

**The Residual:
On Monitoring and Benchmarking Firms,
Industries, and Economies with respect to
Productivity**

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The Residual: On Monitoring and Benchmarking Firms, Industries, and Economies with respect to Productivity

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by

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Abstract

Productivity is an important component of profitability, and therefore an important variable for monitoring and benchmarking exercises. This paper discusses the necessary accounting model as well as the various measurement problems one gets involved in. By virtue of its structural features, this model is applicable to individual firms and aggregates such as industries or economies.

Though the measurement of productivity change and productivity differences is important, more important is their explanation. Thus, firstly, this paper reviews recent results relating to the decomposition of aggregate productivity change into components due to firm dynamics and intra-firm productivity change. All these results were obtained by studying longitudinal enterprise microdata sets. Secondly, this paper reviews a number of methods for decomposing productivity change and productivity differences, whether at the individual firm level or at aggregate level, into partial measures relating to technological change and efficiency change. The combination of both research strategies seems to be a promising undertaking.

Chapter 1

Introduction

There are two main dimensions in which the performance of, say, a firm can be assessed. The first is the dimension of time. The basic question here is: how is this or that firm doing over time? Assessing the performance of a firm over time is also called monitoring. The second dimension is characterized by the question: how is this or that firm doing relative to other, similar firms? To answer this question one needs to specify the reference set of firms and one needs sufficient information on each of the members of this set. This activity is usually called benchmarking. A combination of both dimensions is also possible. One is then said to be concerned with monitoring a set of firms over time.

The specific performance measure of course depends on the purpose of the exercise. In a market environment, however, a suitable overall performance measure seems to be profit, here defined as a firm's revenue minus its cost, or profitability, here defined as a firm's revenue divided by its cost. As will appear later on in this paper, the profitability measure is better suited for intertemporal and interfirm comparisons than the profit measure.

An important component of profitability appears to be productivity. Indeed, as will be shown, the most encompassing measure of productivity change, Total Factor Productivity change, is nothing but the 'real' component of profitability change. Put otherwise, if there were no effect of prices then productivity change would coincide with profitability change. This is why productivity measurement in general, and monitoring and benchmarking firms with respect to productivity in particular, is so important.

The foregoing applies not only to individual firms but also to aggregates of firms, such as industries, industrial sectors, or even entire economies. Traditionally, the monitoring of industries and economies is a task executed

by national statistical agencies. The framework for performing this task is known as the System of National Accounts. The benchmarking of industries and economies, by making international comparisons, is a task executed by international organizations such as the OECD. But also a number of private organizations are active in this field. The interested parties are to be found among those responsible for economic policy, politicians, employers organizations, and labour unions. Measuring productivity levels and productivity change is a necessary prerequisite for any policy directed at productivity growth and thereby at higher welfare.

Any measurement exercise must start with setting up an adequate accounting model. In such a model one must specify the inputs and the outputs, the quantities and the prices which must be observed, and the various concepts that play a role, such as revenue, cost, profit(ability), and value added. This will be the topic of chapter 2.

For ease of presentation, in this paper mainly the vocabulary related to the dimension of time will be used. Thus, in chapter 3 we turn to the various instruments used for monitoring a firm. One can be interested in the development over time of a firm's revenue, its cost, its profit, or its value added. Most important, however, is the problem of decomposing any change into the contributions of price change and quantity change. Put otherwise, it is most important to split any nominal change into a monetary (price induced) part and a 'real' part. That is, one wants to be able to answer the question: how would revenue, cost, profit, or value added have changed in the absence of price changes? Thus, in this chapter we must review the basics of price and quantity index theory.

After all this, in a certain sense, preliminary work, chapter 4 turns to the productivity measures, to be used in comparisons over time as well as in inter-firm comparisons. The basic insight obtained here is that Total Factor Productivity change is the 'real' component of profitability change. But there are more productivity measures in use. They can be classified into two groups, according to the output concept used, and according to whether all input factors are taken into account or only a specific category of them (usually labour).

Chapter 5 pauses to present two examples. The first is concerned with the U. S. economy over the past 50 years. The second is concerned with some 30 economies over the last 10 years. The first illustrates the famous slowdown of productivity, that started in the seventies, and its resurgence in the nineties. The second illustrates the large differences in performance, over time and between countries.

In the history of productivity measurement the attention was by and

large focused at the level of aggregates. Chapter 6 presents a very condensed survey of the two main lines of research, the first directed at improving measurement, and the second directed at explanation. In the last line the concept of a 'representative firm' and the assumption that this firm always behaved optimally used to play an important role. This role came under attack when an increasing number of researchers got access to firm-level microdata. The perception of the inherent heterogeneity of reality and the often inefficient behaviour of firms has virtually terminated the 'representative firm' paradigm.

Thus, chapter 7 proceeds with the problem of how to decompose aggregate productivity change. Various factors appear to play a role: the coming and going of firms, the expansion or contraction of firms, and the productivity change at the individual firm level. The attention of researchers has clearly changed from explaining aggregate productivity change to explaining firm-level productivity change with help of suitable correlates. A number of recent empirical findings will be summarized.

In chapter 8 we go a step further and turn to the decomposition of productivity change itself. The old idea was that productivity change could be equated to technological change. This, however, appears to hold only in an economically perfect world. In reality there are a number of other factors contributing to productivity change, such as efficiency change, scale effects, and input- or output-mix change. The last 25 years have witnessed the development of a number of powerful techniques for measuring and decomposing productivity change at the individual firm level. These techniques can also easily be used for inter-firm comparisons and for time-series as well as cross-section analyses of non-market firms and institutions.

Chapter 9 concludes by pointing out some directions for further research.

Chapter 2

The basic model

We consider a single production unit. This could be an establishment, a firm, an industry, or even an entire economy. For simplicity's sake, however, we will speak of a single firm and return to the issue of aggregation later on.

This firm will here be considered as an input-output system. At the output side we have the commodities produced: goods and/or services. Especially in the area of services it is not at all a trivial task to define precisely what the products of a firm are. Particularly difficult are financial institutions such as banks and insurance companies.

At the input side we have the various commodities – again: goods and services – consumed by the firm. Traditionally we distinguish between a number of broad categories, which have intuitive appeal. First there is the group of capital inputs: buildings and other structures, machinery, tools. In short, everything that is not completely used up during the accounting period in which it was purchased, the accounting period usually being a year. Second, there are the various labour inputs: the work done by people of various age and education, part-time or full-time employees. Third, the energy used by the firm: gas, electricity, and water. Fourth, the materials used in the production process, which could be subdivided into raw materials, semi-fabricates, and auxiliary products. Fifth, and finally, the services which are acquired for maintaining the production process. Again, it is not at all a trivial task to define precisely all the inputs and to classify them into these five categories.¹

We will assume, however, that this can be done so that for the output

¹Traditionally the distinction was between capital, labour, and materials inputs. The oil crisis of the seventies led researchers to separate energy from materials, whereas the increasing importance of the service sector led them to separate services also.

side we have a list of commodities, which we will label with numbers $1, \dots, M$, and for the input side a similar list, with labels $1, \dots, N$ (where M and N are natural numbers). A commodity is a set of closely related items which, for the purpose of analysis, can be considered to be "equivalent".

Our next assumption is that this firm operates in a market environment, so that every commodity comes with a value (in monetary terms) and a price and/or a quantity. If value and price are available, then the quantity is obtained by dividing the value by the price. If value and quantity are available, then the price is obtained by dividing the value by the quantity. In any case, for every commodity it must be so that value equals price times quantity, the magnitudes of which of course pertain to the same agreed-on accounting period. Technically speaking, the price concept used here is the unit value.

All of this seems pretty trivial. The foregoing, however, hides a number of difficult problems in economic measurement. We list here some of them:

- With respect to capital we are not interested in the costs of acquiring buildings, machines etcetera, but in the value of the flow of services provided by these assets over the accounting period, that is their so-called user or rental costs. The actual calculation of the user costs and the split between its price and quantity components appears to be a very demanding task, the outcome of which moreover appears to depend on quite a number of assumptions. These include assumptions on the lifetime of the assets, the form of depreciation or asset efficiency, the reference interest rate, and the treatment of anticipated asset price change. Also the utilization rate should be taken into account. See Hulten (1990) and Diewert (2001) for authoritative surveys of the statistical problems involved here and ways to tackle them.
- Production and consumption in the economic sense (sales, purchases) is often correlated with physical production and consumption. But not always. In the latter case, the question arises how to handle inventories of input or output commodities. This problem is especially important for firms involved in wholesale or retail trade.²
- The production process often leads to the production of undesirable commodities. How do we handle these? Should, for instance, pollution be considered as an output or an input? And what value should be placed on environmentally undesirable commodities?

²An interesting attempt to account for inventories at a distribution firm was developed by Diewert and Smith (1994).

- Some firms produce unique commodities, that is, commodities which are made on demand. Which accounting rules must then be followed?
- How must one value outputs whose production takes longer than the accounting period? Put otherwise, how to value work-in-progress?
- How to value the flow of services of intangible capital inputs, such as investments in software or other forms of 'knowledge capital'?
- Especially problematic is the distinction between price and quantity of services. Services cannot be kept in stock and have frequently a unique character.

Assuming that, at least pragmatically, all these problems can be solved, it is now time to introduce some notation in order to define the various concepts we are going to use. As said, at the output side we have M commodities, each with their price p_m^{it} and quantity y_m^{it} , where $m = 1, \dots, M$, i is a firm label, and t denotes an accounting period. Similarly, at the input side we have N commodities, each with their price w_n^{it} and quantity x_n^{it} , where $n = 1, \dots, N$. To avoid notational clutter, simple vector notation will be used throughout. All prices are assumed to be positive and all quantities are assumed to be non-negative.

The firm i 's revenue during the accounting period t is

$$p^{it} \cdot y^{it} \equiv \sum_{m=1}^M p_m^{it} y_m^{it}, \quad (2.1)$$

whereas its cost is given by

$$w^{it} \cdot x^{it} \equiv \sum_{n=1}^N w_n^{it} x_n^{it}. \quad (2.2)$$

The firm's profit (before tax) is then given by revenue minus cost, that is

$$p^{it} \cdot y^{it} - w^{it} \cdot x^{it}. \quad (2.3)$$

As we will shortly see, it is often more convenient to use the concept of profitability. The firm's (before tax) profitability is defined by revenue divided by cost, that is

$$p^{it} \cdot y^{it} / w^{it} \cdot x^{it}. \quad (2.4)$$

The relation between profit and profitability is given by

$$\frac{p^{it} \cdot y^{it}}{w^{it} \cdot x^{it}} - 1 = \frac{p^{it} \cdot y^{it} - w^{it} \cdot x^{it}}{w^{it} \cdot x^{it}}, \quad (2.5)$$

that is, profitability expressed as a percentage (at the left hand side of this equation) is equal to the ratio of profit to cost (at the right hand side).

An important concept in economic accounting systems is value added. For this to define, we must introduce some additional notation. All the inputs are assumed to be allocatable to the five, mutually disjunct, categories mentioned earlier, namely capital (K), labour (L), energy (E), materials (M), and services (S). The entire input price and quantity vectors can then be partitioned as $w^{it} = (w_K^{it}, w_L^{it}, w_E^{it}, w_M^{it}, w_S^{it})$ and $x^{it} = (x_K^{it}, x_L^{it}, x_E^{it}, x_M^{it}, x_S^{it})$ respectively. The firm's value added (VA) is now defined as its revenue minus the costs of energy, materials, and services, that is

$$VA^{it} \equiv p^{it} \cdot y^{it} - w_E^{it} \cdot x_E^{it} - w_M^{it} \cdot x_M^{it} - w_S^{it} \cdot x_S^{it}. \quad (2.6)$$

Energy, materials and services together form the category of intermediate inputs, that is, inputs which are usually acquired from other firms or are imported. The value added concept nets the total cost of intermediate inputs with the revenue obtained, and in doing so essentially sees the firm as producing value added from the primary input categories capital and labour.³ This viewpoint proves to be important when we wish to aggregate single firms to larger entities. Using the value added concept then avoids double-counting of inputs and outputs.

³Value added minus labour cost, $VA^{it} - w_L^{it} \cdot x_L^{it}$, could be called the firm's gross profit.

Chapter 3

Instruments for monitoring and benchmarking

The notation employed in the previous chapter permits us to monitor a number of different firms over a number of different accounting periods (thus, a balanced or unbalanced panel). In order to economize on notation we will employ the following convention. When we are considering a single firm over time, we will drop the firm label superscript. When we are considering a set of firms during the same time period, we will drop the accounting period superscript.

What precisely do we want to see? In the intertemporal framework we want to see the evolution of revenue, cost, profit, or value added. In the cross-section framework we want to see the difference between firms with respect to revenue, cost, profit, or value added. In both frameworks the measures can be formulated in terms of ratios or in terms of differences. And, most important, we want to split any ratio or difference into a part due to prices and a part due to quantities. For example, when monitoring a single firm over time, we want to see whether its revenue change is caused by changed prices or by changed quantities. Or, in case of a comparison of two firms, we want to see whether their revenue difference is due to different prices or different quantities. Put otherwise, in either of these cases we want to see which part of the change or difference is 'monetary' (or price induced) and which part is 'real'.

In order to avoid that the reader must continuously switch between the two frameworks, in the remainder of this paper the discussion will mainly be cast in terms of intertemporal comparisons. Thus, we consider two periods, labelled $t = 0$ (which will be called the base period) and $t = 1$ (which will

be called the comparison period).

Let us first consider ratio type measures. We want to decompose the revenue ratio into two parts,

$$\frac{p^1 \cdot y^1}{p^0 \cdot y^0} = P_o(p^1, y^1, p^0, y^0) Q_o(p^1, y^1, p^0, y^0), \quad (3.1)$$

of which the first part, $P_o(p^1, y^1, p^0, y^0)$, measures the effect of differing prices and the second part, $Q_o(p^1, y^1, p^0, y^0)$, measures the effect of differing quantities. The first part is called a price index number. It is the outcome of a function $P_o(\cdot)$, called a price index, operating on the prices and quantities of both periods. The second part is called a quantity index number. It is the outcome of a quantity index, that is a function $Q_o(\cdot)$, also operating on the prices and quantities of both periods.

The price index and the quantity index can both be conceived as functions which aggregate all the numerous prices and quantities respectively. This leads us to the concept of real output, which is defined by

$$\begin{aligned} Y^0 &\equiv p^0 \cdot y^0 \\ Y^1 &\equiv p^0 \cdot y^0 Q_o(p^1, y^1, p^0, y^0) = p^1 \cdot y^1 / P_o(p^1, y^1, p^0, y^0), \end{aligned} \quad (3.2)$$

where the equality in the second line is a simple restatement of expression (3.1). For the base period, real output is simply put equal to revenue. For the comparison period, real output is defined as base period revenue inflated by the quantity index number, or, equivalently, as comparison period revenue deflated by the price index number. Put otherwise, comparison period real output is comparison period revenue at the 'price level' of the base period. In a sense, the real output concept allows us to conceive the firm as producing a single money-metric output, namely deflated revenue, instead of the M different outputs. Notice, however, that this rests on the rather arbitrary normalization applied to the base period.¹

It is useful to illustrate the foregoing with an example. If one specifies the output quantity index to be the Laspeyres index, that is $Q_o(p^1, y^1, p^0, y^0) = p^0 \cdot y^1 / p^0 \cdot y^0$, then comparison period real output is $Y^1 = p^0 \cdot y^1$. This means that all comparison period output quantities are valued at base period prices. The same result is obtained if one specifies the output price index to be the Paasche index, that is $P_o(p^1, y^1, p^0, y^0) = p^1 \cdot y^1 / p^0 \cdot y^1$.

¹Instead of normalizing with respect to one of the two time periods considered, one could of course normalize with respect to a third time period.

Likewise, we want to decompose the cost ratio into two parts,

$$\frac{w^1 \cdot x^1}{w^0 \cdot x^0} = P_i(w^1, x^1, w^0, x^0) Q_i(w^1, x^1, w^0, x^0). \quad (3.3)$$

the first of which is a price index number and the second a quantity index number. Notice that the functional forms of the price and quantity indices used to get the decomposition of the revenue ratio, at the output side of the firm, might differ from the functional forms of the indices used to get the decomposition of the cost ratio, at the input side of the firm. The first are called output indices, and the last input indices.

Real input can now be defined by

$$\begin{aligned} X^0 &\equiv w^0 \cdot x^0 \\ X^1 &\equiv w^0 \cdot x^0 Q_i(w^1, x^1, w^0, x^0) = w^1 \cdot x^1 / P_i(w^1, x^1, w^0, x^0), \end{aligned} \quad (3.4)$$

where the equality in the second line is a simple restatement of expression (3.3). For the base period, real input is simply put equal to cost. For the comparison period, real input is defined as base period cost inflated by the input quantity index number, or, equivalently, as comparison period cost deflated by the input price index number. Put otherwise, comparison period real input is comparison period cost at the 'price level' of the base period. In a sense, the real input concept allows us to conceive the firm as consuming a single money-metric input, namely deflated cost, instead of the N different inputs. Notice, however, the normalization involved here.

As defined in the previous chapter, profit is revenue minus cost. Provided that the base period profit is positive,

$$\begin{aligned} \frac{p^1 \cdot y^1 - w^1 \cdot x^1}{p^0 \cdot y^0 - w^0 \cdot x^0} = & \quad (3.5) \\ P_{io}(p^1, y^1, w^1, x^1, p^0, y^0, w^0, x^0) Q_{io}(p^1, y^1, w^1, x^1, p^0, y^0, w^0, x^0) \end{aligned}$$

would be the desired decomposition of the profit ratio. Since profit depends on inputs as well as outputs, we expect the price and quantity components of the profit ratio to depend on input as well as output variables. However, as simple as this desire may be, this is the place where we hit upon an annoying problem. Since profit is a linear function of revenue and cost, it seems natural to express the profit ratio as a linear combination of the revenue ratio and the cost ratio,

$$\frac{p^1 \cdot y^1 - w^1 \cdot x^1}{p^0 \cdot y^0 - w^0 \cdot x^0} = \frac{p^0 \cdot y^0}{p^0 \cdot y^0 - w^0 \cdot x^0} \frac{p^1 \cdot y^1}{p^0 \cdot y^0} - \frac{w^0 \cdot x^0}{p^0 \cdot y^0 - w^0 \cdot x^0} \frac{w^1 \cdot x^1}{w^0 \cdot x^0}. \quad (3.6)$$

Using now expressions (3.1) and (3.3), the profit ratio can be expressed as

$$\frac{p^1 \cdot y^1 - w^1 \cdot x^1}{p^0 \cdot y^0 - w^0 \cdot x^0} = \frac{p^0 \cdot y^0}{p^0 \cdot y^0 - w^0 \cdot x^0} P_o(p^1, y^1, p^0, y^0) Q_o(p^1, y^1, p^0, y^0) - \frac{w^0 \cdot x^0}{p^0 \cdot y^0 - w^0 \cdot x^0} P_i(w^1, x^1, w^0, x^0) Q_i(w^1, x^1, w^0, x^0). \quad (3.7)$$

This expression, however, does not have the simple multiplicative form (3.5), and it is to be expected that the equivalence of the right hand side of expression (3.7) and the right hand side of expression (3.5) will hold only for specific functional forms. The problem encountered here is due to the simultaneous occurrence of a ratio and a difference in the profit ratio.

The structure of value added is similar to that of profit. Thus, provided that the base period value added is positive, the desired decomposition of the value added ratio would be

$$\frac{VA^1}{VA^0} = \frac{p^1 \cdot y^1 - w_E^1 \cdot x_E^1 - w_M^1 \cdot x_M^1 - w_S^1 \cdot x_S^1}{p^0 \cdot y^0 - w_E^0 \cdot x_E^0 - w_M^0 \cdot x_M^0 - w_S^0 \cdot x_S^0} = P_{io}(p^1, y^1, w_{EMS}^1, x_{EMS}^1, p^0, y^0, w_{EMS}^0, x_{EMS}^0) \times Q_{io}(p^1, y^1, w_{EMS}^1, x_{EMS}^1, p^0, y^0, w_{EMS}^0, x_{EMS}^0), \quad (3.8)$$

where $w_{EMS}^t \equiv (w_E^t, w_M^t, w_S^t)$ and $x_{EMS}^t \equiv (x_E^t, x_M^t, x_S^t)$ are the vectors of prices and quantities of the intermediate inputs. With the first term at the right hand side of this expression we want to capture the contribution of changed prices, and with the second term we want to capture the contribution of changed quantities.

Real value added (RVA) can then be defined as

$$\begin{aligned} RVA^0 &\equiv VA^0 \\ RVA^1 &\equiv VA^0 Q_{io}(p^1, y^1, w_{EMS}^1, x_{EMS}^1, p^0, y^0, w_{EMS}^0, x_{EMS}^0) \\ &= VA^1 / P_{io}(p^1, y^1, w_{EMS}^1, x_{EMS}^1, p^0, y^0, w_{EMS}^0, x_{EMS}^0), \end{aligned} \quad (3.9)$$

that is, comparison period real value added is set equal to value added at the 'price level' of the base period. The concept of real value added allows us to see the firm as producing a single output, whose money-metric quantity at period t is given by RVA^t , from two categories of input, namely capital and labour.

Using input price and quantity indices, the combined capital and labour cost ratio could be decomposed as

$$\frac{w_K^1 \cdot x_K^1 + w_L^1 \cdot x_L^1}{w_K^0 \cdot x_K^0 + w_L^0 \cdot x_L^0} = P_i(w_{KL}^1, x_{KL}^1, w_{KL}^0, x_{KL}^0) Q_i(w_{KL}^1, x_{KL}^1, w_{KL}^0, x_{KL}^0), \quad (3.10)$$

where $w_{KL}^t \equiv (w_K^t, w_L^t)$ and $x_{KL}^t \equiv (x_K^t, x_L^t)$ are the vectors of prices and quantities of the capital and labour inputs. Real capital and labour input is then defined by

$$\begin{aligned} X_{KL}^0 &\equiv w_K^0 \cdot x_K^0 + w_L^0 \cdot x_L^0 \\ X_{KL}^1 &\equiv (w_K^0 \cdot x_K^0 + w_L^0 \cdot x_L^0) Q_i(w_{KL}^1, x_{KL}^1, w_{KL}^0, x_{KL}^0) \\ &= (w_K^1 \cdot x_K^1 + w_L^1 \cdot x_L^1) / P_i(w_{KL}^1, x_{KL}^1, w_{KL}^0, x_{KL}^0). \end{aligned} \quad (3.11)$$

An important, frequently monitored, categorial cost ratio is the labour cost ratio, $w_L^1 \cdot x_L^1 / w_L^0 \cdot x_L^0$. Input price and quantity indices could be used to decompose this ratio as

$$\frac{w_L^1 \cdot x_L^1}{w_L^0 \cdot x_L^0} = P_i(w_L^1, x_L^1, w_L^0, x_L^0) Q_i(w_L^1, x_L^1, w_L^0, x_L^0). \quad (3.12)$$

The first part is a labour price index number, and the second part a labour quantity index number. These indices could of course be used to define the concept of real labour input, X_L^t .

Instead of ratio type measures and their corresponding multiplicative decompositions, we can opt for difference type measures and additive decompositions. For example, we now want to decompose the revenue difference into two parts,

$$p^1 \cdot y^1 - p^0 \cdot y^0 = \mathcal{P}_o(p^1, y^1, p^0, y^0) + \mathcal{Q}_o(p^1, y^1, p^0, y^0), \quad (3.13)$$

of which the first, $\mathcal{P}_o(p^1, y^1, p^0, y^0)$, measures the part of the revenue difference that is due to differing prices and the second, $\mathcal{Q}_o(p^1, y^1, p^0, y^0)$, measures the part of the revenue difference that is due to differing quantities.

The function $\mathcal{P}_o(\cdot)$ is called an output price indicator and is assumed to have the prices and quantities of both periods as arguments. The function $\mathcal{Q}_o(\cdot)$ is likewise called an output quantity indicator. Notice that both functions map price and quantity vectors into money amounts.

A decomposition of the cost difference would be

$$w^1 \cdot x^1 - w^0 \cdot x^0 = \mathcal{P}_i(w^1, x^1, w^0, x^0) + \mathcal{Q}_i(w^1, x^1, w^0, x^0), \quad (3.14)$$

where the first component measures the contribution of differing prices and the second the contribution of differing quantities. Using these functions, the (combined capital and) labour cost difference could be decomposed similarly.

Since profit has by definition a linear structure, for the decomposition of the profit difference we can use the two foregoing equations to obtain

$$\begin{aligned} (p^1 \cdot y^1 - w^1 \cdot x^1) - (p^0 \cdot y^0 - w^0 \cdot x^0) &= \\ (p^1 \cdot y^1 - p^0 \cdot y^0) - (w^1 \cdot x^1 - w^0 \cdot x^0) &= \\ \mathcal{P}_o(p^1, y^1, p^0, y^0) + \mathcal{Q}_o(p^1, y^1, p^0, y^0) - & \\ (\mathcal{P}_i(w^1, x^1, w^0, x^0) + \mathcal{Q}_i(w^1, x^1, w^0, x^0)) &= \\ \mathcal{P}_o(p^1, y^1, p^0, y^0) - \mathcal{P}_i(w^1, x^1, w^0, x^0) + & \\ \mathcal{Q}_o(p^1, y^1, p^0, y^0) - \mathcal{Q}_i(w^1, x^1, w^0, x^0). & \end{aligned} \quad (3.15)$$

The first two terms at the right hand side provide the price component, whereas the last two terms provide the quantity component of the profit difference. Thus, using difference type measures, there appears to be a very simple relation between the revenue and cost decompositions and the profit decomposition. A similar relation can easily be derived for the value added difference.

It is useful to notice that, although ratio type measures and difference type measures can be developed independently, there appears to be a link in the sense that, provided that certain regularity conditions are met, every ratio type decomposition can be turned into a difference type decomposition and *vice versa*. The reader is referred to Appendix A for the mathematical details.

What are the advantages and disadvantages of ratio type measures *vis à vis* difference type measures? First of all, a ratio type measure is dimensionless and can simply be conceived as 1 plus a percentage change. For example,

$$\left(\frac{p^1 \cdot y^1}{p^0 \cdot y^0} - 1\right) 100\% \quad (3.16)$$

is the percentage change of revenue going from period 0 to period 1, and $(P_o(p^1, y^1, p^0, y^0) - 1)100\%$ is the percentage change of revenue that is due to price changes. Sometimes, however, one wants to see this change (also) expressed in monetary terms. Then a difference measure is helpful. Thus, $p^1 \cdot y^1 - p^0 \cdot y^0$ is the revenue change expressed as an amount of money, and $\mathcal{P}_o(p^1, y^1, p^0, y^0)$ is the part of it that is due to price changes.

Difference measures are advantageous in all situations where the magnitude that must be decomposed can take on values less than or equal to zero. Then a ratio type measure breaks down, either because dividing by zero is impossible or because the interpretation of a negative ratio or percentage is troublesome. Examples of magnitudes which can become less than zero are (price and quantity components of) profit and value added.

With some exaggeration, one can say that while economists usually prefer ratio type measures, business managers prefer difference type measures.

The important point now is: which formula should be selected as index or indicator? There are several theoretical approaches available, the most important of which are the axiomatic approach and the economic approach.

The axiomatic approach, with roots in the second half of the 19th century, specifies requirements which the formulas should satisfy. These requirements are called axioms or tests and are usually stated in the form of functional equations. The general idea is that an index or indicator is some kind of average of commodity specific changes. The basic theory for indices can be found in the monograph by Eichhorn and Voeller (1976) and the review article by Balk (1995). The parallel theory for indicators was developed by Diewert (1998).

The economic approach, with roots in the first half of the 20th century, combines assumptions on the behaviour of the firm (such as profit maximization) with assumptions on the prevailing production structure (formulated in terms of a production function, for instance) to derive empirically implementable formulas for indices and indicators. The basic theory for indices is outlined by Balk (1998), and for indicators by Balk, Färe and Grosskopf (2000).

Although both approaches lead to a preference for certain specific formulas, it is fair to say that they do not lead to the recommendation of a single formula that could serve all imaginable purposes. If, in the axiomatic

approach, the requirements are restricted to those that are more or less self-evident, then quite a number of formulas turn out to be satisfactory. On the other hand, every specific formula turns out to be characterized by at least one property which is not self-evident. With respect to the economic approach, it turns out that the assumptions needed to justify any specific formula are all more or less subject to argument. Put otherwise, available theory makes clear that the choice of a specific formula depends on the purpose one has in mind.

More important than the theoretical problem of selecting the right formula, however, are the many (practical) problems one encounters at the stage of implementation. In addition to those listed in chapter 2, in the intertemporal context the following problems occur:

- The data needed for calculating the theoretically preferred formula are not timely available, to the effect that a second-best formula must be used. The increasing availability of electronic (scanner) data, however, tends to mitigate this point somewhat.
- The universe of commodities at the input and output side of the firm is not constant but changes continuously. Put otherwise, we have to do with new and disappearing goods and services. In principle, these commodities do occur in the value figures of either of the periods which we wish to compare, but they become problematic when we proceed to the task of decomposing ratios or differences of those figures.
- Many commodities, especially in the information and communication technology area, undergo a process of more or less rapid quality change. Just comparing quantities and nominal prices does not make much sense here. It is usually felt that quality change, whether improvement or deterioration, belongs to the quantity component in a decomposition of revenue or cost change.

All this leads us to expect that actually calculated and published index numbers, whether by official agencies or by private organizations, will almost necessarily exhibit some degree of bias. The problems here are not unlike those in the field of the Consumer Price Index where the wellknown Boskin *et al.* (1996) commission report serves as a landmark. The recently completed Eurostat (2001) draft *Handbook on Price and Volume Measures in National Accounts*, where the production unit considered is an entire economy, can be considered as a research agenda. See also Diewert (2001a) for a list of research topics.

A prominent place on this research agenda is occupied by the problem of quantifying quality and variety change. Although over the years statistical agencies have acquired much experience here and there is an extensive scientific literature, a number of theoretical and operational problems are still waiting for resolution. Much, but surely not enough, resources are being spent on the study of hedonic regression techniques. The operational worth of these techniques has for a long time been a topic of debate², but it seems that they are now gradually acquiring a recognized place in the day-to-day work of statistical agencies.³ Jorgenson (2001) for example remarks that

”The official [*i.e.* U. S.] price indexes for computers and semiconductors provide the paradigm for economic measurement.”

The huge literature on methods for dealing with quality and variety change will be surveyed in the framework of the forthcoming *CPI Manual*, a joint publication by Eurostat, ILO, IMF, OECD, UN ECE, and the World Bank.

²See Triplett (1990) for a review of reasons why statistical agencies have resisted hedonic methods.

³These techniques have also found their way into an academic textbook; see Berndt (1991). Berndt and Rappaport (2001) provide a nice summary of work on desktop and mobile personal computers. The latest offspring, result of cooperation between Statistics Netherlands and the Rotterdam School of Management, is a study by Bode and Van Dalen (2001) on passenger cars. This study was presented at the Sixth Meeting of the International Working Group on Price Indices (Woolford 2001).

Chapter 4

Productivity measures

We are now in a position to discuss what to understand by 'productivity' and 'productivity change'. There appear to be several measures, the most important of which will be reviewed in this chapter.¹ The natural starting point is to consider the ratio of comparison period and base period profitability, that is

$$\frac{p^1 \cdot y^1 / w^1 \cdot x^1}{p^0 \cdot y^0 / w^0 \cdot x^0}. \quad (4.1)$$

Using relations (3.1) and (3.3), this ratio can be decomposed as

$$\begin{aligned} \frac{p^1 \cdot y^1 / w^1 \cdot x^1}{p^0 \cdot y^0 / w^0 \cdot x^0} &= \frac{p^1 \cdot y^1 / p^0 \cdot y^0}{w^1 \cdot x^1 / w^0 \cdot x^0} = \\ &= \frac{P_o(p^1, y^1, p^0, y^0)}{P_i(w^1, x^1, w^0, x^0)} \frac{Q_o(p^1, y^1, p^0, y^0)}{Q_i(w^1, x^1, w^0, x^0)}. \end{aligned} \quad (4.2)$$

The index of total factor productivity (TFP), for period 1 relative to period 0, is now defined by

$$ITFP^{10} \equiv \frac{Q_o(p^1, y^1, p^0, y^0)}{Q_i(w^1, x^1, w^0, x^0)}, \quad (4.3)$$

which is the real or quantity component of the profitability ratio. Put otherwise, $ITFP^{10}$ is the factor with which the output quantities on average have changed relative to the factor with which the input quantities on average have changed. If the ratio of these factors is larger (smaller) than 1, there is said to be productivity increase (decrease).

¹This review follows to some extent the OECD (2001a) Manual.

The wording used here suggests that a meaning can be attached to the term 'productivity' itself. Let us first consider the purely hypothetical situation of a firm which employs a single input to produce a single output. Then the index of TFP reduces to

$$ITFP^{10} = \frac{y^1/y^0}{x^1/x^0} = \frac{y^1/x^1}{y^0/x^0}, \quad (4.4)$$

which has indeed the simple interpretation as a ratio of productivities. In the single-input/single-output case y^t/x^t is the output quantity produced per unit of input quantity, which is a natural measure of the productivity of the production process. In the multi-input/multi-output case the term 'productivity' does not have such a natural sense.

Total factor productivity as a level concept can however be defined as

$$\begin{aligned} TFP^0 &\equiv p^0 \cdot y^0/w^0 \cdot x^0 \\ TFP^1 &\equiv (p^0 \cdot y^0/w^0 \cdot x^0)ITFP^{10}. \end{aligned} \quad (4.5)$$

Thus, base period TFP is set equal to base period profitability, and comparison period TFP is set equal to base period profitability multiplied by the index of TFP. Put otherwise, TFP could be called *real profitability*. Using the notation introduced in the previous chapter, we see that base period TFP can also be expressed as

$$TFP^0 = Y^0/X^0, \quad (4.6)$$

and that, using again relations (3.1) and (3.3), comparison period TFP can be expressed as

$$\begin{aligned} TFP^1 &= \frac{p^0 \cdot y^0 Q_o(p^1, y^1, p^0, y^0)}{w^0 \cdot x^0 Q_i(w^1, x^1, w^0, x^0)} \\ &= \frac{p^1 \cdot y^1 / P_o(p^1, y^1, p^0, y^0)}{w^1 \cdot x^1 / P_i(w^1, x^1, w^0, x^0)} \\ &= Y^1/X^1, \end{aligned} \quad (4.7)$$

that is, as real output divided by real input. This is in line with the single-input/single-output case. The relation between the index of TFP and the levels of TFP is now obviously given by

$$ITFP^{10} = TFP^1/TFP^0, \quad (4.8)$$

but one should be aware of the normalization involved in defining the levels of TFP. The base period level is normalized as being equal to base period profitability.

Using relation (4.2), the TFP index can also be expressed as

$$ITFP^{10} = \frac{p^1 \cdot y^1 / w^1 \cdot x^1}{p^0 \cdot y^0 / w^0 \cdot x^0} \frac{P_i(w^1, x^1, w^0, x^0)}{P_o(p^1, y^1, p^0, y^0)}. \quad (4.9)$$

The right hand side of this expression consists of two parts. The first part is the profitability ratio. The second part is the ratio of an input price index number over an output price index number. Thus, if the profitability of the firm were not changing over time, then TFP change could be measured by the ratio of an input price index number over an output price index number. Put otherwise, if on average the input prices had increased more (less) than the output prices, then TFP change would be larger (smaller) than 1.

In the difference framework, TFP change is measured by the following indicator:

$$\Delta TFP^{10} \equiv Q_o(p^1, y^1, p^0, y^0) - Q_i(w^1, x^1, w^0, x^0), \quad (4.10)$$

which is an output quantity indicator minus an input quantity indicator. Notice that TFP change is now measured as an amount of money. An amount larger (smaller) than 0 indicates TFP increase (decrease).

The index of TFP takes into account all production factors, that is, all input categories. Traditionally, one speaks of a single factor productivity index when only one input category is taken into account.² Thus, for instance, the index of labour productivity is defined by

$$ILP^{10} \equiv \frac{Q_o(p^1, y^1, p^0, y^0)}{Q_i(w_L^1, x_L^1, w_L^0, x_L^0)}, \quad (4.11)$$

that is, the ratio of an output quantity index number over a labour input quantity index number. This is the best known measure of productivity change. The corresponding level concept, labour productivity, is defined by Y^t/X_L^t , that is, real output divided by real labour input.

As noticed in the previous chapter, real value added is a frequently used output concept. The corresponding input categories are capital and labour. Thus, the index of value-added-based TFP is defined as the real value added ratio divided by the real capital and labour input ratio,

²One speaks of a multi factor productivity index when more than one input category is taken into account.

$$\begin{aligned}
IVATFP^{10} &\equiv \frac{RVA^1/RVA^0}{X_{KL}^1/X_{KL}^0} & (4.12) \\
&= \frac{Q_{io}(p^1, y^1, w_{EMS}^1, x_{EMS}^1, p^0, y^0, w_{EMS}^0, x_{EMS}^0)}{Q_i(w_{KL}^1, x_{KL}^1, w_{KL}^0, x_{KL}^0)},
\end{aligned}$$

which is the ratio of a quantity index number of value added and a combined capital and labour input quantity index number. The corresponding level concept, that is value-added-based TFP, is defined by RVA^t/X_{KL}^t .

Similarly, the index of value-added-based labour productivity is defined by

$$IVALP^{10} \equiv \frac{Q_{io}(p^1, y^1, w_{EMS}^1, x_{EMS}^1, p^0, y^0, w_{EMS}^0, x_{EMS}^0)}{Q_i(w_L^1, x_L^1, w_L^0, x_L^0)}, \quad (4.13)$$

which is the ratio of a quantity index number of value added and a labour input quantity index number. The corresponding level concept is defined by RVA^t/X_L^t .

Summarizing, there appear to be at least four different ways of measuring productivity change and productivity levels. The first main distinction is between total factor productivity and single factor productivity. The second main distinction is between using the 'natural', also called gross, output concept and the valued added output concept. Moreover, for each of these four alternatives there is a ratio and a difference type representation.

Productivity indexes or indicators are extremely important performance measures which can be used in a variety of circumstances. Some examples include:

- Tracking the performance of a firm over time.
- Comparing the performance of a certain firm to similar firms, where similarity could be defined with respect to market or production technology.
- Tracking the performance of an aggregate of firms (an industry, or even the entire economy) over time.
- Comparing the performance of, say, a Netherlands' industry to the corresponding industries of other countries.

The particular productivity measure that is thereby selected depends on the purpose of the exercise, the assumptions that can legitimately be made, and the availability of sufficient data. For an in-depth discussion of the suitability of the various measures the reader is referred to the OECD (2001a) Manual. The TFP measure is, by definition, the most general measure of productivity change.³

Given the definition of the TFP index, expression (4.2) can be simplified to

$$\text{Profitability ratio} = ITFP^{10} \times \frac{P_o(p^1, y^1, p^0, y^0)}{P_i(w^1, x^1, w^0, x^0)}. \quad (4.14)$$

This expression strongly resembles the Profit Composition Analysis model developed by the New South Wales Treasury (1999) for analyzing the performance of regulated firms.⁴ The second term at the right hand side could be called the price performance index. It measures the extent to which average input price change is recovered by average output price change. Thus, profitability change appears to be the combined result of TFP change and price performance, and all firms under study could easily be classified into a four quadrant chart. Moreover, by a slight redefinition of the two period labels, this model could also be used to compare actual profitability to targeted profitability.

Rearranging expression (4.14) gives

$$P_o(p^1, y^1, p^0, y^0) = \text{Profitability ratio} \times \frac{P_i(w^1, x^1, w^0, x^0)}{ITFP^{10}}. \quad (4.15)$$

A regulation agency might use this expression as a vehicle for placing a bound on the average output price change by restricting the firm's profitability ratio to a prescribed value. Then the allowed rate of change of the output prices will be determined by the rate of change of the input prices corrected by the rate of TFP change. The last rate could be proxied by some industry- or economy-wide figure.

At the economy level the labour productivity index appears to be a closely watched statistic, for instance in relation to wage negotiations. Moreover, various measures of productivity change play a role in what has come

³The relation between the total factor productivity measures based on the two output concepts is discussed, in a production-theoretic framework, by Schreyer (2000).

⁴The difference is that the PCA model starts with the profit difference instead of the profitability ratio, and concludes with an expression containing a mixture of ratio type and difference type measures.

to be known as the "productivity slowdown" discussion. The next chapter provides some examples.

Chapter 5

Two examples

It is useful to present now some recent examples of applied work in this area. I start with a very instructive article by Jorgenson (2001). The production unit he considers is the U. S. economy. At its output side (Gross Domestic Product) he distinguishes between the following categories: investment goods, subdivided into non-IT, computers, software, and telecommunications equipment, and consumption goods, subdivided into non-IT goods and IT capital services. At the input side (Gross Domestic Income) he distinguishes between capital services, subdivided into non-IT, computers, software, and telecommunications equipment, and labour. His survey illuminates the challenging problems one encounters in obtaining meaningful price and quantity index numbers for all these commodity categories. In particular,

”The daunting challenge that lies ahead is to construct constant quality price indexes for custom and own-account software.”

Jorgenson (2001) also remarks that

”As a consequence of the swift advance of information technology, a number of the most familiar concepts in growth economics have been superseded. The aggregate production function heads this list.”

With this statement – in which a mild form of self-criticism might be heard – he draws our attention to the fact that some sectors of modern economies grow at a much faster pace than other sectors. When this is the case, it is not adequate to consider an economy as a ‘representative firm’ that produces

Table 5.1: TFP change of the U. S. Economy

Period	Average yearly percentage
1948-1973	0.92
1973-1990	0.25
1990-1995	0.24
1995-1999	0.75

Source: Jorgenson (2001), Table 6.

a single group of outputs. Put otherwise, the selection of a functional form for an economy's output quantity or price index should take due account of this fact.

Table 5.1 presents some of Jorgenson's key results. The productivity slowdown, starting in the seventies, is clearly depicted as is the resurgence occurring in the second half of the nineties. Contrary to folk wisdom he concludes that this resurgence stems not only from the IT sectors of the economy but to an important degree also from the non-IT sectors. The explanation, however, appears to be still outstanding. Therefore, Jorgenson concludes that

"Top priority must be given to identifying the impact of investment in IT at the industry level." and

"The next priority is to trace the increase in aggregate TFP growth to its sources in individual industries."

An other nice illustration is provided by a recent publication of The Conference Board (McGuckin and Van Ark 2001). This publication, entitled "Performance 2000: Productivity, Employment, and Income in the World's Economies", highlights the differences between some thirty economies over the last decade. This is an example of a comparison in a combined time series/cross-section (panel) framework. The additional layer of complexity is caused by the fact that prices not only change over time but also differ between the economies. Price differences between economies are captured by, what traditionally are called, purchasing power parities.¹

The measure used in this publication is labour productivity, defined as GDP per hour worked. All value figures are converted with purchasing

¹A recent survey of the theory of international price and quantity comparisons was provided by Balk (2001).

Table 5.2: Labour productivity change

	Average yearly percentage	
	1990-1995	1995-2000
U. S. A.	0.8	2.6
E. U.	2.4	1.2
OECD	1.7	2.0
Netherlands	1.0	1.4

Source: McGuckin and Van Ark (2001), Table 2.

power parities to the U. S. 1996 price level. The differences in performance, summarized in Table 5.2, are striking. Again, the question is, what is lying behind those aggregate figures?

Chapter 6

Some history

Interesting details on the history of the concept of (total factor) productivity change can be found in Griliches (2001), the first chapter of which is a reworked version of his 1996 article on "the discovery of the residual."

The first mention of TFP change as the ratio of an output quantity index and an input quantity index occurs in a contribution by Copeland (1937) in what, with hindsight, could be called the national income accounting approach. Stimulated by institutions such as the NBER, in the post-war period several studies were published, a typical one being Stigler (1947). These studies were mainly dealing with industry- or economy-wide aggregates. Although the TFP index was sometimes referred to as a measure of the efficiency of the economic process, the common opinion was best voiced by Abramowitz (1956), who called it a "measure of our ignorance."¹

The other, production-theoretic approach appears to go back to Tinbergen (1942). He extended the Cobb-Douglas production function with a time trend variable. The difference between the growth rate of real output and a weighted average of the growth rates of real capital and labour input was interpreted variably as efficiency change, technical development, or "Rationalisierungsgeschwindigkeit".

The basic and very influential contribution of Solow (1957) can be conceived as some sort of linkage of both traditions. He showed that under certain conditions the parameters of the Cobb-Douglas production function could be equated to observable statistical magnitudes and the residual interpreted in terms of a ratio of output and input quantity index numbers. This

¹This has become a frequently repeated quote, the latest variation being Lipsey and Carlaw's (2001) conclusion that "TFP is as much a measure of our ignorance as it is a measure of anything positive."

is why the TFP index came to be known as the "Solow residual", although the name "residual" appears to have been used by Domar (1961) for the first time. Solow interpreted the residual as a measure of technical change.

Since the inception of the concept of TFP change there have been two main styles of research. The first was directed at explanation. The second was directed at better measurement, primarily of the input factors capital and labour. In the beginning, the second style was more prominent than the first. For example, Jorgenson and Griliches (1967) claimed that using the "correct" index number framework and the "right" measurement of inputs would largely eliminate the role of the residual.

The residual disappeared indeed, but not at all due to better measurement techniques. The economy-wide disappearance of productivity growth in the seventies, its reappearance later on, and the search for the factors behind this world-wide phenomenon came to be known as the "productivity slowdown discussion". The emphasis shifted from measurement problems to explanation, and Griliches' work provides a clear demonstration of this shift. The main explanatory factors he considered were the role of education and R&D expenditures.

The measurement problems, however, remained important. Looking back at a life-long of research in this area, Griliches (2001) says:

"It is my hunch that at least part of what happened [namely, the productivity slowdown] is that the economy and its various technological thrusts moved into sectors and areas in which our measurement of output are especially poor: services, information activities, health, and also the underground economy."

but at the end of the day he concludes that

"There have been many reasonable attempts to explain the productivity slowdown (...), but no smoking gun has been found, and no single explanation appears to be able to account for all the facts, leaving the field in an unsettled state until this day."

Until the nineties, the research on productivity change typically made use of the concept of the "representative firm" in combination with aggregate empirical material provided by statistical agencies. The increased availability of longitudinal enterprise microdata sets has opened up many new, exciting research possibilities.² Researchers are by now able to track large numbers

²See for instance McGuckin (1995) or Heckman's (2001) Nobel Lecture.

of individual firms over time. This has led to a completely new area of research, with its own conferences³ and research centers.⁴

³The international conferences on Comparative Analysis of Enterprise (micro)Data (Helsinki 1996, Bergamo 1997, The Hague 1999, Aarhus 2001) and the International Symposium on Linked Employer-Employee Data (Arlington VA 1999).

⁴These (usually confidential) microdata sets mainly originate from databases underlying aggregate figures published by national statistical agencies. They are, a.o., available for researchers at the Center for Economic Studies of the U. S. Bureau of the Census and the Center for Research of Economic Microdata (*Cerem*) of Statistics Netherlands.

Chapter 7

Explaining aggregate productivity change

The explanation of aggregate productivity change, that is, productivity change at the level of an industry or an economy, starts with the truism that any aggregate is made up from a (large) number of individual firms. The relation between aggregate productivity change and firm-specific productivity change is, however, not a simple one. Though any aggregate can be conceived as a super-firm, and the same basic measurement model is applicable to aggregates and individual firms, such a super-firm is not the simple sum of a number of individual firms. In explaining aggregate productivity change we must not only deal with the temporal dynamics of the relevant population of firms, but also with the fact that these firms possibly interact with each other via transactions in goods and services. As will appear in this chapter, the dynamics has got a great deal of attention over the last years. The interaction, however, is a largely unexplored issue.¹

Sidestepping the interaction issue, the two main factors contributing to aggregate productivity change are *intra*-firm productivity change, and *inter*-firm reallocation. This reallocation is caused by the dynamic process of firm expansion, contraction, entry and exit. The first question, thus, is whether it is possible to distinguish unequivocally between all those factors.

As in the foregoing we will consider two periods. The set of firms existing at both periods will be denoted by C (continuing firms). The set of firms existing at the base period but no more at the comparison period will be denoted by X (exiting firms), and the set of firms born after the base

¹The basic reference on the relation between aggregate and individual measures of productivity change still being Domar (1961).

period and still existing at the comparison period will be denoted by N (entering firms). The productivity level (according to one of the four versions discussed in chapter 4) of firm i at period t will be denoted by $PROD^{it}$. Each firm comes with some measure of relative size (based on the value of output or employment) in the form of a weight θ^{it} . These weights add up to 1 for each period, that is

$$\sum_{i \in C \cup N} \theta^{i1} = \sum_{i \in C \cup X} \theta^{i0} = 1. \quad (7.1)$$

The aggregate productivity level at period t is defined as the weighted average of the firm-specific productivity levels², that is $PROD^t \equiv \sum_i \theta^{it} PROD^{it}$, where the summation is taken over all firms existing at period t . Aggregate productivity change between periods 0 and 1 is then given by

$$PROD^1 - PROD^0 = \sum_{i \in C \cup N} \theta^{i1} PROD^{i1} - \sum_{i \in C \cup X} \theta^{i0} PROD^{i0}. \quad (7.2)$$

This can initially be decomposed as

$$\begin{aligned} PROD^1 - PROD^0 = & \\ & \sum_{i \in N} \theta^{i1} PROD^{i1} \\ & + \sum_{i \in C} \theta^{i1} PROD^{i1} - \sum_{i \in C} \theta^{i0} PROD^{i0} \\ & - \sum_{i \in X} \theta^{i0} PROD^{i0}. \end{aligned} \quad (7.3)$$

The first term at the right hand side shows the contribution of entering firms, the second and third term together show the contribution of continuing firms, whereas the last term shows the contribution of exiting firms. The contribution of continuing firms is the outcome of an interaction between intra-firm productivity change, $PROD^{i1} - PROD^{i0}$, and inter-firm relative size change, $\theta^{i1} - \theta^{i0}$. There have been developed several methods to decompose this contribution further. We will review the various possibilities.

The first method decomposes the contribution of the continuing firms into a Laspeyres-type contribution of intra-firm productivity change and a Paasche-type contribution of relative size change:

²For an analysis in terms of firm-specific productivity changes the reader is referred to Appendix B.

$$\begin{aligned}
PROD^1 - PROD^0 &= \\
&\sum_{i \in N} \theta^{i1} PROD^{i1} \\
&+ \sum_{i \in C} \theta^{i0} (PROD^{i1} - PROD^{i0}) + \sum_{i \in C} (\theta^{i1} - \theta^{i0}) PROD^{i1} \\
&- \sum_{i \in X} \theta^{i0} PROD^{i0}.
\end{aligned} \tag{7.4}$$

The second term at the right hand side relates to intra-firm productivity change and uses base period weights. It is therefore called a Laspeyres-type measure. The third term relates to relative size change and is weighted by comparison period productivity levels. It is therefore called a Paasche-type measure. This decomposition was used in the study of Baily *et al.* (1992).

It is, however, equally defensible to use a Paasche-type measure for intra-firm productivity change and a Laspeyres-type measure for relative size change. This leads to a second decomposition, namely

$$\begin{aligned}
PROD^1 - PROD^0 &= \\
&\sum_{i \in N} \theta^{i1} PROD^{i1} \\
&+ \sum_{i \in C} \theta^{i1} (PROD^{i1} - PROD^{i0}) + \sum_{i \in C} (\theta^{i1} - \theta^{i0}) PROD^{i0} \\
&- \sum_{i \in X} \theta^{i0} PROD^{i0}.
\end{aligned} \tag{7.5}$$

It is possible to avoid the choice between the Laspeyres-Paasche-type and the Paasche-Laspeyres-type decomposition. The third method uses for the contribution of both intra-firm productivity change and relative size change Laspeyres-type measures. However, this simplicity is counterbalanced by the necessity to introduce a covariance-type term:

$$\begin{aligned}
PROD^1 - PROD^0 &= \\
&\sum_{i \in N} \theta^{i1} PROD^{i1} \\
&+ \sum_{i \in C} \theta^{i0} (PROD^{i1} - PROD^{i0}) + \sum_{i \in C} (\theta^{i1} - \theta^{i0}) PROD^{i0}
\end{aligned}$$

$$\begin{aligned}
& + \sum_{i \in C} (\theta^{i1} - \theta^{i0})(PROD^{i1} - PROD^{i0}) \\
& - \sum_{i \in X} \theta^{i0} PROD^{i0}.
\end{aligned} \tag{7.6}$$

Due to the fact that the base period and comparison period weights add up to 1, we can insert an arbitrary scalar a , to obtain

$$\begin{aligned}
PROD^1 - PROD^0 & = \\
& \sum_{i \in N} \theta^{i1} (PROD^{i1} - a) \\
& + \sum_{i \in C} \theta^{i0} (PROD^{i1} - PROD^{i0}) + \sum_{i \in C} (\theta^{i1} - \theta^{i0})(PROD^{i0} - a) \\
& + \sum_{i \in C} (\theta^{i1} - \theta^{i0})(PROD^{i1} - PROD^{i0}) \\
& - \sum_{i \in X} \theta^{i0} (PROD^{i0} - a).
\end{aligned} \tag{7.7}$$

In view of the Laspeyres-type perspective, a natural choice for a seems to be $PROD^0$, the base period aggregate productivity level. This leads to the decomposition proposed by Haltiwanger (1997).

Instead of using the Laspeyres perspective, one might use the Paasche perspective. The covariance-type term accordingly appears with a negative sign. Thus, the fourth decomposition is

$$\begin{aligned}
PROD^1 - PROD^0 & = \\
& \sum_{i \in N} \theta^{i1} (PROD^{i1} - a) \\
& + \sum_{i \in C} \theta^{i1} (PROD^{i1} - PROD^{i0}) + \sum_{i \in C} (\theta^{i1} - \theta^{i0})(PROD^{i1} - a) \\
& - \sum_{i \in C} (\theta^{i1} - \theta^{i0})(PROD^{i1} - PROD^{i0}) \\
& - \sum_{i \in X} \theta^{i0} (PROD^{i0} - a).
\end{aligned} \tag{7.8}$$

The natural choice for a would now be $PROD^1$, the comparison period aggregate productivity level.

The fifth method avoids the Laspeyres-Paasche dichotomy altogether, by using the symmetric method due to Bennet (1920). This symmetry obviates the need for a covariance-type term too. Thus,

$$\begin{aligned}
PROD^1 - PROD^0 &= \\
&\sum_{i \in N} \theta^{i1} PROD^{i1} \\
&+ (1/2) \sum_{i \in C} (\theta^{i1} + \theta^{i0})(PROD^{i1} - PROD^{i0}) \\
&+ (1/2) \sum_{i \in C} (\theta^{i1} - \theta^{i0})(PROD^{i1} + PROD^{i0}) \\
&- \sum_{i \in X} \theta^{i0} PROD^{i0}.
\end{aligned} \tag{7.9}$$

We can again insert an arbitrary scalar a , to obtain

$$\begin{aligned}
PROD^1 - PROD^0 &= \\
&\sum_{i \in N} \theta^{i1} (PROD^{i1} - a) \\
&+ (1/2) \sum_{i \in C} (\theta^{i1} + \theta^{i0})(PROD^{i1} - PROD^{i0}) \\
&+ (1/2) \sum_{i \in C} (\theta^{i1} - \theta^{i0})(PROD^{i1} + PROD^{i0} - 2a) \\
&- \sum_{i \in X} \theta^{i0} (PROD^{i0} - a).
\end{aligned} \tag{7.10}$$

A rather natural choice for a is now $(PROD^1 + PROD^0)/2$, the average aggregate productivity level. Substituting this in the last expression and rearranging somewhat, we finally get

$$\begin{aligned}
PROD^1 - PROD^0 &= \\
&\sum_{i \in N} \theta^{i1} \left(PROD^{i1} - \frac{PROD^1 + PROD^0}{2} \right) \\
&+ \sum_{i \in C} \frac{\theta^{i1} + \theta^{i0}}{2} (PROD^{i1} - PROD^{i0}) \\
&+ \sum_{i \in C} (\theta^{i1} - \theta^{i0}) \left(\frac{PROD^{i1} + PROD^{i0}}{2} - \frac{PROD^1 + PROD^0}{2} \right) \\
&- \sum_{i \in X} \theta^{i0} \left(PROD^{i0} - \frac{PROD^1 + PROD^0}{2} \right).
\end{aligned} \tag{7.11}$$

Thus, entering firms contribute positively to aggregate productivity change if their productivity level is above average. Similarly, exiting firms contribute positively if their productivity level is below average. Continuing firms can contribute positively in two ways: if their productivity level increases, or if the firms with above (below) average productivity levels increase (decrease) in relative size. This decomposition is closely related to the one used by Griliches and Regev (1995). In view of its symmetry it should be the preferred one. Moreover, Haltiwanger (2000) notes that (7.11) is apt to be less sensitive to (random) measurement errors than (7.7).

This overview demonstrates a number of things. First, there is no unique decomposition of aggregate productivity change as defined by expression (7.2). Second, one should be careful with reifying the different components, in particular the covariance-type term, since this term can be considered as being an artifact arising from the specific (Laspeyres- or Paasche-) perspective chosen. Third, the undetermined character of the scalar a lends additional arbitrariness to these decompositions. Thus, it is to be expected that the outcome of any decomposition exercise will depend to some extent on the particular expression favoured by the researcher.

Having done with these, not unimportant, formalities it is time to present an illustration. We do this by drawing on some results obtained by a team of national experts in a project of the Economics Department of the OECD. The novel feature of this project is that a common analytical framework was used on sets of longitudinal enterprise microdata from a number of member states. These data sets were, to the extent possible, harmonized. Most results obtained so far are for total manufacturing. Table 7.1 presents the outcomes for aggregate labour productivity change. The decomposition method used is that of expression (7.11), whereas the shares are based on employment.

It appears that there are substantial differences between the annual percentage changes of aggregate labour productivity over the countries. This applies to both five yearly intervals. Further, entering and exiting firms appear to have a large influence. Sometimes the contributions of entry and exit go in the same direction, sometimes they go in opposite directions. Moreover, there appears to be a fair amount of reallocation between firms, the effect of which can go in either direction. However, by and large the intra-firm productivity change component tends to dominate the picture.³

The question thus shifts to the factors determining the intra-firm productivity changes. This has become an area of vigorous research, facilitated

³Limited information suggests that this is less so in the case of TFP.

Table 7.1: Decomposition of labour productivity change, total manufacturing

	Annual percentage	Percentage share of each component			
		Entry	Within	Between	Exit
1985-1990					
Finland	5.4	0.4	72.5	7.0	20.1
France	2.0	-20.2	84.7	1.9	33.6
Italy	4.8	10.7	62.1	9.0	18.3
Netherlands	1.5	33.5	99.9	-8.1	-25.2
Portugal (1987-91)	6.6	-13.4	91.4	-9.7	31.8
United Kingdom	1.6	13.7	98.3	-7.4	-4.6
United States (1987-92)	1.6				
1990-1995					
Finland (1989-94)	4.6	-2.5	68.4	16.1	18.0
France	0.0				
W. Germany (1992-97)	2.1	-0.7	115.3	-12.1	-2.6
Italy	5.5	15.7	58.2	7.0	19.1
Netherlands	2.8	20.5	78.2	-10.8	12.1
Portugal	6.8	5.3	62.6	-4.3	36.4
United Kingdom (1987-93)	1.7	8.8	59.9	3.1	28.2
United States (1992-97)	3.0				

Source: OECD (2001b), Figure VII.1. Numerical figures from Scarpetta *et al.* (2001).

by the opportunities to link production survey type data to data coming from other kinds of firm level surveys, such as the Community Innovation Surveys or the Wage Structure Surveys. There are some excellent review papers which summarize the results obtained so far: Bartelsman and Doms (2000), Haltiwanger (2000), and Ahn (2001), of which the last is the most comprehensive.

What are the main empirical findings? Bartelsman and Doms (2000) summarize the lessons as follows:

”First, the amount of productivity dispersions is extremely large – some firms are substantially more productive than others. Second, highly productive firms today are more than likely to be highly productive firms tomorrow, although there is a fair amount of change in the productivity distribution. Third, a large portion of aggregate productivity growth is attributable to resource reallocation. The manufacturing sector is characterized by large shifts in employment and output across establishments every

year – the aggregate data belie the tremendous amount of turmoil underneath. This turmoil is a major force contributing to productivity growth, resurrecting the Schumpeterian idea of creative-destruction. Fourth, quantifying the importance of various factors behind productivity growth, such as changes in the regulatory environment or changes in technology, is a difficult task and has been only partially successful. Nonetheless, some useful lessons have been learned. In terms of the regulatory environment, any regulations that inhibit resource reallocation can have detrimental effects on productivity growth. Regarding the effect of technology on productivity, it is now known that documenting the correlation between a factor of production, such as computers, and productivity is not enough to understand causal mechanisms. Use of computers also is related to other variables correlated with productivity, such as human capital and managerial ability.”

After reviewing quite a number of studies on productivity correlates such as regulation, management/ownership, technology and human capital, and international exposure, their conclusion is that

”At the micro level, productivity remains very much a measure of our ignorance.”

Ahn’s (2001) conclusion is also worthwhile to quote here in full:

”Both technology and human capital of workers appear to influence firm-level productivity. Innovative firms tend to shift the composition of their labour force toward more skilled labour through recruiting and training, and such shifts are often accompanied by higher productivity and higher wages for skilled labour.

A direct causal link between technology or human capital and productivity at the individual level is difficult to prove, while evidence of technology-skill complementarity is widely observed. Both advanced technology use and higher wages may well be a result of a third factor (*e.g.* better management).

Findings from micro data suggest that ownership structure is an important determinant of firm-level productivity. Likewise,

exposure to competition, including international trade, plays a very important role in selecting high productivity firms.

There are large and persistent differences in productivity levels across producers even in the same industry, and inputs and outputs are constantly reallocated from less efficient ones to more efficient ones through firm dynamics. Aggregate productivity growth comes from firm dynamics as well as from within-firm productivity growth.

The contribution of firm dynamics to aggregate productivity appears to be more pronounced for total factor productivity growth than for labour productivity growth. While within-firm productivity growth seems to drive overall fluctuations in aggregate productivity growth, the contribution from the exit of low-productivity units increases its importance during cyclical downturns.

In spite of the large and still increasing share of the service sector in most OECD countries, difficulties in measuring service productivity have obliged most studies on firm dynamics and productivity growth to be focused on manufacturing. Emerging empirical studies suggest that firm dynamics are more volatile and more important for explaining aggregate productivity growth in the service sector than in the manufacturing sector.”

The basic problem with measuring productivity change in the service sector is the unavailability of suitable price index numbers. It is therefore of utmost importance that statistical agencies try to close this gap.

Chapter 8

What is productivity change?

As we have seen in the foregoing, several suggestions have been offered as an answer to the question: what is productivity change? In this chapter we will take a closer look at the meaning of productivity change at the individual firm level.

Measuring productivity change over time or comparing productivity levels between entities starts with positing something that is stable and/or communal. We will call this the technology and suppose that it is shared by at least the set of firms we wish to compare.

The classical approach was to represent the technology by a production function and to assume that all firms are behaving optimally in some economic sense, that is, for instance, as being profit-maximizers. The progress of the last two decades was brought about by recognizing the heterogeneity of reality, in the sense i) that the technology is a set rather than a function, and ii) that firms might behave non-optimally.

We will first illustrate the concept of TFP by a simple picture and then proceed to a discussion of the various factors which contribute to TFP change. We will thereby employ the various concepts defined in chapters 3 and 4.

The horizontal axis in Figure 8.1 measures real input, whereas the vertical axis measures real output. Both are, as noticed earlier, conditional on a certain normalization with respect to input-mix and output-mix respectively. Put otherwise, the picture represents a single 'slice' of the full $N + M$ -dimensional space of input and output quantities.

The technology of period t is to be thought of as the body of both tacit

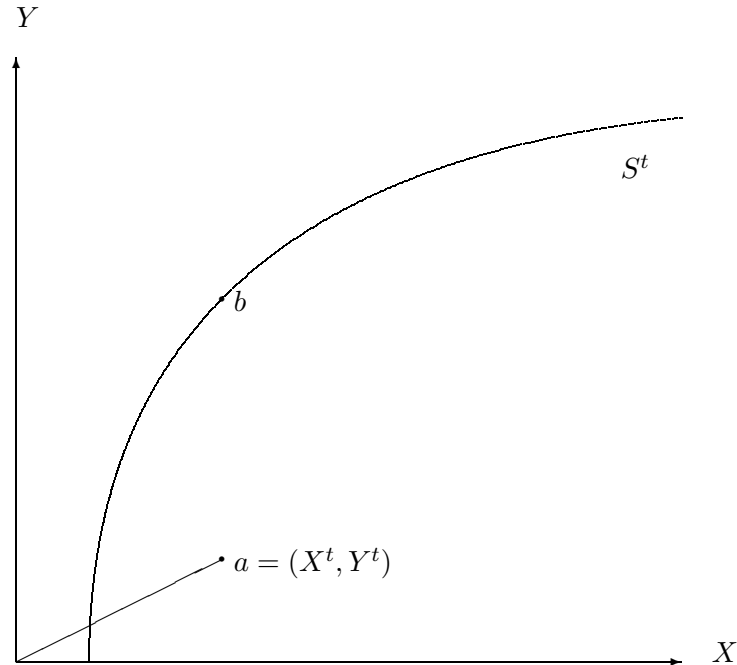


Figure 8.1: Total Factor Productivity

and explicit knowledge concerning products, processes, and organizational structures. Based on this body of knowledge there is a set of feasible combinations of input quantities and output quantities. In Figure 8.1 this set is represented by the area bounded by the curved line and the horizontal axis. As depicted here, this set is assumed to exhibit some simple properties like free disposability of inputs and outputs. In reality, however, this set might have a less simple form.

The boundary of the technology set, that is the curved line itself, is called the frontier. This name is very appropriate, since beyond the frontier lie all those input-output combinations that are infeasible according to the technological state of affairs in period t . The mathematical representation of the frontier is the familiar production function $Y = F^t(X)$.

Each individual firm occupies a certain point within the technology set. Two examples have been drawn in the figure. The firm at point a uses real input X^t and produces real output Y^t . The TFP of this firm is then given

by the ratio Y^t/X^t , which is just equal to the slope of the line connecting the origin O with the point a . Expanding real input X^t and real output Y^t with the same factor will leave TFP unchanged. Every other change in input or output quantities will in principle lead to TFP change. We will discuss now the various factors by which TFP can change.

As depicted, firm a is not particularly efficient. For instance, holding its real input X^t constant, the firm could expand its real output Y^t by a certain factor until it reaches the frontier. Or, holding its real output Y^t constant, it could contract its real input X^t by a certain factor until it reaches the frontier. Put otherwise, the firm can increase its efficiency by moving towards the frontier in the NW direction. This means that the slope of the line Oa increases, which is tantamount to saying that increasing efficiency means increasing TFP.

Consider now firm b . Since, as depicted, this firm is acting on the frontier, it is technically efficient. However, its TFP, that is the slope of the line Ob , can still change by moving on the frontier. There appear to be two logically distinct types of movement here:

1. The first is a movement within the 'slice' of the quantity space as drawn in the picture, that is a movement conditional on the firm's input- and output-mix. In particular, the firm could move towards the point where the slope of Ob attains its maximal value. This point would be reached when the line Ob became tangential to the frontier. At that point the firm's TFP would be maximal. This is what we will call the scale effect. The scale effect depends of course on the curvature of the frontier. Imagine, for instance, that the frontier is a straight line originating at O . Then a movement of firm b along this line would not change its TFP.

2. The firm can also move on the frontier by adapting its input- or output-mix. This type of movement can of course not be represented in our simple figure since it cuts across all dimensions of the quantity space. Adaptation of the firm's input-mix can, for instance, be caused by a relaxation of capacity restrictions. Also, by moving towards the point where the firm is considered to be economically optimal, that is, the point where the firm, given the prices of all the inputs and outputs, maximizes profit, causes the input- or output-mix to change. At such a point the firm is called allocatively efficient.

Finally, the frontier itself can change over time. This means that the technology set changes, and is therefore called technological change.¹ An

¹To be precise, this should be called *disembodied* technological change. Technological change as embodied in any input category is taken care of by the quality adjustment that

outwardbound change of the frontier is usually associated with technological progress, whereas an inwardbound change is associated with technological regress. These changes can be of local nature, which means that a certain region can exhibit progress while an other region can exhibit regress. Assuming that our firm continues to stay on the frontier, technological change brings about TFP change.

It may be clear that, in order to arrive at measurement, all these rather intuitive notions must be made precise. The instruments needed in the first place are provided by duality theory.² Starting with the notion of a technology set S^t , duality theory shows that there are quite a number of equivalent representations of such a set in the form of mathematical functions. The main distinction thereby is between distance functions and value functions. Distance functions act on (primal) quantity space and are dimensionless. Value functions act on (dual) price space and have the money dimension. Well known among the distance functions are the (radial) input- and output distance functions. Well known among the value functions are the cost, revenue, and profit functions.

Let us try to make this a little bit more specific, without introducing too much mathematical detail. For this, the reader is referred to the literature.³

We first discuss some output-orientated measures. The (direct) output distance function is defined by

$$1/D_o^t(x, y) \equiv \sup\{\delta \mid \delta > 0, (x, \delta y) \in S^t\}. \quad (8.1)$$

The right hand side of this expression looks for the largest factor δ by which the output quantity vector y can be multiplied such that the resulting quantity vector δy is still producible by the input quantity vector x . The inverse of this largest factor is called the output distance function. This function is a (radial) measure of technical efficiency, which attains values between 0 and 1, conditional on a certain input quantity vector x and the output-mix implied by y .

The (direct) revenue function is defined by

$$R^t(x, p) \equiv \max_y \{p \cdot y \mid (x, y) \in S^t\}, \quad (8.2)$$

must be made in order to make any 'new' input comparable to an 'old' input in quantity terms. See Lipsey and Carlaw (2001) for more on this issue.

²See Färe and Primont (1995).

³See also the excellent, non-technical overview by Lovell (2000) with references to the more technical literature.

that is, the maximum revenue that can be obtained when output prices are given by p and the input quantities are fixed at x .

The indirect functions replace the conditioning input quantity vector by a budget constraint together with an input price vector. Thus, the indirect output distance function, defined by

$$1/ID_o^t(w/c, y) \equiv \sup\{\delta \mid \delta > 0, (x, \delta y) \in S^t, w \cdot x \leq c\}, \quad (8.3)$$

is again a measure of technical efficiency, based on the output-mix of y , but now conditional on the set of input quantity vectors which satisfy the requirement that their cost $w \cdot x$ does not exceed a given budget c . Likewise, the indirect revenue function is defined by

$$IR^t(w/c, p) \equiv \max_y \{p \cdot y \mid (x, y) \in S^t, w \cdot x \leq c\}, \quad (8.4)$$

that is, the maximum revenue that can be obtained when output prices are given by p and the input quantities are such that their cost at input prices w does not exceed the budget c .

For the input orientation a similar set of measures exist. The (direct) input distance function is formally defined by

$$1/D_i^t(x, y) \equiv \inf\{\delta \mid \delta > 0, (\delta x, y) \in S^t\}. \quad (8.5)$$

At the right hand side we now look for the smallest factor δ by which the input quantity vector x can be multiplied such that δx is still able to produce the output quantity vector y . The inverse of this smallest factor is called the input distance function. The right hand side of the last expression itself is a measure of technical efficiency, conditional on the output quantity vector y and the input-mix given by x .

The (direct) cost function is defined by

$$C^t(w, y) \equiv \min_x \{w \cdot x \mid (x, y) \in S^t\}, \quad (8.6)$$

that is, the minimum cost that is necessary for producing the output quantities y when input prices are given by w .

The indirect functions replace the conditioning output quantity vector by a revenue target together with an output price vector. Thus, the indirect input distance function, defined by

$$1/ID_i^t(x, p/r) \equiv \inf\{\delta \mid \delta > 0, (\delta x, y) \in S^t, p \cdot y \geq r\}, \quad (8.7)$$

is again an inverse measure of technical efficiency based on x 's input-mix, but now conditional on the set of output quantity vectors which satisfy the requirement that their revenue $p \cdot y$ is not less than a prescribed target r . Likewise, the indirect cost function is defined by

$$IC^t(w, p/r) \equiv \min_x \{w \cdot x \mid (x, y) \in S^t, p \cdot y \geq r\}, \quad (8.8)$$

that is, the minimum cost that is necessary, under input prices w , to yield revenue r when output prices are given by p .

Finally, the profit function is defined by

$$\Pi^t(w, p) \equiv \max_{x,y} \{p \cdot y - w \cdot x \mid (x, y) \in S^t\}, \quad (8.9)$$

that is, the maximum profit that can be obtained when output prices are p and input prices are w .

The fact that, without additional specifications, all these functions⁴ represent the same technology enables the analyst to choose the analytical framework that fits 1) the behavioural objective that is assigned to or considered appropriate for the firms studied, and 2) the data available. For instance, suppose that the firms studied can be considered to be competitive profit maximizers, but that, for some reason, the analyst has only data on input prices and output quantities. Then an analysis in terms of the cost function is still appropriate, since profit maximization implies cost minimization.

By using these functions it is possible to replace the intuitive notions of technological change, technical efficiency change, allocative efficiency change, scale efficiency change, and input- or output-mix change by precisely formulated expressions which are adapted to the situation under study. Moreover, within the various frameworks it is possible to formulate hypotheses, for instance about the nature of technological change or about the scale properties of a technology.

The first question we now want to address is how these theoretical measures relate to the conventional, data-driven measures as discussed in chapter 4. This is among the main subjects of Balk's (1998) monograph. The results appear to be limited in scope.

One of the basic theoretical measures is what came to be called, due to Caves, Christensen and Diewert (1982), the (primal) Malmquist produc-

⁴In addition to the nine functions considered here, there are nonradial distance functions and various kinds of conditional distance and value functions.

tivity index.⁵ By construction this index, which is defined as a function of (direct or indirect, input or output) distance functions, captures technological change and technical efficiency change. Put another way, it captures the movement of the frontier as well as the firm's position relative to the frontier. Using various assumptions, it appears possible to relate this theoretical productivity index to an index of the form (4.3).

Specifically, one has to assume that the technology can be represented by a suitable⁶ functional form which changes through time in a 'smooth' way; that the technology exhibits (locally) constant returns to scale; that the firm is and remains allocatively efficient, which means that, depending on the orientation chosen, its input-mix or output-mix is and remains optimal; that the firm, conditional on its input- or output-orientated technical efficiency, competitively maximizes profit. Under this assumptions it turns out that, depending on the specific functional form chosen, the Malmquist productivity index reduces either to the ratio of a Fisher output quantity index and a Fisher input quantity index or to the ratio of an (explicit or implicit) Törnqvist output quantity index and an (explicit or implicit) Törnqvist input quantity index.

Put otherwise, given all those assumptions, the TFP index appears to capture the combined effect of technological change and technical efficiency change. If one also were to assume that the firm is and remains technically efficient – which implies that the firm is cost efficient –, then the TFP index reduces to a measure of technological change. The whole set of assumptions leading up to this result – briefly summarized: a constant-returns-to-scale technology and a competitively profit-maximizing firm – reflects the classical position.

It may be clear that this position is not very realistic. Although one could argue that the assumption of constant returns to scale can validly be made on a global level and for the long run, it appears to be hardly tenable on a sectoral level and for the short run. And there is also sufficient evidence that firms are not behaving as nicely as theory would like them to do. However, any relaxation of assumptions comes at a price. We must invoke econometric methods in order to proceed.

Econometric methods are in the first place needed to estimate, within the framework chosen for the analysis, the function which represents the technology set S^t . Suppose that we have data (x^{it}, y^{it}) on firms $i = 1, \dots, I$.

⁵For some history related to this concept see Grosskopf (2001).

⁶The word 'suitable' could be used as a hyperlink to a whole body of theoretical results on flexible functional forms.

There are a number of techniques available. The first we briefly consider is the method of activity analysis.

The basic idea of this method is that every pair (x^{it}, y^{it}) ($i = 1, \dots, I$) – that is, every observed activity – is an element of the set S^t . Thus S^t can be approximated by enveloping the observations as closely as possible – hence the alternative name Data Envelopment Analysis (DEA) – by piecewise linear contours. We consider two of those approximations. The first one,

$$S^t(CRS) \equiv \left\{ (x, y) \mid \sum_{i'=1}^I z_{i'} x^{i't} \leq x, y \leq \sum_{i'=1}^I z_{i'} y^{i't}, \right. \\ \left. z_{i'} \geq 0 \ (i' = 1, \dots, I) \right\}, \quad (8.10)$$

imposes globally constant returns to scale. The second one,

$$S^t(VRS) \equiv \left\{ (x, y) \mid \sum_{i'=1}^I z_{i'} x^{i't} \leq x, y \leq \sum_{i'=1}^I z_{i'} y^{i't}, \right. \\ \left. z_{i'} \geq 0 \ (i' = 1, \dots, I), \sum_{i'=1}^I z_{i'} = 1 \right\}, \quad (8.11)$$

admits variable returns to scale. Since the addition of a restriction reduces the set of feasible elements, we have

$$S^t(VRS) \subseteq S^t(CRS), \quad (8.12)$$

that is, $S^t(VRS)$ envelops the data more closely than $S^t(CRS)$.

Based on these approximations, any input distance function value can be computed by solving the following linear programming problem

$$1/D_i^t(x, y) = \min_{z, \delta} \delta \text{ subject to} \quad (8.13) \\ \sum_{i'=1}^I z_{i'} x^{i't} \leq \delta x, y \leq \sum_{i'=1}^I z_{i'} y^{i't}, \\ z_{i'} \geq 0 \ (i' = 1, \dots, I), \left[\sum_{i'=1}^I z_{i'} = 1 \right],$$

and any cost function value can be computed by solving the following linear programming problem

$$\begin{aligned}
C^t(w, y) &= \min_{z, x} w \cdot x \text{ subject to} & (8.14) \\
&\sum_{i'=1}^I z_{i'} x^{i't} \leq x, y \leq \sum_{i'=1}^I z_{i'} y^{i't}, \\
&z_{i'} \geq 0 \ (i' = 1, \dots, I), [\sum_{i'=1}^I z_{i'} = 1].
\end{aligned}$$

The restriction between brackets in these two equations must of course be deleted in the case of imposing globally constant returns to scale.

For the other functions reviewed above similar linear programming problems could be stated. I refer to Färe, Grosskopf and Lovell (1994) for a detailed exposition of the theory. A useful reader on theory as well as applications is Charnes, Cooper, Lewin and Seiford (1994). A more recent source is Cooper, Seiford and Tone (1999). There have been developed a number of (semi-) commercial software packages, such as Warwick DEA Software (see www.deazone.com), Frontier Analyst (see www.banxia.com), and On Front (see www.emq.se) to execute the necessary calculations.

The second technique is called stochastic frontier analysis (SFA). The basic idea behind this technique, or rather this set of techniques, can most easily be grasped by first considering the conventional approach.

Suppose that the firms under study could be considered as competitive cost minimizers, facing the same prices. This means that, for each firm i ($i = 1, \dots, I$), its actual cost $c^{it} \equiv w^t \cdot x^{it}$ is equal to the minimum cost as given by the cost function, $C^t(w^t, y^{it})$. Since the actual form of the cost function is unknown, $C^t(w, y)$ must be replaced by a suitable functional form $f(w, y, t; \Phi)$, where Φ denotes a set of unknown parameters. A stochastic noise term is added, and Φ is to be estimated from a set of equations like

$$\ln c^{it} = \ln f(w^t, y^{it}, t; \Phi) + v^{it} \ (i = 1, \dots, I). \quad (8.15)$$

The stochastic noise term is thereby usually assumed to be independent and identically distributed according to a normal distribution with mean zero.

Stochastic frontier analysis explicitly recognizes the fact that firms might not behave optimally. In the present example this means that actual cost c^{it} may be higher than minimum cost $C^t(w^t, y^{it})$, but never can be lower. This can be modelled by introducing an additional, asymmetrically distributed term, and replacing (8.15) by

$$\ln c^{it} = \ln f(w^t, y^{it}, t; \Phi) + u^{it} + v^{it} \quad (i = 1, \dots, I). \quad (8.16)$$

In this system of equations, as before, v^{it} represents noise and is accordingly distributed symmetrically around zero. But u^{it} represents inefficiency, is always non-negative, and must therefore follow an asymmetrical distribution (usually a truncated-at-zero normal distribution). Both terms are assumed to be independently distributed.

The foregoing paragraphs were only intended to give an idea of the approach pursued by stochastic frontier analysts.⁷ The main features distinguishing SFA from DEA might, however, be clear. Whereas SFA is basically a regression method, yields a smooth frontier, is stochastic, and parametric, DEA is based on solving linear programming problems, yields a piecewise linear frontier, is deterministic, and nonparametric.

Since its inception, a quarter of a century ago, the body of theory and applications relating to SFA has grown almost exponentially. The state of the art was recently reviewed by Kumbhakar and Lovell (2000). Coelli (1996) developed a non-commercial software package for stochastic frontier estimation.

The final approach considered here consists in specifying a complete parametric model. Again assuming that the cost function framework is the appropriate one, this approach starts off at what Balk (1997) called "the canonical form of cost function and cost share equations." The basic idea can be presented as follows.

Provided that some regularity conditions are met, firm i 's actual cost c^{it} will satisfy the following relation

$$c^{it} ITE^{it} = C^t(w^{it*}, y^{it}), \quad (8.17)$$

where $ITE^{it} \equiv 1/D_i^t(x^{it}, y^{it})$ is the firm's input technical efficiency, $C^t(w, y)$ is the period t cost function, y^{it} is the firm's actual vector of output quantities, and w^{it*} is a vector of so-called shadow input prices. These shadow prices, which although as yet unknown can be proven to exist, serve to make the firm's actual cost as corrected by the firm's technical efficiency (which has, as we know, a value between 0 and 1) to be equal to the minimum cost as given by the cost function. Due to Shephard's Lemma, equation (8.17)

⁷Fuentes, Grifell-Tatjé and Perelman (2001) provide an example where an output distance function is estimated.

can be supplemented by N equations relating the actual cost shares of the inputs to first-order derivatives of the cost function.⁸

The next step is to select a suitable functional form for the cost function. Since the cost function is time-dependent, this implies that some hypothesis on the nature of technological change must necessarily be incorporated. Next, in order to reduce the number of free parameters to a manageable size, one must model the firm-specific input technical efficiencies as well as the relation between the firm-specific shadow input prices and the actual sector-specific prices which the firms are facing. After all this work has been done, the resulting system of equations for costs and cost shares can be estimated by a suitable econometric method. For further details the reader is referred to Balk and Van Leeuwen (1999) and Balk (1998; section 8.3).

Once armed with an estimated version of some functional representation of the technology set S^t it becomes possible to compute the measures which can be defined for the various components of productivity change. For instance, the Malmquist index can be computed as well as its decomposition into technological change and technical efficiency change components. But one can also enhance the Malmquist index with components referring to scale efficiency change and input- or output-mix change. An example was recently provided by Balk (2001a).⁹

The framework sketched above can also be used for cross-section type comparisons of firms. Of course, in this setting there is no correlate to technological change since all firms in the comparison are supposed to share the same technology. But one can compare firms with respect to their technical efficiency, their scale efficiency, and their allocative efficiency. This is called *benchmarking*.

Moreover, this framework can be used for intertemporal and cross-sectional studies of non-market firms and similar institutions, such as hospitals, schools, prisons, and police districts. All one has to do is to select the functional representation for the technology that fits the data and that is considered to be an appropriate behavioural objective. A nice collection of such studies is to be found in the volume edited by Blank (2000). A more recent example is provided by Grosskopf and Moutray (2001). They used

⁸Since this system uses shadow input prices, it is sometimes referred to as a 'shadow cost function system', a term which is slightly misleading because it suggests that there is a different kind of (cost) function involved.

⁹As appears from this article, there is some debate on how to measure the various components and how to relate those to the Malmquist index. Recent contributions include Zofio (2001) and Lovell (2001).

the Malmquist productivity index, based on the indirect output distance function, which was estimated by DEA, to measure the performance of public high schools over time. This paper is also a nice illustration of the fact that the construction of appropriate input and output variables is not at all a trivial task.

Chapter 9

Conclusion

Along the route several topics for research and development have been indicated. Rather than repeating them here, I would like to use the remaining space for pointing out another potentially fruitful research direction.

As shown in chapter 7, much has been learned about the incredible dynamics of firms and the contribution of intra- and inter-firm factors to aggregate productivity change. However, firm-level productivity change as such remained more or less a black box. The logical step forward would therefore be to enhance this analysis by a decomposition of firm-level productivity change, using the methodology reviewed in chapter 8. A recent example, where the Malmquist productivity index together with its components technological change and technical efficiency change was computed for German manufacturing sector microdata over the period 1981-1993, was provided by Cantner and Hanusch (2001). This type of research could lead to a deeper insight into the evolutionary processes that are taking place within modern economies.

Such insight is not only important for its own sake but also for any government policy that aims at aggregate productivity growth. For the fine-tuning of such a policy some understanding of the various factors that alone or together contribute to productivity change is indispensable. This point was recently made by Diewert (2001c). Should economic policy be directed at pushing the technological frontiers ahead? Or should economic policy be directed at removing the barriers for (more) efficient behaviour?

As the example of economies of scale demonstrates, an even more refined form of analysis is called for. According to Diewert (2001c), there appear to be several sources of (internal) economies of scale: (1) the existence of indivisibilities, (2) the existence of fixed costs, (3) certain laws of geometry

or physics, (4) certain laws of probability. Each of these sources requires a separate approach. At this level the role of statistical figures for guiding economic policy must be taken over by carefully designed case studies, whose role it is to stimulate the imagination of all involved. It occurs to me that this is the traditional area of interest of business administration.

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Appendix A

Additive and multiplicative decompositions

In order to see the equivalence of additive and multiplicative decompositions, we make use of the simple but powerful tool called the logarithmic mean. This mean is, for two positive numbers a and b , defined by $L(a, b) \equiv (a - b)/\ln(a/b)$ and $L(a, a) \equiv a$. It is easy to check that the function $L(\cdot)$ has all of the properties one expects a symmetric mean to possess. The logarithmic mean allows us to switch between a difference and a ratio.¹

Thus, starting for instance with the multiplicative decomposition of the revenue ratio (3.1) we take the logarithm at both sides, so that we get

$$\ln \left(\frac{p^1 \cdot y^1}{p^0 \cdot y^0} \right) = \ln P_o(p^1, y^1, p^0, y^0) + \ln Q_o(p^1, y^1, p^0, y^0), \quad (\text{A.1})$$

which can be written, using the definition of the logarithmic mean, as

$$\frac{p^1 \cdot y^1 - p^0 \cdot y^0}{L(p^1 \cdot y^1, p^0 \cdot y^0)} = \ln P_o(p^1, y^1, p^0, y^0) + \ln Q_o(p^1, y^1, p^0, y^0). \quad (\text{A.2})$$

But this can be rearranged as

$$p^1 \cdot y^1 - p^0 \cdot y^0 = \quad (\text{A.3})$$

¹The logarithmic mean was introduced in the economics literature by Törnqvist in 1935 in an unpublished memo of the Bank of Finland; see Törnqvist, Vartia and Vartia (1985). It has the following properties: (1) $\min(a, b) \leq L(a, b) \leq \max(a, b)$; (2) $L(a, b)$ is continuous; (3) $L(\lambda a, \lambda b) = \lambda L(a, b)$ ($\lambda > 0$); (4) $L(a, b) = L(b, a)$. A simple proof of the fact that $(ab)^{1/2} \leq L(a, b) \leq (a + b)/2$ was provided by Lorenzen (1990).

$$L(p^1 \cdot y^1, p^0 \cdot y^0) \ln P_o(p^1, y^1, p^0, y^0) + L(p^1 \cdot y^1, p^0 \cdot y^0) \ln Q_o(p^1, y^1, p^0, y^0),$$

which is an additive decomposition of the revenue difference into a price indicator and a quantity indicator. Recall that $L(p^1 \cdot y^1, p^0 \cdot y^0)$ is an average of the period 1 revenue $p^1 \cdot y^1$ and the period 0 revenue $p^0 \cdot y^0$, and notice that $\ln P_o(\cdot)$ and $\ln Q_o(\cdot)$ are approximately equal to the percentage price and quantity change respectively.

Reversely, starting with an additive decomposition of the revenue difference (3.13), we can apply the logarithmic mean to get

$$L(p^1 \cdot y^1, p^0 \cdot y^0) \ln \left(\frac{p^1 \cdot y^1}{p^0 \cdot y^0} \right) = \mathcal{P}_o(p^1, y^1, p^0, y^0) + \mathcal{Q}_o(p^1, y^1, p^0, y^0). \quad (\text{A.4})$$

This can be rearranged as

$$\ln \left(\frac{p^1 \cdot y^1}{p^0 \cdot y^0} \right) = \frac{\mathcal{P}_o(p^1, y^1, p^0, y^0)}{L(p^1 \cdot y^1, p^0 \cdot y^0)} + \frac{\mathcal{Q}_o(p^1, y^1, p^0, y^0)}{L(p^1 \cdot y^1, p^0 \cdot y^0)}, \quad (\text{A.5})$$

and further as

$$\frac{p^1 \cdot y^1}{p^0 \cdot y^0} = \exp \left(\frac{\mathcal{P}_o(p^1, y^1, p^0, y^0)}{L(p^1 \cdot y^1, p^0 \cdot y^0)} \right) \exp \left(\frac{\mathcal{Q}_o(p^1, y^1, p^0, y^0)}{L(p^1 \cdot y^1, p^0 \cdot y^0)} \right), \quad (\text{A.6})$$

which clearly is a multiplicative decomposition of the revenue ratio into a price index number and a quantity index number.

Appendix B

Alternative decompositions of aggregate productivity change

The decomposition methods reviewed in chapter 7 were formulated in terms of productivity levels. It turns out to be simple to dispose with levels and to devise alternative methods which are based on measures of productivity *change*. The price to be paid is that, instead of considering but two periods, a base period and a comparison period, we must consider (at least) three periods, which will be labelled here as 0, 1, and 2.

In order to be able to measure productivity change, any firm is supposed to exist at least during two consecutive periods. The set of firms existing during (0, 1) and (1, 2) will be denoted by C (continuing firms). The set of firms existing only during (0, 1) will be denoted by X (exiting firms), and the set of firms existing only during (1, 2) will be denoted by N (entering firms). Let $DPROD^{it}$ be any measure of productivity change for firm i between the periods $(t - 1, t)$, and let θ^{it} be a corresponding size measure in the form of a weight, thus adding up to 1 for all firms existing during $(t - 1, t)$.

Aggregate productivity change between the periods $(t - 1, t)$ is defined as the weighted average of all the firm-specific productivity changes, that is $DPROD^t \equiv \sum_i \theta^{it} DPROD^{it}$, where the summation is taken over all firms existing during $(t - 1, t)$. The difference between aggregate productivity change over the periods (1, 2) and aggregate productivity change over the periods (0, 1) is then given by

$$DPROD^2 - DPROD^1 = \sum_{i \in CUN} \theta^{i2} DPROD^{i2} - \sum_{i \in CUX} \theta^{i1} PROD^{i1}, \quad (\text{B.1})$$

which can be decomposed into contributions of entering firms, continuing firms, and exiting firms in much the same way as discussed in the main text. All one has to do is replace everywhere the level measure $PROD$ by the measure of change $DPROD$.

Notice, however, that the interpretations of the resulting expressions differ from those of the corresponding expressions in the main text. The main text expressions are about the aggregate productivity change that has occurred between base period and comparison period. The alternative expressions are about the acceleration or deceleration that has occurred between beginning-periods and final-periods aggregate productivity change.

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