# Performance analysis of multi-server tandem queues with finite buffers and blocking 

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# PERFORMANCE ANALYSIS OF MULTI-SERVER TANDEM QUEUES WITH FINITE BUFFERS AND BLOCKING 

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#### Abstract

In this paper we study multi-server tandem queues with finite buffers and blocking after service. The service times are generally distributed. We develop an efficient approximation method to determine performance characteristics such as the throughput and mean sojourn times. The method is based on decomposition into two-station subsystems, the parameters of which are determined by iteration. For the analysis of the subsystems we developed a spectral expansion method. Comparison with simulation shows that the approximation method produces accurate results. So it is useful for the design and analysis of production lines.


Key words: approximation, blocking, decomposition, finite buffers, multi-server tandem queues, production lines, spectral expansion.

## 1 Introduction

Queueing networks with finite buffers have been studied extensively in the literature; see, e.g., Dallery and Gershwin [3] and Perros [11] and the references therein. Most studies, however, consider singleserver models. The few references dealing with multi-server models typically assume exponential service times. In this paper we focus on multi-server tandem queues with general service times, finite buffers and Blocking After Service (BAS).

We develop an efficient method to approximate performance characteristics such as the throughput and the mean sojourn time. The method only needs the first two moments of the service time and it decomposes the tandem queue into subsystems with one buffer. Each multi-server subsystem is approximated by a single (super) server system with state dependent arrival and departure rates, the queue length distribution of which can be efficiently computed by a spectral expansion method. The parameters of the inter-arrival and service times of each subsystem are determined by an iterative algorithm. Numerical results show that this method produces accurate estimates for important performance characteristics as the throughput and the mean sojourn time.

Decomposition techniques have also been used by, e.g., Perros [11] and Kerbache and MacGregor Smith [5]. Their methods deal with single-server queueing networks. To the best of our knowledge, the only methods for multi-server queueing networks with finite buffers available in the literature are presented by Tahilramani et al. [13] and Jain and MacGregor Smith [4]. These methods, however, assume exponential service times. An excellent survey on the analysis of manufacturing flow lines with finite buffers is presented by Dallery and Gershwin [3].

In the analysis of queueing networks with blocking three basic approaches can be distinguished. The
first approach decomposes the network into subsystems and the parameters of the inter-arrival and service times of the subsystems are determined iteratively. This approach involves three steps:

1. Characterize the subsystems;
2. Derive a set of equations that determine the unknown parameters of each subsystem;
3. Develop an iterative algorithm to solve these equations.

This approach is treated in Perros' book [11] and in the survey of Dallery and Gershwin [3]. Our approximation method follows this approach.

The second approach is also based on decomposition of the network, but instead of iteratively determining the parameters of the inter-arrival and service times of the subsystems, holding nodes are added to represent blocking. This so-called expansion method has been introduced by Kerbache and Smith [5]. The expansion method has been successfully used to model tandem queues with the following kinds of nodes: $M / G / 1 / K$ [12], $M / M / C / K$ [4] and $M / G / C / C$ [2].

The expansion method consist of the following three stages:

1. Network reconfiguration;
2. Parameter estimation;
3. Feedback elimination.

This method is very efficient; it produces accurate results when the buffers are large.
The third approach has been introduced by Kouvatsos and Xenios [6]. They developed a method based on the maximum entropy method (MEM) to analyze single-server networks. Here, holding nodes are also used and the characteristics of the queues are determined iteratively. For each subsystem in the network the queue-length distribution is determined by using a maximum entropy method. This algorithm is a linear program where the entropy of the queue-length distribution is maximized subject to a number of constraints. For more information we refer the reader to [6]. This method has been implemented in QNAT by Tahilramani et al. [13]; they also extended the method to multi-server networks. This method works reasonably well; the average error in the throughput is typically around $5 \%$.

## 2 Model and Decomposition

We consider a tandem queue $(L)$ with $M$ server-groups and $M-1$ buffers $B_{i}, i=1, \ldots, M-1$, of size $b_{i}$ in between. The server-groups are labeled $M_{i}, i=0, \ldots, M-1$; server-group $M_{i}$ has $m_{i}$ parallel identical servers. The random variable $P_{i}$ denotes the service time of a server in group $M_{i}$; $P_{i}$ is generally distributed with rate $\mu_{p, i}$ (and thus with mean $1 / \mu_{p, i}$ ) and coefficient of variation $c_{p, i}$. Each server can serve one customer at a time and the customers are served in order of arrival. The servers of $M_{0}$ are never starved and we consider the BAS blocking protocol. Figure 1 shows a tandem queue with four server groups.

The tandem queue $L$ is decomposed into $M-1$ subsystems $L_{1}, L_{2}, \ldots, L_{M-1}$. Subsystem $L_{i}$ consists of a finite buffer of size $b_{i}, m_{i-1}$ so-called arrival servers in front of the buffer, and $m_{i}$ so-called departure servers after the buffer. The decomposition of $L$ is shown in Figure 1.


Figure 1: The tandem queue $L$ and its decomposition into three subsystems $L_{1}, L_{2}$ and $L_{3}$.

The random variable $A_{i}$ denotes the service time of an arrival-server in subsystem $L_{i}, i=1, \ldots, M-$ 1. This random variable represents the service time of a server in server-group $M_{i-1}$ including possible starvation of this server. The random variable $D_{i}$ denotes the service time of a departure-server in subsystem $L_{i}$; it represents the service time of a server in server-group $M_{i}$ including possible blocking of this server. Let us indicate the rates of $A_{i}$ and $D_{i}$ by $\mu_{a, i}$ and $\mu_{d, i}$ and their coefficients of variation by $c_{a, i}$ and $c_{d, i}$, respectively. If these characteristics are known, we are able to approximate the queue-length distribution of each subsystem. Then, by using the queue-length distribution, also characteristics of the complete tandem queue, such as the throughput and mean sojourn time, can be approximated.

## 3 Service Times of Arrival and Departure Servers

In this section we describe how the service times of the arrival and departure servers in subsystem $L_{i}$ are modelled.

The service-time $D_{i}$ of a departure-server in subsystem $L_{i}$ is approximated as follows. We define $b_{i, j}$ as the probability that just after service completion of a server in server-group $M_{i}$, exactly $j$ servers
of server-group $M_{i}$ are blocked. This means that, with probability $b_{i, j}$, a server in server-group $M_{i}$ has to wait for one residual inter-departure time and $j-1$ full inter-departure times of the next servergroup $M_{i+1}$ before the customer can leave the server. The inter-departure times of server-group $M_{i+1}$ are assumed to be independent and distributed as the inter-departure times of the superposition of $m_{i+1}$ independent service processes, each with service times $D_{i+1}$; the residual inter-departure time is approximated by the equilibrium residual inter-departure time of the superposition of these service processes. Let the random variable $S D_{i+1}$ denote the inter-departure time of server-group $M_{i+1}$ and $R S D_{i+1}$ the residual inter-departure time. Figure 2 displays a representation of the service time of a departure-server of subsystem $L_{i}$.


Figure 2: Representation of the service time $D_{i}$ of a departure-server of subsystem $L_{i}$.

In the appendix it is explained how the rates and coefficients of variation of $S D_{i+1}$ and $R S D_{i+1}$ can be determined. If also the blocking probabilities $b_{i, j}$ are known, then we can determine the rate $\mu_{d, i}$ and coefficient of variation $c_{d, i}$ of the service time $D_{i}$ of a departure-server of subsystem $L_{i}$. The distribution of $D_{i}$ is approximated by fitting an Erlang $_{k-1, k}$ or Coxian $_{2}$ distribution on $\mu_{d, i}$ and $c_{d, i}$, depending on whether $c_{d, i}^{2}$ is less or greater than $1 / 2$. More specifically, if $c_{d, i}^{2}>1 / 2$, then the rate and coefficient of variation of the Coxian 2 distribution with density

$$
f(t)=(1-q) \mu_{1} e^{-\mu_{1} t}+q \frac{\mu_{1} \mu_{2}}{\mu_{1}-\mu_{2}}\left(e^{-\mu_{2} t}-e^{-\mu_{1} t}\right), \quad t \geq 0
$$

matches with $\mu_{d, i}$ and $c_{d, i}$, provided the parameters $\mu_{1}, \mu_{2}$ and $q$ are chosen as (cf. Marie [7]):

$$
\begin{equation*}
\mu_{1}=2 \mu_{d, i}, \quad q=\frac{1}{2 c_{d, i}^{2}}, \quad \mu_{2}=\mu_{1} q \tag{1}
\end{equation*}
$$

If $1 / k \leq c_{d, i}^{2} \leq 1 /(k-1)$ for some $k>2$, then the rate and coefficient of variation of the Erlang ${ }_{k-1, k}$ with density

$$
f(t)=p \mu^{k-1} \frac{t^{k-2}}{(k-2)!} e^{-\mu t}+(1-p) \mu^{k} \frac{t^{k-1}}{(k-1)!} e^{-\mu t}, \quad t \geq 0
$$

matches with $\mu_{d, i}$ and $c_{d, i}$ if the parameters $\mu$ and $p$ are chosen as (cf. Tijms [14]):

$$
\begin{equation*}
p=\frac{k c_{d, i}^{2}-\sqrt{k\left(1+c_{d, i}^{2}\right)-k^{2} c_{d, i}^{2}}}{1+c_{d, i}^{2}}, \quad \mu=(k-p) \mu_{d, i} \tag{2}
\end{equation*}
$$

Of course, also other distributions may be fitted to the rate and coefficient of variation of $D_{i}$, but numerical experiments suggest that other distributions do not affect the quality of our approximation method.

The service times $A_{i}$ of the arrival-servers in subsystem $L_{i}$ are modelled similarly. Instead of $b_{i, j}$ we now use $s_{i, j}$ defined as the probability that just after service completion of a server in server-group $M_{i}$, exactly $j$ servers of $M_{i}$ are starved. This means that, with probability $s_{i, j}$, a server in server-group $M_{i}$ has to wait one residual inter-departure time and $j-1$ full inter-departure times from the preceding server-group $M_{i-1}$.

## 4 Spectral Analysis of a Subsystem

By fitting Coxian or Erlang distributions on the service times $A_{i}$ and $D_{i}$, subsystem $L_{i}$ can be modeled as a finite state Markov process; below we describe this Markov process in more detail for a subsystem with $m_{a}$ arrival servers, $m_{d}$ departure servers and a buffer of size $b$.

To reduce the state space we replace the arrival and departure servers by super servers with statedependent service times. The service time of the super arrival server is the inter-departure time of the service processes of the non-blocked arrival servers. If the buffer is not full, all arrival servers are working. In this case, the inter-departure time (or super service time) is assumed to be Coxian ${ }_{l}$ distributed, where phase $j(j=1, \ldots, l)$ has parameter $\lambda_{j}$ and $p_{j}$ is the probability to proceed to the next phase (note that Erlang distributions are a special case of Coxian distributions). If the buffer is full, one or more arrival servers may be blocked. Then the super service time is Coxian distributed, the parameters of which depend on the number of active servers (and follow from the inter-departure time distribution of the active service processes). The service time of the super departure server is defined similarly. In particular, if none of the departure servers is starved, the super service time is the inter-departure time of the service processes of all $m_{d}$ arrival servers. This inter-departure time is assumed to be $\operatorname{Coxian}_{n}$ distributed with parameters $\mu_{j}$ and $q_{j}(j=1, \ldots, n)$.

Now the subsystem can be described by a Markov process with states $(i, j, k)$. The state variable $i$ denotes the total number of customers in the subsystem. Clearly, $i$ is at most equal to $m_{d}+b+m_{a}$. Note that, if $i>m_{d}+b$, then $i-m_{d}-b$ actually indicates the number of blocked arrival servers. The state variable $j(k)$ indicates the phase of the service time of the super arrival (departure) server. If $i \leq m_{d}+b$, then the service time of the super arrival server consists of $l$ phases; the number of phases depends on $i$ for $i>m_{d}+b$. Similarly, the number of phases of the service time of the super departure server is $n$ for $i \geq m_{d}$, and it depends on $i$ for $i<m_{d}$.

The steady-state distribution of this Markov process can be determined efficiently by using the spectral expansion method, see e.g. Mitrani [9]. Using the spectral expansion method, Bertsimas [1] analysed a multi-server system with an infinite buffer; we will adapt this method for finite buffer systems. The advantage of the spectral expansion method is that the time to solve a subsystem is independent of the
size of the buffer.
Below we formulate the equilibrium equations for the equilibrium probabilities $P(i, j, k)$. Only the equilibrium equations in the states $(i, j, k)$ with $m_{d}<i<m_{d}+b$ are given; the other ones are of minor importance to the analysis. For $m_{d}<i<m_{d}+b$ we have:

$$
\begin{align*}
& P(i, 1,1)\left(\lambda_{1}+\mu_{1}\right)=\sum_{j=1}^{l}\left(1-p_{j}\right) \lambda_{j} P(i-1, j, 1)+\sum_{k=1}^{n}\left(1-q_{k}\right) \mu_{k} P(i+1,1, k)  \tag{3}\\
& P(i, j, 1)\left(\lambda_{j}+\mu_{1}\right)=p_{j-1} \lambda_{j-1} P(i, j-1,1)+\sum_{k=1}^{n}\left(1-q_{k}\right) \mu_{k} P(i+1, j, k), \\
& j=2, \ldots, l  \tag{4}\\
& P(i, 1, k)\left(\lambda_{1}+\mu_{k}\right)=q_{k-1} \mu_{k-1} P(i, 1, k-1)+\sum_{j=1}^{l}\left(1-p_{j}\right) \lambda_{j} P(i-1, j, k), \\
& k=2, \ldots, n  \tag{5}\\
& P(i, j, k)\left(\lambda_{j}+\mu_{k}\right)=p_{j-1} \lambda_{j-1} P(i, j-1, k)+q_{k-1} \mu_{k-1} P(i, j, k-1), \\
& j=2, \ldots, l, \quad k=2, \ldots, n . \tag{6}
\end{align*}
$$

We are going to use the separation of variables technique presented in Mickens [8], by assuming that the equilibrium probabilities $P(i, j, k)$ are of the form

$$
\begin{equation*}
P(i, j, k)=D_{j} R_{k} w^{i}, \quad m_{d} \leq i \leq m_{d}+b, \quad 2 \leq j \leq l, \quad 2 \leq k \leq n \tag{7}
\end{equation*}
$$

Substituting (7) in the equilibrium equations (3)-(6) and dividing by common powers of $w$ yields:

$$
\begin{align*}
D_{1} R_{1}\left(\lambda_{1}+\mu_{1}\right) & =\frac{1}{w} \sum_{j=1}^{l}\left(1-p_{j}\right) \lambda_{j} D_{j} R_{1}+w \sum_{k=1}^{n}\left(1-q_{k}\right) \mu_{k} D_{1} R_{k}  \tag{8}\\
D_{j} R_{1}\left(\lambda_{j}+\mu_{1}\right) & =p_{j-1} \lambda_{j-1} D_{j-1} R_{1}+w \sum_{k=1}^{n}\left(1-q_{k}\right) \mu_{k} D_{j} R_{k}, \quad 2 \leq j \leq l  \tag{9}\\
D_{1} R_{k}\left(\lambda_{1}+\mu_{k}\right) & =\frac{1}{w} \sum_{j=1}^{l}\left(1-p_{j}\right) \lambda_{j} D_{j} R_{k}+q_{k-1} \mu_{k-1} D_{1} R_{k-1}, \quad 2 \leq k \leq n  \tag{10}\\
D_{j} R_{k}\left(\lambda_{j}+\mu_{k}\right) & =p_{j-1} \lambda_{j-1} D_{j-1} R_{k}+q_{k-1} \mu_{k-1} D_{j} R_{k-1}, \quad 2 \leq j \leq l, 2 \leq k \leq r(11) \tag{11}
\end{align*}
$$

We can rewrite (11) as:

$$
\begin{equation*}
\frac{\lambda_{j} D_{j}-p_{j-1} \lambda_{j-1} D_{j-1}}{D_{j}}=\frac{-\mu_{k} R_{k}+q_{k-1} \mu_{k-1} R_{k-1}}{R_{k}}, \quad 2 \leq j \leq l, \quad 2 \leq k \leq n \tag{12}
\end{equation*}
$$

Since (12) holds for each combination of $j$ and $k$, the left-hand side of (12) is independent of $j$ and the right-hand side of (12) is independent of $k$. Hence, there exists a constant $x$, depending on $w$, such that

$$
\begin{array}{rlr}
-x D_{j}=\lambda_{j} D_{j}-p_{j-1} \lambda_{j-1} D_{j-1}, & 2 \leq j \leq l \\
-x R_{k}=-\mu_{k} R_{k}+q_{k-1} \mu_{k-1} R_{k-1}, & 2 \leq k \leq n \tag{14}
\end{array}
$$

Solving equation (13) gives

$$
\begin{equation*}
D_{j}=D_{1} \prod_{r=1}^{l-1} \frac{p_{r} \lambda_{r}}{x+\lambda_{r+1}} \tag{15}
\end{equation*}
$$

Substituting (15) in (10) and using equation (14) we find the following relationship between $x$ and $w$,

$$
\begin{equation*}
w=\sum_{j=1}^{l} \frac{\left(1-p_{j}\right) \lambda_{j}}{x+\lambda_{j}} \prod_{r=1}^{j-1} \frac{p_{r} \lambda_{r}}{x+\lambda_{r}} \tag{16}
\end{equation*}
$$

Note that $w$ is equal to the Laplace Stieltjes transform $f_{A}(s)$ of the service time of the super arrival server, evaluated at $s=x$. Now we now do the same for (9) yielding another relationship between $x$ and $w$,

$$
\begin{equation*}
\frac{1}{w}=\sum_{k=1}^{n} \frac{\left(1-q_{k}\right) \mu_{k}}{-x+\mu_{k}} \prod_{r=1}^{k-1} \frac{q_{r} \mu_{r}}{-x+\mu_{r}} \tag{17}
\end{equation*}
$$

Clearly, $1 / w$ is equal to the Laplace Stieltjes transform $f_{D}(s)$ of the service time of the super departure server, evaluated at $s=-x$. Substituting (16) and (17) in (8) and using (13) and (14) we find that

$$
1=f_{A}(x) f_{D}(-x)
$$

This is a polynomial equation of degree $l+n$; the roots are labeled $x_{t}, t=1, \ldots, l+n$, and they are assumed to be distinct. Note that these roots may be complex-valued. Using equation (17) we can find the corresponding $l+n$ values for $w_{t}$ for $t=1, \ldots, l+n$. Summarizing, for each $t$, we obtain the following solution of (3)-(6),

$$
\begin{aligned}
P(i, j, k)= & B_{t}\left(\prod_{r=1}^{j-1} \frac{p_{r} \lambda_{r}}{x_{t}+\lambda_{r+1}}\right)\left(\prod_{r=1}^{k-1} \frac{q_{r} \mu_{r}}{-x_{t}+\mu_{r+1}}\right) w_{t}^{i} \\
& m_{b} \leq i \leq m_{d}+b, \quad 1 \leq j \leq l, \quad 1 \leq k \leq n
\end{aligned}
$$

where $B_{t}=D_{1, t} R_{1, t}$ is some constant. Since the equilibrium equations are linear, any linear combination of the above solutions satisfies (3)-(6). Hence, the general solution of (3)-(6) is given by

$$
\begin{gathered}
P(i, j, k)=\sum_{t=1}^{l+n} B_{t}\left(\prod_{r=1}^{j-1} \frac{p_{r} \lambda_{r}}{x\left(w_{t}\right)+\lambda_{r+1}}\right)\left(\prod_{r=1}^{k-1} \frac{q_{r} \mu_{r}}{-x\left(w_{t}\right)+\mu_{r+1}}\right) w_{t}^{i} \\
m_{b} \leq i \leq m_{d}+b, \quad 1 \leq j \leq l, \quad 1 \leq k \leq n
\end{gathered}
$$

Finally, the unknown coefficients $B_{t}$ and the unknown equilibrium probabilities $P(i, j, k)$ for $i<m_{d}$ and $i>m_{d}+b$ can be determined from the equilibrium equations for $i \leq m_{d}$ and $i \geq m_{d}+b$ and the normalization equation.

## 5 Iterative Algorithm

We now describe the iterative algorithm for approximating the performance characteristics of tandem queue $L$. The algorithm is based on the decomposition of $L$ in $M-1$ subsystems $L_{1}, L_{2}, \ldots, L_{M-1}$. Before going into detail in Section 5.2, we present the outline of the algorithm in Section 5.1.

### 5.1 Outline of the algorithm

- Step 0: Determine initial characteristics of the service times $D_{i}$ of the departure servers of subsystem $L_{i}, i=M-1, \ldots, 1$.
- Step 1: For subsystem $L_{i}, i=1, \ldots, M-1$ :

1. Determine the first two moments of the service time $A_{i}$ of the arrival servers, given the queue-length distribution and throughput of subsystem $L_{i-1}$.
2. Determine the queue-length distribution of subsystem $L_{i}$.
3. Determine the throughput $T_{i}$ of subsystem $L_{i}$.

- Step 2: Determine the new characteristics of the service times $D_{i}$ of the departure servers of subsystem $L_{i}, i=M-1, \ldots, 1$.
- Repeat Step 1 and 2 until the service time characteristics of the of the departure servers have converged.


### 5.2 Details of the algorithm

## Step 0: Initialization

The first step of the algorithm is to set $b_{i, j}=0$ for all $i$ and $j$. This means that we initially assume that there is no blocking. This also means that the random variables $D_{i}$ are initially the same as the service times $P_{i}$.

## Step 1: Evaluation of subsystems

We now know the service time characteristics of the departure servers of $L_{i}$, but we also need to know the characteristics of the service times of its arrival servers, before we are able to determine the queue-length distribution of $L_{i}$.

## (a) Service times of arrival servers

For the first subsystem $L_{1}$, the characteristics of $A_{1}$ are the same as those of $P_{0}$, because the servers of $M_{0}$ cannot be starved.

For the other subsystems we proceed as follows. By application of Little's law to the arrival servers, we have for the throughput $T_{i}$ of subsystem $L_{i}$,

$$
T_{i}=\left(1-\sum_{j=1}^{m_{i-1}} p_{i, m_{i}+b_{i}+j}\right) m_{i-1} \mu_{a, i}+\sum_{j=1}^{m_{i-1}} p_{i, m_{i}+b_{i}+j}\left(m_{i-1}-j\right) \mu_{a, i},
$$

where $p_{i, j}$ denotes the probability of $j$ customers in subsystem $L_{i}$. By substituting the estimate $T_{i-1}^{(k)}$ for $T_{i}$ and $p_{i, n_{i}+j}^{(k-1)}$ for $p_{i, n_{i}+j}$ we get as new estimate for the service rate $\mu_{a, i}$,

$$
\mu_{a, i}^{(k)}=\frac{T_{i-1}^{(k)}}{\left(1-\sum_{j=1}^{m_{i-1}} p_{i, m_{i}+b_{i}+j}^{(k-1)}\right) m_{i-1}+\sum_{j=1}^{m_{i-1}} p_{i, m_{i}+b_{i}+j}^{(k-1)}\left(m_{i-1}-j\right)},
$$

where the super scripts indicate in which iteration the quantities have been calculated.
To approximate the coefficient of variation $c_{a, i}$ of $A_{i}$ we use the representation for $A_{i}$ as described in Section 3 (which is based on $s_{i-1, j}, P_{i-1}, R S A_{i-1}$ and $S A_{i-1}$ ).

## (b) Analysis of subsystem $L_{i}$

Based on the (new) characteristics of the service times of both arrival and departure servers we can determine the steady-state queue-length distribution of subsystem $L_{i}$. To do so we first fit Coxian ${ }_{2}$ or Erlang ${ }_{k-1, k}$ distributions on the first two moments of the service times of the arrival-servers and departure-servers as described in Section 3. Then we calculate the equilibrium probabilities $p_{i, j}$ by using the spectral expansion method as described in Section 4.
(c) Throughput of subsystem $L_{i}$

Once the steady-state queue length distribution is known, we can determine the new throughput $T_{i}^{(k)}$ according to

$$
\begin{equation*}
T_{i}^{(k)}=\left(1-\sum_{j=0}^{m_{i}-1} p_{i, j}^{(k)}\right) m_{i} \mu_{d, i}^{(k-1)}+\sum_{j=1}^{m_{i}-1} p_{i, j}^{(k)} j \mu_{d, i}^{(k-1)} \tag{18}
\end{equation*}
$$

We also determine new estimates for the probabilities $b_{i-1, j}$ that $j$ servers of server-group $M_{i-1}$ are blocked after service completion of a server in server-group $M_{i-1}$ and the probabilities $s_{i, j}$ that $j$ servers of server-group $M_{i}$ are starved after service completion of a server in server-group $M_{i}$.

We perform Step 1 for every subsystem from $L_{1}$ up to $L_{M-1}$.

## Step 2: Service times of departure servers

Now we have new information about the departure processes of the subsystems. So we can again calculate the first two moments of the service times of the departure-servers, starting from $D_{M-2}$ down to $D_{1}$. Note that $D_{M-1}$ is always the same as $P_{M-1}$, because the servers in server-group $M_{M-1}$ can never be blocked.

A new estimate for the rate $\mu_{d, i}$ of $D_{i}$ is determined from

$$
\begin{equation*}
\mu_{d, i}^{(k)}=\frac{T_{i+1}^{(k)}}{\left(1-\sum_{j=0}^{m_{i}-1} p_{i, j}^{(k)}\right) m_{i}+\sum_{j=1}^{m_{i}-1} p_{i, j}^{(k)} j} \tag{19}
\end{equation*}
$$

The calculation of a new estimate for the coefficient of variation $c_{d, i}$ of $D_{i}$ is similar to the one of $A_{i}$.

## Convergence criterion

After Step 1 and 2 we check whether the iterative algorithm has converged by comparing the departure rates in the $(k-1)$-th and $k$-th iteration. We decide to stop when the sum of the absolute values of the differences between these rates is less than $\varepsilon$; otherwise we repeat Step 1 and 2 . So the convergence criterion is

$$
\sum_{i=1}^{M-1}\left|\mu_{d, i}^{(k)}-\mu_{d, i}^{(k-1)}\right|<\varepsilon
$$

Of course, we may use other stop-criteria as well; for example, we may consider the throughput instead of the departure rates. The bottom line is that we go on until 'nothing' changes anymore.

## Remark: Equality of throughputs.

It is easily seen that, after convergence, the throughputs in all subsystems are equal. Let us assume that the iterative algorithm has converged, so $\mu_{d, i}^{(k)}=\mu_{d, i}^{(k-1)}$ for all $i=1, \ldots, M-1$. From equations (18) and (19) we find the following:

$$
\begin{aligned}
T_{i}^{(k)} & =\left(1-\sum_{j=0}^{m_{i}-1} p_{i, j}^{(k)}\right) m_{i} \mu_{d, i}^{(k-1)}+\sum_{j=1}^{m_{i}-1} p_{i, j}^{(k)} j \mu_{d, i}^{(k-1)} \\
& =\left(1-\sum_{j=0}^{m_{i}-1} p_{i, j}^{(k)}\right) m_{i} \mu_{d, i}^{(k)}+\sum_{j=1}^{m_{i}-1} p_{i, j}^{(k)} j \mu_{d, i}^{(k)} \\
& =T_{i+1}^{(k)} .
\end{aligned}
$$

Hence we can conclude that the throughputs in all subsystems are the same after convergence.

## 6 Numerical Results

In this section we present some results. To investigate the quality of our method we compare it with discrete event simulation. After that, we compare our method with the method developed by Tahilramani et al. [13], which is implemented in QNAT [16].

### 6.1 Comparison with simulation

In order to investigate the quality of our method we compare the throughput and the mean sojourn time with the ones produced by discrete event simulation. Each simulation run is sufficiently long such that the widths of the $95 \%$ confidence intervals of the throughput and the mean sojourn time are smaller than $1 \%$.

We test two different lengths $M$ of tandem queues, namely with 4 and 8 server-groups. For each tandem queue we vary the number of servers $m_{i}$ in the server-groups; we use tandems with 1 server per server-group, 5 servers per server-group and with the sequence $(4,1,2,8)$. We also vary the level of balance in the tandem queue; every server-group has a maximum total rate of 1 and the group right after the middle can have a total rate of $1,1.1,1.2,1.5$ and 2 . The coefficient of variation of the service times varies between $0.1,0.2,0.5,1,1.5$ and 2 . Finally we vary the buffer sizes between $0,2,5$ and 10. This leads to a total of 720 test-cases. The results for each category are summarized in Table 1 up to 5 . Each table lists the average error in the throughput and the mean sojourn time compared with the simulation results. Each table also gives for 4 error-ranges the percentage of the cases which fall in that range. The results for a selection of 54 cases can be found in Table 6.

| Buffer <br> sizes $\left(b_{i}\right)$ | Error in throughput |  |  |  |  | Error in mean sojourn time |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Avg. | $0-5 \%$ | $5-10 \%$ | $10-15 \%$ | $>15 \%$ | Avg. | $0-5 \%$ | $5-10 \%$ | $10-15 \%$ | $>15 \%$ |
| 0 | $5.7 \%$ | $55.0 \%$ | $35.0 \%$ | $4.4 \%$ | $5.6 \%$ | $6.8 \%$ | $42.8 \%$ | $35.0 \%$ | $14.4 \%$ | $7.8 \%$ |
| 2 | $3.2 \%$ | $76.1 \%$ | $22.8 \%$ | $1.1 \%$ | $0.0 \%$ | $4.7 \%$ | $57.2 \%$ | $35.0 \%$ | $7.2 \%$ | $0.6 \%$ |
| 5 | $2.1 \%$ | $90.6 \%$ | $9.4 \%$ | $0.0 \%$ | $0.0 \%$ | $4.5 \%$ | $60.6 \%$ | $32.2 \%$ | $7.2 \%$ | $0.0 \%$ |
| 10 | $1.4 \%$ | $95.6 \%$ | $4.4 \%$ | $0.0 \%$ | $0.0 \%$ | $5.1 \%$ | $53.3 \%$ | $34.4 \%$ | $12.2 \%$ | $0.0 \%$ |

Table 1: Overall results for tandem queues with different buffer sizes.

| Rates unbalanced <br> server-group $\left(m_{i} \mu_{p, i}\right)$ | Error in throughput |  |  |  |  | Error in mean sojourn time |  |  |  |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Avg. | $0-5 \%$ | $5-10 \%$ | $10-15 \%$ | $>15 \%$ | Avg. | $0-5 \%$ | $5-10 \%$ | $10-15 \%$ |
| 1.0 | $3.3 \%$ | $76.4 \%$ | $20.8 \%$ | $1.4 \%$ | $1.4 \%$ | $3.4 \%$ | $74.3 \%$ | $22.2 \%$ | $2.1 \%$ |
| 1.1 | $3.1 \%$ | $78.5 \%$ | $18.1 \%$ | $2.1 \%$ | $1.4 \%$ | $4.0 \%$ | $68.1 \%$ | $27.1 \%$ | $3.5 \%$ |
| 1.2 | $3.0 \%$ | $79.2 \%$ | $18.8 \%$ | $0.7 \%$ | $1.4 \%$ | $4.6 \%$ | $59.7 \%$ | $34.7 \%$ | $4.2 \%$ |
| 1.5 | $3.0 \%$ | $81.3 \%$ | $16.0 \%$ | $1.4 \%$ | $1.4 \%$ | $6.5 \%$ | $38.2 \%$ | $43.1 \%$ | $16.7 \%$ |
| 2.0 | $3.1 \%$ | $81.3 \%$ | $16.0 \%$ | $1.4 \%$ | $1.4 \%$ | $7.9 \%$ | $27.1 \%$ | $43.8 \%$ | $25.0 \%$ |
| $2.1 \%$ | $4.2 \%$ |  |  |  |  |  |  |  |  |

Table 2: Overall results for tandem queues with different balancing rates.

| Coefficients of variation $\left(c_{p, i}^{2}\right)$ | Error in throughput |  |  |  |  | Error in mean sojourn time |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Avg. | 0-5 \% | 5-10\% | 10-15 \% | > $15 \%$ | Avg. | 0-5 \% | 5-10 \% | 10-15 \% | > $15 \%$ |
| 0.1 | 4.4 \% | 54.2 \% | 44.2 \% | 1.7 \% | 0.0 \% | 3.1 \% | 77.5 \% | 21.7 \% | 0.8 \% | 0.0 \% |
| 0.2 | $2.6 \%$ | 88.3 \% | 11.7 \% | 0.0 \% | 0.0 \% | 3.4 \% | 75.8 \% | 22.5 \% | 1.7 \% | 0.0 \% |
| 0.5 | 2.2 \% | 90.8\% | 9.2 \% | 0.0 \% | 0.0 \% | 4.5 \% | 60.8\% | 32.5 \% | 6.7 \% | 0.0 \% |
| 1.0 | $1.5 \%$ | 93.3 \% | 2.5 \% | 4.2 \% | 0.0 \% | 4.1 \% | 64.2 \% | 30.0 \% | 5.0 \% | 0.8 \% |
| 1.5 | 3.0 \% | 82.5 \% | 13.3\% | 0.0 \% | 4.2 \% | 7.5 \% | 25.8 \% | 54.2 \% | 15.0 \% | 5.0 \% |
| 2.0 | 4.8\% | 66.7 \% | 26.7 \% | $2.5 \%$ | 4.2 \% | 9.1\% | 16.7 \% | 44.2 \% | 32.5 \% | 6.7 \% |

Table 3: Overall results for tandem queues with different coefficients of variation of the service times.

| Number of servers ( $m_{i}$ ) | Error in throughput |  |  |  |  | Error in mean sojourn time |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Avg. | 0-5 \% | 5-10 \% | 10-15 \% | > $15 \%$ | Avg. | 0-5 \% | 5-10 \% | 10-15\% | > $15 \%$ |
| All 1 | 2.9 \% | 83.8 \% | 9.2 \% | 2.9 \% | 4.2 \% | 5.9 \% | 46.3 \% | 39.2 \% | 10.0 \% | 4.6 \% |
| All 5 | 3.8 \% | 68.3\% | 30.8 \% | 0.8 \% | 0.0 \% | 4.6 \% | 60.0\% | 29.2 \% | 10.8 \% | 0.0 \% |
| Mixed | 2.6 \% | 85.8\% | 13.8\% | 0.4 \% | $0.0 \%$ | 5.3 \% | 54.2\% | 34.2\% | 10.0\% | 1.7 \% |

Table 4: Overall results for tandem queues with a different number of servers per server-group.

| $\begin{gathered} \text { Number of } \\ \text { server-groups }(M) \end{gathered}$ | Error in throughput |  |  |  |  | Error in mean sojourn time |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Avg. | 0-5 \% | 5-10 \% | 10-15 \% | > $15 \%$ | Avg. | 0-5 \% | 5-10 \% | 10-15 \% | $>15 \%$ |
| 4 | 2.3\% | 87.2 \% | 12.2\% | 0.6 \% | 0.0 \% | 4.7 \% | 57.5 \% | 32.8 \% | 9.7 \% | 0.0 \% |
| 8 | 3.9 \% | 71.4 \% | 23.6 \% | 2.2 \% | 2.8 \% | 5.8\% | 49.4 \% | 35.6\% | 10.8\% | 4.2 \% |

Table 5: Overall results for tandem queues with 4 and 8 server-groups.

| $m_{i}$ | $m_{i} \mu_{p, i}$ | $c_{p, i}^{2}$ | Buffers | T App. | T Sim. | Diff. | S App. | S Sim. | Diff. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1,1,1,1) | (1,1,1,1) | 0.1 | 0 | 0.735 | 0.771 | -4.7\% | 4.70 | 4.63 | 1.5 \% |
| (1,1,1,1) | (1,1,1,1) | 0.1 | 10 | 0.981 | 0.985 | -0.4\% | 19.22 | 19.03 | 1.0 \% |
| (1,1,1,1) | (1, $, 1,1$ ) | 1.0 | 2 | 0.703 | 0.700 | 0.4 \% | 9.09 | 9.25 | -1.7\% |
| $(1,1,1,1)$ | (1,1,1,1) | 1.5 | 0 | 0.504 | 0.473 | 6.6 \% | 5.82 | 6.27 | -7.2\% |
| (1,1,1,1) | (1,1,1,1) | 1.5 | 10 | 0.834 | 0.835 | -0.1\% | 22.38 | 22.31 | 0.3 \% |
| (1,1,1,1) | (1,1,1.5,1) | 0.1 | 2 | 0.960 | 0.958 | 0.2 \% | 6.18 | 6.41 | -3.6\% |
| (1, 1, 1, ) | (1,1,1.5,1) | 1.0 | 0 | 0.594 | 0.561 | $5.9 \%$ | 4.84 | 5.28 | -8.3\% |
| (1,1,1,1) | (1,1,1.5,1) | 1.0 | 10 | 0.918 | 0.912 | 0.7 \% | 16.20 | 17.41 | -7.0\% |
| (1,1,1,1) | (1,1,1.5,1) | 1.5 | 2 | 0.714 | 0.691 | 3.3 \% | 8.03 | 8.60 | -6.6\% |
| $(5,5,5,5)$ | (1,1,1,1) | 0.1 | 0 | 0.789 | 0.856 | -7.8\% | 22.48 | 21.78 | 3.2 \% |
| $(5,5,5,5)$ | (1,1,1,1) | 0.1 | 10 | 0.927 | 0.983 | -5.7\% | 36.88 | 35.24 | 4.7 \% |
| $(5,5,5,5)$ | (1,1,1,1) | 1.0 | 2 | 0.797 | 0.808 | -1.4\% | 26.37 | 26.17 | 0.8 \% |
| $(5,5,5,5)$ | (1,1,1,1) | 1.5 | 0 | 0.742 | 0.724 | 2.5 \% | 22.99 | 23.90 | -3.8\% |
| $(5,5,5,5)$ | (1,1,1,1) | 1.5 | 10 | 0.867 | 0.874 | -0.8\% | 37.97 | 38.86 | -2.3\% |
| $(5,5,5,5)$ | (1,1,1.5,1) | 0.1 | 2 | 0.902 | 0.958 | -5.8\% | 21.63 | 21.50 | 0.6 \% |
| $(5,5,5,5)$ | (1,1,1.5,1) | 1.0 | 0 | 0.801 | 0.794 | 0.9 \% | 20.79 | 21.13 | -1.6\% |
| $(5,5,5,5)$ | (1,1,1.5,1) | 1.0 | 10 | 0.927 | 0.929 | -0.2 \% | 30.37 | 32.61 | -6.9\% |
| $(5,5,5,5)$ | (1,1,1.5,1) | 1.5 | 2 | 0.850 | 0.828 | 2.7 \% | 21.95 | 23.70 | -7.4\% |
| $(4,1,2,8)$ | (1,1,1,1) | 0.1 | 0 | 0.746 | 0.793 | -5.9\% | 16.19 | 16.28 | -0.6 \% |
| $(4,1,2,8)$ | (1,1,1,1) | 0.1 | 10 | 0.956 | 0.984 | -2.8\% | 31.61 | 30.05 | $5.2 \%$ |
| $(4,1,2,8)$ | (1,1,1,1) | 1.0 | 2 | 0.756 | 0.757 | -0.1\% | 20.15 | 20.14 | 0.0 \% |
| $(4,1,2,8)$ | (1,1,1,1) | 1.5 | 0 | 0.633 | 0.619 | 2.3 \% | 16.78 | 18.01 | -6.8\% |
| $(4,1,2,8)$ | (1,1,1,1) | 1.5 | 10 | 0.850 | 0.856 | -0.7\% | 31.43 | 32.37 | -2.9\% |
| $(4,1,2,8)$ | (1,1,1.5,1) | 0.1 | 2 | 0.920 | 0.953 | -3.5\% | 16.72 | 17.14 | -2.5\% |
| $(4,1,2,8)$ | (1,1,1.5,1) | 1.0 | 0 | 0.714 | 0.702 | 1.7 \% | 16.22 | 16.43 | -1.3\% |
| $(4,1,2,8)$ | (1,1,1.5,1) | 1.0 | 10 | 0.926 | 0.919 | 0.8 \% | 25.99 | 27.60 | -5.8\% |
| $(4,1,2,8)$ | (1,1,1.5,1) | 1.5 | 2 | 0.787 | 0.773 | 1.8 \% | 17.52 | 18.93 | -7.4\% |
| (1,1,1, , , , , , 1, 1) | (1,1,1, , , 1, 1, 1, 1) | 0.1 | 2 | 0.906 | 0.926 | -2.2\% | 16.14 | 15.99 | 0.9 \% |
| (1,1,1,1,1,1,1,1) | (1,1,1,1,1,1,1,1) | 1.0 | 0 | 0.488 | 0.443 | 10.2 \% | 11.73 | 13.43 | -12.7 \% |
| (1,1,1,1,1,1,1,1) | (1,1,1, , , 1, 1, 1, 1) | 1.0 | 10 | 0.855 | 0.855 | 0.0 \% | 49.52 | 49.81 | -0.6 \% |
| (1,1,1, , , , , , , 1, 1) | (1,1,1, , , 1, 1, 1, 1) | 1.5 | 2 | 0.607 | 0.581 | 4.5 \% | 21.94 | 23.52 | -6.7\% |
| (1,1,1,1,1,1,1,1) | (1,1,1,1,1.5,1,1,1) | 0.1 | 0 | 0.718 | 0.751 | -4.4\% | 8.90 | 9.27 | -4.0 \% |
| (1,1,1,1,1,1,1,1) | (1,1,1,1,1.5,1,1,1) | 0.1 | 10 | 0.980 | 0.983 | -0.3\% | 38.45 | 43.22 | -11.0\% |
| (1,1,1,1,1,1,1,1) | (1,1,1,1,1.5,1,1,1) | 1.0 | 2 | 0.690 | 0.670 | $3.0 \%$ | 18.81 | 20.31 | -7.4\% |
| (1,1,1,1,1,1,1,1) | (1,1,1,1,1.5,1,1,1) | 1.5 | 0 | 0.482 | 0.409 | 17.8 \% | 11.26 | 13.79 | -18.3 \% |
| (1,1,1,1,1,1,1,1) | (1,1,1,1,1.5,1,1,1) | 1.5 | 10 | 0.830 | 0.819 | 1.3 \% | 46.75 | 50.16 | -6.8\% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1,1,1,1) | 0.1 | 2 | 0.827 | 0.926 | -10.7 \% | 52.35 | 49.71 | 5.3 \% |
| (5,5,5,5,5,5,5,5) | (1,1,1, , , 1, 1, 1, 1) | 1.0 | 0 | 0.693 | 0.697 | -0.6 \% | 49.20 | 49.14 | 0.1 \% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1,1,1,1) | 1.0 | 10 | 0.867 | 0.882 | -1.7\% | 83.09 | 83.96 | -1.0\% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1,1,1,1) | 1.5 | 2 | 0.759 | 0.737 | 3.0 \% | 54.63 | 57.27 | -4.6\% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1.5, 1, 1,1) | 0.1 | 0 | 0.781 | 0.851 | -8.2 \% | 43.03 | 42.65 | 0.9 \% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1.5,1,1,1) | 0.1 | 10 | 0.922 | 0.983 | -6.2 \% | 71.89 | 73.95 | -2.8\% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1.5,1,1,1) | 1.0 | 2 | 0.789 | 0.787 | 0.3 \% | 51.52 | 53.49 | -3.7\% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1.5,1,1,1) | 1.5 | 0 | 0.730 | 0.692 | $5.5 \%$ | 44.43 | 47.95 | -7.3\% |
| (5,5,5,5,5,5,5,5) | (1,1,1,1,1.5,1,1,1) | 1.5 | 10 | 0.864 | 0.862 | 0.2 \% | 74.69 | 81.01 | -7.8\% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1,1,1,1) | 0.1 | 2 | 0.845 | 0.921 | -8.3 \% | 39.90 | 38.96 | 2.4 \% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1,1,1,1) | 1.0 | 0 | 0.619 | 0.604 | $2.5 \%$ | 37.90 | 38.55 | -1.7\% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1,1,1,1) | 1.0 | 10 | 0.863 | 0.871 | -0.9\% | 71.67 | 71.74 | -0.1\% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1,1,1,1) | 1.5 | 2 | 0.705 | 0.678 | 4.0 \% | 43.38 | 46.32 | -6.3\% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1.5,1,1,1) | 0.1 | 0 | 0.744 | 0.790 | -5.8\% | 30.96 | 32.41 | -4.5\% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1.5,1,1,1) | 0.1 | 10 | 0.945 | 0.983 | -3.9\% | 61.00 | 62.54 | -2.5\% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1.5,1,1,1) | 1.0 | 2 | 0.750 | 0.742 | 1.1 \% | 39.64 | 42.20 | -6.1\% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1.5,1,1,1) | 1.5 | 0 | 0.628 | 0.588 | 6.8 \% | 32.68 | 37.66 | -13.2 \% |
| (4,1,2,8,4,1,2,8) | (1,1,1,1,1.5,1,1,1) | 1.5 | 10 | 0.844 | 0.843 | 0.1 \% | 61.82 | 69.32 | -10.8 \% |

Table 6: Detailed results for tandem queues with 4 and 8 machine-groups.

We may conclude the following from the above results. First, we see in Table 1 that the performance of the approximation becomes better when the buffer sizes increase. This may be due to less dependencies between the servers-groups when the buffers are large.

We also notice that the performance is better for balanced lines (Table 2); for unbalanced lines, espe-
cially the estimate for the mean sojourn time is not as good as for balanced lines. If we look at the coefficients of variation of the service times (Table 3), we get the best approximations for the throughput when the coefficients of variation are 1 , and the estimate for the mean sojourn time is better for small coefficients of variation.

The quality of the results seems to be rather insensitive to the number of servers per server-group (Table 4), in spite of the super-server approximation used for multi-server models. Finally we may conclude from Table 5 that the results are better for shorter tandem queues.

Overall we can say that the approximation produces accurate results in most cases. In the majority of the cases the error of the throughput is within $5 \%$ of the simulation and the error of the mean sojourn time is within $10 \%$ of the simulation (see also Table 6). The worst performance is obtained for lines with buffers of size zero, with server times with high coefficients of variation and very unbalanced lines. But these cases are unlikely (and undesired) to occur in practice.

The computation times are very short. On a modern computer the computation times are much less than a second in most cases, only in cases with service times with low coefficients of variation and 1 server per server-group the computation times increase to a few seconds. Therefore, for the design of production lines, this is a very useful approximation method.

### 6.2 Comparison with QNAT

We also compare the present method with QNAT, a method developed by Tahilramani et al. [13]. We use a tandem queue with four server-groups. It was only possible to test cases with 1 server in the first server-group and exponential service times of that server, because the methods use slightly different models. We varied the number of servers per server-group and the size of buffers. Table 7 shows the results.

| $m_{i}$ | $b_{i}$ | TP <br> Sim. | TP <br> App. | Our <br> error | TP <br> QNAT | QNAT <br> Error | Soj. <br> Sim. | Soj. <br> App. | Our <br> error | Soj. <br> QNAT | QNAT <br> error |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(1,1,1,1)$ | 0 | 0.515 | 0.537 | $-4.3 \%$ | 0.500 | $2.9 \%$ | 5.95 | 5.61 | $5.7 \%$ | - | - |
| $(1,1,1,1)$ | 2 | 0.702 | 0.703 | $-0.1 \%$ | 0.750 | $-6.8 \%$ | 9.25 | 9.10 | $1.7 \%$ | 8.17 | $11.7 \%$ |
| $(1,1,1,1)$ | 10 | 0.879 | 0.876 | $0.3 \%$ | 0.917 | $-4.3 \%$ | 21.43 | 21.41 | $0.1 \%$ | 18.55 | $13.5 \%$ |
| $(1,5,5,5)$ | 0 | 0.711 | 0.717 | $-0.8 \%$ | 0.167 | $76.5 \%$ | 17.87 | 17.67 | $1.1 \%$ | - | - |
| $(1,5,5,5)$ | 2 | 0.791 | 0.788 | $0.3 \%$ | 0.800 | $-1.1 \%$ | 20.53 | 20.45 | $0.4 \%$ | - | - |
| $(1,5,5,5)$ | 10 | 0.898 | 0.884 | $1.6 \%$ | 0.895 | $0.3 \%$ | 32.27 | 32.59 | $-1.0 \%$ | 22.88 | $29.1 \%$ |
| $(1,4,2,8)$ | 0 | 0.677 | 0.692 | $-2.3 \%$ | 0.200 | $70.5 \%$ | 16.59 | 16.28 | $1.9 \%$ | - | - |
| $(1,4,2,8)$ | 2 | 0.775 | 0.774 | $0.1 \%$ | 0.800 | $-3.2 \%$ | 19.29 | 19.15 | $0.7 \%$ | - | - |
| $(1,4,2,8)$ | 10 | 0.893 | 0.886 | $0.8 \%$ | 0.902 | $-1.0 \%$ | 31.03 | 30.86 | $0.6 \%$ | 23.04 | $25.7 \%$ |

Table 7: Comparison of our method with QNAT.

We see that the present approximation method is much more stable than QNAT and gives in almost all cases better results. Especially the approximation of the mean sojourn time is much better; in a number of cases QNAT is not able to produce an approximation of the mean sojourn time.

## 7 Concluding remarks

In this paper we described a method for the approximate analysis of a multi-server tandem queue with finite buffers and general service times. We decomposed the tandem queue and used an iterative algorithm to approximate its perfromance characteristics. Each multi-server subsystem is approximated by a single (super) server queue with state-dependent inter-arrival and service times, the steady-state queue length distribution of which is determined by a spectral expansion method.

This method is robust and efficient; it provides a good and fast alternative to simulation methods. In most cases the errors for performance characteristics as the throughput and mean sojourn time are within $5 \%$ of the simulation results. The method can be extended in several directions: one may think of, e.g., more general configurations (splitting, merging, feedback), unreliable machines and assembly/disassembly (see [15]).

## Appendix: Superposition of Service Processes

Let us consider $m$ independent service processes, each of them continuously servicing customers one at a time. The service times are assumed to be independent and identically distributed. We are interested in the first two moments of an arbitrary inter-departure time of the superposition of $m$ service processes. Below we distinguish between Coxian 2 service times and Erlang ${ }_{k-1, k}$ service times.

## A. 1 Coxian $_{2}$ service times

We assume that the service times of each service process are Coxian ${ }_{2}$ distributed with the same parameters. The rate of the first phase is $\mu_{1}$, the rate of the second phase is $\mu_{2}$ and the probability that the second phase is needed is $q$. The distribution of an arbitrary inter-departure time of the superposition of $m$ service processes can be described by a phase-type distribution with $m+1$ phases, numbered $0,1, \ldots, m$. In phase $i$ exactly $i$ service processes are in the second phase of the service time and $m-i$ service processes are in the first phase. A phase diagram of the phase-type distribution of an arbitrary inter-departure time is shown in Figure 3. The probability to start in phase $i$ is denoted by $a_{i}, i=0, \ldots, m-1$. The sojourn time in phase $i$ is exponentially distributed with rate $R(i)$, and $p_{i}$ is the probability to continue with phase $i+1$ after completion of phase $i$. Now we explain how to compute the parameters $a_{i}, R(i)$ and $p_{i}$.


Figure 3: Phase diagram of an arbitrary inter-departure time.

The probability $a_{i}$ can be interpreted as follows. It is the probability that $i$ service processes are in phase 2 just after a departure (i.e., service completion). There is at least one process in phase 1 , namely the one that generated the departure. Since the service processes are mutually independent, the number of service processes in phase 2 is binomially distributed with $m-1$ trials and success probability $p$. The success probability is equal to the fraction of time a single service process is in phase 2, so

$$
p=\frac{q \mu_{1}}{q \mu_{+} \mu_{2}} .
$$

Hence, for the initial probability $a_{i}$ we get

$$
\begin{equation*}
a_{i}=\binom{m-1}{i}\left(\frac{q \mu_{1}}{q \mu_{1}+\mu_{2}}\right)^{i}\left(\frac{\mu_{2}}{q \mu_{1}+\mu_{2}}\right)^{m-1-i} \tag{20}
\end{equation*}
$$

To determine the rate $R(i)$, note that in state $i$ there are $i$ processes in phase 2 and $m-i$ in phase 1 , so the total rate at which one of the service processes completes a service phase is equal to

$$
\begin{equation*}
R(i)=(m-i) \mu_{1}+i \mu_{2} \tag{21}
\end{equation*}
$$

It remains to find $p_{i}$, the probability that there is no departure after phase $i$. In phase $i$ three things may happen:

- Case (i): A service process completes phase 1 and immediately continues with phase 2;
- Case (ii): A service process completes phase 1 and generates a departure;
- Case (iii): A service process completes phase 2 (and thus always generates a departure).

Clearly, $p_{i}$ is the probability that case (i) happens, so

$$
\begin{equation*}
p_{i}=\frac{q(m-i) \mu_{i}}{R(i)} \tag{22}
\end{equation*}
$$

Now the parameters of the phase-type distribution are known, we can determine its first two moments. Let $X_{i}$ denote the total sojourn time, given that we start in phase $i, i=0,1, \ldots, m$. Starting with

$$
E X_{m}=\frac{1}{R(m)}, \quad E X_{m}^{2}=\frac{2}{R(m)^{2}}
$$

the first two moments of $X_{i}$ can be calculated from $i=m-1$ down to $i=0$ by using

$$
\begin{align*}
E X_{i} & =\frac{1}{R(i)}+p_{i} E X_{i}  \tag{23}\\
E X_{i}^{2} & =\frac{2}{R(i)^{2}}+p_{i}\left(\frac{2 E X_{i+1}}{R(i)}+E X_{i+1}^{2}\right) \tag{24}
\end{align*}
$$

Then the rate $\mu_{s}$ and coefficient of variation $c_{s}$ of an arbitrary inter-departure time of the superposition of $m$ service processes follow from

$$
\begin{equation*}
\mu_{s}^{-1}=\sum_{i=0}^{m} a_{i} E X_{i}=\frac{1}{m}\left(\frac{1}{\mu_{1}}+\frac{q}{\mu_{2}}\right) \tag{25}
\end{equation*}
$$

$$
\begin{equation*}
c_{s}^{2}=\mu_{s}^{2}\left(\sum_{i=0}^{m} a_{i} E X_{i}^{2}\right)-1 \tag{26}
\end{equation*}
$$

## A. 2 Erlang $_{k-1, k}$ service times

Now the service times of each service process are assumed to be Erlang ${ }_{k-1, k}$ distributed, i.e., with probability $p$ (respectively $1-p$ ) a service time consists of $k-1$ (respectively $k$ ) exponential phases with parameter $\mu$. Clearly, the time that elapses until one of the $m$ service processes completes a service phase is exponential with parameter $m \mu$. The number of service phases completions before one of the service processes generates a departure ranges from 1 up to $m(k-1)+1$. So the distribution of an arbitrary inter-departure time of the superposition of $m$ service processes is a mixture of Erlang distributions; with probability $p_{i}$ it consists of $i$ exponential phases with parameter $m \mu$, $i=1, \ldots, m(k-1)+1$. Figure 4 depicts the phase diagram. Below we show how to determine the probabilities $p_{i}$.


Figure 4: Phase diagram of an arbitrary inder-departure time.
An arbitrary inter-departure time of the superposition of $m$ service processes is the minimum of $m-1$ equilibrium residual service times and one full service time. Both residual and full service time have a (different) mixed Erlang distribution. In particular, the residual service consists with probability $r_{i}$ of $i$ phases with parameter $\mu$, where

$$
r_{i}= \begin{cases}1 /(k-p), & i=1,2, \ldots, k-1 \\ (1-p) /(k-p), & i=k\end{cases}
$$

The minimum of two mixed Erlang service times has again a mixed Erlang distribution; below we indicate how the parameters of the distribution of the minimum can be determined. Then repeated application of this procedure yields the minimum of $m$ mixed Erlang service times.

Let $X_{1}$ and $X_{2}$ be two independent random variables with mixed Erlang distributions, i.e., with probability $q_{k, i}$ the random variable $X_{k}(k=1,2)$ consists of $i$ exponential phases with parameter $\mu_{k}$,
$i=1, \ldots, n_{k}$. Then the minimum of $X_{1}$ and $X_{2}$ consists of at most $n_{1}+n_{2}-1$ exponential phases with parameter $\mu_{1}+\mu_{2}$. To find the probability $q_{i}$ that the minimum consists of $i$ phases, we proceed as follows. Define $q_{i}(j)$ as the probability that the minimum of $X_{1}$ and $X_{2}$ consists of $i$ phases transitions, where $j(\leq i)$ transitions are due to $X_{1}$ and $i-j$ transitions are due to $X_{2}$. Obviously we have

$$
q_{i}=\sum_{j=\max \left(0, i-n_{2}\right)}^{\min \left(i, n_{1}\right)} q_{i}(j), \quad i=1,2, \ldots, n_{1}+n_{2}-1
$$

To determine $q_{i}(j)$ note that the $i$ th phase transition of the minimum can be due to either $X_{1}$ or $X_{2}$. If $X_{1}$ makes the last transition, then $X_{1}$ clearly consists of exactly $j$ phases and $X_{2}$ of at least $i-j+1$ phases; the probability that $X_{2}$ makes $i-j$ transitions before the $j$ th transition of $X_{1}$ is negativebinomially distributed with parameters $j$ and $\mu_{1} /\left(\mu_{1}+\mu_{2}\right)$. The result is similar if $X_{2}$ instead of $X_{1}$ makes the last transition. Hence, we obtain

$$
\begin{aligned}
q_{i}(j)= & \binom{i-1}{j-1}\left(\frac{\mu_{1}}{\mu_{1}+\mu_{2}}\right)^{j}\left(\frac{\mu_{2}}{\mu_{1}+\mu_{2}}\right)^{i-j} q_{1, j}\left(\sum_{k=i-j+1}^{n_{2}} q_{2, k}\right) \\
& +\binom{i-1}{j}\left(\frac{\mu_{1}}{\mu_{1}+\mu_{2}}\right)^{j}\left(\frac{\mu_{2}}{\mu_{1}+\mu_{2}}\right)^{i-j}\left(\sum_{k=j+1}^{n_{1}} q_{1, k}\right) q_{2, i-j} \\
& 1 \leq i \leq n_{1}+n_{2}-1, \quad 0 \leq j \leq i
\end{aligned}
$$

where by convention, $q_{1,0}=q_{2,0}=0$.
By repeated application of the above procedure we can find the probability $p_{i}$ that the distribution of an arbitrary inter-departure time of the superposition of $m$ Erlang $_{k-1, k}$ service processes consists of exactly $i$ service phases with parameter $m \mu, i=1,2, \ldots, m(k-1)+1$. It is now easy to determine the rate $\mu_{s}$ and coefficient of variation $c_{s}$ of an arbitrary inter-departure time, yielding

$$
\mu_{s}^{-1}=\frac{1}{m}\left(\frac{p(k-1)}{\mu}+\frac{(1-p) k}{\mu}\right)=\frac{k-p}{m \mu}
$$

and, by using that the second moment of an $E_{k}$ distribution with scale parameter $\mu$ is $k(k+1) / \mu^{2}$,

$$
c_{s}^{2}=\mu_{s}^{2} \sum_{i=1}^{m(k-1)+1} p_{i} \frac{i(i+1)}{(m \mu)^{2}}-1=-1+\frac{1}{(k-p)^{2}} \sum_{i=1}^{m(k-1)+1} p_{i} i(i+1) .
$$

## A. 3 Equilibrium residual inter-departure time

To determine the first two moments of the equilibrium residual inter-departure time of the superposition of $m$ independent service processes we adopt the following simple approach.

Let the random variable $D$ denote an arbitrary inter-departure time and let $R$ denote the equilibrium residual inter-departure time. It is well known that

$$
E(R)=\frac{E\left(D^{2}\right)}{2 E(D)}, \quad E\left(R^{2}\right)=\frac{E\left(D^{3}\right)}{3 E(D)}
$$

In the previous sections we have shown how the first two moments of $D$ can be determined in case of Coxian $_{2}$ and Erlang ${ }_{k-1, k}$ service times. Its third moment is approximated by the third moment of the distribution fitted on the first two moments of $D$, according to the recipe in Section 3.

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