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OPTIMAL SHIP ROUTING AND PERSONNEL ASSIGNMENT FOR NAVAL RECRUITMENT IN THAILAND

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## Abstract

Two problems related to the Royal Thai Navy's recruitment effort are modeled and solved by mathematical programing. The first problem is the optimal assignment of draftees to branch naval bases, which is formulated as a transportation problem. The second problem is the optimal routing of ships for transporting draftees from the branch bases to the main base, which is solved with an exact integer programming formulation.

There is compulsory military service for men in Thailand. Inductions take place four times a year, with the men who live in the coastal provinces assigned to the Navy.

When a man is called into the Thai Navy, he first reports to a drafting center in his home locality. He is then transported by land vehicle to a naval base. If he is from a northern province, this base is the main naval base in Sataheep, near Bangkok. If he is from a southern province, the draftee is first brought overland to a branch naval base and then transported by ship to the main base. (See the map of Figure 1.) In the southern provinces there are 36 drafting centers and 4 branch bases. This paper addresses two problems relating to the assignment and transportation of draftees from the southern provinces:

Problem 1: How many men from each drafting center should be assigned and transported to each branch base?

Problem 2: Given an available fleet of ships stationed at the main base, which of those ships should be used and how should they be routed so as to pick up all the men at the branch bases and transport them to the main base?

The second problem is the more difficult.
We shall present a linear programing model which is used for solving the first problem and an integer programming model which is used for solving the second. The two problems are not independent because the solution to Problem 1 determines the transport requirements for Problem 2.

would be possible to build a unified model to solve both problems simultaneously, this would be inappropriate under the Thai Navy's current organizational structure. The personnel decisions of Problem 1 and the ship routing decisions of Problem 2 are made by different people in different places at different times.

Problem 1: Assigning Draftees to Branch Bases
Problem 1 is modeled as a standard transportation problem.
We are given:
$\mathrm{b}_{j}=$ the number of men to be transported from drafting center $j$,
$a_{i}=$ the capacity (number of men) of branch base $i$,
$c_{i j}=$ cost per man for transport to base $i$ from center $j$,
and we mast determine
$x_{i j}=$ the number of men to be transported to base $i$ from center $j$.
The model is

$$
\begin{aligned}
& \min _{i j} c_{i j} x_{i j} \\
& \text { s.t. } \\
& \sum_{j} x_{i j} \leqslant a_{i}, \text { all } 1 \\
& \sum_{i} x_{i j}=b_{j}, \text { all } j
\end{aligned}
$$

with all $x_{1 j} \geqslant 0$. The vehicles used for transporting the men are sufficiently small so that it is not necessary to use a more elaborate model (e.g, a fixedcharge transportation model) for Problem 1. The results of Problem 1 which are inputs to Problem 2 are

$$
d_{i}=\sum x_{j} j
$$

which is the number of men assigned to branch base i. The data and numerical results for a specific instance of Problem 1 (Summer, 1983) are given in Tables 1 and 2.

TABLE 1. DATA FOR TRANSPORTATION. PROBLEM

| Drafting Center | Distances to Branch Bases |  |  |  | Number of Men at Center |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | B1 | 险 | B3 | B4 |  |
| PC | 25 | 100 | 170 | 270 | 98 |
| KR | 30 | 85 | 165 | 260 | 82 |
| PN | 10 | 87 | 150 | 250 | 123 |
| SW | 23 | 77 | 140 | 240 | 54 |
| RN | 50 | 75 | 150 | 240 | 118 |
| CY | 77 | 20 | 90 | 180 | 98 |
| TK | 112 | 29 | 87 | 175 | 73 |
| TP | 130 | 70 | 120 | 200 | 66 |
| BD | 100 | 0 | 75 | 170 | 102 |
| SC | 125 | 50 | 40 | 140 | 57 |
| TS | 130 | 60 | 23 | 125 | 61 |
| PG | 160 | 77 | 112 | 175 | 104 |
| KL | 170 | 90 | 120 | 178 | 60 |
| TL | 180 | 110 | 120 | 170 | 58 |
| PK | 195 | 120 | 125 | 70 | 98 |
| KB | 175 | 82 | 80 | 138 | 107 |
| CW | 150 | 50 | 28 | 123 | 92 |
| TG | 170 | 75 | 25 | 100 | 107 |
| RB | 175 | 80 | 20 | 87 | 93 |
| KM | 180 | 80 | 48 | 85 | 62 |
| RT | 210 | 125 | 73 | 50 | 69 |
| PL | 215 | 125 | 70 | 50 | 88 |
| TR | 210 | 120 | 75 | 77 | 93 |
| KT | 220 | 127 | 82 | 78 | 86 |
| SN | 227 | 135 | 74 | 28 | 74 |
| HY | 267 | 175 | 110 | 12 | 103 |
| PR | 260 | 167 | 112 | 70 | 52 |
| ST | 282 | 185 | 132 | 55 | 77 |
| TA | 282 | 208 | 133 | 37 | 59 |
| SD | 280 | 190 | 130 | 31 | 68 |
| PT | 302 | 220 | 150 | 60 | 83 |
| YR | 310 | 228 | 162 | 73 | 61 |
| SB | 325 | 235 | 175 | 81 | 82 |
| NW | 348 | 270 | 200 | 107 | 96 |
| YL | 325 | 230 | 168 | 70 | 72 |
| BT | 360 | 275 | 203 | 100 | 53 |

Base
Capacities 1000
1100
1300
1500

TABLE 2. OPTIMAL SOLUTION FOR TRANSPORTATION PROBLEM

| From | To | Number of Men | Cost/Man | Extension |
| :---: | :---: | :---: | :---: | :---: |
| PC | B1 | 98 | 25 | 2450 |
| KR | Bl | 82 | 30 | 2460 |
| PN | B1 | 123 | 10 | 1230 |
| SW | B1 | 54 | 23 | 1242 |
| RN | B1 | 118 | 50 | 5900 |
| CY | B2 | 98 | 20 | 1960 |
| TK | B2 | 73 | 29 | 2117 |
| TP | B2 | 66 | 70 | 4620 |
| BD | B2 | 102 | 0 | 0 |
| PG | B2 | 104 | 77 | 8008 |
| KL | B2 | 60 | 90 | 5400 |
| TL | B2 | 58 | 110 | 6380 |
| PK | B2 | 98 | 120 | 11760 |
| SC | B3 | 57 | 40 | 2280 |
| TS | B3 | 61 | 23 | 1403 |
| KS | B3 | 107 | 80 | 8560 |
| OW | B3 | 92 | 28 | 2576 |
| TG | B3 | 107 | 25 | 2675 |
| Re | B3 | 93 | 20 | 1860 |
| KM | B3 | 62 | 48 | 2976 |
| TR | B3 | 93 | 75 | 6975 |
| RT | B4 | 69 | 50 | 3450 |
| PL | B4 | 88 | 50 | 4400 |
| KT | B4 | 86 | 78 | 6708 |
| SN | B4 | 74 | 28 | 2072 |
| HY | B4 | 103 | 12 | 1236 |
| PR | B4 | 52 | 70 | 3640 |
| ST | B4 | 77 | 55 | 4235 |
| TA | B4 | 59 | 37 | 2183 |
| SD | B4 | 68 | 31 | 2108 |
| PT | B4 | 83 | 60 | 4980 |
| YR | B4 | 61 | 73 | 4453 |
| SB | B4 | 82 | 81 | 6642 |
| NW | B4 | 96 | 107 | 10272 |
| YL | B4 | 72 | 70 | 5040 |
| BT | B4 | 53 | 100 | 5300 |

Total Cost $=149,551$
Base Number of Men Assigned

| B1 | 475 |
| ---: | ---: |
| B2 | 659 |
| B3 | 672 |
| B4 | 1123 |

## Problem 2: Routing Ships for Transporting Draftees to the Main Base

The problem of optimally deploying the available fleet of ships to transport draftees to the main base is a type of vehicle routing problem. There is a large number of available approaches to these problems. (See, e.g., Bell et. al. [1983] and Bodin et. al. [1983]). The model given below is related to the setpartitioning approach, in that we first create a list of possible routes that ships can take and then model the problem in terms of variables representing the number of times each route is used. Since ships are not identical, these variables must also denote which type of ship is chosen.

In most vehicle routing problems, the objective function is the total distance traveled or some concomitant cost measure. The Thai Navy's situatior different. Their primary objective is to minimize the number of ships req $\equiv d$ for transporting all the draftees. This is because defending the country, $r$ transporting draftees, is the principal mission of the Navy fleet. As few vessels as possible should be assigned to this duty, so that the remaining ships can be available for defense. Since we anticipate that numerous solutions would alternatively optimize this primary objective, we use distance minimization as a secondary, tie-breaking objective.

The fleet available for draftee transport at the time of this study consisted of 9 vessels of 3 different classes. This fleet is described in Table 3.

TABLE 3. FLEET DESCRIPTION

| Class <br> of Ship | Capacity of Ship <br> (Number of Men) | Number of <br> Ships in Class | Bases that Class <br> Can Visit |
| :---: | :---: | :---: | :---: |
|  | 100 | 2 | 1 |
| 2 | 200 | 3 | $1,2,3$ |
| 3 | 600 | 4 | $1,2,3,4$ |

From this information we generated 23 possible voyages for the model to consider using. A voyage is defined as a particular class of ship assigned to sail a particular route. The 23 voyages are described in Table 4. Node 0 in the route specifications means the main base.

TABLE 4. VOYAGE SPECIFICATION

| Voyage | Class | Route | Distance (km) | Capacity (men) |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 1 | 0-1-0 | 370 | 100 |
| 2 | 2 | 0-1-0 | 370 | 200 |
| 3 | 2 | 0-2-0 | 460 | 200 |
| 4 | 2 | 0-3-0 | 600 | 200 |
| 5 | 2 | 0-1-2-0 | 515 | 200 |
| 6 | 2 | 0-1-3-0 | 640 | 200 |
| 7 | 2 | 0-2-3-0 | 665 | 200 |
| 8 | 2 | 0-1-2-3-0 | 720 | 200 |
| 9 | 3 | 0-1-0 | 370 | 600 |
| 10 | 3 | 0-2-0 | 460 | 600 |
| 11 | 3 | 0-3-0 | 600 | 600 |
| 12 | 3 | 0-4-0 | 750 | 600 |
| 13 | 3 | 0-1-2-0 | 515 | 600 |
| 14 | 3 | 0-1-3-0 | 640 | 600 |
| 15 | 3 | 0-1-4-0 | 810 | 600 |
| 16 | 3 | 0-2-3-0 | 665 | 600 |
| 17 | 3 | 0-2-4-0 | 805 | 600 |
| 18 | 3 | 0-3-4-0 | 800 | 600 |
| 19 | 3 | 0-1-2-3-0 | 720 | 600 |
| 20 | 3 | 0-1-2-4-0 | 860 | 600 |
| 21 | 3 | 0-1-3-4-0 | 840 | 600 |
| 22 | 3 | 0-2-3-4-0 | 865 | 600 |
| 23 | 3 | 0-1-2-3-4-0 | 920 | 600 |

The method used for generating the set of available voyages is the following. For each ship class, we enumerate every subset of bases that can be Visited on a voyage and then we compute the shortest route for that subset. All voyages worth considering are thereby generated. If the ship routing problem were posed by another fleet whose number of classes and number of bases were much greater than the Thai's, then this exact approach might become computationally infeasible.

The variables in our integer programing model for Problem 2 are:
$z_{j}=$ number of times voyage $j$ is used, and
$y_{i j}=$ number of men transported from base $i$ to the main base via voyage j.

The data for the integer programing model are:
$V_{i}=$ set of voyages that visit base 1 ,
$S_{k}=$ set of voyages that use a ship of class $k$,
$B_{j}=$ set of bases visited on voyage $j$,
$d_{i}=$ number of men to be transported from base 1 ,
$n_{k}=$ number of ships available of class $k$,
$c_{j}=$ capacity of voyage $j$, and
$r_{j}=$ distance traveled by voyage $j$ in tens of thousands of kilometers.
The model is

$$
\begin{aligned}
& \min \sum_{j}\left(I+r_{j}\right) z_{j} \\
& \text { s.t. } \\
& j \sum_{\varepsilon V_{i}} y_{i j}=d_{i}, \quad \text { all } i \\
& i_{i \in B_{j}} y_{i j} \leqslant c_{j} z_{j}, \text { all } j \\
& j \sum_{\xi S_{k}} z_{j} \leqslant n_{k}, \quad \text { all } k \\
& z_{j} \geqslant 0 \text { and integer } \\
& y_{i j} \geqslant 0 .
\end{aligned}
$$

The objective function, as noted, primarily serves to minimize the number of voyages required. The $r_{j}$ have small values and serve only to break ties. The first constraint set insures that all the drafted men at base 1 are transported, using voyages that in fact pass trough base 1 . The second constraint set insures that the number of men transported via voyages of
tope J is within the capacity that will be made available. The third constraint set insures that each ship in the fleet is used at most ance. A ship can not be reused because all the draftees have to start their training at the main base at the same time.

## Software Employed

The transportation model of Problem 1 is of course a standard problem for which numerous effective packages exist. In our case we used GNET, the capacitated transshipment problem solver of Bradley, Brown and Graves [1977]. We wrote a problem generator and report writer in FORTRAN to use in conjunction with this program, and we used the DEC-10 computer's TOPS-10 operating system for managing the necessary file interfaces.

The integer programing model in the particular instance we solved was small enough to handle with the general purpose solver LINDO of Schrage [1981]. The model formulation above for the Thai fleet of Tables 3 and 4 has 23 integer variables $z_{j}$ and 45 continuous variables $y_{i j}$. The $z_{j}$ variables can take an any integer value up to and including the number of ships in the class assigned to voyage $j$. LINDO, like many other commercial integer programming solvers, requires that all the integer variables be binary. Therefore, we had to reformulate the model with the $\mathrm{z}_{\mathrm{j}}$ replaced by the binary expansions:

$$
\begin{aligned}
& z_{j}=z_{j 1}+2 z_{j 2}, \quad j=1, \ldots, 8, \\
& z_{j}=z_{j 1}+2 z_{j 2}+4 z_{j 3}, \quad j=9, \ldots, 23
\end{aligned}
$$

This resulted in a model with 61 binary variables.
Another problem generator was written to automatically generate the voyages and create this input, so that other instances of the model can be treated routinely. The results for the model instance based on Tabls 3 and 4 are given in Tables 5 and 6.

TABLE 5. OPTIMAL SOLUTION TO SHIP ROUTING MODEL

Nonzero Variable

| $Z(2,2)$ | 1 |
| :--- | ---: |
| $Z(5,1)$ | 1 |
| $Z(10,1)$ | 1 |
| $Z(11,1)$ | 1 |
| $Z(2,1)$ | 1 |
| $Z(18,1)$ | 1 |
| $Y(1,2)$ | 400 |
| $Y(1,5)$ | 55 |
| $Y(2,5)$ | 600 |
| $Y(2,10)$ | 595 |
| $Y(3,11)$ | 77 |
| $Y(3,18)$ | 600 |
| $Y(4,12)$ | 523 |

## Interpretation

Use voyage 2 twice. Use voyage 5 once. Use voyage 10 once.
Use voyage 11 once.
Use voyage 12 once.
Use voyage 18 once.
Transport 200 men on each voyage 2.
Transport 75 men from Bl on voyage 5. Transport 59 men from B2 on voyage 5.
Transport 600 men from B2 on voyage 10. Transport 595 men from B3 on voyage 11.
Transport 77 men from B3 on voyage 18. Transport 600 men from B4 on voyage 12. Transport 523 men from $B 4$ on voyage 18.

TABLE 6. OPTIMAL SHIPPING SCHEDULE

| Voyage | Class of Ship | Route | Men Carried | Distance |
| :---: | :---: | :---: | :---: | :---: |
| 2 | 2 | 0-1-0 | 200 | 370 |
| 2 | 2 | 0-1-0 | 200 | 370 |
| 5 | 2 | 0-1-2-0 | 75+59 | 515 |
| 10 | 3 | 0-2-0 | 600 | 460 |
| 11 | 3 | 0-3-0 | 595 | 600 |
| 12 | 3 | 0-4-0 | 600 | 750 |
| 18 | 3 | 0-3-4-0 | $77+523$ | 800 |
| Total number of voyages $=7$ |  |  |  |  |
| Total distance $\quad=3865 \mathrm{~km}$ |  |  |  |  |

## Discussion of Results

According to Thai Naval authorities, the results obtained by the mathematical programing models are superior to the results obtained through the manual procedures currentiy employed. In the instance of the transpor-tation model reported above, it turned out that just sending each man to the nearest base, as would be done by the manual procedure, turned out to be
feasible. However, in other instances, this procedure has resulted in violations of the base capacities, which necessitated additional transportion of men from oversubscribed bases to undersubscribed bases. The authorities were pleased to see that the cost and time delays of these extra trips could be avoided.

With respect to the ship routing model, again the authorities were pleased to see our recommendation of an efficient deployment of their fleet. Data gathering is currently in process to determine how many voyages and kilometers could have been saved if the mathematical programming models had been available for the past few years.

## Conclusion

Two mathematical programing models, a standard transportation model and a new and exact integer programing formulation, have been shown to be effective for optimally routing ships and assigning personnel for Thai Naval recruitment. The models were solved by general purpose software. Our approach is potentially applicable to other situations, however it is likely that special purpose software would be needed for the integer programing problem if larger fleets are considered.

## Acknowledgements

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