Perspective

Role of Physical Therapists in Reducing Hospital Readmissions: Optimizing Outcomes for Older Adults During Care Transitions From Hospital to Community

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Hospital readmissions in older adult populations are an emerging quality indicator for acute care hospitals. Recent evidence has linked functional decline during and after hospitalization with an elevated risk of hospital readmission. However, models of care that have been developed to reduce hospital readmission rates do not adequately address functional deficits. Physical therapists, as experts in optimizing physical function, have a strong opportunity to contribute meaningfully to care transition models and demonstrate the value of physical therapy interventions in reducing readmissions. Thus, the purposes of this perspective article are: (1) to describe the need for physical therapist input during care transitions for older adults and (2) to outline strategies for expanding physical therapy participation in care transitions for older adults, with an overall goal of reducing avoidable 30-day hospital readmissions.

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early 1 in 5 Medicare beneficiaries are readmitted to the hospital within 30 days after an acute hospitalization.1 Reduction of 30-day hospital readmissions is a major quality improvement goal for many acute care hospitals, partly in response to new Medicare rules that penalize hospitals that demonstrate higher-than-average readmission rates for populations of beneficiaries with certain target conditions.² Currently, these Medicare target conditions include congestive heart failure, pneumonia, acute myocardial infarction, chronic obstructive pulmonary disease exacerbation, and total knee or hip arthroplasty.3 Thus, there is a strong impetus to develop care models that adequately address known risk factors for hospital readmissions during transitions from hospital to home. These risk factors include medical complexity, age, comorbidities, access to care, hospital length of stay, social support, and-of most relevance to rehabilitation professionalsimpaired physical function.4-8

A number of care transition models have emerged to address the growing problem of hospital readmissions. These care models are designed to reduce the fragmentation of health care that occurs during the transfer from acute hospitalization to follow-up with an outpatient primary care provider.9-12 In general, care transition models are predicated on improving provider-to-provider communications, improving coordination of care, and educating patients on how to self-monitor and manage their medical conditions-these activities, when implemented systematically, have been shown to reduce hospital readmissions in controlled trials.¹³⁻¹⁶ However, to our knowledge, none of these innovative care transition models formally include physical therapist analysis of, or intervention on, known independent functional predictors of hospital readmission, such as gait speed,^{17,18} strength.¹⁹ or activities of daily living (ADL) ability^{20,21} (Tab. 1).

The paucity of physical therapy involvement in these models is concerning. Functional deficits represent an independent risk factor for hospital readmission and are potentially addressable with physical therapy interventions.²² Older adults with Medicare target conditions who receive physical therapist services during the period between hospital admission and 30 days postdischarge have fewer hospital readmissions23,24 and greater improvements in physical function.25 Thus, increasing physical therapist participation during care transitions may contribute to even better identification and treatment of those older adults at highest risk for a hospital readmission. Physical therapists may be the optimal medical professionals to identify and manage functional decline before, during, and after an acute hospitalization.

How Physical Therapists Could Participate in Care Transitions

The aims of this perspective article are: (1) to describe the need for physical therapist input to monitor and optimize changes in physical function during care transitions for older adults and (2) to outline strategies for expanding physical therapist participation in care transitions for older adults, with an overall goal of reducing avoidable 30-day hospital readmissions. We will use a validated framework that describes the care processes crucial to an ideal transition of care (ITC) developed by Burke and colleagues^{26,27} (Figure) and outline how physical therapists could contribute within such a model in a meaningful way. This framework provides a comprehensive overview of how medical teams can work collaboratively to bridge the treatment gap between hospital discharge and outpatient follow-up through improved discharge planning, coordination of care, and postdischarge monitoring of vulnerable older adults. We provide evidencebased recommendations for increasing physical therapy involvement in each domain of the ITC framework below, and these recommendations are summarized in Table 2.

Discharge Planning

The ITC starts with discharge planning. Discharge planning occurs before the patient is discharged from the acute care hospital and ideally throughout the entirety of a hospital stay. Discharge planning includes input from multiple members of the health care team on location and services required for the next level of care. This process is a central role in the care practices of an acute care physical therapist²⁸; hospital readmission rates after acute care discharge are 3 times higher if physical therapist discharge recommendations are replaced with less intensive interventions.29 However, the discharge planning process encompasses more than a recommendation of discharge location and services. For older adults being discharged to community settings, discharge planning also includes collaboration with community health care practitioners (which may include physical therapists) about the discharge and follow-up plan and arranging follow-up visits. Synchronous (eg, by telephone) communication occurs only 3% of the time between hospital physicians and community physicians.30 Likewise, acute care physical therapists are afforded insufficient (if any) time and opportunity to communicate synchronously with community physical therapy providers (home health or outpatient physical therapists) about the discharge and follow-up plan for older adults.

There is a paucity of research evaluating the content or frequency of communications that occur before hospital discharge between acute physical therapy providers and physical therapy providers in community settings, especially in the context of reducing hospital readmissions. Synchronous communications about function between acute care physical therapists and community clinicians prior to discharge should be included for older adults at high risk for readmissions. These communications could help ensure that the community clinician is able to see the patient in a timely manner after hospital discharge, is adequately informed about functional needs, and has the requisite expertise to manage the observed impairments appropriately.

Other key considerations in models of transitional care are ensuring that patients and caregivers are prepared for hospital discharge and empowering patients and caregivers to assert preferences during the discharge planning process. Optimal translation of discharge education into meaningful action in the home setting may occur if physical ther-

Physical Function-Related Risk Factor for Hospital Readmission	Population Studied	Tool Used	Reference Group	Impact on Readmissions	Reference
Low preadmission physical function	Medicare beneficiaries	SF-12, PCS score	N/A	2% increase in odds for readmission with each 1-point decrease in PCS score	Soley-Bori et al ²⁰
Low preadmission ADL function	Medicare beneficiaries	Health and retirement study interview	Patients with ≥3 ADL dependencies	42% increase in odds for readmission compared to patients with no ADL dependencies	Greysen et al ²¹
Low functional status at hospital discharge	Patients admitted to IRFs	FIM	Patients with FIM score <60	220% increase in odds for readmission compared with patients with baseline FIM score >76	Hoyer et al ⁴
	Medicare recipients in IRFs	FIM motor subscale	N/A	4% increase in odds for 30-d readmission with every 1-unit decrease in FIM motor score ^b	Shih et al ⁸
	Hospitalized older adults with pneumonia, CHF, COPD, or mild CVA	SPPB	Patients with SPPB score ≤4/12	438% increase in odds for readmission compared with patients with scores ≥8/12; 163% increase compared with patients with scores between 5/12 and 7/12	Volpato et al ⁴³
Low PA after hospitalization	Patients with COPD after hospitalization	Self-reported PA (min/d)	Patients reporting 0 min/wk of PA at outpatient physician follow-up	64% increase in odds for readmission compared with patients who report >150 min of PA; 49% increase compared with patients who report 1–149 min of PA	Nguyen et al ⁶⁰
	Older adults after hospitalization	Accelerometer-measured PA	Older adults who walked <4,691 steps/d in the first week postdischarge	Approximately 6 times more likely to be readmitted compared with patients who walk >4,691 steps/d	Fisher et al ³⁹
Slow gait speed before inpatient surgical admission	Patients at presurgical visits	Gait speed over 6.1 m (20 ft)	Patients who walked <1 m/s	186% increase in readmission risk compared with patients who walk >1 m/s	Odonkor et al ¹⁷
Impaired functional mobility prior to surgery	Patients prior to cardiac surgery	TUG	Patients who completed the TUG in >15 s	24% of patients with TUG score >15 s readmitted versus 4% of patients with TUG score <10 s	Robinson et al ¹⁸
Muscle weakness during hospitalization	Patients with COPD	Dominant handgrip strength	Patients with grip strength <70% of reference values	500% increase in multiple hospitalization rates compared with patients with handgrip strength >70% of reference values	Vilaró et al ¹⁹
^a 5F-12=12-Item Short-Form Health Su CHF=congestive heart failure, COPD= N/A=not applicable. ^b Quadratic transformation of FIM scor	rvey, PCS=Physical Component Sur chronic obstructive pulmonary disea es used for modeling.	nmary scale, ADL=activities of c se, CVA=cerebrovascular accid	daily living, IRF=inpatient rehabilitation ent, SPPB=Short Physical Performance	i facility, FIM=Functional Independence Battery, PA=physical activity, TUG=Time	Measure, ed "Up & Go" Test,

Table 1. Overview of Functional Deficits Associated With Hospital Readmission Risk a

Physical Therapists' Role in Reduction of Hospital Readmissions

apists provide discharge education not only on the day of discharge but throughout the inpatient stay.³¹ Providing education throughout the length of stay will allow a physical therapist to both solicit feedback from the patient and caregiver about the recommendations and probe for barriers to implementation.

When patients with medically complex conditions are more satisfied with the discharge planning and communication during a hospital stay, there is a decreased risk of 30-day readmissions.³² Descriptions of physical therapist practice in acute care settings suggest that physical therapists routinely include patients and solicit input from caregivers in discussions about the discharge planning process.²⁸ This patient-centered process likely contributes to a reduction in hospital readmissions.³³

Complete Communication of Information

At the time of discharge, a complete transfer of information is necessary for an ITC. The ITC framework suggests that the hospital discharge summary should include a complete information set with all relevant information needed for continuing the plan of care.26 However, hospitalists often do not include information about physical function in communications with primary care providers. Functional information is often crucial to coordinating community rehabilitation services³⁴ (eg, certifying that a Medicare beneficiary is homebound). A lack of care coordination surrounding function, therefore, may leave older adults with unresolved biomarkers for further functional disability, hospital readmission, institutionalization, or death.21,35 Across older adults in a large academic medical center, a description of the patient's function compared with baseline is included in only 19% of discharge summaries; similarly, information about discharge physical function is included in only 26% of discharge summaries.36 Specific recommendations from physical therapists, including those regarding the needs for assistive devices or further physical therapist services, are completely missing from 55% of discharge summaries; these omissions are associ-





ated with increased risk of hospital readmission. $^{\rm 37}$

Physical therapists can contribute to a complete communication of information by ensuring that documentation about the patient's functional recovery and discharge status is recorded in a timely manner during the hospital stay and is routinely included in any transfer of information to community providers. This process may be accomplished through developing standard information sets that populate automatically into physician discharge summaries or development of separate information sheets that are provided with discharge orders by the discharge planner or case manager. Functional status templates should include measures of the ability to carry out ADLs and measures of different but complementary functional domains38 known to affect readmissions, such as ambulatory ability39 and lower extremity strength.²¹ In addition, information about trajectory of recovery while in the hospital should be included in any transfer of information, as this information is prognostic for recovery and mortality after hospitalization.40,41 Measures such as gait speed⁴² or Short Physical Performance Battery score43 are sensitive to change during hospitalization, and data

obtained with these measures may help inform discussions with physicians about recovery trajectory, especially for older adults who have not demonstrated an overt decline in ADL function.

Availability, Timeliness, Clarity, and Organization of Information

As older adults are being discharged from acute care hospital stays quicker and sicker,44 the availability, timeliness, clarity, and organization of discharge information are increasingly critical for ideal transitions to community settings. Because the transition from hospital to community settings often occurs without significant lead time, hospital discharge summaries are rarely ready at the time of discharge, and 66% to 88% of the time discharge summaries are still unavailable at the time of the scheduled community follow-up visits.30 This lack of timeliness and availability of discharge information affects care delivery at the physician provider level, and evidence suggests that home health and outpatient physical therapists experience similar concerns regarding availability and timeliness of hospital information.45 The clarity and organization of discharge information is also a concern, with community physicians reporting signifi-

Table 2.

Proposed Physical Therapist Contributions to Care Transitions for Older Adults^a

Domain of the Ideal Transition of Care Framework	Recommended Care Processes Relevant to Physical Therapists	Proposed Expansion of Physical Therapist Role During Care Transitions
Discharge planning	 Develop multidisciplinary plan of care, including determination of discharge location and needed services Collaboration with community providers to discuss discharge plan prior to leaving hospital Integration of patient, family, and caregiver input into discharge plans 	• Development of care pathways that include routine, synchronous communication between physical therapists in different care settings about an older adult's discharge plan prior to hospital discharge
Complete communication of information	 Ensure hospital discharge summaries include complete information about a patient's hospital stay and condition at discharge Include information about response to treatments while hospitalized in all discharge summaries 	 Increase involvement in development and optimization of documentation methods that automatically populate critical functional information into discharge information sets Development of a standardized template for communicating information about function between disciplines during care transitions
Availability, timeliness, clarity, and organization of information	 Make discharge summaries available in a timely manner after hospital discharge Ensure information is presented in a standardized way that facilitates apt identification of critical information 	
Medication safety	 Communicate medication changes to outpatient providers Reconcile medications prescribed at discharge with preadmission medications 	 Monitor for changes in functional status that could inform physician decisions about medication safety and tolerance (eg, orthostatic hypotension, dizziness with opioid analgesics)
Educating patients to promote self- management	 Educate patients and caregivers on medical management and follow-up care required Provide information about warning signs (eg, >1.36-kg [3-lb] weight gain in 24 h in patients with heart failure) that necessitate follow-up 	 Routinely educate patients and caregivers about the risks associated with functional decline (eg, decreasing ability to rise from a chair) Provide patients and caregivers with information how to seek physical therapy in the event that functional decline develops after hospitalization
Enlisting help of home and community supports	 Assess the need for formal and informal caregiving at time of hospital discharge Enlist skilled and nonskilled services to meet at-home needs of older adults 	 Ensure caregivers are trained to meet ADL deficiencies before discharge Work with discharge planners to ensure older adults have adequate caregiving resources to manage ADL disability during transitional periods
Advance care planning	 Discuss goals of ongoing care after hospital discharge Refer to palliative care or hospice services, as appropriate 	 Advocate for routine functional evaluation referred for hospice/palliative care services Provide maintenance physical therapy to patients using hospice/palliative care to reduce functional decline
Coordinating care among team members	 Establish open lines of communication among all providers Maintain continuity of providers as much as possible 	 Help develop standardized care handoffs to optimize management of functional deficits Develop standards for physical therapy provider continuity after hospitalization
Monitoring and managing symptoms after discharge	 Monitoring for declines in medical status Monitor for inability to self-manage condition adequately 	 Implement routine monitoring of key physical function parameters after hospitalization Educate community physicians on key self-reported functional deficits representing increased risk of hospitalization
Outpatient follow-up	 Ensure safe transition of care Utilize multidisciplinary teams Follow-up with medical providers most aligned with care needs 	 Assist in development of a functional assessment battery for use during posthospitalization physician follow-up visits Increase participation in interprofessional models of care for posthospitalized older adults, such as the patient-centered medical home model

^a ADL=activities of daily living.

cantly greater ability to quickly ascertain relevant hospital information when it was presented in a standardized format with clear subheadings.⁴⁶ Standardizing the presentation of information also has been shown to improve safety and communication regarding mobility impairments within rehabilitation settings.⁴⁷ In addition to the complete transfer of information described previously, physical therapists can contribute to improving timeliness, availability, clarity, and

organization of information by developing clear, standardized templates for reporting functional status to physicians that are included in hospital discharge summaries. Physical therapist participation has not yet been reported in the development of standardized content for hospital discharge summaries, but physical therapist input is likely valuable to develop optimal methods for communicating functional information in discharge summaries to community providers for further follow-up. Thus, it appears that physical therapists can contribute meaningfully to ideal transitions of care and The Joint Commission national patient safety goals48 by ensuring assessments of function with critical importance, such as a gait speed below 0.6 m/s, are communicated to the right person at the right time when older adults are discharged from the hospital.

Medication Safety

Medication safety is a central focus area for care transitions, given that adverse events related to medication management are among the leading causes of hospital readmission.⁴⁹ Although physicians, nurses, and pharmacists are appropriately the primary drivers of the process of medication management and reconciliation during a hospital stay and at the time of discharge, physical therapists still have a small, albeit important, role in improving this process.

Identification of possible medication side effects that occur during mobility activities is an important insight that physical therapists could contribute during the ITC to reduce the risk of avoidable hospital readmissions. This identification may include communication about the presence of orthostatic hypotension during mobility tasks, fall risk for a patient taking anticoagulant medication, or the balance between function and pain control for a patient taking oral opioid analgesics. Additionally, information about vital sign (eg, heart rate, blood pressure) changes with exercise in the presence of medications (eg, beta-blockers) may be observed primarily by physical therapists in the immediate posthospitalization period. This information is likely valuable for providers in home health or outpatient settings who review medications

as part of developing a follow-up plan of care. Increasing physical therapy participation in the medication safety domain of the ITC involves improving communication between community primary care providers and physical therapists when medication changes are implemented so that physical therapists can evaluate for and report any adverse effects on mobility, physical function, or safety.

Educating Older Adults to Promote Self-Management

Teaching older adults and caregivers about their medical condition and required follow-up care is the next essential step in an ITC. Promoting selfmanagement involves education to older adults and caregivers on appropriate postdischarge management of a new surgical or medical diagnosis, written reminders of follow-up appointments, and education on risk factors ("red flags") that indicate the need for immediate physician follow-up-all of which contribute to a reduction in avoidable hospital readmission. The role of the physical therapist in this process centers on self-management of mobility-related concerns, such as the appropriate device needed for ambulation, equipment needed for safety in the home, or the appropriate amount of assistance needed for ADLs. This process of education ideally should begin in the acute care setting and continue seamlessly through community settings via community physical therapists and physicians.

In addition to addressing older adults' immediate postdischarge needs, physical therapists in acute care and community settings should be involved in ongoing self-management needs, such as progressing older adults through a physical therapy plan of care, which requires identifying and addressing their changing symptoms and mobility needs. For example, physical therapists play a critical role in educating older adults about mobility-related red flags, such as slowing gait speed or new impairments in strength or ADL function that occur during care transitions. Evidence from a small prospective study suggests that older adults who walk <4,691 steps per day over the first week postdischarge are approximately 6 times more likely to be readmitted within 30 days.³⁹ Similarly, a decline in self-reported ADL ability is strongly linked to poor outcomes following hospitalization.50 Thus, physical therapists can participate in improving patient self-management and reducing the risk of hospital readmission during care transitions by emphasizing to both older adults and caregivers the importance of monitoring and reporting declines in physical function. In a small quality improvement study on veterans following total knee arthroplasty, involving physical therapists in the mobility education given to older adults during care transitions resulted in a 36% reduction in hospital readmissions.24

For patients discharged from the hospital without physical therapy or those who did not see a physical therapist during their inpatient stay, education about selfmanagement of physical function is still highly relevant but likely missing in current care transition models. Physical therapists could improve care transitions for these patients by developing general health and wellness educational materials that include strategies for maintaining function, improving physical activity, and reducing fall risk after hospitalization. Other educational materials that may be valuable for older adults include recommendations for group classes or wellness programs to supplement management of medical conditions (eg, a group exercise class for older adults with chronic heart failure). These materials and referrals for self-management activities could be disseminated to older adults by other members of the health care team, such as nurses, when discharge planning occurs without the direct input of a physical therapist.

Enlisting Help of Social and Community Supports

Determining an older adult's need for ongoing assistance in the community after hospital discharge is a shared responsibility between acute care and community practitioners during an ITC. The assessment of functional independence by acute care physical therapists helps guide discharge location. For older adults being discharged home, this assessment also guides recommendations for formal or informal ADL assis-

tance in the community environment.²⁸ Discharge planners then take this information and work to set up the needed resources to be available at the time of discharge and communicate these needs to community practitioners.

When discharge planning is fragmented or incomplete, information about functional or ADL assistance needs is often not appropriately communicated. This breakdown in communication is associated with an elevated risk for hospital readmission: older adults who return home with these unmet needs for ADL assistance have a 66% increase in the odds of hospital readmission compared with older adults discharged home at the same functional level whose needs are adequately addressed after discharge.51 Thus, acute care physical therapists can take a more active role in discharge planning to ensure older adults' ADL disability needs are met during the 30-day posthospitalization period to reduce risk of hospital readmission. Meeting these needs might include training family caregivers on giving appropriate assistance or working with discharge planners to ensure that caregivers can be arranged in a timely manner during the posthospitalization period-especially within the 48 hour window allowed between hospital discharge and initiation of home health care services.

Advance Care Planning

During an ITC, in-hospital advance care planning has been recommended to clarify treatment goals and facilitate referrals, if necessary, to hospice or palliative care services. This process has been shown to reduce avoidable hospital readmissions for symptoms that can be managed in the home or community setting.²⁶ However, physical therapists are rarely involved in the advance care planning process for hospitalized older adults, despite the fact that upward of 50% of older adults utilizing palliative care services experience a fall related to impairments in physical functioning.⁵²

If an older adult receives hospice or palliative care services, the role of the physical therapist in the ITC shifts from that of being a provider of restorative care to being a provider of maintenance services. Acute care physical therapists should recognize that a patient may require physical therapist services to prevent further decline in function or a fall leading to an avoidable hospital readmission. In addition, a physical therapist may explicitly advocate to the palliative care or hospice team for the patient to receive maintenance physical therapy. Many older adults benefit from physical therapist services during palliative care; these services may additionally help reduce avoidable readmissions during transitions from acute hospitalization.

Coordinating Care Among Team Members

A successful transition of care from hospital to home also includes strong coordination of care among all health care providers. Care coordination efforts during care transitions ensure that all home and community providers have access to pertinent information and are communicating cohesively about the continued treatment plan. Coordination during an ITC should involve as much continuity in care providers as possible. Maintaining continuity of physical therapy providers reduces hospitalization risk and improves functional outcomes for older adults receiving home health care.53 Additionally, when coordination is strong among physicians, nurses, and physical therapists during a care transition, older adults perceive their quality of care to be better and self-report less pain and better postoperative physical function.54

A 2008 American Physical Therapy Association position statement (HOD P06-08-16-16) encourages physical therapists to implement standardized handoff communications to ensure appropriate care coordination.55 Although this position statement emphasizes care handoffs between 2 therapists treating a common patient at the same facility, these communications may be even more critical to implement across care settings, especially when managing older adults during the period of high vulnerability after acute hospitalization. Medicare data suggest that 39% of older adults transfer between different care settings 2 or more times in the 30 days after hospital discharge.56

Physical therapists can contribute to improving continuity of care in 2 ways. First, physical therapists can adopt and utilize templates such as the Situation-Background-Assessment-Recommendation (SBAR) to streamline communications about and coordinating care for older adults with functional impairments with other physical therapists, care transition nurses, and community physicians.47 Development of a standardized template could reduce the communication breakdowns among rehabilitation providers that have been reported when older adults with mobility impairments transition to the home setting^{45,57} and subsequently may help reduce hospital readmissions. Second, physical therapists can develop standards for provider continuity during the 30-day transitional period after acute hospitalization, especially for those older adults at high risk for hospital readmission.

Monitoring and Managing Symptoms After Discharge

Monitoring and managing symptoms after discharge is a cardinal feature in most current care transitions models, especially for older adults with Medicare target conditions such as congestive heart failure.¹³ Noting the presence of any medical complications early during the care transition process is thought to be a key way to reduce avoidable hospital readmissions.⁹ However, neither physical therapy consultation nor postdischarge monitoring of the trajectory of physical function recovery is explicitly mentioned in the 3 major care transition models.¹⁴⁻¹⁶

Physical therapists can increase participation in the monitoring and management of physical function and related symptoms after hospital discharge in a variety of ways. First, physical therapists can establish use of common tools to assess function in older adults after hospital discharge and monitor for recovery commiserate with environmental needs (ie, adequate mobility to perform ADLs and instrumental activities of daily living [IADLs] needed for community independence). Second, physical therapists can educate community physicians and nursing staff on key self-reported functional deficits representing increased risk of

hospitalization, such as patient reports of declining ADL ability²¹ or increasing lower extremity weakness.⁵⁸ Additionally, physical therapists can assess and communicate a range of symptoms with medical etiology that may occur during and limit these tasks, such as dizziness, light-headedness, pain, fear, anxiety, or excessive fatigue.

Outpatient Follow-up

The final step in an ITC for an older adult is attendance at an outpatient follow-up visit with his or her primary care provider or other provider familiar with the patient. However, recommendations about the content of hospital follow-up visits do not routinely include any formal assessment of, or interventions for, impaired functional status.59 Older adults who report low physical activity levels during posthospitalization follow-up visits with physicians have a 64% increase in the odds of hospital readmission.60 Thus, the lack of a routine functional assessment during outpatient physician follow-ups is an especially concerning omission for those older adults who are discharged home without a referral for or access to physical therapist services (eg, those who are not homebound and thus do not qualify for Medicare home health services but are still functionally impaired and unable to access outpatient physical therapy).

Declining physical function can occur in isolation of increasing disease severity61 and thus should be monitored separately as an independent risk factor for hospital readmission by all members of the medical team. Physical therapists, therefore, have a tremendous opportunity to improve the final stages of a care transition by helping develop functional assessment batteries that can be carried out by community physicians or nurses as part of the posthospital follow-up visit for older adults. These assessments could use tools with established functional cutoffs for adverse outcomes related to hospitalization, such as gait speed (below 1.0 m/s^{17,62}) or inability to rise from a chair without use of hands.63 A framework for this approach is provided by the Centers for Disease Control and Prevention's Stopping Elderly Accidents, Deaths, and Injuries (STEADI) fall-risk

assessment tool.⁶⁴ The STEADI tool is a standardized algorithm implemented by physicians during office visits that identifies older adults who are at risk for falls and offers suggested management strategies; physical therapists could contribute or lead development of a similar algorithm for assessment and management of functional decline after hospitalization in primary care settings. Optimal physical therapist treatment of older adults with functional decline after hospitalization has previously been described by Falvey et al.²²

Integration of physical therapists into patient-centered medical home (PCMH) models of primary care may be another highly translatable implementation strategy for improving the quality of functional assessment during posthospitalization follow-up visits. The PCMH models utilize team-based health care delivery strategies to provide a comprehensive, patient-centered primary care service.65 The PCMH models that include physical therapist input have been shown to improve quality of life and reduce emergency department utilization in a population of vulnerable older adults.66,67 This finding suggests that inclusion of physical therapists in a PCMH model may have value in optimizing outcomes for older adults transitioning from hospital settings to the community. How physical therapists are best integrated into these models, however, has yet to be determined.

Future Directions

Care transitions are a major part of emerging care bundling efforts currently being tested by the Centers for Medicare & Medicaid Services (CMS),68 such as the community-based care transitions model and the care bundling initiatives for specific acute care diagnosis groups. A common quality of care indicator within these care bundling models is a reduction in avoidable hospital readmissions—a reduction that feasibly could be facilitated through improvements in posthospitalization management of physical function. Thus, there are 3 main future directions to further physical therapist involvement in care transitions: (1) develop standardized tools for communicating functional deficits to multiple disciplines across care settings, (2) develop research and quality improvement initiatives that test the impact of different models of physical therapist service delivery on hospital readmissions, and (3) expand interprofessional education to further expose physicians, pharmacists, and nurses to the role of physical therapists in the treatment of older adults after acute hospitalization. These initiatives will help physical therapists be more responsive to current goals surrounding communication and coordination of care during care transitions set forth by The Joint Commission, demonstrate how physical therapy affects patient outcomes after hospitalization, and improve recognition of how physical therapists can meaningfully improve outcomes for older adults emerging interdisciplinary models of care.

Conclusions

Considering the strong evidence that links functional abilities in the immediate posthospitalization period to readmission risk, physical therapists need to assume a stronger role in the treatment of older adults within care transition models. Physical therapists can contribute meaningfully to existing care transition models and work collaboratively with other health care disciplines in reducing avoidable hospital readmissions. They also are uniquely qualified to assess physical function, which represents a strong independent risk factor for hospital readmission. Yet, physical therapists have not routinely been included in care transition efforts beyond recommendations of discharge location-an important, but limited, utilization of our skills as health care professionals for older adults. This omission should start a conversation about how we shift the rehabilitation paradigm in acute care settings away from a distinct "silo" of care that ends when the patient leaves the hospital toward a model where acute care physical therapists extend their plan of care to include the 30-day transitional care period during which hospitals remain accountable for patient outcomes. Opportunities exist for physical therapists to increase their involvement in care transitions, especially when new Medicare penalties for excessive readmissions from other health care facilities

(eg, inpatient rehabilitation) begin to be enforced.

For many older adults transitioning from the hospital to home settings, physical therapists are the right provider at the right time to assess and address posthospitalization physical and functional deficits. Developing tools and models of care that encompass this period not only shifts physical therapist practices to being more responsive to patient needs during care transitions but may improve functional outcomes for older adults after hospitalization. Such approaches may plausibly contribute to reducing hospital readmissions, improving overall medical outcomes, and subsequently decreasing health care costs-thereby objectively demonstrating the value of physical therapy in both this emerging care delivery model and future care bundling efforts for older adults.

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