TRANSFORMING HOSPITAL MEDICINE

SynopSIS: Integrating Physician Sign-Out with the Electronic Medical Record

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BACKGROUND: Safe delivery of care depends on effective communication among all health care providers, especially during transfers of care. The traditional medical chart does not adequately support such communication. We designed a patient-tracking tool that enhances provider communication and supports clinical decision making.

AIM: To develop a problem-based patient-tracking tool, called Sign-out, Information Retrieval, and Summary (SynopSIS), in order to support patient tracking, transfers of care (ie, sign-outs), and daily rounds.

SETTING: Tertiary-care, university-based teaching hospital.

PROGRAM DESCRIPTION: SynopSIS compiles and organizes information from the electronic medical record to support hospital discharge and disposition decisions, daily provider decisions, and overnight or cross-coverage decisions. It reflects the provider's patient-care and daily work-flow needs.

PROGRAM EVALUATION: We plan to use Web-based surveys, audits of daily use, and interdisciplinary focus groups to evaluate SynopSIS's impact on communication between providers, quality of sign-out, patient continuity of care, and rounding efficiency.

CONCLUSIONS: We expect SynopSIS to improve care by facilitating communication between care teams, standardizing sign-out, and automating daily review of clinical and laboratory trends. SynopSIS redesigns the clinical chart to better serve provider and patient needs. *Journal of Hospital Medicine* 2007;2: 336–342. © 2007 Society of Hospital Medicine.

KEYWORDS: sign-out, handoffs, electronic medical record, work hours.

he delivery of safe, high-quality care to hospitalized patients depends on effective communication among providers.^{1,2} Inpatients may receive care from a number of specialists in addition to their primary hospital physicians, and each provider may practice in a group that transfers care of individual patients among its members. This issue is exacerbated in teaching hospitals because fellows, residents, and interns make frequent transfers of care because of work-hour rules.^{3,4} Finally, teams of physician providers making management decisions must effectively communicate with other members of the care team, such as nurses, dieticians, and social workers, who also may be part of a group practice involving transfers. A patient hospitalized for just a few days in a modern hospital may receive care from dozens of providers and be the subject of multiple transfers of care, or handoffs, that require effective communication. Therefore, as part of its 2006 National Patient Safety Goals,⁵ the Joint Commission on Accreditation of Health Care Organizations (JCAHO) now requires that each hospital implement a standardized, structured approach to transfers of care.

Transfers of care have been shown to be a source of medical errors and adverse patient outcomes.^{2,6,7} In many cases, the critical information necessary to avert medical errors exists but is not available in real time to providers.⁶

Traditionally, provider teams have relied on the patient chart, in concert with direct patient evaluation, to provide the information to guide decision making during a hospitalization. Unfortunately, the structure of the chart in most hospitals has evolved little over the past 80 years⁸⁻¹⁰ and remains organized so that information is more easily filed than retrieved, read, or summarized.⁸⁻¹¹ Typically, electronic medical records (EMRs) mimic the appearance of paper records and include similar organizational flaws.¹² As a result, many providers have created ad hoc informational systems, separate from the chart, designed to track a patient's progress over time and to facilitate transfers of care. These "sign-out" systems, which are intended to complement verbal sign-out between providers,^{13–15} range in complexity from simple handwritten index cards¹⁶ to adapted spreadsheets, PDA systems,^{17,18} and more complex data systems (eg, FileMaker Pro)¹⁹ and often contain crucial information not found elsewhere in the medical record.^{20,21}

Although sign-out systems are crucial to patient safety, they have several drawbacks. First, ad-hoc informational systems may not be standardized, resulting in content and accuracy that vary among providers.²² These systems may fail to identify critical elements of a patient's condition, promoting ineffective communication and placing the patient at increased risk of adverse events.^{7,13,23}

These observations underscore the need for a standardized patient-tracking instrument that can distill crucial patient information, enhance communication, support transfers, improve efficiency, and enhance continuity of patient care.

We aimed to develop an integrated, problembased patient-tracking tool as part of our hospital's EMR. The tool, SynopSIS, supports patient tracking, transfers of care (ie, sign-outs), and daily rounds.

METHODS

Setting

The study took place at a 547-bed adult and pediatric tertiary-care university-based teaching hospital with 2 campuses at the University of California, San Francisco, Medical Center (UCSFMC).

PROGRAM DESCRIPTION

Development and Design

A multidisciplinary team of practicing residents and attending physicians, information technology leaders, software engineers, and experts in medical communication and sign-out developed the Synop-SIS tool. We reviewed the literature to incorporate key design elements of other successfully implemented information transfer systems.^{24,25}

We conducted a formal review of existing patient-tracking and sign-out systems at our hospital to characterize provider work practices, with an emphasis on the specific information requirements of different specialties. A needs assessment of current sign-out processes at UCSFMC was conducted by personal interviews with a chief resident or representative of each of the 18 Accreditation Council of Graduate Medical Education (ACGME) accredited residency programs through the dean's office of Graduate Medical Education. This needs assessment revealed that the majority of the programs did not have a standardized mechanism for sign-out. Although most did use a written format for signout, the actual type of written format varied from handwritten cards to databases using a variety of programs including Filemaker Pro, Microsoft Excel, and Microsoft Word. When asked what could improve the sign-out system for their program, they most often responded that it would be having a standardized computerized sign-out system in the hospital.²⁶

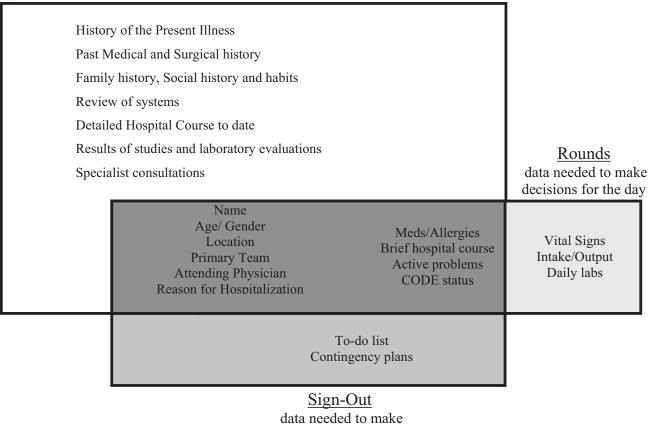
During the design and pilot phase, we presented each SynopSIS function to an advisory committee of more than 50 trainees in medical, surgical, and pediatric general and subspecialty fields. Their input shaped the information content and presentation of our tool. In addition, we discussed the tool with the attending-physician advisory group that oversees the implementation of clinical information systems in our hospital system.

Conceptual Model

We developed this conceptual model by integrating existing scholarship and input from stakeholders at our institution. First, we reviewed existing literature on documentation and transfers of care. Next, we conducted several focus group sessions with our EMR Residents' Advisory Group to conceptualize work flow and handoff needs for hospital physicians across specialties. We arrived at this model after several iterations of feedback from providers.

Patient Tracking data needed to make

decisions during hospitalization



overnight decisions

FIGURE 1. The 3 functions of the SynopSIS tool correspond to 3 levels of provider decision making: decisions about hospitalization, daily decisions, and overnight or on-shift decisions. The area of overlap represents information crucial for all levels of decision making.

SynopSIS maps patient data available in the EMR to each of the 3 main functions according to type of clinical decisions supported by that function (Fig. 1). For example, data needed for effective patient tracking, such as likely functional status, are required to make decisions over the course of a patient's hospitalization. Similarly, data needed for sign-out are used to make decisions over the course of a shift, typically overnight; and data needed for morning rounds are used to make decisions for the day. Although the information required for each function overlaps considerably, there are specialized data elements unique to each function.

Description of Functionality

SynopSIS is integrated with our hospital's EMR, General Electric (GE) Centricity Enterprise. The physician interface for SynopSIS is shown in Figure 2. After selecting a patient from a list corresponding to a given inpatient service (eg, "Medicine Team B"), the user selects the menu option to view the SynopSIS screen, which provides an "at a glance" overview of the patient's current condition. Different fields on the screen support each of SynopSIS's 3 main functions. At the top, the patient's demographic and registration information is displayed, including name, location, age, medical record number, and attending physician. Below are fields view-

dnaileami	SALK, JONAS MRN: 20090693 DOB: 09/28/1925 Gender: M Age: 81 Years Visit: 100960 select Patient T 1 Select Patient T 1							
anage Visks Transfer Discharge opt Scheduling > Functions ed Manager CareLinks 	Physician Synopsis (to Admission Diagnosis / C	o be edited by primary ourse Edit	eam ONLY) Problem List		Anticipated Problems/ToDo List			
	79 yo man sPatient presents with right hemicolectomy for giant villous adenoma. 3/21 CP: EKG lat TWIS. trop 1.4. Ex BBlocker, ASA, heparin gtt. Shafton GASCO following. temp to 38.5 3/20 HCT 43->38. low grade fevers 3/19 R hemi. uncomplicated OR course		<pre>ileus: on clears, awaiting bowel function postop MI: treated medically, Shafton following, on heparin/ASA. no plavix for now. fevers: cultures NGTD, plan to CT APatient presents with on POD7 if persist, agg pulm toilet Code Status FULL CODE</pre>		TONIGHT: [] check COR, r/o PNA. if infiltrate, start cefipime. [] check troponin at lOpm. call cards with result. TOMORROW: [] consult ID for fevers Allergies PCN -> rash latex			
	Lab Findings O Vital Signs							
red by	Assessment WBC Count RBC Count	Value 9.7 4.5	Medications / Diet	Edit				
	Hemoglobin Hematocrit MCV MCH MCHC	12 36	ASA 325 qd metoprolol 5 iv q4h heparin gtt- adjust for g lisinopril 10 qd dilaudid PCA	oal PTT 60-80				
	Platelets BUN Creatinine Albumin	250	benadryl prn tylenol prn zofran prn kefzol x24h c/c 3/20					
	Total Protein Glucose Sodium Potassium	~	KEIZOI X2441 C/C 3/20			Ba		

FIGURE 2. Providers would transfer care through a face-to-face discussion while viewing the data on-screen using the SynopSIS tool. Note that these are not actual patient data but are simulated data for use in this example.

able and editable by users of the EMR. The "Admission Diagnosis/Course" and "Problem List" fields support patient tracking and allow a receiving physician to understand the reason for the patient's admission, the overall course of the illness, and the current active problems. The problem list is entered by the primary hospital physician. The "Anticipated Problems/To Do List" field supports the sign-out function from which providers can coordinate carerelated activities and make contingency plans for anticipated events. The patients' most recent laboratory results and vital signs are displayed on the lower left of the screen for easy reference during face-to-face physician sign-outs. Finally, the "CODE status," "Allergies," and "Medications" fields allow efficient tracking of information. Temporarily, until the pharmacy component of the EMR goes into use, the primary hospital physician will enter and update the medications. When the pharmacy is linked to the EMR, medications will be added directly from the inpatient pharmacy records to the EMR-linked sign-out tool.

This on-screen SynopSIS view is distinct from the summary screen typically seen in EMRs, including vendor-based and the Veterans' Affairs systems. For instance, the Veterans' Affairs summary screen incorporates clinical and nonclinical data, including demographic and payment information, upcoming appointments, and patient-specific information such as allergies. Moreover, it is not editable by primary hospital physicians. Unlike a summary screen, which collates select patient information from other parts of the EMR, SynopSIS is specific to the current acute hospitalization and includes information not found elsewhere in the medical record.

To support rounding, SynopSIS gathers and presents data from the EMR in a printed "Rounds

Patient	Medications	Admission Diagnosis / Course	Problem List	Anticipated Problems / To Do List
12L SALK, Jonas	ASA 325 po daily	ORDay: 03/19/2005 POD #2	ILEUS:	TONIGHT:
44 MRN 20090693	metoprolol 5 IV q4h	-	on clears, awaiting bowel function	[] check CXR, r/o PNA. if
Visit 11014435	heparin gtt (goal PTT 60-90)	79 yo man s/p right hemicolectomy for	-	infiltrate, start cefipime/vanco.
	lisinopril 10 po daily	giant villous adenoma.	POSTOP MI:	
79 M 09/28/1925	dilaudid PCA 0.2mg q8min prn		treated medically, on heparin/ASA.	[] check troponin at 10pm. call
AdmDate: 3/19/05 HD #3	benadryl 25mg po prn sleep	3/21 CP: EKG lat TWIs. trop 1.4 Rx	no plavix for now.	cardiology with result
Attending: Maa, John	tylenol 650mr po q4h prn T>38	Bblocker, ASA, heparin gtt. Dr. Shaftor		
	zofran 4mg IV q6h prn N,V	following. temp to 38.5	FEVERS:	TOMORROW:
Code Status: Full Code		3/20 HCT 48->38. low grade fevers	cultures NGTD, plan to CT A/P on	[] consult ID if fevers
Allergies:	kefzol/flagyl x24h	3/19 R hemi. uncomplicated OR course	POD if persist, agg pulm toilet	
PCN -> rash, latex				
3/21 06:00 T 38.5/37.3	Report from 0600 3/20-0827 3/21			PTT INR TB AST ALT AkP Alb
3/21 06:00 P 62 (58-74)		***** NO LABS RESULTED 3/21 *		
3/21 06:00 SBP 132 (120-138)				
3/21 06:00 DBP 54 (49-60)	In 2123 Out 2749	3/19 15:12 16.2 13.1 39.3 156		32 1.2
3/21 06:00 RR 17 (12-19)	GI 230 Urine 2230	3/18 06:04 8.1 13.2 39.6 180 137 4.4	101 23 23 1.2 101 9.9 1.8 2.9	9 1.3 32 22 106 3.2
3/21 08:00 SpO2 97 (92-99)	IV 2100 Stool 2	2/17 12:45	10.1	
deliv 4L NC	Other 519			
3/21 Wt 58.3 (55.4)		gluc: 211->201->378->132 ABG 7.	44/33/135/22/+1 3/20 10:15	

FIGURE 3. Printed SynopSIS views give providers a portable summary of each patient, useful for rounding and for night-shift providers. Note that these are not actual patient data but are simulated data for use in this example.

Report" (Fig. 3). The report is generated for all patients assigned to an inpatient service (eg, Medicine Team B) and emphasizes clarity and brevity using a format validated in the medical literature.^{24,25} Each patient's report covers one fourth of a standard 8¹/₂-by-11-inch landscape-printed page. The top half of each of these quarter-page patient reports displays data stored in SynopSIS's interface and summarizes the patient's illness and the course of that illness. The lower half displays vital signs, intake/output, and laboratory data over the 24 hours from the time of printing. The most recent value and the range over the previous 24 hours of all vital signs are displayed. Intake/output totals are listed together with a structured breakdown. Laboratory results for the past 24 hours are listed with the most immediate prior values, allowing providers to discern trends. We envision providers obtaining a rounds report on arrival each day before examining their patients.

Importantly, although SynopSIS is part of the patient's medical record, physician users may change or overwrite the data in any field. This ability is a critical feature of the tool—the focus is on providing an interpretable snapshot of the patient. Data may be removed as their importance lessens or as the patient's condition changes, which contrasts with unchangeable documentation geared for alternative purposes, such as billing or medicallegal requirements. Deleted data are saved in the medical record and are viewable by audit.

Program Evaluation

We have planned a postimplementation evaluation for SynopSIS. Each of the 3 functions (patient tracking, rounding, and care transitions) will be assessed separately. We will explore rounding efficiency and quality by survey and through direct observation.

We plan to assess the percentage of time spent on direct patient care versus gathering patient data during morning rounds. We adapted elements of SynopSIS from UWCores, an existing sign-out application in place at the University of Washington.^{24,25} In a randomized trial, UWCores was shown to improve indicators of quality of care (more time spent with patients on rounds, fewer patients missed on rounds) and rounding efficiency (less time prerounding and rounding).²⁵ For evaluation, we plan to use a previously published instrument²⁵ in an online survey of SynopSIS users to assess perceived changes in the quality of sign-out, provider-provider communication, and patient continuity of care. We intend to measure daily use of SynopSIS by primary providers, covering providers, and consulting physicians in order to assess its impact on each patient's care plan. We hypothesize that primary hospital physicians will access Synop-SIS at least 3 times daily: on arrival at the hospital, after rounding, and prior to handoffs. We also plan to investigate whether consulting physicians will view SynopSIS daily rather than obtaining patient data such as labs and vital signs from separate parts of the EMR. Finally, we hypothesize that SynopSIS may facilitate initiation of appropriate discharge planning earlier in a patient's hospital course because it is viewable by nursing, care management, and social work personnel. Importantly, we will implement SynopSIS after the EMR gains universal use at our hospital. We will then wait for a "washout" following the EMR implementation in order to avoid confounding with the effects of the EMR. We will then be able to separate the effects of this tool from the effects of the EMR. Our EMR does not offer a function comparable to the rounds report or signout tool in SynopSIS.

In addition to this quantitative evaluation pro-

cess, we plan to solicit feedback from SynopSIS users in focus groups, including physicians at all levels of training as well as nonphysicians. We will use this information to revise SynopSIS according to the users' needs and to tailor the application to diverse specialty services.

DISCUSSION

Several systems have been developed to enhance communication among providers and to support the transfer of care of hospitalized patients.^{13,14,16,19,24,25} We have developed a tool to support patient tracking, sign-out, and rounding that incorporates key elements of previously designed systems and may improve communication among providers. SynopSIS helps to fulfill the 2006 JCAHO accreditation requirement for standardized communication for transfers of care when used with appropriate verbal communication, including an opportunity to ask and respond to questions.⁵ Research from other safetyoriented industries recommends standardized information transfer, which SynopSIS will provide.²⁰ What is innovative about SynopSIS is that it is not a stand-alone system, but an integrated part of the EMR.

Currently, fewer than 5% of hospitals have an electronic sign-out tool linked to hospital information systems²⁷; therefore, SynopSIS has great potential for dissemination. In technical terms, this tool was coded by GE and could be readily adopted by any other GE Centricity Enterprise customer. Moreover, the conceptual model, the design strategy, and the critical system elements should be relevant to effective patient tracking, sign-out, and rounding across different IT platforms.

Despite its strengths, the SynopSIS system has several limitations. First, appropriate transfer of care is a learned process that incorporates welldescribed provider and system elements.^{15,21,28-30} This tool cannot perform sign-out; it makes up one part of an effective sign-out process. As our institution implements SynopSIS, we will also proceed with educational efforts and infrastructure to improve the sign-out process. Second, although data can be overwritten, prior screen versions are archived in the database. Because SynopSIS is part of the medical record, users may omit sensitive or clinically useful information because of medicallegal concerns, such as sensitive family dynamics or patient behavioral issues that providers may be reluctant to document in the patient chart. Currently,

such information is conveyed verbally during signout. Third, as information gathering and transfer become more automated, informal person-to-person interactions among providers (eg, physicians and nurses) may erode. However, we expect that SynopSIS actually will enhance the quality of this communication because it places them "on the same page." Finally, SynopSIS generates paper reports that must be disposed of in accordance with standards of patient confidentiality.

We believe that SynopSIS will improve the quality of care through several mechanisms. Because this single-screen summary will be available to all members of a patients' care team, it is possible that SynopSIS will enable providers to share management plans more readily. Although nursing and care management do not use Synop-SIS for their own handoffs, they have clamored for the ability to view it. In addition, rotating providers can readily assume care of an unfamiliar patient. By automating data-gathering tasks, SynopSIS may foster efficiency and increase time with patients during rounds. For trainee providers in particular, such increased efficiency should allow more time for education and alleviate some of the pressures of duty-hour compliance. Most important, SynopSIS frees the EMR from emulating the historic paper chart as its method of supporting clinical work flow and communication. That paradigm does not harness the power of today's EMR databases and integration capabilities³¹ and creates extra work through interruptive work flow and redundant effort.³² With SynopSIS reengineering, instead of providers having to serve the needs of the chart, the chart serves the needs of providers and patients.

Future clinical documentation and EMR systems should focus on provider work flow to improve quality and efficiency in patient care. Moreover, involving providers, including residents, in system design fosters innovation and optimally applies information technology to supporting clinical practice.

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