesser degree, in work. 11 These might include factors that have previously been found to interact with perfectionistic 12 strivings such as personal control (Mor et al., 1995), social support (Dunkley, Blankstein, 13 Halsall, Williams, & Winkworth, 2000), and positive future thinking (O'Connor, O'Connor, 14 O'Connor, Smallwood, & Miles, 2004) which we might speculate are less forthcoming in work 15 than in education and sport. Given the ubiquity of external motives in the workplace, it is also 16 possible that when perfectionistic strivings take place in the service of such motives, any 17 safeguard from a sense of personal detachment or cynicism may be diminished relative to sport 18 or education domains which are typically lower in these motives (Vallerand, 2004). 19 In the case of perfectionistic concerns, similar processes may be in operation as described 20 for perfectionistic strivings in terms of depersonalization. In addition, it is also possible that 21 because the work domain holds the greatest potential for entrapment (i.e., quitting and not

22 attending are perhaps easier in other domains), the relationship between perfectionistic concerns

and detachment or cynicism may be exacerbated in lieu of the ability to behaviourally withdraw.

1 This is consistent with the notion that depersonalization may be a dysfunctional coping strategy 2 aimed at distancing one's self from an adverse work environment (Maslach, 1982). More 3 generally, it is possible that because perfect performance can be more ambiguous in work than in 4 sport and education, opportunities for a sense of achievement are less forthcoming in work. This 5 may exacerbate the perfectionistic concerns-burnout relationship by providing less opportunity 6 for respite against the worries, anxieties, and rumination associated with these dimensions of 7 perfectionism (Hewitt & Flett, 2002; Hewitt & Flett, 1996). Future studies are required to 8 examine these possibilities and further test the moderating influence of domain on perfectionism. 9 In considering the differences across domains, one must also be mindful of alternative 10 explanations. For example, studies in sport exclusively used domain-specific measures. Although 11 designed to be comparable, the three symptoms of athlete burnout are not exactly the same as 12 those used in work and education. Most apparent is the potential discrepancy between 13 depersonalization and devaluation where some of the differences observed here were evident. As 14 such, the differences between sport and the other domains for this particular symptom may be 15 attributable to differences in the operationalization of burnout between domains, as opposed to 16 the domains themselves. However, this does not explain why differences were also evident 17 between work and education where measures are much more similar. Therefore, much like the 18 domain in which self-worth is staked has an influence on the degree of maladjustment associated 19 with contingent self-worth (see Crocker & Wolfe, 2001), it is likely that the domain in which 20 perfectionism is exhibited will also influence its effects.

21 Other avenues for future research

The review highlights a number of avenues for future research. Having now accrued
 strong evidence of the relationships between dimensions of perfectionism and burnout, research

1 that identifies explanatory factors is a priority. There are surprisingly few studies that have 2 examined mediating factors, for example. Coping has been the most commonly examined with 3 the few studies which have been conducted producing consistent support for its mediating role in 4 work and sport (Chang, 2012; A.P. Hill et al., 2010; Li et al., 2014). Avoidant strategies such as 5 suppression, denial, and disengagement appear especially important in explaining the 6 perfectionistic concerns-burnout relationship and allude to how perfectionistic concerns appear 7 to disarm those who exhibit it when attempting to cope with stress. Other potentially important 8 explanatory mechanisms include those that have been examined in some domains but not others, 9 such as stress (D'Souza, Egan, & Rees, 2011) and over-commitment (Philp, Egan, & Kane, 10 2012). In addition, factors associated with perfectionism and burnout, such as perfectionistic 11 cognitions (A. P. Hill & Appleton, 2011), and factors that mediate similar relationships in these 12 domains, such as resilience (Klibert et al., 2014) and social support (Molnar et al., 2012), may 13 also be important. These variables are good candidates for further examination across domains. 14 In examining possible mediating factors, longitudinal designs would be an advantage and 15 are ultimately necessary in order to test mediation appropriately and help establish causality. 16 Unfortunately, there are too few longitudinal studies in this area. As a consequence, little is 17 known about the dynamics of the perfectionism-burnout relationship, how it might unfold over 18 time, and what underlying processes explain any interplay. The two exceptions in the work 19 domain are encouraging in that they attest to the predictive ability of perfectionism on burnout 20 over time (Childs & Stoeber, 2012; Flaxman et al., 2012). In both cases, perfectionistic concerns 21 predicted changes in burnout symptoms. Findings are less encouraging in sport where the only 22 study to date to examine the perfectionism-burnout relationship longitudinally found a marginal 23 relationship between perfectionistic strivings and exhaustion over time ( $p \le .10$ ) and no other

1 significant relationships (Chen, Kee, & Tsai, 2009). Whether the findings of Chen et al. are a 2 peculiarity or reflect genuine null effects is an issue that requires particular attention. However, 3 generally, longitudinal research in each of the three domains is sorely needed. 4 Additional research in education is also required. Perfectionism is highly relevant in an 5 education domain and predicts various outcomes, including motivation, performance, and 6 wellbeing among students (e.g., Fletcher & Neumeister, 2012; Noble, Ashby, & Gnilka, 2014; 7 Stoeber, Haskew, & Scott, 2015). Similarly, schools and universities are places of challenge and 8 stress, therefore burnout is also an important phenomenon in an education domain (see Walburg, 9 2014, for a review). However, despite the apparent relevance of both, far fewer studies have 10 examined the perfectionism-burnout relationship in education than in other domains. So to more 11 firmly establish the relationship between perfectionism and burnout, additional research is 12 required in this domain. Beyond this, researchers should draw upon research in work and sport, 13 as well as the unique features of the education domain (e.g., teacher characteristics, classroom 14 structure), in order to further identify explanatory mechanisms. 15 A final avenue for future research is the need to develop and evaluate interventions aimed 16 at reducing perfectionism driven burnout. While evidence of effective intervention has begun to 17 emerge in both areas (Awa, Plaumann, & Walter, 2010; Lloyd, Schmidt, Khondoker, & 18 Tchanturia, in press), we are not aware of any study to examine an intervention targeting 19 perfectionism with the aim of reducing burnout. As practitioners and researchers consider how 20 best to do so, we draw attention to Flett and Hewitt (2014) who recently discussed the challenges 21 associated with preventing perfectionism and the strategies they consider are likely to be the 22 most successful. Their analysis focuses upon children and adolescents in a school setting

23 however many of the challenges identified (e.g., persistence of perfectionism and unwillingness

to seek help) and strategies described (e.g., attributional retraining, fostering a growth mindset,
promoting self-acceptance, and stress management) are applicable in other groups and settings.
This includes helping prevent those who report high levels of perfectionistic concerns from
burning out in work, sport, or education. We therefore encourage those interested in developing
interventions to consider this work and the work of others in this area (see Lloyd et al., in press)

# 6 Limitations

7 The findings should be considered in light of the limitations of the review. In some 8 instances we found evidence of publication bias towards studies with larger effect sizes. 9 Therefore, some caution is required in terms of generalising findings beyond published studies 10 (versus all possible studies). Studies were only included in the meta-analysis if they were 11 published in English with most samples from Western countries. This means that studies from 12 some countries (e.g., Eastern/Asian counties) maybe underrepresented. Again, this has 13 implications for generalizability of the findings and is particularly noteworthy in light of 14 emerging evidence of potential cultural differences in the correlates of perfectionism (e.g., 15 Stoeber, Kobori, & Tanno, 2013). The majority of the studies meta-analyzed employed cross-16 sectional designs and hence inferences are limited to only possible causal relationships between 17 perfectionism and burnout. We examined higher-order dimensions of perfectionism, rather than 18 individual dimensions. This approach was, in part, selected to maximize the use of studies in this 19 area and provide more reliable estimates of effects. However, in doing so, the nuances of the 20 sub-dimensions of each higher-order factor can be lost. This is an issue that will be worth 21 revisiting when more research adopting different measures has taken place. Finally, a number of 22 relationships were statistically significant but fail-safe numbers indicated that they may reflect 23 publication bias. These relationships should therefore be interpreted tentatively and require

2 a small number of studies (k = 3). The relationships from these studies are more susceptible to 3 reversal by newly conducted studies so again should be considered tentatively. 4 Conclusions 5 The current study provides the first meta-analysis of the relationship between 6 perfectionism and burnout. Across all studies, it was found that perfectionistic strivings had 7 small negative or non-significant relationships with overall burnout and symptoms of burnout. 8 By contrast, perfectionistic concerns displayed medium-to-large and medium positive 9 relationships with overall burnout and symptoms of burnout. When controlling for the 10 relationship between dimensions of perfectionism, pure perfectionistic strivings displayed 11 notably larger negative relationships with overall burnout and symptoms of burnout. There was 12 evidence that some of these relationships differed across domains with perfectionistic strivings 13 being less adaptive and perfectionistic concerns more maladaptive in the work domain than in 14 sport or education domains. Overall, the findings suggest that perfectionistic concerns warrant 15 attention when considering vulnerability to burnout. 16 17 Footnotes 18 <sup>1</sup> Herafter, for simplicity, the terms 'exhaustion', 'reduced personal accomplishment', and 19 'depersonalization' are used to label the three symptoms. <sup>2</sup> Some additional information was also coded (e.g., mean age of participants, percentage of 20 21 males and females, and whether measurement of perfectionism was at trait or domain level)

particular attention in future research. Similarly, when assessing moderation, education included

22 coded but is not reported here as it was not central to the purpose of the study and for brevity.

23 This information is available on request.

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1	<sup>3</sup> This does not include a study by Mitchelson and Burns (1998). Mitchelson and Burns used both
2	the Multidimensional Scale (HMPS; Hewitt & Flett, 1991) and the Positive and Negative
3	Perfectionism Scale (PNPS; Terry-Short, Owens, Slade, & Dewey, 1995) however the
4	correlations between the subscales of the PNPS (positive perfectionism and negative
5	perfectionism) and burnout were excluded here because the validity of the PNPS is regarded as
6	questionable (see Egan, Piek, Dyck, & Kane, 2011).
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	Samp	ole		Measurer	nent								Eff	ect Sizes	5							<u> </u>
				•		PS-PC	PS-	RA	PS-	EX	PS	-DE	PS-	BO	PC-	RA	PC-	EX	PC-1	DE	PC-	BO
Study	Domain	N	Intru.	PS	PC	r	r	sr	r	sr	r	sr	r	sr	r	sr	r	sr	r	sr	r	sr
Appleton & Hill (2012)	Sport	231	CAPS	SOP	SPP	.23	24	29	03	11	29	34	26	35	.21	.27	.31	.32	.18	.39	.33	.47
Appleton et al. (2009)	Sport	201	HMPS	SOP	SPP	.24	19	26	.07	.01	17	.25	13	.00	.27	.32	.27	.25	.29	.34	.36	.40
Barcza (2012)*	Sport	507	HMPS	SOP	SPP	.34	.04	07	.05	09	11	21	01	17	.32	.31	.38	.36	.27	.31	.44	.45
Caliskan et al. (2014)	Work	342	APS-R	HS	D	.28	51	51	06	16	08	22	43	59	.00	.16	.33	.35	.42	.44	.49	.63
Chang (2012)	Work	314	FMPS		CM/DA												.23		.25			
Chen et al. (2009)	Sport	188	MIPS	SP	NRI	.60	33	28	18	16	34	25	45	37	08	.13	04	.07	15	.06	15	.14
Childs & Stoeber (2010)	Work	106	HMPS	SOP	SPP	.49	19	28	.00	15	17	27	20	23	.18	.28	.29	.29	.19	.28	.38	.48
Childs & Stoeber (2012)																						
Study 1	Work	69	HMPS	SOP	SPP	.26	15	22	.04	11	.06	14	02	21	.24	.28	.52	.51	.30	.33	.50	.53
Study 2	Work	195	HMPS	SOP	SPP	.48	.09	16	.23	.01	.01	20	.15	16	.48	.44	.46	.36	.40	.40	.60	.52
Comerchero (2008)*	Work	285	APS-R	HS	D	09	40	39	06	05	39	38	47	46	.36	.35	.10	.09	.26	.24	.40	.38
Corrigan (1997)*	Work	508	HMPS	SOP	SPP	.60	.10	04	.28	.04	.20	02	.35	01	.24	.18	.41	.25	.37	.26	.61	.41
Cumming & Duda (2012)	Sport	194	FMPS	PSt	CM/DA	.15			06	10							.26	.27				
Fairlie (2011)*	Work	278	HMPS	SOP	SPP	.47	11	18	.07	06	.05	07	.01	16	.15	.20	.27	.24	.26	.24	.36	.46
Flaxman et al. (2012)	Work	111	FMPS		DA												.26					
Gotwals (2011)	Sport	117	SMPS-2	PSt	CM/DA	.25	.04	07	.02	06	18	24	06	19	.41	.41	.30	.30	.22	.27	.49	.51
Hill & Appleton (2011)	Sport	202	HMPS	SOP	SPP	.12	12	17	15	19	45	47	34	40	.35	.38	.30	.32	.14	.22	.38	.45
Hill (2013) ‡	Sport	167	MULT <sup>a</sup>	SOP/PSt	SPP/CM/DA	04	27	27	03	02	19	19	23	22	.18	.18	.21	.21	.18	.18	.27	.27

# Table 1 Characteristics of Studies included in the Meta-Analysis

Hill et al. (2008)	Sport	151	HMPS	SOP	SPP	.16	39	52	25	35	42	53	45	59	.46	.64	.41	.46	.40	.51	.54	.68
Hill et al. (2010a)	Sport	150	HMPS	SOP	SPP	.26	09	19	.04	03	14	20	11	24	.34	.36	.26	.25	.22	.26	.48	.52
Hill et al. (2010b)	Sport	206	HMPS	SOP	SPP	.27	17	23	03	13	31	36	24	35	.21	.26	.33	.34	.17	.27	.34	.42
Ho et al. (n.d)†																						
Dataset 1	Sport	212	HMPS	SOP	SPP	.37	19	18	.03	03	12	18	12	17	03	.04	.17	.16	.15	.20	.13	.17
Dataset 2	Sport	205	HMPS	SOP	SPP	.29	38	43	19	23	40	44	44	50	.15	.28	.12	.18	.12	.26	.18	.32
Jowett et al. (2013)	Sport	211	MULT <sup>a</sup>	SOP/PSt	SPP/CM/DA	.58	14	32	.05	07	14	31	10	31	.28	.36	.20	.17	.27	.35	.33	.39
Jowett et al. (n.d)†																						
Dataset 1	Sport	267	MULT <sup>a</sup>	SOP/PSt	SPP/CM/DA	.25	21	27	10	16	16	23	22	32	.23	.29	.21	.24	.24	.28	.32	.39
Dataset 2	Sport	244	MULT <sup>a</sup>	SOP/PSt	SPP/CM/DA	.15	08	12	.07	.04	19	22	10	15	.24	.25	.20	.19	.16	.19	.30	.31
Kristiansen et al. (2012)	Sport	24	FMPS	PSt		.29	17	22	18	26	37	62	36	55	.17	.22	.15	.21	.53	.59	.43	.51
Lemyre et al. (2008)	Sport	141	FMPS	PSt	CM/DA	.40	19	32	22	26	15	18	26	-36	.29	.37	.09	.18	.08	.14	.22	.32
Li et al. (2014)	Work	345	APS-R	HS	D	.36	26	38	.08	06	04	19	12	34	.29	.40	.38	.35	.38	.39	.58	.62
Mitchelson & Burns (1998)	Work	67	HMPS	SOP	SPP		.19		.17		02				.07		.38		.40			
Ogus (2007)*																						
Study 1	Work	594	HMPS	SOP	SPP		05		.23		01		.11		.20		.47		.30		42	
Study 2	Work	167	HMPS	SOP	SPP		.03		.20		.17		.24		.10		.54		.31		.58	
Study 3	Work	298	HMPS	SOP	SPP		.27		.26		.22		.51		.08		.49		.27		.57	
Ozbilir (2011)*																						
Study 1	Work	178	MULT <sup>b</sup>	SOP/HS	D	.31			09	14	26	39					.17	.20	.34	.44		
Study 2	Work	167	MULT <sup>b</sup>	SOP/HS	D	.13			.06	.03	14	19					.22	.21	.30	.32		
Schwenke (2013)*	Work	238	APS-R	HS	D	06			11	09							.35	.35				
Shih (2012)	Educ.	456	FMPS	PSt	CM/DA	.35	52	53	29	36	29	35	49	55	.03	.25	.18	.29	.17	.28	.17	.36

Stensrud et al. (n.d) <sup>†</sup>	Sport	50	FMPS	PSt	СМ	.48	.03	08	22	34	05	28			.38	.37	.23	.34	.42	.58		
Stoeber & Childs (2010)	Educ.	111	HMPS	SOP	SPP	.43	50	56	07	21	34	43	41	54	.12	.37	.30	.33	.19	.36	.28	.48
Stoeber & Rennert (2008)	Work	118	MIPS	SP	NRI	.56	05	29	.07	32	01	22	.00	34	.39	.42	.59	.55	.35	.36	.54	.54
Taris et al. (2010)	Work	199	FMPS	PSt	СМ	.53	07	19	.19	.02	.14	.02	.15	08	.22	.26	.32	.22	.23	.16	.43	.36
Tashman et al. (2009)	Work	177	PI	SE	СМ	.46	.03	11	.28	.08	.24	.02	.27	.00	.29	.28	.45	.33	.48	.38	.60	.49
Van Peren et al. (2011)	Work	275	MULT <sup>b</sup>	SOP/HS	SPP/DA	.46			.16	.01							.32	.25				
Zhang et al. (2007)	Educ.	482	FMPS	PSt	CM/DA	.15	40	42	07	12	18	22	33	38	.10	.17	.32	.33	.23	.26	.33	.38

*Note.* \* Thesis/Dissertation,  $\ddagger$  So to avoid inclusion of aggregate indicators that include dimensions not considered indicators of perfectionistic concerns (viz. parental pressure), effect sizes for this study come from correlation coefficients not reported in the original publication of this study,  $\ddagger$ Unpublished dataset; Educ. = Education; Intru. = Instrument, CAPS-R = Child and Adolescent Perfectionism Scale (Flett et al., 2001), HMPS = Multidimensional Perfectionism Scale (Hewitt & Flett, 1991), APS-R = Almost Perfect Scale-Revised (Slaney et al., 2001), FMPS = Multidimensional Perfectionism Scale (Frost et al., 1990); SMPS-2 Sport Multidimensional Perfectionism Scale 2 (Gotwals et al., 2010), MULT<sup>a</sup> = Both SMPS-2 and HMPS were used, MULT<sup>b</sup> = Both HMPS and APS-R were used, MIPS = Multidimensional Inventory of Perfectionism in Sport or adaptation (Stoeber, Otto, & Stoll, 2006); PI = Perfectionism Inventory (R. W. Hill et al., 2004); PS = Perfectionistic strivings, SOP = self-oriented perfectionism, HS = High standards, SP = Striving for perfection, PSt = Personal standards, SE = Striving for excellence; PC = Perfection; RA = Reduced accomplishment; EX = Exhaustion; DE= Depersonalisation/Devaluation, BO = Overall burnout; *r* = bivariate correlation coefficient; *rs* = semi-partial correlation coefficient.

Table 2 Meta-analytical	relationships l	between per	fectionism and	l burnout d	across all studies

											"Trim and
							Fail-	Egger's			Fill" estimates
Relationship	k	Ν	$r^+$	95% CI	$Q_T$	$I^{2}(\%)$	safe N	intercept	95% CI	$k^{TF}$	r <sup>+</sup> [95% CI]
Perfectionistic strivings											
Total burnout	34	8244	14*	[23,04]	672.64**	95.09	1072.0	-2.13	[-7.93, 3.66]	5	08 [17, .03]
Reduced personal accomplishment	36	8361	16*	[24,09]	399.92**	91.25	1998.0	0.70	[-3.23, 4.64]	6	22 [29,14]
Exhaustion	41	9413	.01	[04, .06]	237.68**	83.17	0†	-1.62	[-4.36, 1.23]	6	.05 [01, .10]
Depersonalization	38	8706	14*	[20,07]	303.70**	87.82	1272.0	-1.79	[-5.04, 1.45]	8	07 [13,01]
Pure perfectionistic strivings											
Total burnout	31	7035	31*	[37,24]	278.39**	89.22	5190.0	-0.24	[-4.49, 4.01]	0	n/a
Reduced personal accomplishment	32	7085	28*	[33,22]	209.67**	85.21	4211.0	0.57	[-2.82, 3.56]	6	32 [.38,26]
Exhaustion	37	8137	11*	[14,07]	107.98**	66.66	778.0	-0.76	[-2.96, 1.44]	0	n/a
Depersonalization	34	7430	25*	[30,21]	143.34**	76.98	3914.0	-1.85	[-4.45, 0.75]	1	26 [31,21]
Perfectionistic concerns											
Total burnout	34	8244	.41*	[.36, .45]	225.79**	85.39	2267.0	-0.50	[-3.88, 2.89]	0	n/a

Reduced personal accomplishment	36	8361	.21*	[.16, .26]	193.74**	81.94	2925.0	1.08	[-1.64, 3.80]	5	.17 [.12, .23]
Exhaustion	43	9838	.30*	[.26, .34]	181.69**	76.88	9798.0	-1.10	[-3.41, 1.20]	7	.34 [.29, .38]
Depersonalization	39	9020	.26*	[.22, .30]	115.79**	67.18	5866.0	-0.11	[-2.11, 1.90]	3	.25 [.21, .28]
Pure perfectionistic concerns											
Total burnout	31	7035	.44*	[.39, .48]	144.66**	79.26	1288.0	0.51	[-2.54, 3.57]	8	.39 [.33, .44]
Reduced personal accomplishment	32	7085	.28*	[.24, .32]	99.71**	68.91	4381.0	1.21	[-1.08, 3.51]	0	n/a
Exhaustion	38	8137	.28*	[.25, .31]	77.59**	52.31	6134.0	0.11	[-1.70, 1.92]	8	.31 [.28, .34]
Depersonalization	34	7430	.29*	[.26, .33]	73.72**	55.24	5558.0	0.60	[-1.32, 2.51]	0	n/a
Perfectionistic concerns and strivings	37	8771	.32*	[.26, .38]	342.22**	89.48	7997.0	-0.22	[-4.16, 3.72]	0	n/a

*Note.* \* p < .01.  $r^+$  = weighted mean r. † signifies that the Fail-safe N falls below threshold.  $k^{TF}$  = Number of imputed studies as part of "Trim and

Fill" method. n/a = not applicable

# Table 3 Comparison of effects sizes between sport, work, and education

1

								Egger's			"Trim and Fill"
							Fail-	intercept			estimates
Comparison	k	Ν	$r^+$	95% CI	$Q_B$	$I^{2}(\%)$	safe N		95% CI	$k^{TF}$	r <sup>+</sup> [95% CI]
PS and overall burnout					18.46**	0.00					
Sport <sup>a</sup>	17	3424	23*	[30,15]			687	-3.56	[-8.09, 0.97]	1	21 [28,14]
Work <sup>b</sup>	14	3831	.04	[13, .21]			14†	-1.74	[-13.07, 9.58]	3	06 [24, .12]
Education <sup>a</sup>	3	989	41*	[5229]			141	-0.22	[-76.41, 75.98]	n/a	n/a
PS and reduced personal accomp.					32.35**	11.91					
Sport <sup>a</sup>	18	3474	18*	[24,11]			433	-1.60	[-5.23, -2.03]	0	n/a
Work <sup>a</sup>	15	3898	08	[20, .04]			85†	0.76	[-6.51, 8.03]	3	15 [26,02]
Education <sup>b</sup>	3	989	47*	[55,38]			191	-1.22	[-60.89, -58.45]	n/a	n/a
PS and exhaustion					19.10**	26.35					
Sport <sup>a</sup>	19	3668	06	[11,01]			33†	-2.30	[-4.91, 0.31]	4	01 [07 to .03]
Work <sup>b</sup>	19	4756	.11*	[.05, .17]			258	-2.11	[-5.88, 1.67]	0	n/a
Education <sup>a</sup>	3	989	15*	[31,02]			17†	1.94	[-89.26, 93.14]	n/a	n/a

PS and depersonalization					20.68**	31.29					
Sport <sup>a</sup>	18	3474	23*	[29,18]			813	-1.27	[-4.61, 2.07]	0	n/a
Work <sup>b</sup>	17	4243	01	[10, .08]			0†	-1.45	[-6.59, 3.68]	0	n/a
Education <sup>a</sup>	3	989	26*	[35,16]			49	-2.45	[-47.24, 42.33]	n/a	n/a
Pure PS and overall burnout					5.14	0.00					
Sport <sup>a</sup>	17	3424	31*	[39,22]			1382	-3.20	[-7.92, 1.51]	0	n/a
Work <sup>a</sup>	11	2622	25*	[35,14]			439	0.45	[-9.52, 10.42]	0	n/a
Education <sup>a</sup>	3	989	49*	[64,31]			204	-2.23	[-87.31, 82.84]	n/a	n/a
Pure PS and reduced personal					10.56*	8.86					
accomp.											
Sport <sup>a</sup>	18	3474	25*	[31,18]			886	-1.55	[-5.01, 1.90]	3	28 [34,21]
Work <sup>a</sup>	11	2622	26*	[34,17]			469	-0.16	[-7.75, 7.43]	1	28 [38,17]
Education <sup>b</sup>	3	989	50*	[62,36]			215	-2.50	[57.47, 52.48]	n/a	n/a
Pure PS and exhaustion					9.35*	16.98					
Sport <sup>ab</sup>	19	3668	12*	[17,07]			229	-1.63	[-4.20, 0.93]	2	10 [15,05]
Work <sup>a</sup>	15	3480	06*	[11,00]			24†	-1.97	[-5.20, 1.27]	4	01 [0704]

Education <sup>b</sup>	3	989	24*	[34,13]			41	0.32	[-101.05, 101.70]	n/a	n/a
Pure PS and depersonalization					8.32*	17.17					
Sport <sup>a</sup>	18	3474	30*	[35,24]			1376	-1.96	[-5.10, 1.18]	1	30 [-35,25]
Work <sup>b</sup>	13	2967	17*	[24,10]			263	-1.73	[-7.06, 3.61]	1	16 [23,07]
Education <sup>ab</sup>	3	989	32*	[45,19]			77	-3.52	[-57.72, 50.67]	n/a	n/a
PC and total burnout					27.07**	41.85					
Sport <sup>a</sup>	17	3424	.33*	[.28, .39]			1697	-0.30	[-4.37, 3.76]	0	n/a
Work <sup>b</sup>	14	3831	.51*	[.46, .56]			3867	0.12	[-4.31, 4.56]	2	.53 [.48, .58]
Education <sup>a</sup>	3	989	.26*	[.12, .39]			50	0.35	[-67.42, 68.42]	n/a	n/a
PC and reduced personal accomp.					6.34*	12.71					
Sport <sup>a</sup>	18	3474	.25*	[.18, .31]			904	0.25	[-3.50, 4.01]	3	.21 [.15, .28]
Work <sup>ab</sup>	15	3898	.20*	[.13, .28]			526	0.75	[-4.31, 5.81]	0	n/a
Education <sup>b</sup>	3	989	.02	[15, .18]			0†	-3.82	[-29.64, 22.00]	n/a	n/a
PC and exhaustion					11.16**	16.30					
Sport <sup>a</sup>	19	3668	.24*	[.18, .29]			974	-1.78	[-4.76, 1.20]	0	n/a
Work <sup>b</sup>	21	5181	.36*	[.31, .41]			3624	-0.30	[-4.00, 3.40]	0	n/a

Education <sup>ab</sup>	3	989	.26*	[.13, .39]			51	0.83	[-58.70, 60.35]	n/a	n/a
PC and depersonalization					17.82**	33.25					
Sport <sup>a</sup>	18	3747	.20*	[.15, .24]			613	0.88	[-2.39, 4.14]	2	.22 [.13, .24]
Work <sup>b</sup>	18	4557	.33*	[.28, .37]			2120	-0.10	[-2.37, 2.17]	0	n/a
Education <sup>ab</sup>	3	989	.20*	[.10, .30]			28	-0.31	[-24.84, 24.23]	n/a	n/a
Pure PC and total burnout					5.46	12.07					
Sport <sup>a</sup>	17	3424	.40*	[.34, .45]			2462	0.60	[-4.12, 5.33]	0	n/a
Work <sup>a</sup>	11	2622	.50*	[.43, .56]			2039	0.17	[-5.49, 5.84]	0	n/a
Education <sup>a</sup>	3	989	.40*	[.26, .52]			126	2.66	[-7.85, 13.16]	n/a	n/a
Pure PC and reduced personal					0.35	2.45					
accomp.											
Sport <sup>a</sup>	18	3474	.28*	[.22, .33]			1202	-0.29	[-4.02, 3.44]	3	.24 [.18, .31]
Work <sup>a</sup>	11	2622	.29*	[.22, .36]			602	2.33	[-2.11, 6.77]	0	n/a
Education <sup>a</sup>	3	989	.25*	[.12, .38]			43	3.63	[-27.59, 34.85]	n/a	n/a
Pure PC and exhaustion					1.85	3.06					
Sport <sup>a</sup>	19	3668	.26	[.21, .30]			1138	-0.80	[-3.44, 1.83]	5	.30 [.25, .34]

Work <sup>a</sup>	16	2967	.29	[.25, .34]			1256	2.23	[-1.32, 5.78]	0	n/a
Education <sup>a</sup>	3	989	.31	[.21, .41]			77	0.38	[-17.29, 18.05]	n/a	n/a
Pure PC and depersonalization					2.77	8.49					
Sport <sup>a</sup>	18	3474	.27	[.22, .32]			1140	0.75	[-2.20, 3.70]	0	n/a
Work <sup>a</sup>	13	2967	.33	[.28, .38]			1054	0.51	[3.29, 4.31]	0	n/a
Education <sup>a</sup>	3	989	.29	[.19, .39]			63	2.03	[-5.45, 9.51]	n/a	n/a
PC and PS					1.22	0.00					
Sport <sup>a</sup>	19	3668	.29	[.20, .37]			1459	-0.07	[2.22, -4.75]	4	.34 [.26, .41]
Work <sup>a</sup>	15	4114	.36	[.27, .45]			1842	-1.84	[4.34, -11.21]	2	.32 [.20, .44]
Education <sup>a</sup>	3	989	.31	[.08, .51]			63	4.36	[-78.04, 86.76]	n/a	n/a

1 Note. \* p < .05 \*\* p < .01. † signifies that the Fail-safe N falls below threshold.  $r^+ = weighted mean r$ . PS = Perfectionistic strivings,

2 PC = Perfectionistic concerns. Pure perfectionistic strivings and pure perfectionistic concerns are residualized versions of the original

3 variables having controlled for the relationship between them.  $I^2$  corresponds with the  $Q_T$  from each random effects model. Domains

- 4 that share the same subscripts (<sup>abc</sup>) do not differ in their weighted mean effect sizes. "Trim and Fill" method is not used for studies
- 5 from education due to the low number of studies. n/a = not applicable

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