### ORIGINAL PAPER

# The impact of automotive industry and its supply chain to climate change: Somme techno-economic aspects

A. G. Mamalis · K. N. Spentzas · A. A. Mamali

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### Abstract

*Purpose* The purpose of the present paper is to present and discuss some techno-economic aspects of the impact of the automotive industry and its supply chain to climate change. Method In order to provide a well-structured estimate to this global concern nowadays, we will deal with the following: we will clearly define what is meant by climate change and will resume the origins, the extend and the contribution of the automotive vehicles to this phenomenon; we will give an account of the actual world-fleet of vehicles and of the expected increase of this fleet in the forthcoming future, taking into consideration the projected in the future contribution of the world-fleet of vehicles in climate change and of the actions that have been taken by regulation authorities to reduce this phenomenon by limiting the emissions of carbon dioxide  $(CO_2)$  as well as of other pollutants by newly produced vehicles; we will provide a comprehensive approach of well-to-wheel studies regarding emission and energy consumption mainly performed in the USA, Japan and in the European Union.

*Results* The above studies will permit us to evaluate alternative technologies that the automotive industry is considering in order to comply with these regulations and to contribute in

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A. A. Mamali Ernst & Young, Athens, Greece reducing the impact of vehicles in the environment and, subsequently, in the climate change.

*Conclusions*  $CO_2$  equivalent gas emissions of vehicles are expected to increase in the coming years and, consequently, the contribution of the transport sector to climate change will also increase. Battery Electric Vehicles (BEV) constitute the technology to be adopted in order to reduce the contribution of vehicles to climate change. Given the multinational character of the automotive industry and of its suppliers, no major problems will appear in the introduction of new technology vehicles that are conceived to face the environment and climate change problems.

**Keywords** Automotive industry · Supply chain · Climate change · Techno-economic aspects

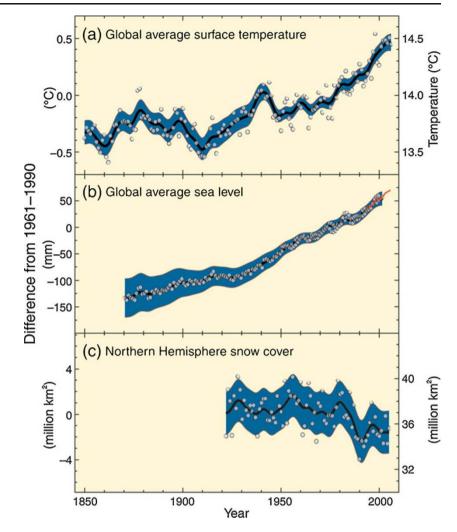
### 1 Introduction: climate change/Greenhouse effect

Most of the scientists now agree that climate change is due to the Greenhouse effect (GHE), a phenomenon originating from human activities, see for example [1, 2]. It is mainly due to the emission of Greenhouse gases (GHG), in particular  $CO_2$  produced by combustion of organic material. GHG absorb and reradiate back to earth the heat coming from the radiation of the sun provoking climate changes as reported in detail in [3].

The climate change may be scientifically evaluated by considering the changes of the following three parameters during long periods of time:

- The increase of the global average surface temperature of the earth;
- The increase of the average sea level of the earth;
- The decrease of the snow cover of the earth.

Fig. 1 Variation with time of the climate factors from year 1961 to year 1990: Global average surface temperature (*upper graph*), Global average see level (*middle graph*) and Northern Hemisphere snow cover (*lower graph*) [4]



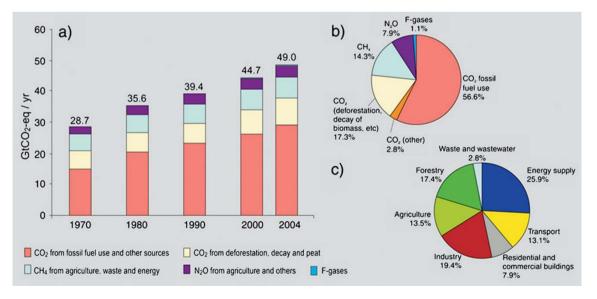


Fig. 2 Total emission of CO<sub>2</sub> and equivalent gases and contribution of each sector of human activities to this emission [4]

Table 1World-fleet mean valueof vehicles per 1,000inhabitants for the years 2000and 2010 [5]

World-fleet of	Mean value of vehicles	World-fleet of	Mean value of vehicles
vehicles in the	per 1,000 inhabitants in	vehicles in the	per 1,000 inhabitants in
year 2000	the year 2000	year 2010	the year 2010
529,100,000	87	731,250,932	109

In Fig. 1 are presented data, reproduced from the Intergovernmental Panel on Climate Change (IPCC) 2010 official report [4] that resume changes of the above-mentioned three parameters. It can be observed a continuous increase of the global average surface temperature of the earth in the period 1850–2000, a continuous increase of the average sea level of the earth from the year 1870 to 2000 and a continuous decrease of the snow cover of earth's north hemisphere from the year 1921 to 2000.

In that respect, the relation between  $CO_2$  emissions and the climate change is now established. Consequently, the contribution of the emitting  $CO_2$  and other gases (evaluated in equivalent  $CO_2$ ) to the climate change can be attributed to each sector of the human activity. This contribution is shown in Fig. 2 [4]. Total emissions of  $CO_2$  and of other gases (evaluated in equivalent  $CO_2$ ) were 49 Gt/yr in the year 2004, whilst the contribution of the transport system is 13.1 %, which is equivalent to 6.42 Gt/yr. Note that, this amount is for the whole transport system including emissions from road vehicles, trains, ships and aircrafts.

### 2 Impact on the automotive industry

Tables 1 and 2 [5] provide an account of the world-fleet of vehicles, the world's mean value of vehicles per 1,000 inhabitants for the years 2000 and 2010, the number of vehicles constituting the fleet of major countries worldwide and the number of vehicles per 1,000 inhabitants in these countries for the same period, respectively.

In Fig. 3 [6] is shown the projected increase of the worldfleet of vehicles from the year 2000 to the year 2050. It may be noticed that in the year 2032 the fleet will be doubled with respect to the base value of 2000 and by the year 2050 will be tripled (2 million vehicles). This significant projected increase of the total fleet of vehicles is mainly due to the very fast increase of the vehicles fleet in countries showing a very fast development, like China, India and other Asian, Latin American and African countries. Let us point out that, the projected increase of the world fleet considered here [6] is the most conservative one. More recent data [7], published in June 2011, are much more optimistic, estimating that the world fleet of vehicles will number in the year 2050 around 3.2 million vehicles. Given the economic problems encountered by many countries, we consider that we must use the most conservative data and not arbitrarily modify these projected data in order to take into account the recent global economic crisis.

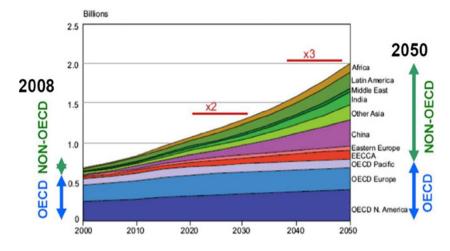
The contribution of the transport sector to equivalent  $CO_2$  emissions (13.1 %) mentioned above, is perhaps not significantly high, as compared for example to the contribution of energy supply estimated to 25.9 % (Fig. 2). However, in any case it is alarming, since the projected change of  $CO_2$  and equivalent gases emissions due to the transport sector, with respect to base figures of year 2010, presents a significant increase, as shown in Fig. 4 [3], in spite of all measures planned to be taken, whereas in all the other sectors, like energy, industry, agriculture and waste, a significant decrease is projected. This is mainly attributed to:

• The constant increase of the world-fleet of vehicles (tripled by the year 2050 with respect to the base figure of 2000).

Table 2Fleet and number ofvehicles per 1000 inhabitants ofthe major countries, for the years2000 and 2010 [5]

Country	Fleet of vehicles in the year 2000	Number of vehicles per 1,000 inhabitants in the year 2000	Fleet of vehicles in the year 2010	Number of vehicles per 1,000 inhabitants in the year 2010
Germany	42,423,254	514	41,737,627	509
Italy	31,416,686	546	36,477,025	610
UK	?	420	31,035,791	502
France	27,480,000	465	31,050,000	496
Austria	4,009,604	494	4,459,944	525
Switzerland	3,467,275	478	4,009,602	548
USA	126,868,744	464	132,424,003	431
Japan	51,164,204	410	58,019,853	455
China	7,402,300	5,9	31,360,000	24

**Fig. 3** Projected increase of the world-fleet of vehicles [6]



The ageing of these vehicles, which varies from one country to another. Note that, in the rich countries, the average age of the fleet of vehicles does not exceed 5 years and, consequently, the technology level implemented on these vehicles is complying with the most recent European or other equivalent regulations for emissions. But in poor and underdeveloped countries different priorities are set, permitting the use of a fleet of vehicles of an average age around 10–20 years with much higher emission levels.

# 2.1 Review of the available technologies for an ecological vehicle fleet

It must be pointed out that, it is not enough to replace the thermal vehicles by vehicles that have zero emissions locally in the area of operation, for example electric vehicles. We must also be certain that the chain of production of materials used to manufacture these vehicles and to produce the energy used by these vehicles during their operation life does not contribute to climate change and to pollution of the earth. This problem is certainly the most difficult to face in several countries that do not have the necessary natural resources. *Well-to-wheel* studies are needed in each country in order to evaluate each one of the new vehicle-technologies with respect to CO2 emissions and energy

consumption, given the energy mix used in each country for electric energy production.

The available technologies that have already been or will be introduced into the market to reduce or totally eliminate the contribution of vehicles in the climate change may be listed as:

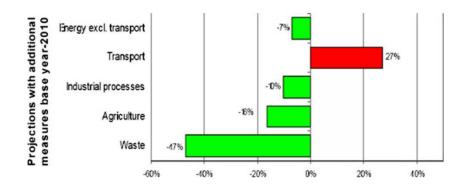
- Hybrid Electric Vehicles (HEV)
- Plug-in Hybrid Electric Vehicles (PHEV)
- Battery Electric Vehicle with Range Extender (RE-BEV)
- Battery Electric Vehicles (BEV)
- Fuel Cell Electric Vehicles (FCEV)

Actually HEV, PHEV, RE-BEV and BEV are already in the market. The FCEV technologies have already been developed and are under evaluation testing. They will be commercialized when the necessary infrastructure will be available to supply them with the appropriate energy.

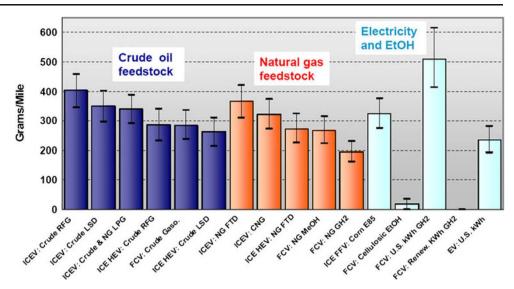
## 2.2 Well-to-wheel studies

Evaluation of the suitability of one of the above automotive technologies to reduce emissions and to face climate change problems has been proved by several *well-to-wheel studies* mostly conducted in the USA, Japan and the EU, which are the major players in the automotive industry [8–11]. However, these studies have not been conducted under the same

**Fig. 4** Projected changes of  $CO_2$  equivalent emissions by sector in the European Union, with respect to base year 2010, taking into account the additional measures [3]



**Fig. 5** Well-to-wheel data for the USA regarding GHG emissions [8]



assumptions and for the same energy mix and, therefore, the results are not the same and their comparison is difficult.

The study of Wang in the Argonne Laboratory [8] provides the latest figures valid for the USA, resumed in Figs. 5 and 7. It can be seen that fuel cell vehicle technology combined with hydrogen production from renewable energy sources is the best technology for our planet environment. But, if the actual USA kWh energy production is considered, it is preferable to use the electric vehicle technology (Fig. 6).

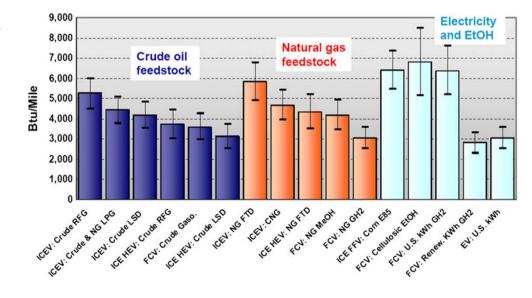
Well-to-wheel studies conducted in Japan [9] are presented in Figs. 7 and 8. See, also, the similar studies reported by the EU [10]. It is to be mentioned, however, the important contribution to this problem, i.e. the proprietary software elaborated by Daimler, named OPTIRE-SOURCE, that permits to analyse any energy pathway for any vehicle's drive system [11].

The general conclusion of all the well-to-wheel studies presented is that BEV emits less  $CO_2$  than any other vehicle when electricity is produced form a low carbon mix and

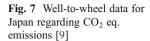
possess the highest energy-efficiency ratio. FCEV are better only if the production of hydrogen is coming from renewable energy sources, which is not possible in all cases. This explains the recent shift in transport policy in USA, deciding to adopt BEV technology and build nuclear stations for energy production. The impact to the automotive industry due to this decision is considerable, because today's batterytechnology does not provide to BEV a range sufficient for the replacement of internal combustion engine (ICE) vehicles. Consequently, the existing RE-BEV technology shall be used. However, improvements are expected in the future, but until then, existing HEV, PHEV and RE-BEV can positively contribute to the environment by lowering GHG emissions by 30–50 %.

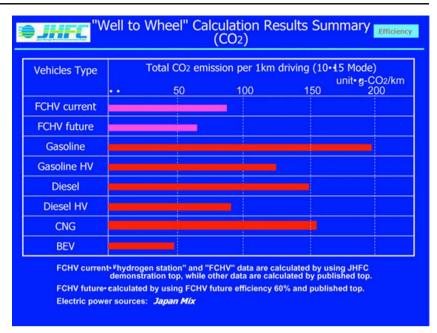
#### 2.3 Key-technologies for BEV

The establishment of BEV in the market depends on the distance (kilometers) traveled most of the time by users and



**Fig. 6** Well-to-wheel data for the USA regarding total energy use [8]





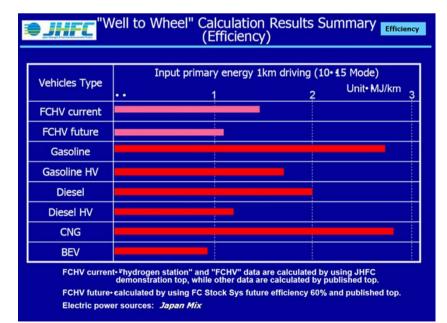
also on the following key technologies, briefly outlined below:

- (i) Battery technology is the first key-technology for BEV. This is documented by the data presented in Fig. 9 [12], where the specific power of batteries of different technologies is represented as a function of Specific Energy. The target of the industry is a Li-ion battery with specific energy of 240–250 Wh/kg and specific power around 1000 W/kg, whereas, the performance of the existing batteries is approximately half of those figures.
- (ii) Adequate charging stations networks constitute the second key-technology for BEV. The different types

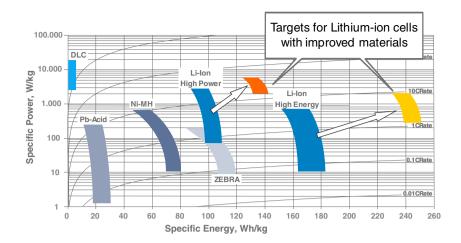
of charging stations used of battery electric vehicles are:

- Home overnight-charging: 230 V 10 A 2.3 kW
- Home charging: 230 V 16 A 3.7 kW
- Home fast-charging: 230 V 32 A 7.4 kW
- 3 phase fast-charging:  $3 \times 230$  V 32 A 22 kW
- 3 phase ultra-fast charging: 3×230 V 63 A 43 kW
- DC fast charging: 50 kWDC
- DC ultra-fast charging: 100 kWDC
- Battery swap

The density of fast- and ultra-fast charging stations is directly related to the battery technology



**Fig. 8** Well-to-wheel data for Japan regarding total energy efficiency [9]



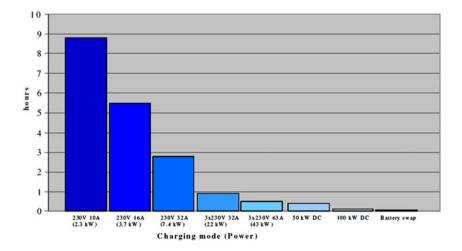
implemented in the vehicles and to the distance (kilometers) traveled daily most of the time; for example, the requirements for Japan are associated with a very dense charging network whereas for Switzerland less dense charging facilities are needed. Note, however, that the real charging time, when using the above mentioned charging stations, is presented in Fig. 10 [13].

(iii) Availability of green electric power is the third key technology for BEV. The transport system consumes 38 % of the total energy in the EU. Future road transportation technologies by using BEV are considered by the authorities and the automotive industry. In order to comply with the emissions regulations that have already been issued, it is necessary to considerably increase the percentage of the energy used for transportation from an energy pathway that is not emitting GHG, and, therefore, an adequate electricity-distribution network is needed in this case. It may be pointed out that, if off-pick-hours charging smoothens-out the load on the global electricity network, fast charging during pick-hours may be

catastrophic. Also, simultaneous connection of BEV on the electricity distribution network, in order to charge their batteries even during the off-pick-hours, may result in a local breakdown of the distribution network. Consequently we need smart chargers that first sense the load on the local network and then connect new charging-loads. The possibility to use the batteries of vehicles as storage of the electric energy produced by the electricity generation system, smoothening the load on this system, may also be considered.

The contribution of vehicles in climate change cannot be zeroed in a short time, because introduction of vehicles based on new technologies on the world-fleet is done progressively and actually depends on the world economic situation.

A road map for an effective policy to develop during a reasonable time-period can not be the same for all the countries, but it must be adapted to the local conditions and take into consideration the local availability of raw materials, the existing level of technology, the actual energy mix and obviously the local economic conditions.



**Fig. 10** Charging time (hours) for different types of charging stations [13]

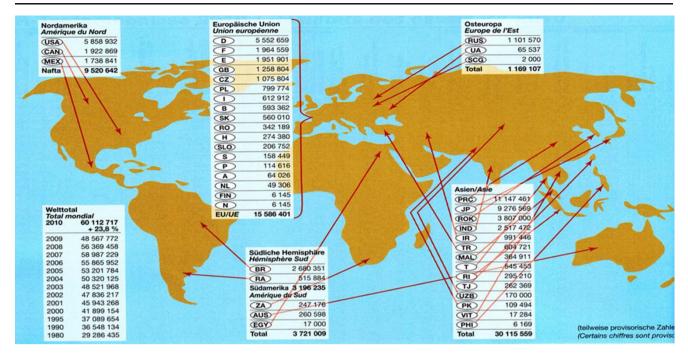


Fig. 11 Production factories of the automotive industry worldwide [5]

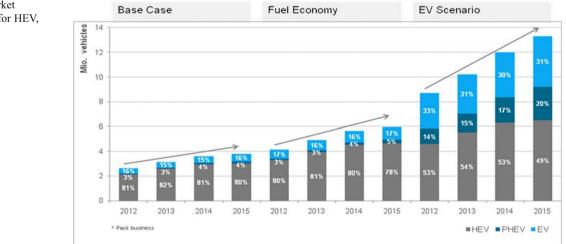
Therefore, the measures expected to be implement in order to face the climate change problem may be listed as:

- Plan and build an appropriate expansion of the electric power generation and distribution network;
- Build an adequate network of charging-stations;
- Position the charging stations in the country so as to maximise the travel range of BEV with today's battery technology and also predict future improvements in that technology (otherwise money is wasted for charging stations that will not be needed in the future);
- Provide some incentives to consumers for buying BEV, at a moderate scale so that the market growth

rate of BEV is associated with rate of infrastructure building.

2.4 Impact on the international business and trade

The automotive industry is a multinational industry that already has spread their production factories in different continents and in different countries in order to take advantage of the local conditions (raw materials availability, cost of labour, taxation level, simplicity of local administrative requirements by the government, and many more). In





Resources	Base case	Fuel economy	EV scenario	Worldwide production	Reserve
Aluminium, Al	35.000 t	64.000 t	246.000 t	92 Mio. t	12150 Mio. t [5]
Copper, Cu	27.000 t	48.000 t	187.000 t	16 Mio. t	550 Mio. t [5]
Lithium, Li	3.000 t	5.000 t	18.700 t	27.000 t	28 Mio. t [6]
Nickel, Ni	5.000 t	9.000 t	35.000 t	1,6 Mio. t	70 Mio. t [5]
Cobalt, Co	5.000 t	9.000 t	35.000 t	71.000 t	7,1 Mio. t [5]
Mangan, Mn	17.000 t	31.000 t	132.000 t	14 Mio. t	500 Mio.t [5]

Table 3 Annual demand for raw material for the production of Li-ion batteries [12]

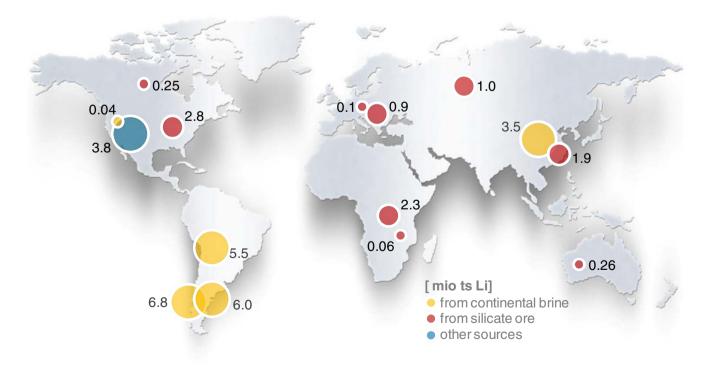
Fig. 11 [5] is presented the spread of the automotive industry worldwide.

Moreover, international cooperation in the production of car components is already a reality. For example, the German Bosch and Toyota are since many years' co-owners of the two factories producing ABS brake systems in Japan. All car manufacturers have already established international cooperation with the producers of Li-ion batteries in order to secure their supply in batteries for their new technology vehicles. This cooperation is presented in Table 4 [5].

Consequently, implementation of new technologies in the automotive industry is technologically possible and will depend on the price of batteries with respect to the oil price. Li-ion batteries are considered since they constitute the latest and most promising technology. The three alternative scenarios for the battery industry considered are summarised in Fig. 12 [12].

On the other hand, the known reserve and the demand of raw materials used to manufacture Li-ion batteries has a decisive impact on the price of these materials and, finally on the price of the batteries. In Table 3 are tabulated data regarding the three above-mentioned scenarios [12].

Evidently, the distribution of Lithium reserves worldwide, see Fig. 13, would have a great impact on the decision of the automotive industry, but, in reality, the automotive industry and its suppliers are multinational companies, have international collaborations and are not greatly affected by this distribution, see Ref. [12] (Table 4).



**Fig. 13** Geographical distribution of the known Lithium reserves worldwide [12]. Source: Chemetall - Roskill Information Services Ltd. (2009), R. Keith Evans, Geologist and Industrial Minerals Expert

(2009), Garrett – Handbook of Lithium and Natural Calcium Chloride (2004), National research Council (NRC) (1985)

Table 4 Battery OEM or suppliers (first columns), battery manufac-
turers (second column) and joint venture between battery manufac-
turers (third column) [5]

OEM/Supplier	Battery manufacturer	Joint venture	
Audi	Sanyo		
BMW	B Li-Motive, Continental		
BMW-Mini	E-One-Moli (AC Propulsion)		
Bosch	Samsumg SDI	B Li-Motive	
Continental	Enax	Conti-Enax	
GM	LG Chem		
Johnson Controls Saft	BASF, Evonik		
Honda	GS Yuasa	Blue Energy Co	
Mercedes	Evonik, Continental	Li-Tec	
Mercedes/Smart	Tesla/AC Propulsion		
Mutsubishi	GS Yuasa	Lithium Energy Japan	
Nissan/Renault	NEC	AESC	
PSA	GS Yuasa	Sanyo	
Subaru	LG Chem		
Think	Mesdea, A123		
Toyota	Panasonic	Panasonic EV Energy	
Volvo	Vattenfall		
VW	BYD, Sanyo		

# **3** Conclusions

Summarising the main features reported above pertaining to the impact of the automotive industry and its supply chain to climate change, the following concluding remarks may be drawn:

- (a) CO<sub>2</sub> equivalent gas emissions of vehicles are expected to increase in the coming years and, consequently, the contribution of the transport sector to climate change will also increase, because, by the most conservative projections, the world-fleet of vehicles will triple by the year 2050.
- (b) Battery Electric Vehicles (BEV) constitute the technology to be adopted in order to reduce the contribution of vehicles to climate change, but, for an effective application of BEV technology in the market, a serious shift to green energy generation may be needed. It is also necessary to provide an effective adaptation of the electricity distribution network in order to handle the loads of the BEV charging, either off-pick or during high demand hours.

(c) Given the multinational character of the automotive industry and of its suppliers, no major problems will appear in the introduction of new technology vehicles that are conceived to face the environment and climate change problems, but the rate of absorption of these vehicles in the market will depend not only on the intensity of the climate changes, but also on the price of batteries with respect to the oil price, as well as on the decisive attitude of the regulations' authorities. It is to be noted, however, that the recent global economic crisis may greatly affect vehicle sales and the projected constant increase of the ecological vehicle fleet.

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