



Review

The Role of Digital Technologies in Operationalizing the Circular Economy Transition: A Systematic Literature Review

Enrico Cagno, Alessandra Neri *, Marta Negri, Carlo Andrea Bassani and Tommaso Lampertico

Department of Management, Economics and Industrial Engineering, Politecnico di Milano, Via Lambruschini 4b, 20156 Milan, Italy; enrico.cagno@polimi.it (E.C.); marta.negri@polimi.it (M.N.); carloandrea.bassani@mail.polimi.it (C.A.B.); tommaso.lampertico@mail.polimi.it (T.L.)

* Correspondence: alessandra.neri@polimi.it

Abstract: The enabling role of Digital Technologies towards the Circular Economy transition has been recognized. Nonetheless, to support the transition, the operationalization of the discourse is still needed. The present study performs a systematic literature review, deepening the knowledge on the role of Digital Technologies in operationalizing the Circular Economy transition. The analysis is shaped according to the ReSOLVE framework, as it has been recognized as able to operationally guide industrial firms towards the Circular Economy transition. Despite the broad focus on the topic by the extant literature, the results of the analysis show limited Circular Economy aspects addressed and specific technologies considered, making it difficult to have a complete overview on the implementation of Digital Technologies in the Circular Economy transition, operatively addressing it. Shortcomings are identified regarding the lack of an integrated and holistic analysis of the relationships, the need for investigating the decision-making process and specific Circular Economy practices, all from an empirical perspective. The paper eventually suggests streams for further research while offering theoretical and practical implications.

Keywords: circular economy; ReSOLVE; Industry 4.0; Digital Technologies; systematic literature review

Citation: Cagno, E.; Neri, A.; Negri, M.; Bassani, C.A.; Lampertico, T. The Role of Digital Technologies in Operationalizing the Circular Economy Transition: A Systematic Literature Review. *Appl. Sci.* **2021**, *11*, 3328. https://doi.org/10.3390/app11083328

Academic Editor: Alexandre Carvalho

Received: 5 March 2021 Accepted: 6 April 2021 Published: 7 April 2021

Publisher's Note: MDPI stays neutral with regard to jurisdictional claims in published maps and institutional affiliations.



Copyright: © 2021 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (http://creativecommons.org/licenses/by/4.0/).

1. Introduction

Deep and rapid economic, environmental and social changes are taking place, shaping the political, managerial and academic discourses [1,2]. The industry is not exempt from these current macro-trends and opportunities arise for two specific paradigms, namely Circular Economy (CE) and Industry 4.0 (I4.0) [3,4].

CE focuses on closing the material loop, shifting from a linear economy to a circular one, decreasing material extraction, waste disposal and, consequently, environmental pressure [5,6]. CE can be applied at different levels, namely micro (single firm, from a single product to the advertisement), meso (industrial systems and networks) and macro (society or country) [6]. Although focusing more on an environmental perspective, it is impossible to separate CE from the economy and society, which links CE to the concept of strong sustainability [7,8]. On the other hand, I4.0 enables intelligent factories and products, providing opportunities for enhanced performance in terms of production activities, organizational strategies, business models and skills [9,10]. A central role in I4.0 is played by Digital Technologies (DTs) [11].

The two concepts have been largely addressed in a separate manner; nonetheless, in the last years, they started being integrated [12]. From a general perspective, it is widely accepted that DTs can enable the CE transition [13]. DTs indeed allow more efficient and

flexible processes [14], while also providing transparent access to product data and resource consumption [13]. Despite the growing interest in the role of DTs as an enabler for CE transition, some points remain still not properly addressed. Particularly, focusing on the CE micro level, the need for making the overall discourse more operational, addressing the different phases of the CE transition [15], has been underlined [16]. The Regenerate, Share, Optimize, Loop, Virtualize, Exchange (ReSOLVE) framework has been identified as an important tool to operationally guide industrial firms [17]; despite its relevance, only a few studies so far have focused on the enabling role of DTs in the context of the ReSOLVE framework. The majority of the contributions, indeed, still focus only on specific CE aspects, such as recycling or resource efficiency. On the other hand, contributions focusing on the ReSOLVE consider the role of very few and specific DTs. Both situations underlined the lack of an overall, comprehensive and integrated approach towards the investigation of the role of DTs as an enabler for CE.

Based on the considerations above, the present work aims at conducting a systematic literature review, so to better understand the possible role of DTs within the context of the ReSOLVE framework. To the best of the authors' knowledge, such an analysis is still missing, and a detailed identification of the relationships among all the available DTs and the action areas of the ReSOLVE framework needs to be investigated.

The remainder of the paper is structured as follows. We provided a background on the frameworks for the analysis of CE and DTs (Section 2). Following, we described the systematic literature review methodology, clearly outlining the steps (Section 3). After a descriptive evaluation of the results (Section 4), we analyzed the literature in terms of emerging themes, addressing the possible role of DTs in the context of the ReSOLVE framework (Section 5). We then discussed some specific issues for which additional research is necessary (Section 6). Finally (Section 7), we outlined pivotal implications of our study and paved the way for further research.

2. Materials

The section introduces the frameworks used in the present work for the analysis of the literature, in terms of content for both CE and DTs. As anticipated in the previous section, to understand if and how DTs can enable the CE transition, we focused on the relationship between DTs and the ReSOLVE framework. Particularly, as a limited set of contributions addresses directly the ReSOLVE framework and its different action areas, we decided to further link specific CE aspects to the ReSOLVE areas.

2.1. Circular Economy

Despite the soaring relevance of CE in the current debate, a common definition and agreement on pivotal concepts is not easy to find [6,18]. Nonetheless, to allow the CE transition in the industrial sector, the concept must be disclosed from a concrete viewpoint; this would support industrial firms to fully exploit resources while maintaining their value and minimizing environmental impact [19].

Among the different frameworks conceptualizing the CE, the discourse has been largely focused on the 3Rs (Reduce, Reuse, Recycle) model [20]. The model soon evolved into the 6Rs model (Redesign, Reduce, Reuse, Remanufacture, Recycle, Recover) and then into the 9(10)Rs model (Refuse, Redesign, Reduce, Reuse, Repair, Refurbish, Remanufacture, Repurpose, Recycle, Recover) [6,21]. The Rs or waste hierarchy models have been included in the butterfly diagram [22] proposed by the Ellen MacArthur Foundation [23]. Following a cradle-to-cradle approach, the diagram highlights the difference between the loop for biological and technical nutrients. As for the technical loop, activities such as reuse, refurbishment and remanufacturing are strongly recommended [24]. Focusing on the need for industrial firms to move from linear to circular modes of production, and particularly on the opportunities deriving by the technical loop [25], the Ellen MacArthur Foundation [26] developed the ReSOLVE framework. The framework entails major circular

Appl. Sci. 2021, 11, 3328 3 of 34

business opportunities [27]. It proposes six areas of actions for implementing the CE transition, namely: Regenerate, Share, Optimize, Loop, Virtualize and Exchange (Figure 1).

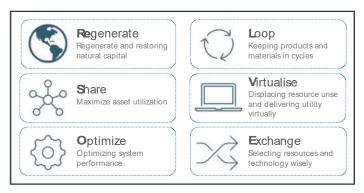


Figure 1. The Regenerate, Share, Optimize, Loop, Virtualize, Exchange (ReSOLVE) framework. Adapted from [26,28].

Several strategies can be related to the six areas [27,29], allowing the definition of operational actions for the CE transition [30]. A comprehensive and largely shared overview of possible CE operational actions for the CE transition is offered by Rosa et al. [31], who identified 10 aspects: Circular Business Model (CBM), i.e., the overarching concept; Digital Transformation (DIGIT); Disassembly (DISAS); Lifecycle Management (LIFEC); Recycling (RECYC); Remanufacturing (REMAN); Resource Efficiency (RESOU); Reuse (REUSE); Smart Services (SMSER) and Supply Chain Management (SCM). Leveraging on the indications provided by Kalmykova et al. [29] and Lewandowski [27], we linked the 10 CE aspects to the ReSOLVE areas (Table 1). This operation would allow a clear classification of the literature according to the ReSOLVE areas.

Tabl	e 1.	Linkag	e of C	E aspect	ts with	ReSOL	VE's a	ictions.
------	------	--------	--------	----------	---------	-------	--------	----------

Circular Business Models							
ReSOLVE	CE Asmosts						
Action Areas	CE Aspects						
Regenerate	Lifecycle management						
Share	Reuse						
Ontimiza	Resource efficiency						
Optimize	Supply chain management						
	Disassembly						
Loop	Remanufacturing						
_	Recycling						
Virtualize	Smart services						
Exchange	Digital transformation						

2.2. Digital Technologies

The largest shared classification for DTs, see for example [32,33], is the one proposed by Rußmann et al. [14]. According to this classification, nine DTs can be identified (Figure 2):

- Internet of Things (IoT): technologies allowing the interaction, cooperation, collection and exchange of data among people, devices, things or objects through the use of modern wireless telecommunications [34];
- Big data analytics (BDA): information assets characterized by high volume, velocity and variety, requiring specific technology and analytical methods for being transformed into value [35];

Appl. Sci. 2021, 11, 3328 4 of 34

 Cloud/fog/edge technologies (CLOUD): architectural models enabling pervasive, convenient and on-demand network access to shared resources such as networks or servers [36];

- Cybersecurity and blockchain (CYB): technologies, tools, guidelines and policies guaranteeing the protection of the cyber environment, allowing confidentiality, integrity and availability of data [37];
- Horizontal/Vertical system integration (HVSYS): universal data integration network, enabling an automated value chain within or among firms by means of linking products, plants, manufacturers, customers and suppliers [38];
- Simulation (SIM): a real-time reflection of the physical world (products, machines, human beings) in virtual models; it can allow testing and optimizing systems before implementing the physical change [31];
- Augmented reality (AR): technologies providing an interactive computer simulation, immersing the user in a programmed environment, simulating a sense of reality whether in the sight, in the hearing or the tactile sense [39];
- Autonomous robots (ROBs): robots able to operate completely autonomously, to interact with each other and to cooperate with human beings; sensors and control units facilitate the autonomous decision-making process and symbiotic work with humans [40];
- Additive manufacturing (AM): production of items directly from CAD models, with fabrication performed layering the material; AM offers the valuable ability to build parts with geometrical and material complexity, not feasible with traditional manufacturing processes [41].

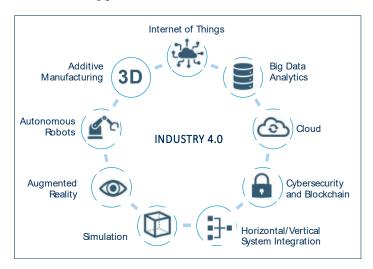


Figure 2. The nine Digital Technologies supporting Industry 4.0. Adapted from [14].

3. Methods

The present study employs a systematic literature review to identify, select and critically appraise relevant research. To guarantee a scientific and replicable approach, we referred to the steps proposed by Tranfield and Denyer [42], proceeding through (i) questions formulation, (ii) source identification, (iii) study selection and evaluation, (iv) analysis and synthesis and (v) reporting and using results. Additionally, to increase clarity and transparency, we used the Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA)statement as the backbone of our analysis [43].

Appl. Sci. 2021, 11, 3328 5 of 34

3.1. Question Formulation

We formulated the question according to the CIMO logic [42], combining a problematic context (C), for which the design proposition suggests a certain intervention (I), to produce, through specified generative mechanisms (M), the intended outcome (O) [44].

RQ: How (M) and in which condition (C) DTs (I) can enable the CE transition (O)?

3.2. Source Identification

For source identification, we investigated the Scopus database [4,45,46]. We performed a keyword-based search, interconnecting keywords deriving from the two paradigms, using terms related to CE (circular economy, circularity) and terms related to DTs (digital*, Industry 4.0, IoT, Internet of Things, Artificial Intelligence, AI) For the latter group of keywords, we selected the most frequent terms used in similar works [47,48]; additionally, we based our choice on the insights provided by Munirathinam [49] and Lee et al. [50], according to whom Internet of Things and Artificial Intelligence could be possibly used as synonymous of Industry 4.0. As for exclusion criteria, we limited the analysis to contributions published in English from the year 2000 onwards. We thus performed the following query: (TITLE-ABS-KEY ("circular economy") OR TITLE-ABS-KEY ("circularity")) AND (TITLE-ABS-KEY ("digital*") OR TITLE-ABS-KEY ("industry 4.0") OR TITLE-ABS-KEY ("iot") OR TITLE-ABS-KEY ("internet of things") OR TITLE-ABS-KEY ("artificial intelligence") OR TITLE-ABS-KEY ("ai")) AND PUBYEAR > 1999 AND LIMIT-TO (LANGUAGE, "English"). The query led to 836 contributions (the search was first performed on December 4th, 2020 and then updated on February 11th, 2021). Figure 3 describes the steps followed in the selection/exclusion of contributions in the identification phase.

3.3. Source Selection

We proceeded with the selection of contributions according to the phases of the PRISMA methodology [51], namely screening, eligibility and inclusion (Figure 3). Concerning the screening, we aimed at discharging contributions (i) out of scope, addressing for example agriculture, construction, geometrical measurement or water; (ii) focusing only on CE; (iii) focusing only on DTs. Figure 3 describes the steps followed for the selection/exclusion of contributions in the screening, eligibility and inclusion phases. To avoid bias, all the phases were conducted autonomously by four reviewers; different results were confronted and discussed, reaching a common agreement. Based on [52,53], we then applied the snowball method, identifying three additional contributions; the contributions were not previously identified as (i) not available on Scopus on the date the last update was performed (n = 1) [54]; (ii) employing specific keywords not included in our query (n = 2) [4,55].

Appl. Sci. 2021, 11, 3328 6 of 34

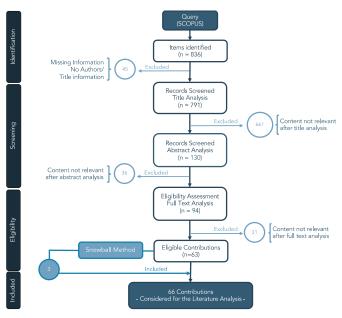


Figure 3. Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) methodology. The figure reports the different phases of the PRISMA methodology.

The retrieved contributions were classified according to critical dimensions of analysis (Table 2): general information (author; year of publication; journal; document type); bibliometric information (global citations score (GCS) - as by February 11th, 2021; GCS divided by the number of years since publication); content (CE aspects; DTs; type of study; empirical methodology); context (geographical area; sector; size)—see also [56–58]. Based on the discussion provided in Section 2.1, the CE aspects considered were general, Re-SOLVE, CBM, DIGIT, DISAS, LIFEC, RECYC, REMAN, RESOU, REUSE, SMSER and SCM. Based on the discussion provided in Section 2.2, the DTs considered were general, IOT, BDA, CLOUD, CYB, HVSYS, SIM, AR, ROB and AM.

3.4. Data Analysis, Reporting and Using of Results

A critical analysis of the retrieved contributions paves the road to a discussion of the data, identifying key messages and areas for which further additional research is necessary [56]. The appraisal was conducted through a descriptive analysis of the results (Section 4) and an evaluation of emerging themes (Section 5). The results deriving from the two analyses are integrated into an overall discussion (Section 6).

Table 2. Source evaluation. For the contributions considered for the review analysis, the table reports the following: general information: author, year of publication, journal, document type (JP: journal paper; CP: conference paper; BC: book chapter); bibliometric information: GCS, GCS/number of years since publication; content: CE aspects; DTs; type of study (R: review; C: conceptual; E: empirical); empirical methodology; context: geographical area, sector, size.

		Gener	al Information		Biblion	netric Information		Content				Context	
Ref.	Authors	Year	Journal	Doc. Type	GCS	GCS/ Years Since Publ.	CE aspects	DTs	Type of Study	Empirical Methodology	Geogr. Area	Sector	Size
[48]	Awan et al.	2021	Bus. Strateg. Environ.	JP	1	1	General	IOT	R				
[9]	Massaro et al.	2021	Bus. Strateg. Environ.	JP	0	0	General	General	R				
[59]	Okorie et al.	2021	Bus. Strateg. Environ.	JP	0	0	CBM	General	E	Case Study (n = 5)		Manufacturing	
[60]	Ranta et al.	2021	Resour. Conserv. Recycl.	JP	1	1	CBM	General	Е	Case Study (n = 5)	North Europe	Multiple	LEs
[61]	Rehman Khan et al.	2021	Int. J. Logist. Res. Appl.	JP	0	0	SCM	СҮВ	C/E	Survey (n = 290)		Manufacturing	
[54]	Upadhyay et al.	2021	J. Clean. Prod.	JP	0	0	SCM	CYB	R				
[62]	Bag et al.	2020	Resour. Conserv. Recycl.	JP	34	17	SCM	General	E	Survey (n = 112)	South Africa		
[63]	Bag et al.	2020	Resour. Policy	JP	6	3	SCM	General	Е	Survey (n = 150)	South Africa		
[64]	Bag & Pretorius	2020	Int. J. Organ. Anal	JP	12	6	DIGIT	BDA	С				
[4]	Cioffi et al.	2020	Appl. Sci.	JP	1	0,5	CBM	General	R				
[65]	Cwiklicki & Wojnarowska	2020	Eng. Econ.	JP	0	0	General	General	R				
[66]	De Marchi & Di Maria	2020	Book Chapter	ВС	0	0	RESOU, RECYC	General	E	Survey (n = 1229)	Italy	Manufacturing	SMEs
[67]	Demestichas & Daskalakis	2020	Sustain.	JP	2	1	DIGIT	General	R				
[68]	Dev et al.	2020	Resour. Conserv. Recycl.	JP	37	18,5	SCM, REMAN	HVSYS, AM	С				
[69]	Esmaeilian et al.	2020	Resour. Conserv. Recycl.	JP	8	4	RESOU, SCM	IOT, CYB	R				
[70]	Favi et al.	2020	Procedia CIRP	CP	1	0,5	DISAS, REMAN	BDA	С			Nuts disassembly	
[71]	Getor et al.	2020	Resour. Conserv. Recycl.	JP	0	0	RECYC	BDA	С			Plastic waste	
[72]	Ghoreishi & Happonen	2020	Conference Proceed- ings	СР	2	1	СВМ	BDA	C/E	Case Study (n = 3)	Finland	Manufacturing	LEs

[15]	Ghoreishi & Happonen	2020	Conference Proceed- ings	CP	3	1,5	ReSOLVE	IOT, BDA, CLOUD, AM	R				
[73]	Ingemarsdotter et al.	2020	Resour. Conserv. Recycl.	JP	5	2,5	СВМ	IOT	Е	Case Study (n = 1)	Europe	LED lighting	LEs
[74]	Kintscher et al.	2020	J. Commun.	JP	0	0	RECYC	General	C/E	Example from Lit.		Electric vehicle	
[75]	Kouhizadeh et al.	2020	Prod. Plan. Control	JP	21	10,5	ReSOLVE	CYB	C	Example from Lit.			
[76]	Kravchenko et al.	2020	Conference Proceed- ings	СР	0	0	DIGIT	AM	С				
[77]	Kristoffersen et al.	2020	J. Bus. Res.	JP	4	2	DIGIT	IOT, BDA	С			Manufacturing	
[78]	Mboli et al.	2020	Conference Proceed- ings	СР	2	1	SCM	IOT	C/E	Case Study (n = 1)		Coffee machine manufacturing	LEs
[79]	Moller	2020	Conference Proceed- ings	СР	0	0	DIGIT	General	С			-	
[80]	Nobre & Tavares	2020	Johnson Matthey Technol. Rev.	JP	3	1,5	ReSOLVE	IOT, BDA	R				
[81]	Nobre & Tavares	2020	Johnson Matthey Technol. Rev.	JP	2	1	ReSOLVE	IOT, BDA	R				
[82]	Piscitelli et al.	2020	Procedia Manuf.	CP	2	1	CBM	General	R				
[83]	Poschmann et al.	2020	Chemie Ing. Tech	JP	3	1,5	DISAS	ROB	R				
[84]	Rajput & Singh	2020	J. Clean. Prod.	JP	2	1	DIGIT	General	С				
[85]	Rocca et al.	2020	Sustain.	JP	8	4	DISAS	SIM, AR, ROB	E	Modelling		WEEE	
[31]	Rosa et al.	2020	Int. J. Prod. Res.	JP	41	20,5	General	General	R				
[86]	Rossi et al.	2020	Sustain.	JP	3	1,5	СВМ	General	C/E	Example from Lit.	Europe	Manufacturing	LEs
[87]	Uçar et al.	2020	Procedia CIRP	CP	2	1	СВМ	IOT, BDA, CLOUD	Е	Case Study (n = 3)	Europe	Multiple	
[88]	Yadav et al.	2020	J. Clean. Prod.	JP	40	20	SCM	General	C/E	Experts		Automotive	
			J. Clean. Prod.	JP	30	10	LIFEC, REUSE, RE- MAN, RECYC, SMSER	IOT, BDA	R				
[90]	Cezarino et al.	2019	Manag. Decis.	JP	15	5	DIGIT	General	С		Emerging economies		,
[55]	Chiappetta Jab- bour et al.	2019	Technol. Forecast. Soc. Change	JP	72	24	ReSOLVE	BDA	С				
[91]	Charnley et al.	2019	Sustain.	JP	11	3,67	REMAN	SIM	Е		UK	Automotive	LEs
	•												

[12]	Chauhan et al.	2019	Benchmarking An Int. J.	JP	15	5	RESOU, DIGIT	General	С				
[92]	Garcia-Muiña et al.	2019	Soc. Sci.	JP	24	8	RESOU	IOT	Е	Case Study (n = 10)	Italy	Ceramic	
[93]	Garrido-Hi- dalgo et al.	2019	Comp. Ind.	JP	14	4,67	SCM	IOT, CLOUD	E	Case Study (n = 1)		WEEE	
[94]	Gligoric et al.	2019	Sensors	JP	11	3,67	LIFEC	IOT	C/E	Modelling	Austria	Manufacturing	
[95]	Ingemarsdotter et al.	2019	Sustain.	JP	8	2,67	CBM, LIFEC, RE- USE, RESOU, RE- MAN	IOT	С	Example from Lit.			
[96]	Kerin & Pham	2019	J. Clean. Prod.	JP	41	13,67	DISAS, REMAN	AM, IOT, AR	R				
[97]	Moreno et al.	2019	Smart Innov. Syst. Technol.	JP	9	3	SCM	General	E	Case Study (n = 3)	UK	Manufacturing	LEs
[98]	Nascimento et al.	2019	J. Manuf. Technol. Manag.	JP	99	33	CBM	IOT, AM	С				
[99]	Pham et al.	2019	Sustain.	JP	17	5,67	SMSER	IOT, CLOUD	E	Case Study (n = 1)	Taiwan	Electric vehicle	
[100]	Rajput & Singh	2019	Benchmarking An Int. J.	JP	59	19,67	DIGIT	General	С				
[101]	Rajput & Singh	2019	Int. J. Inf. Manage.	JP	22	7,33	SCM	General	E	Survey (n = 161)			
[102]	Riesener et al.	2019	Conference Proceed- ings	СР	0	0	LIFEC	General	С				
[103]	Sarc et al.	2019	Waste Manag.	JP	28	9,33	RECYC	IOT, ROB	R			Waste manage- ment	
[104]	Väisänen et al.	2019	Conference Proceed- ings	СР	0	0	DIGIT	General	С				
[13]	Antikainen et al.	2018	Procedia CIRP	СР	44	11	CBM	General	E	Experts			
[105]	Bianchini et al.	2018	Conference Proceed- ings	СР	6	1,5	LIFEC, RESOU, SMSER, DIGIT	General	C/E	Example from Lit.		Manufacturing	
[106]	Bressanelli et al.	2018	Sustain.	JP	94	23,5	СВМ	IOT, BDA	Е	Case Study (n = 1)	Italy	Household appli- ances	SMEs
[107]	Bressanelli et al.	2018	Procedia CIRP	CP	28	7	СВМ	IOT, BDA	E	Case Study (n = 1)	Italy	Household appli- ances	SMEs
[17]	Lopes de Sousa Jabbour et al.	2018	Ann. Oper. Res.	JP	183	45,75	ReSOLVE	IOT, CLOUD, AM	С				
[108]	Makarova et al.	2018	Conference Proceed- ings	CP	0	0	SCM	BDA, HVSYS	С			Automotive	LEs
			-										

[109]	Neligan	2018	Intereconomics	JP	10	2,5	RESOU	General	Е	Survey (n = 600)	Germany	Manufacturing	SME; LEs
[21]	Okorie et al.	2018	Energies	JP	27	6,75	General	General	R				
[16]	Nobre & Tavares	2017	Scientometrics	JP	99	19,8	DIGIT	IOT, BDA	R				
[110]	Pagoropoulos et al.	2017	Procedia CIRP	CP	73	14,6	DIGIT	General	R				
[111]	Moreno & Charnley	2016	Conference Proceed- ings	CP	27	4,5	DIGIT	General	C/E	Example from Lit.		Manufacturing	
[112]	Reuter	2016	Metall. Mater. Trans. B	JP	37	6,17	RESOU, DIGIT	IOT, BDA	С		Germany	Metallurgy	

4. Digital Technologies Enabling the CE Transition: Descriptive Analysis of Results

4.1. Analysis of General Information

The temporal distribution of the contributions shows a more than linear growth, with 85% of them (n = 53) published from 2019 on, highlighting an increasing interest (Figure 4).

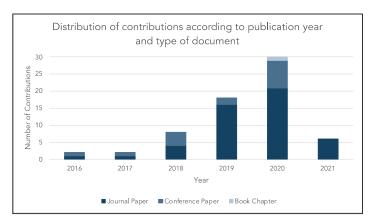


Figure 4. Distribution of the reviewed contributions according to publication year and type of document.

Considering the journal papers, the most recurrent Journals are *Sustainability* (Switzerland) (n = 7) and *Resources, Conservations and Recycling* (n = 6). The distribution shows how the topic has been mainly addressed by sources at the intersection of managementand environment-related areas (Figure 5).

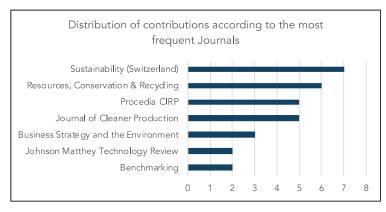


Figure 5. Distribution of the reviewed contributions according to the most frequent journals.

In terms of authorship, 188 different authors were identified; 82% of the authors (n = 154) participated in the discourse with 1 contribution, and 16% (n = 30) with 2 contributions. Nine authors contributed with 3 (Bag S.; Nobre G.C.; Okorie O.; Rajput S.; Singh S.P.; Tavares E.; Tiwari A.) or 5 contributions (Charnley F. Moreno M.) (Figure 6). The affiliations were in the United Kingdom (Charnley F., Moreno M. and Okorie O, Cranfield University until 2019, then University of Exeter; Okorie O. University of Sheffield until 2019, then University of Exeter), South Africa (Bag. S., University of Johannesburg), India (Rajput S. and Singh S.P., Indian Institute of Technology) and Brazil (Nobre G.C.; Tavares E., Federal University of Rio De Janeiro).

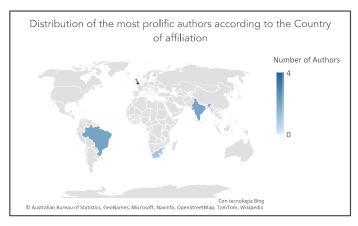


Figure 6. Distribution of the most prolific authors according to the country of affiliation.

4.2. Analysis of Bibliographic Information

As for the impact of the contributions, the highest GCS were 183 [17], 99 [16,98] and 94 [106]. The average GCS was about 21, and 89% of contributions received so far less than 50 citations. The GCS was divided by the number of years since publication to better appreciate the breakthrough literature. The highest scores were 146 [17], 33 [98] and 24 citations/year [55]. The average score was almost 7, and 79% of contributions received so far less than 10 citations/year. As the first ten contributions according to both the analyses were almost overlapping, the second analysis pinpoints the breakthrough potential of specific conceptual works [55,98] and particularly of the empirical ones by Yadav et al. [113] and Bag et al. [62] (Figure 7). However, numerous contributions from 2020 to 2021 received so far 0 citations, so the list of breakthrough contributions might change in a short time.

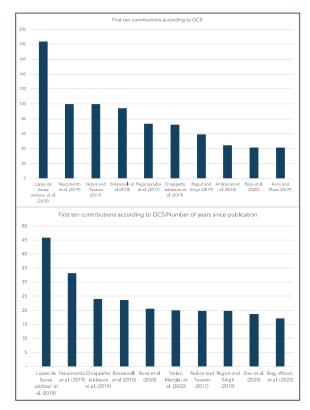


Figure 7. First ten contributions according to GCS and GCS/number of years after publication.

4.3. Analysis of Content

The most discussed CE aspects were related to CBM, SCM and DIGIT, while among the least discussed, REUSE and SMSER can be identified (Figure 8). Referring to the Re-SOLVE areas, the main addressed ones were exchange and optimize, while among the least discussed, virtualize and share can be identified (Figure 8). As for DTs, the discourse was led by a general perspective on DTs. The most considered single DTs were IoT and DBA; nonetheless, the two of them were strongly interrelated, as IoT can be fully exploited only if the data collected are then processed with BDA [114] (Figure 9).

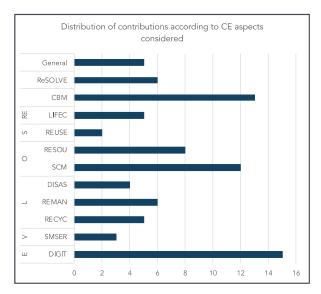


Figure 8. Distribution of the reviewed contributions according to CE aspects considered.

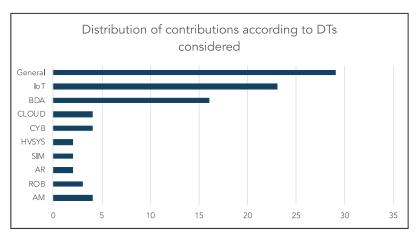


Figure 9. Distribution of the reviewed contributions according to DTs considered.

The integrated analysis of the two paradigms, considering how CE aspects and DTs have been integrated, offers sparks for further discussions (Figure 10): SCM was linked to the highest number of DTs and CYB particularly; DISAS and REMAN were linked with SIM and AR; DIGIT has been addressed from a general perspective in terms of DTs. Additionally, the literature has so far considered the impact of more DTs for the optimize and loop areas, compared to the other areas. Details on the specific relationship will be discussed in 5.1.

			Digital Tecnologies										
	_		General	loT	BDA	CLOUD	CYB	HVSYS	SIM	AR	ROB	AM	
		General	1	1									
	СВМ		6	6	5	1						1	
	ReSOLVE			4	3	2	1					2	
E S	Re	LIFEC	2	3	1								
Economy	S	REUSE		2	1								
Ecc	0	RESOU	4	4	1		1						
		SCM	5	3	1	1	3	2				1	
Circular		DISAS		1	1				1	2	2	1	
Ü	L	REMAN		3	2			1	1	1		2	
		RECYC	2	2	2						1		
	V	SMSER	1	2	1	1							
	Е	DIGIT	10	3	4							1	

Figure 10. Heatmap of the distribution of the reviewed contributions according to CE aspects and DTs considered.

In terms of the type of study, 58% of contributions were theoretical, both review (n = 19) or conceptual papers (n = 20); the remaining share was either empirical (n = 18) or theoretical with a following empirical application (n = 9) (Figure 11).

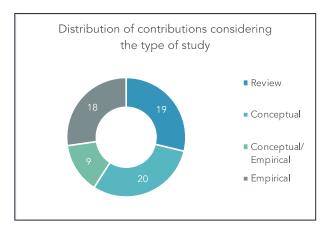


Figure 11. Distribution of the reviewed contributions according to the type of study.

Focusing on the methodology for empirical application (Figure 12), 43% of the contributions (n = 12) employed the case study methodology, followed by surveys or expert opinions. Interestingly, none of the contributions conducted more than 10 case studies, as the majority conducted 1 (n = 6) or 3 (n = 3) case studies.

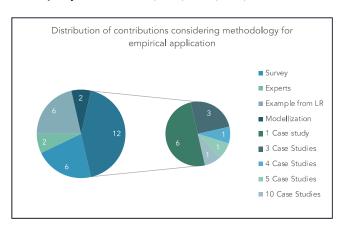


Figure 12. Distribution of the reviewed contributions according to the methodology employed for the empirical application.

4.4. Analysis of Context

Few contributions considered a specific context. In terms of geographical area, only 28% of contributions considered a specific one (n = 18), with a predominance of European countries (n = 14). As for the sector, 55% of contributions addressed a specific sector (n = 29), and most of them focused on the manufacturing sector in general. As for the size of firms, very few contributions considered a specific one, with 82% of contributions not providing any information. Some contributions nonetheless addressed specifically small and medium enterprises (SMEs) (n = 8), large enterprises (LEs) (n = 3) or both (n = 1).

5. Digital Technologies Enabling the CE Transition: Emerging Themes

This section discusses the qualitative findings deriving from the literature review, according to the guidelines provided in Table 1 and addressing the role of DTs in enabling the ReSOLVE framework. Although the relationship between DTs and the CE has been largely investigated, and specific connections have emerged, a general complete overview of the relations between the two topics has not been reached yet (Figure 10) [13,17]. Nonetheless, interesting points have emerged, starting from a consensus that DTs can act as an enabler for CE.

An in-depth analysis of the insights deriving from the reviewed contributions is offered in Table 3. Each contribution is analyzed according to context and motivation, main contribution, main findings, main limitations and main future research. The analysis provides an overview of the different application areas and outcomes of the extant literature; it is followed by an integrated presentation of the results according to the DTs' potentials in operationalizing the CE transition.

Table 3. In-depth analysis of the content. For the contributions considered for the review analysis, the table reports the following: context and motivation, main contribution, main findings, main limitations and main future research. Limitations in italic refer to limitations related to the specific aim of the present study according to the authors' perspective.

			•	<u> </u>		
Ref.	Authors	Context and Motiva- tion	Main Contribution	Main Findings	Main Limitations	Main Future Research
[48]	Awan et al.	ties to various stake- holders, whose inter-	Literature review to iden- tify stakeholders' inter- ests and expectations on how I4.0 can be part of CE transition.	The stakeholders' interests and expectations are a reference point to start a discussion toward I4.0 and CE integration and to shape an organization's strategy for stakeholder orientations.	Systematic protocol limitations (timespan). No focus on specific aspects of the DTs and CE relationship; no focus on operationalization.	Need for empirical research on I4.0-CE relationships. Need to research on CE practices and their sustainability impacts.
[9]	Massaro et al.	Need for better understanding the union between I4.0 and CE.	foster the impact of CE. Thematic and content analysis on grey and sci-	mainly the use of smart services in	grey and scientific lit- erature limited the in-depth analysis.	Future research deriving from the limitations discussed. Need to address and bridge the academic and practitioners' perspectives ('third mission' of universities is encouraged).
[59]	Okorie et al.	The CE transition requires firms to evaluate resource flows, supply chains, business models. The evaluation is critical for high-value manufacturing (HVM).	Investigation of the role of value, cost, and other factors of influence, as DTs, in the selection of a CBM for HVM.	DTs are critical enablers for CBMs, helping value creation and capture. The value reached range over sustainability areas and nonconventional forms of value as educational/research value, organizational value, customer value, and information value.	Focus on a specific context. No focus on specific as- pects of the DTs and CE relationship.	Need for further investi- gation of the magnitude of the value generated, also through the identi- fication of appropriate metrics.
[60]	Ranta et al.	DTs enable CBMs, but there is a lack of understanding of	Conduction of multiple case studies in four Northern Europe-based	Provision of empirical evidence of improved resource flows and of	Generalizability of the study limited by sample selection, as	Need for more empirical research to test the

		how the process takes place.	forerunner firms with CBMs enabled by DTs.	value creation and capture in firms across diverse industries. CMB's innovation is necessary for radical improvement toward CE. The improvements are enabled more by data integration and analysis than by data collection.	factors. No investigation of spe-	findings of the qualitative case studies. Further research should consider the B2C sector, particularly in the context of sharing economy.
[61]	Rehman Khan et al.	Blockchain technology promises potential improvements for the adoption of CE in SCM.	Investigation of block- chain technology's role for CE to enhance organi- zational performance in the context of China–Pa- kistan-Economic-Corri- dor (CPEC). Survey of manufacturing firms.	contexts involving several stake- holders as supply chains and the CPEC. Benefits from the adoption of block-	Generalizability of the study limited by sample selection. Focus only on block- chain technology.	n.a.
[54]	Upadhyay et al.	Blockchain research is developing rap- idly, urging the in- vestigation over its implications in terms of CE and sustaina- bility.	Critical narrative review of the blockchain technology's contribution to CE through the lens of sustainability and social responsibility.	Potential alignment of blockchain with CE (through reduction of	proach. Focus only on block-chain technology.	Future reviews should entail a systematic approach. Need to focus on CE's social impacts and the role of contextual factors on the adoption of blockchain technologies.
[62]	Bag et al.	Relevant impact of DTs on the procurement process.	Investigation over the re- lationships between Pro- curement 4.0 and DTs, within the CE context. Survey of South African manufacturers.	Identification of benefits from 14.0 applications in the procurement function within CE. Firms with a strong procurement strategy and effective Procurement 4.0 processes optimized better their procurement processes and attain enhanced CE performance.	Focus only on the pro-	Need for further re- search to test all the hy- pothesis. Need for further re- search on possible mod- erators of the effects.
[63]		The overall trend to- ward a smart logis- tics system should be better investigated, defining how I4.0 in- fluences smart logis- tics.	ating in mines, quarries, and processing plants.	I4.0 supports the optimization of operations in the logistics chains. I4.0 helps to build dynamic capabilities to face logistics' uncertainty and impacts more on intelligent logistics.	Generalizability of the study limited by sample selection. Focus only on logistics. No investigation of spe- cific DTs.	Need for enlarging the sample. Future research could compare the results de- riving from different contexts.
[64]	Bag & Pre- torius	DTs entails challenges and opportunities for manufacturing firms in terms of sustainability and CE.	Systematic literature review on I4.0, sustainability and CE. Identification of barriers and drivers. Proposal of a research framework integrating I4.0, sustainable manufacturing and CE.	Industrial decision-makers should focus more on sustainable manufacturing as an enabler of CE capabili-	limitations as a single academic source and timespan considered.	Future research should involve a statistical validation of the proposed research framework.
[4]	Cioffi et al.	Digital innovations support the CE tran- sition, promoting so- lutions as digital platforms, smart de- vices, AI.	· ·	CE adoption needs managerial and	tally aligned with aim of the present research.	Future research should consider the evolution of the academic interest on the topic.
[65]	&	I4.0 and CE are pivotal topics in the current debate but need to be better linked.	Identification of the relationships between the CE and I4.0.	CE can be implemented using I4.0: industrial decision-makers can focus on specific CE goals and identify the DTs best supporting them. I4.0's main contribution toward CE relates to recycle/reuse strategies.	from the blurred concepts of I4.0 and CE. No investigation of spe-	move from the micro-

				The most impacting DTs are IoT and BDA.		
[66]	De Marchi	Promising positive scenarios for circular- oriented firms to con- trol the use of re- sources and monitor internal and external processes from DTs' adoption.	Empirical investigation of the connections between I4.0 and CE strategies. Survey of North Italy manufacturing firms.	Positive relationship between I4.0 and CE adopters, with DTs acting as both enablers and amplifiers of CE Differences emerge in terms of	Generalizability of the study limited by sample selection. No investigation of spe- cific DTs; focus on lim- ited CE aspects.	derstanding the specific
[67]		CE and Information and communication technology (ICT) are pivotal topics in the current debate. These technologies can ena- ble CE.	Extensive academic liter- ature review on promi- nent ICT solutions paving the way to CE	The most popular ICT are those allowing data collection analysis, like IoT, blockchain, AI. As for CE, the focus is mainly on the reduce component. Barriers to the adoption of ICT for CE are related to consumer, costs, lack of education on CE and familiarization with technologies.	Systematic protocol limitations. No investigation of spe- cific DTs nor specific CE aspects.	Need for efforts to increase CE awareness among industrial decision-makers. Need for metrics to prioritize CE efforts.
[68]	Dev et al.	Firms are looking for a high level of opera- tional excellence through the develop- ments of I4.0 technol- ogies.	erations excellence by jointly implementing I4.0	Insights for full circularity adoption for sustainable operations management viá inventory and production planning, AM set-up, family-based dispatching rules, and transportation system of the reverse logistics.	The results obtained are context specific. <i>Focus on limited DTs</i>	bility of results. Future research could
[69]	Esmaeilian et al.	I4.0 creates opportunities for supply chain networks; more details are needed on how I4.0 addresses sustainability and CE challenges.	advancing supply chains	Identification of I4.0 capabilities for sustainability and of their main impacts on CE.		Need for empirical research, particularly on the blockchain. Future research should consider the complexity of multi-tiers supply chains and the needs of multiple stakeholders.
[70]	Favi et al.	business models based on the I4.0 and CE paradigms.	related to disassembly time and operations from different industrial sources. Preliminary evaluation through a case study.	Development of a systematic procedure entailing the most relevant statistical algorithms based on data collected according to I4.0 paradigm, to deepen the knowledge on disassembly.	method. Focus only on disassembly.	Future research should provide more empirical applications. Future research should focus on a full digitalization of the data collection process.
[71]	Getor et al.	Urge to shift from the linear model of tack- ling the plastic waste	interface for the analysis of historical and real-time	production engineers.	plication could face	Further research should focus on the conduction of case studies.
[72]	Ghoreishi & Happo- nen	Designing products for circularity is ris- ing in relevance. Par- allelly, the adoption of AI in CE solutions increases productiv- ity.	Investigation on how AI can integrate with CE as for the product design phase.	AI helps the optimization of resources for product design, the collection of data on products' lifecycle, the remote monitoring, reuse and remanufacturing of products.	Generalizability of the study limited by sample selection. Focus on limited DTs.	Future research should focus on the identifica- tion of barriers and drivers to the adoption of AI for CE, addressing also AI and CE integra- tion in industrial sys- tems as supply chains.
[15]	Ghoreishi & Happo- nen	I4.0 helps to over- come the challenges	Review of the role of AI as an accelerator in circular product design.	AI enhancements in business models that support CE are pivotal for	Review limitations.	Need for better detail the AI's impact on dif- ferent CE aspects, while

		towards CE transi- tion. The application of CE strategies at a product planning stage brings environ- mental benefits.		the growth and competitiveness of the industries.		also understanding the barriers to the adoption of I4.0 and the benefits deriving from it.
[73]	Ingemars- dotter et al.	The enabling capabil- ities of IoT over CE	Investigation over the mismatch between the 'theoretical opportunities' of IoT for CE and the actual implementation in practice. Case study within a LED company, with previous experience and knowledge on IoT and CE.	IoT supports: servitized business models; tracking of products; conditions monitoring and predictive maintenance; estimations of remaining lifetime; design decisions to improve durability. Implementation challenges lay in the lack of structured data management processes and the difficulty of designing IoT-enabled products.		Future research should consider the conduction of additional case studies. Future research should focus on data management in the context of IoT for CE.
[74]	Kintscher et al.	I4.0 can help in meet- ing a more efficient recycling process.	Proposal for an approach to integrate I4.0 in recy- cling processes. Electric vehicles and their batteries are used as an example.	The information share in supply chains is pivotal for enabling an efficient recycling process. Information can be collected and shared on a marketplace.	Generalizability of the study limited by sample selection. Focus on the recycling process.	Need to enlarge the sample.
[75]	Kouhiza- deh et al.	Blockchain technology and CE are emergent concepts; the breadth of the blockchain concept and its applications require investigation.	case studies, linking the	Blockchain allows transparent, de- centralized, secure transaction pro- cesses and, positively impacts on the overall sustainability. Blockchain adoption suffers from infrastructure challenges. Variations across industries and firms' size in blockchain technology adoption for various CE practices are observed.	Focus only on block- chain technology	Need for more empiri- cal evidence, particu- larly on the long-term impacts of the block- chain technology on CE. Future research should also focus on the adop- tion of blockchain in supply chains.
[76]	Kravchenk o et al.	AM is an enabler of CE.	Exploration of how AM can enable CE strategies. Identification of the key sustainability aspects to consider in the design of AM-enabled CE strategies.	AM supports several CE strategies and CBMs. Sustainability aspects must be considered at a planning and design stage and used to point out improvement opportunities.	are identified but not linked to any specific	Need for a case-by-case analysis for the identifi- cation of tailored AM- enabled technology sus- tainability wise.
[77]	Kristof- fersen et al.	More guidance is needed on how DTs (as IoT and BDA) can enable CE for im- proved efficiency and productivity.	cally grounded frame- work and a database of	DTs hold several potentials for improved efficiency and productivity. The framework can represent an assessment tool to evaluate the DTs capabilities in firms.	First step in detailing mechanisms and strategies of a Smart CE, limited to theoretical grounding. Focus only on IoT and BDA.	Future research should provide empirical evi- dence on the Smart CE, also validating the pro- posed framework.
[78]	Mboli et al.	As firms are transitioning to CE, technologies allowing the predicting, tracking and monitoring of product's residual value must be identified.	bled decision support system for CBMs. Experimental study with a real-world case in the	Products can be tracked and monitored in real-time, through IoT, allowing business analytics. The adoption on the proposed system may support firms in creating more value compared to a linear economy.	Generalizability of	Future research is aimed at focusing on the logis- tics optimization and price and cost predic- tion.
[79]	Moller	CE is important within I4.0, and a fu- ture ecological and economical model.	Analysis of the digital transformation as an ena- bler of intelligent manu- facturing and its opportu- nities to CE.	Discussion over the needs for the development of an integrated ap- proach and description of the back- ground for the development.	No investigation of spe- cific DTs nor specific CE aspects.	Need for more inter- and transdisciplinary research to achieve an intelligent CE.
[80]; [81]	Nobre & Tavares	ogy (IT) professionals	work for the identifica-	Extension of the existing ReSOLVE framework to allow IT professionals to assess their current CE gaps,		

		projects focusing on the organizations' CE transition.		with the aim of fill these gaps and foster the CE transition. Identification of I4.0's role in the CE transition.	technologies, and it lacks practical confir-	Future research should focus on the develop- ment of metrics to self- assess and benchmark the capabilities.
[82]	Piscitelli et al.	The full adoption of CE principles within organizations and supply chains en- counters obstacles re- lated to the lack of advanced technolo- gies.	understanding how I4 0	CE and I4.0 are closely linked. Technologies support CE in the ability to have more knowledge and in the monitoring of processes and products. CE shows great applications poten- tial in many contexts.	Systematic protocol limitations. No investigation of spe- cific DTs.	n.a.
[83]	Posch- mann et al.		Systematic literature review on robotics in disas-	Predefined processes and flexible automation are main research streams. Ample possibilities for integrating the disassembly processes into a su- perordinate CE information system.	Systematic protocol limitations (search string). Focus only on disas- sembly and ROB.	Future research will fo- cus on the information processes and system concepts towards an au- tonomous disassembly system.
[84]	Rajput & Singh	can impact positively on CE and cleaner	Proposal for a model for I4.0 set-up to achieve CE and cleaner production, through the optimization of products-machine allocation.	duction.	The model is devel- oped according to specific hypotheses. No investigation of spe- cific DTs nor specific CE aspects.	Future research deriving from the limitations discussed.
[85]	Rocca et al.	to re-think their busi- ness strategies in view of both the CE	tory application case, test- ing an electrical and elec- tronic equipment disas-	Practical demonstration through a laboratory experiment of DTs enabling CE. DTs allow better use of resources, increased production sustainability and benefits along the product lifecycle.	Generalizability of the study limited by the specific context investigated. Focus only on disas- sembly and ROB, SIM, AM.	n.a.
[31]	Rosa et al.	I4.0 and CE are pivotal current topics. They can be described as independent, but overlaps are identified.	Systematic literature review on the relations between I4.0 and CE. A useful double perspective is offered.	I4.0 can generally positively impact the lifecycle management of prod- ucts and specific insights are de- pendent on the DTs considered.	limitations.	Need for empirical evidence on how CE and I4.0 are applied in practice.
[86]	Rossi et al.	CE is recognized as a source of value crea- tion, but its applica- tion is still lagging. I4.0 can support CE implementation.	Evaluation of how and how much CBMs are en- hanced by I4.0. Analysis based on litera- ture case studies, and on the application of an as- sessment tool with sec- ondary data.	Proposal of a systematized frame- work considering CBMs enhanced by intelligent assets, allowing the gathering of timely and consistent data for reliable decision making.	Framework validity assessed only through secondary data.	Need for a systematic literature review on the topic. Need for empirical ap- plication of the frame- work.
[87]	Uçar et al.	specific effects on CE are not explored.	through literature review and case studies.	DTs can act as enablers or triggers, with the former being the dominant ones.	Findings based only on secondary data. Focus only on IoT, BDA and CLOUD.	Need for empirical re- search to further vali- date the study findings and consider different contexts of application.
[88]	Yadav et al.	adoption of Sustaina- ble Supply Chain Management (SSCM) need to be updated accordingly to chang-	Test of the framework	Identification of 28 SSCM challenges and 22 solution measures. Managerial, organizational and economic challenges emerge as the most critical.	the study limited by	Future research should consider large scale ap- plication, as well as the validation of the frame- work in other contexts.

[89]	Alcayaga et al.	The discourse on circular strategies, smart products and product- service systems has been addressed in isolated ways or with partial overlaps, a holistic overview is missing.	Synthesis of the literature from the three domains, describing interrelations among the concepts. Proposal of a conceptual framework of smart-circular systems, extending the technical loops.	Better understanding of smart-cir- cular systems and outlines of a re- search agenda.	Integrative literature limitations as for the identification of relevant literature. No empirical validation of the framework.	Need for evidence- based knowledge, through insights from empirical studies. Need for cross-sectional and longitudinal stud- ies. Future research should investigate smart-circu- lar strategies.
[90]	Cezarino et al.	I4.0 can potentially unlock sustainability and CE in emerging economies, but fur- ther investigation is needed.	Investigation of the relationships between I4.0 and CE and the limitations for their adoption, focusing on Brazil. Proposal of a framework to overcome limitations.	Exploration of the relationships be- tween I4.0 and CE through four perspectives: political, economic, social and technological.	the specific context investigated.	Need for empirical re- search to collecting pri- mary data. Future research should address other emerging economies.
[55]		CE and big data present several synergistic relationships.	Integration of CE and big data. Proposal of a ReSOLVE based models with the identification of key stakeholders and the management of volume, velocity, variety, and veracity of big data.	Development of an integrative framework, enhancing the comprehension of the CE-big data nexus. Development of a matrix illustrating the complexity of large-scale data and stakeholders' management. Outline of a research agenda.	No empirical validation of the framework and the relational matrix. Focus only on IoT and BDA.	Need for an empirical validation of the frame- work and the relational matrix. Need for empirical re- search to test the sug- gested propositions.
[91]	Charnley et al.	Growing interest in the relationships be- tween CE and I4.0, but deeper knowledge is needed.	I4.0 and IoT can accelerate the adoption of circular approaches in LIV	The analysis of in-service data from automotive components can influ- ence decisions surrounding reman- ufacture and can lead to significant cost, material and resource savings.	study limited by the	Future research should base on the study to conduct more quantita- tive and mathematical evaluations.
[12]	Chauhan et al.	I4.0 and CE attracted the attention of aca- demia and practition- ers, and the connec- tion between them need further investi- gation.	Application of the situa- tion, actor, process, learn- ing, action, performance linkages framework to analyze the role of I4.0 in realizing CE.	Top managers are essential actors for integrating 14.0 to achieve sus- tainability, in light of CE. IoT and CYB are pivotal for sup- porting CE transition.	Limitations related to the possible biased of experts' judgments.	Need for conducting case studies so to under- stand the roles of digiti- zation and data-driven technologies in achiev- ing the goals of CE.
[92]	Garcia- Muiña et al.	nologies can help in	rium between sustainabil- ity and CE in the manu- facturing environment of ceramic tile production.	tools and D1s, proposing the CBM	Generalizability of the study limited by the specific context investi- gated. Focus only on IoT.	n.a.
[93]	Garrido- Hidalgo et al.	Growing need to manage backward materials and infor- mation flows in the supply chain, through approaches based on Information and Communication Technologies (ICT).	Application to an indus- trial case study regarding	Identification of communication	Generalizability of the study limited by the specific context investi- gated. Focus only on IoT and CLOUD.	Future research will assess the economic and environmental viability of the proposed approach.
[94]	Gligoric et al.	Item-level identifica- tion can foster dis- ruptive innovation, enabling CBMs.		SmartTags can be used in CE for unique item-level identification and detection of environmental parameters.	ated according to	Need for further research to test all the hypotheses.
[95]			Analysis on how compa- nies implement IoT for	IoT entails capabilities as tracking, monitoring, control, optimization.	Exclusion of proto- types and start-up	Future studies should include additional cases

		known on practical implementations.	CE strategies based on secondary data. Confront of the implementations with the opportunities described in the literature.	Current implementations of IoT-enabled CE mainly target efficiency in use and product life extension.	companies from the analysis. Findings based only on secondary data. Literature review limitations, as the exclusion of low cited contributions. Focus only on IoT.	in to increase the ro- bustness of the results; in-depth case studies with companies would be relevant.
[96]	Kerin & Pham	Remanufacturing is an important part of a CE, but a specific focus on I4.0 sup- porting remanufac- turing is missing.	Review of the literature on the applicability of IoT, VR and AR in re- manufacturing.	Identification of 29 research topics requiring further investigation. Greater automation is required in manufacturing process to apply I4.0.	Focus only on remanu- facturing and on IoT, VR, AR.	n.a.
[97]	Moreno et al.	The debate on redistributed manufacturing (RDM) examined potential environmental impacts, but there is the need to understand the potential of RDM as an enabler of CE.	Investigation through multiple case studies. Evaluation of the Discrete Event Simulation as a	Identification of several opportunities for CE through the implementations of DTs. Overall, the redistribution of industrial systems could benefit from the CE transition.	and in a specific context of investigation, with precise assumptions.	Need for further re- search releasing the as- sumptions. Future research should focus on the evaluation of the economic and en- vironmental impacts of the CE opportunities in- vestigated.
[98]	Nasci- mento et al.	I4.0 can increase the productivity of a recycling factory and optimize the management of workflows in the entire value chain from a CE perspective.	Exploration of how I4.0 technologies can enable CBM focused on the reuse/recycle of material. Proposal of a conceptual framework for evaluating the synergies, validated through a focus group.	Provision of recommendations for CBMs to reuse scrap integrating web technologies, reverse logistics and AM.	Possible bias and subjectivity in the validation. Generalizability of the study limited by the specific sample of experts.	n.a.
[99]		Potentials to combine I4.0 and CE to en- hance the sustainabil- ity of manufacturing sectors.	Exploration of the I4.0 factors accelerating the	I4.0 is an enabler for sharing economy. I4.0 technologies are helpful to overcome specific barriers to CE adoption.	Generalizability of the study limited by the specific context investi- gated. Focus only on IoT and CLOUD.	Need to approach CE with a holistic, policy-oriented approach.
[100]	Rajput & Singh	An integrated I4.0-CE approach can increase efficiency and optimize the entire value chain. Thanks to I4.0, possible technological barriers to the CE transition might be overcome.	riers to CE. Prioritization of barriers and identification of con-	The main barriers are process digitalization, sensor technology and design challenges. An I4.0-CE approach would allow operations management sustainability, optimizing production and consumption, while also providing opportunities for customization.	textual relationships.	and empirical evidence
[101]	Rainut &	I4.0 and CE can boost sustainability within firms as well as in	ply chains, in terms of barriers and enablers. Barriers and drivers are	The most significant enablers con- necting CE and I4.0 in supply chains are AI, Service and Policy Framework, and CE; the most sig- nificant challenges are Interface De-	Focus only on SCM.	Future research should provide more detailed and empirical evidence on barriers and adop- tion of I4.0 technologies.
[102]	Riesener et al.	mation enables the	Proposal for a framework comprising 9 success fac- tors for CE transition, based on digital transfor- mation technologies.	Identification of the linkages be- tween the phases of a product lifecycle and the design levels of	No investigation of spe- cific DTs.	Future research should better investigate the different success factors.

[103]	Sarc et al.	I4.0 are implemented in the field of waste management to achieve CE.	waste management sector and of technologies ap-	Robotic-based sorting and lifting systems in waste management are pivotal, as they also partially replace humans. Limitations can be identified, material- and technology-wise.	and IoT and ROB.	Future research should address the sensors needed for a successful application of I4.0 for waste management.
[104]	Väisänen et al.	DTs are enablers of CE, with opportuni- ties on multiple lev- els.	prolific technologies ena- bling CE at different lev- els. Discussion on the re-	Several possibilities for DTs software supporting CE are identified at the micro-level. The need for cooperation, networking and data management at the meso-level is stressed. Blockchain technologies play a pivotal role but concerns on data ownership are unsolved. CE is not easy to achieve at a macro-level.	Results are conceptual and based on available literature.	Need for case-based em- pirical research on digi- tal solutions and their effects on CE on each level.
[13]	Antikainen et al.	Digitalization can support CE transi- tion, but many chal- lenges still need to be solved.	Understanding of the main opportunities and challenges of digitalization implementing CE transition. Collection of insights through a workshop.	Identification of several opportunities for digitalization supporting CE transition, as virtualization. Networking and collaboration with stakeholders, and digital collaboration platforms are pivotal for enabling CBMs, and can be fostered by blockchain.	Limitation related to	Future research should provide more detailed and empirical evidence.
[105]	Bianchini et al.	Gap between the CE concept and its implementation. Digital transformation can support CE in tackling the specific issue.	Proposal of a model linking the adoption of IoT and big data to CBMs. Discussion over the model through literature cases.	Description of how the application of IoT and big data, could support CBMs during the entire product life cycle. The need to involve the entire supply chain for proper implementation is underlined.	rindings based offiy	Future research should address the transition to a digital circular supply chain.
[106]	Bressanelli et al.	for the introduction	on the literature and a case study, focusing on	Identification of 8 functionalities enabled by IoT and BDA; investigation of their effects on CE. The results highlight that to move towards CE, companies should couple IoT with BDA.	the generalizability is limited.	Need for empirically investigating a larger sample. Future research should focus on other DTs.
[107]	Bressanelli et al.	sustainability and CE. DTs enable PSS,	study of a firm leveraging	erational risks, technology improve-	on one case study, so	vesngation of a larger
[17]	Sousa Jab-	DTs can unlock the circularity of re- sources within sup- ply chains, but link- ages between CE and I4.0 need to be better explored.	through 14 ()	Understanding of the potential con-	tual. Focus only on recycling	Need for empirical re- search for operationaliz- ing the proposed frame- work. Further research should consider in-depth case studies.
[108]	Makarova et al.		development in the CE transition and new trends	Proposal for a system allowing the planning and organization of processes, so to minimize raw materials' consumption and reduce negative environmental impacts.	Focus only on SCM.	Future research should focus on simulation models for the adoption of the proposed system.
[109]	Neligan	Opportunities and challenges of digitali-	Empirical findings on the importance of digitalization to improve material	Opportunities deriving from DTs are limitedly exploited and ad-	Generalizability of the study limited by the specific context investigated.	Future research should focus on barriers and drivers to the CE transi-

Appl. Sci. 2021, 11, 3328 23 of 34

		zation for CE transition need investigation.	efficiency in the German industry.	dressed primarily to improve efficiency in the manufacturing process.	No investigation of spe- cific DTs.	tion, while also evaluat- ing the economic benefit from the adoption of DTs and CE.
[21]	Okorie et al.	Opportunities to apply the CE to the rapidly changing paradigm of I4.0 need investigation.	Systematic review of the empirical literature re- lated to DTs, I4.0, and cir- cular approaches.	life cycle (LT ()	Systematic protocol limitations. Specific limitations related to the use of TLC. No investigation of specific DTs nor specific CE aspects.	Future research should focus on BDA and a ho- listic approach to stake- holders. Need to examine the methods employed in CE-I4.0 research.
[16]	Nobre & Tavares	Technologies as IoT and BDA can lever- age the adoption of CE. It is fundamental to understand the current debate on the integration of the concepts.	Bibliometric study on the application of big data/IoT within the con- text of CE.	A disconnection between industry initiatives and scientific research is highlighted. Specific contexts in terms of geographic area, economy and greenhouse gas emissions could have a higher interest in CE than what shown by the analysis of publication.	Systematic protocol limitations (timespan). Focus only on IoT and BDA.	Future research should focus on exploratory and practical studies.
[110]	Pa- goropoulos et al.		Systematic literature review on how DTs can support CBMs.	Identification of 7 DTs. DTs support the CE transition opti- mizing material flows. A lack of empirical studies is high- lighted.	No investigation of spe-	Future research should provide more detailed and empirical evidence.
[111]	Moreno & Charnley	Redistributed manufacturing and CE can potentially disrupt current models of consumer goods production and consumption.	telligence and redistrib- uted manufacturing as enablers of CE.	The integration of DTs can enable the distribution of knowledge, cus- tomization and CBMs. Circular innovations support more regenerative and resilient systems of production and consumption.	Findings based only on secondary data. No investigation of spe- cific DTs nor specific CE aspects.	Need for empirical research to further validate the findings.
[112]	Reuter	talizing of the mate-	ent possibilities and ap-	Identification of opportunities, limits, tools, and methods of process metallurgy and recycling within the CE, through the adoption of DTs.	the specific context investigated.	Future research should focus, among the others, on the role of the disruptive CBMs.

5.1. Digital Technologies Enabling the ReSOLVE Framework

A narrow group of contributions investigated the relationship between the DTs and the overall ReSOLVE framework (Figure 10). The contributions were mainly review or conceptual papers. They considered one DT or a limited set of them, paving the path for more integrated analyses. From this perspective, Nobre and Tavares [80] linked some aspects related to IoT and BDA to the different areas of action of the framework. BDA and their requirements for appropriate applications in the different areas were also discussed [55]. IoT was also considered together with CLOUD and AM [15,17], and a framework for fostering their adoption was also proposed. Lastly, different examples of CYB applications in the ReSOLVE framework, focusing particularly on the benefits related to traceability and security, have been provided [75]; however, the proposed applications were still at a pilot or planning stage.

The reviewed contributions are nonetheless mostly focused on specific CE aspects associated with the ReSOLVE action areas (Table 1).

5.1.1. DTs enabling the Regenerate area

The Regenerate area has been so far connected to a limited series of DTs (Figure 10). Regenerate area could benefit from DTs thanks to the application of IoT in the form of sensors for the collection of data and BDA for the elaboration of the collected data [17]. A decisive positive impact of IoT on the product lifetime extension is underlined in terms of

Appl. Sci. 2021, 11, 3328 24 of 34

monitoring, control and optimization, allowing additional support and value to the customer [95]. As a part of IoT, the use of Smart Tags for building a product passport and enabling data sharing and exchanging is supported [94]. The use of BDA is then necessary for a proper elaboration and use of such data, facilitating the decision-making process [89]. Riesener et al. [102] detailed different phases of the lifecycle, namely manufacturing, usage and reutilization/recycling. As for the manufacturing phase, CBY, IoT and HVSYS can help to solve information asymmetry; concerning the usage phase, CYB and particularly blockchain might support the handover to different customers, also enabling the traceability of the product and the acquisition and verification of related data [115]. Regarding the reutilization/recycling phase, BDA might allow different cycles, fostering a reverse logistics system and waste management [116].

5.1.2. DTs enabling the Share area

The research over the use of DTs in support of the Share area appears rather limited (Figure 10). IoT allows the monitoring and tracking of the use and condition of products, thus enabling reuse [95]. As a large amount of data would be collected, BDA and CYB become again of fundamental importance to manage the complexity [102]. The collection of data on the product condition and the related decisions for reuse would allow better cooperation among the tiers of the value chain [66,89].

5.1.3. DTs enabling the Optimize area

The enabling role of different DTs in terms of Optimize area received rather good attention (Figure 10). Nonetheless, despite evidence that DTs can support resource efficiency [12,66], firms still lag as for DTs adoption and exploitation [109]. A pivotal role is played by IoT for monitoring, control and optimization [95], allowing also the identification of resource waste in real-time [92]. The IoT would then require the support of BDA [102,112]. Nonetheless, the collection and analysis of data could be insufficient, and the use of CYB is suggested to share the product information among the different stakeholders, while also facilitating the paperwork activities and the checking of the status of the products along the supply chain [69].

From a general perspective, the role of DTs is also studied concerning supply chain management [101]. As the management of inbound and outbound logistics is particularly relevant, firms might benefit from DTs applications in procurement and logistics, also helping build the capabilities needed for collecting, processing and sharing information [62,63]. From a practical viewpoint, IoT can allow the real-time evaluation of the product value along the tiers [78], with an exchange of the data stored in a CLOUD inventory [88,93].

DTs could also support reverse logistics, with a particular relevance of BDA, on data collected with an HVSYS perspective [108], possibly fostered by AM production system [68]. The transparency and security of data exchange and any type of digital transactions can be guaranteed by the use of CYB; from a larger perspective, the use of CYB could also support supply chains in making their practices more transparent, secure and correct [54,61]. Possible different configuration scenarios can be then analyzed thanks to SIM [97]. As a last remark, preliminary insights on the combined support from DTs and CE to enhance sustainability started being discussed [61,88].

5.1.4. DTs enabling the Loop area

The Loop area can benefit from the adoption of different DTs (Figure 10). Particularly, a good variety of DTs proves to foster actions related to the disassembly of products. An interesting role is played by AR, which could be useful in planning the disassembly sequence, as it would allow the visualization of all the information and equipment needed in the process, besides helping in training operators [96]. ROBs also have an interesting role in the disassembly process [85], although issues in terms of economic feasibility may pose limitations [83]. As for the determining and optimizing of the disassembly process,

Appl. Sci. 2021, 11, 3328 25 of 34

both SIM [85,91] and BDA for mining a repository of disassembly processes [70] are considered as possible options.

The remanufacturing process requires different data related to the product, i.e., its status, maintenance history, disassembly and reassembly [117]. From this perspective, the use of IoT via sensors would be helpful to track the product history, through real-time monitoring that could bring positive effects in different processes [89,118]. However, although few cases can be spotted where IoT is relevant for looping strategies, empirical studies show that IoT is not largely used for product remanufacturing [95]. Additional opportunities have been conceptualized from the integrated use of IoT and AM, but the realization has not been demonstrated [68]. AM nonetheless can contribute to sustainability, presenting lower cost related for example to set-up, and can play an important role in the loop area when the workload is distributed along the different tiers of the supply chain [68,119]. For the latter point, the use of an HVSYS would allow real-time data management throughout the entire chain, thus facilitating the loop strategies [68]. Lastly, SIM can assist remanufacturing processes, as discrete event simulation models are essential to determine the quality of a product [91].

As for the recycling process, IoT would provide benefits in terms of monitoring and tracking [103], enabling looping [71,95]. Two relevant aspects emerged as connected to the adoption of IoT: first, to make proper decisions, data should be collected with an HVSYS perspective [74]; second, as many data would be collected, BDA becomes fundamental to manage the complexity [102]. Lastly, the use of ROB would facilitate the recycling process, while also bringing benefits from a social sustainability perspective [103]. Additional insights are provided highlighting a strong correlation between the adoption of recycling practices and the adoption of BDA, ROB and AM, suggesting also that I4.0 might allow greater integration among the partners of the value chain [66]. Nonetheless, several issues emerge trying to link the concept of CE with the one related to industrial systems; incorporating CE into industrial networks requires a change in the economic paradigm [120] that would be allowed only by a strong willingness of all the involved partners to embark in this transition [121]. The main obstacle and critical resource for the transition is the trust among the partners [122], which becomes even more pivotal if the transition is enabled by DTs [123]. Additionally, moving from a single firm to the value chain and then the industrial system would require the identification of the best set of DTs to use [124].

5.1.5. DTs enabling the Virtualize area

The enabling role of DTs towards the Virtualize areas has been so far investigated from a rather limited perspective (Figure 10). As for SMSER, the discourse has been approached from a general viewpoint, without much detail on specific DTs. Exact points have arisen in terms of the need of being able to collect data to monitor and evaluate the conditions of the product, using for example IoT [89], complemented with CLOUD [99] and DBA for the analysis [105]. Additionally, also AM can be interesting for the customization of products based on interactions among different tiers of the value chain [68]. The action area can be supported by IoT, as they could foster the relationship and communication between organizations, suppliers and customers [68].

5.1.6. DTs enabling the Exchange area

The area has been largely addressed mainly from a general, broad and theoretical perspective (Figure 10), understanding how the presence and adoption of new technologies could foster and support the transition towards new update CE practices. DTs could indeed offer a solution for core data records concerning a sustainable product and material database [79]. Opportunities can be found at different levels, as the optimization of the resources use, the engagement in business models enabled by software development, the share of information on a network level, the creation of infrastructures supporting the tracking and monitoring [104], while also fostering cleaner production [84]. Although so far, the discourse has been mainly theoretical, some first empirical applications can be found for specific CE aspects, as redistributed manufacturing [111].

Appl. Sci. 2021, 11, 3328 26 of 34

Concerning specific DTs, the discourse mainly developed around the adoption of IoT and BDA [16,67,77,112], with the latter playing a fundamental role also in terms of predictive analytics [64] with the support of CLOUD [67]. Positive impacts were also observed concerning AM, as it could easily support CE strategies focused on materials [76].

At this stage, contributions also focused on the identification of barriers and challenges to and for DIGIT [67,100,104]. Some of the barriers refer to organizational aspects (lack of competencies, need for coordination, need for technical development), to economic aspects (financial and operational risk), as well as the digitalization process itself. Particularly, the adoption of DTs can be strongly hindered by organizational resistance deriving from both the employees and the management, who can oppose the change within their organization [125] and might lack specific competence and skills [126]; particularly, the role of managers has been considered of fundamental importance to support the integration of DTs in the light of CE [12]. Additional challenges seem to emerge concerning the context of the investigation, with developed countries facing mainly issues related to the low maturity level of the desired technology [127] after national strategies and policy have been formulated [128], and the developing countries still struggling with the setting of proper standards and legislation [127]. Specific barriers in the context of emerging economies were indeed pointed out in terms of the macro environment [90]. Additionally, an important role is played by the availability of the technologies, also from an economic perspective [17]. In this scenario, it is pivotal to identify the best drivers to overcome the barriers [129].

5.2. Digital Technologies Enabling the CE Transition: Further Insights

According to the overview provided in 2.1, the ReSOLVE framework entails major circular business opportunities [27]. The literature has largely addressed the role of DTs as possible enablers of CBMs; however, the important operational role of the ReSOLVE framework has not been considered. For having an overview as complete as possible, we considered also this general viewpoint. From a broad perspective, DTs allow the industry to embrace innovative, productive and sustainable CBMs [86,105]. A central role is played by the exploitation of data [13] and consequently data collection, integration and analysis, using IoT, CLOUD and BDA [60]. DTs would also allow greater involvement of customers in the definition of CBMs [9], leading for example to customized services [97].

Analyzing specific DTs, IoT is undoubtedly among the pivotal ones: on the one hand, it can support the definition of servitized CBMs [73]; on the other hand, it can advance the tracking, monitoring and control of products [73,95], favoring a real-time analysis of the product's residual value [78]. The adoption of IoT implies the need for a good quality of data and appropriate data management [73], so that BDA becomes fundamental [15,107]. Additionally, IoT and BDA together can support specific aspects at each product life cycle stage (as product design; marketing activities; monitoring and tracking of the product; technical support and maintenance; product optimized use, upgrade and renovation) [106]. To effectively adopt IoT and BDA, some aspects are necessary [72] such as (i) the collaboration with stakeholders and particularly customers to obtain the data, (ii) the capability of workers to analyze and manage the data and (iii) the consideration of impacts from a sustainability perspective, thus including economic and social aspects—given the high cost of DTs, and the strong relationship between product and customer satisfaction [130,131]. Lastly, within this framework, CLOUD is fundamental for the storage and share of data [87]. The literature also offers insights into the relationship between CBMs and AM as an enabler of CE. AM emerges as capable to increase productivity and manufacturing freedom on demand, targeting the needs of each customer, while also enhancing sustainability, with economic, environmental and social implications [98].

6. Digital Technologies Enabling the CE Transition: Discussion and Open Issues

The analysis of the literature confirmed the relevant role of DTs in enabling and supporting the CE transition. The trend in terms of year of publication (Figure 4) underlines

Appl. Sci. 2021, 11, 3328 27 of 34

how the research on the topic is relatively young, as also noted by previous research [21,82,104]. The geographical distribution of the authors is showing a global interest in the topic by both developing and developed countries (Figure 6), as also previously underlined [4]. The descriptive analysis of the different CE aspects (Figure 8) highlights how the research is still mainly focused on specific aspects of CE, and it is not integrated into a more structured and operative framework, as the ReSOLVE one [16]. In this way, DTs are related to specific CE aspects or processes, and it is difficult to have a complete overview of all the benefits that DTs could bring to the overall CE transition (Figure 10). As also emerged from the descriptive analysis, the discourse is still mainly driven by theoretical contributions, and particularly literature reviews, so that advancement from both a conceptual and (mostly) an empirical perspective is strongly recommended (Figure 11). The urgency is also underlined by the breakthrough potential of the empirical research conducted on the topic (Figure 7). Particularly, considering the insights that emerged from the present review (see also Table 3), the following issues are worthy of note and urge for additional research efforts.

Integrated and holistic perspective on the DT-CE relationship. Shortcomings can be identified in the evaluation of the relationships between DTs and CE from both sides. Regarding DTs, the largest share of contributions focuses on one or a limited set of DTs (Figure 9), while the contributions addressing DTs in general terms mainly provide few examples on specific DTs or applications. Nonetheless, DTs are for their nature interconnected, and it may not be possible to adopt a DT without at least a partial presence of another one [104]. The research on the integration of the different DTs shows indeed a growth potential for better investigating their role in the CE transition [48,110]. As for CE, the literature is still mainly focused on specific CE aspects, not considering a more integrated approach (Figure 8). Although the literature largely recognized the enabling role of DTs, there is an urgency to investigate how they enable the transition from a more operative perspective [107], as the one offered by the ReSOLVE framework [16]. Additionally, as emerged from the review, specific ReSOLVE action areas and aspects of CE are more investigated than others (Figure 8), leaving ample room for additional research. To move towards enhanced CE, firms should adopt CE practices. As DTs enable the CE transitions, it comes directly that DTs could also enable and support the adoption of specific CE practices. The investigation of the relationship should consider the intensity with which a specific DT could impact the CE transition, not only from an overall perspective but also regarding specific action areas and specific practices that a firm could implement—see, for example, [132]. Such analysis would make it easier for the industry to understand if, how and to what extent the adoption of specific DTs could impact the CE transition, possibly allowing them to better organize their resources and concentrate their efforts towards the adoption of those DTs that could be more efficacious.

The decision-making process. The CE practices would have to undergo an adoption process that could be influenced by several factors, as demonstrated for example for industrial sustainability [58,130,133]. The evaluation of these factors would be of fundamental importance to better understand how and to what extent DTs can enhance specific CE practices. In particular, a holistic investigation on the following points is advised, understanding their role in the different phases of the adoption process of CE practices, and how they could change according to the action of different DTs:

- Barriers to CE transition: identification and evaluation of the inhibitors of the adoption process [9,17];
- Drivers for CE transition: identification and evaluation of the fostering factors for the adoption process [17,66];
- Performance measurement: identification and evaluation of the performance reached after the adoption; fundamental for this aspect would be the identification of how the performance could be gauged [17,59]. Another important aspect to consider is the evaluation of performance beyond the ones strictly related to CE. As introduced in the previous section, some authors started investigating the performance related to

Appl. Sci. 2021, 11, 3328 28 of 34

the overall sustainability derived from the adoption of CE practices supported by the DTs, see for example [54,98,134]. However, despite the common agreement, additional research seems to be necessary to better determine the relationship between DTs and industrial sustainability [135,136];

- Contextual factors: identification of those contextual factors, as geographical area, sector or firm's size that could influence the adoption process [137] and that so far appear still limitedly investigated (see Section 4.4.); previous research showed a pivotal role of the firm's size, particularly when SMEs and LEs are confronted [138–140];
- Digital maturity level: evaluation of the impact of the digital maturity of the firm on the outcomes, as it might represent a quite important influence [98,141];
- CE management: evaluation of the impact of how CE is managed within the firm, as
 it might influence the outcomes [137]. For example, the presence of an environmental
 management system demonstrated to strongly support the CE transition [142]; as a
 clear predominance for a heterarchical control for DTs has been underlined [143,144],
 the debate on whether a centralized or decentralized system would be better for environmental-related aspects is still open [145,146].

Empirical research. As abovementioned and shown in the descriptive results (Figures 11 and 12) and highlighted by the in-depth analysis of the content (Table 3), the largest share of the published contributions employs a theoretical approach. This urges for more empirical research, which is also highlighted in previous literature [15,77,87,110]. Although an increase in empirical studies can be appreciated in the latest years (Table 2) [82], there is still ample room for providing practical demonstrations of the impact of DTs on the CE transition. To deepen the understanding of the relationships, the adoption of the case study methodology is suggested, providing more qualitative than quantitative evidence, but allowing a deeper analysis of the context under investigation [101,147] (see also Table 3). As some contributions employed the case study methodology, the investigations present less than five case studies, with the largest share of contributions focusing on one case study (Table 2; Figure 12). To confront an already existing theory toward an empirical application and structuring the theory in light of the observed results, a larger number of case studies is therefore suggested [148,149].

The role of industrial systems and stakeholders. Moving from a micro to a meso-level of analysis, DTs have been proven to facilitate the cooperation and connection of firms, foster industrial symbiosis and help build a collaborative environment to promote the CE [104]. Regardless of the provided insights on the possible influence of DTs on SCM, it is suggested to conduct specific studies investigating industrial systems from the perspective of all the involved firms, not only a focal/single one [131,150] (see also Table 3).

7. Conclusions

The present study critically reviewed the literature on the role of DTs in operationalizing the CE transition, shaping the analysis according to the ReSOLVE framework.

Our analysis indicates a broad focus on the topic, yet there is still the need to tackle it in a more integrated and holistic manner. The discourse is mainly focused on single DTs enabling specific CE aspects; thus, it is tough to have a complete view of all the possible DT implications on the overall CE transition and operatively address the transition itself. From this perspective, the paper suggests interesting directions for further research, aimed at addressing the operationalization of CE through DTs, with an integrated and holistic perspective.

The present study offers contributions from both theoretical and managerial view-points. First, we analyzed 66 literature contributions using a comprehensive list of axes for the evaluation: these axes could be useful for scholars and managers alike as a reference guide to continue the exploration of the topic. Second, we provided an analysis of the previous literature according to the axes of evaluation, spurring interest in future research. Third, we suggested the need for additional research on the topic; such research

Appl. Sci. 2021, 11, 3328 29 of 34

should provide a more integrated and holistic view on the topic itself, supported by strong empirical evidence. Leveraging on this, further research from academia is fostered, so to support practitioners in understanding the best manner to exploit the enabling potential of DTs.

We conducted our analysis following the principles of ethic, quality and accuracy. Nonetheless, some limitations should be highlighted. First, we conducted our study considering only Scopus as a scientific research database, and different findings may be obtained using other databases. Second, as the role of DTs as an enabler of CE is a current hot topic in the managerial and academic debate, the number of studies on the argument is constantly increasing, and the specific time frame we used could have excluded some relevant recent contributions. Future research should be thus directed to consider the abovementioned limitations, while also investigating the evolution of the research topic.

Author Contributions: Conceptualization, E.C., A.N. and M.N.; methodology, A.N. and M.N.; validation, E.C., A.N. and M.N.; formal analysis, A.N., M.N., C.A.B. and T.L.; writing—original draft preparation, A.N.; writing—review and editing, E.C., A.N. and M.N.; visualization, A.N.; supervision, A.N.; project administration, A.N. All authors have read and agreed to the published version of the manuscript.

Funding: This research received no external funding.

Conflicts of Interest: The authors declare no conflicts of interest.

References

- United Nations. Transforming Our World: The 2030 Agenda for Sustainable Development; 2015. Available online: https://sustainabledevelopment.un.org/post2015/transformingourworld.
- 2. European Commission. *The European Green Deal*; 2019. Available online: https://eur-lex.europa.eu/legal-content/EN/TXT/PDF/?uri=CELEX:52019DC0640&from=EN.
- 3. Dantas, T.E.T.; de-Souza, E.D.; Destro, I.R.; Hammes, G.; Rodriguez, C.M.T.; Soares, S.R. How the combination of Circular Economy and Industry 4.0 can contribute towards achieving the sustainable development goals. *Sustain. Prod. Consum.* **2021**, *26*, 213–227, doi:10.1016/j.spc.2020.10.005.
- Cioffi, R.; Travaglioni, M.; Piscitelli, G.; Petrillo, A.; Parmentola, A. Smart manufacturing systems and applied industrial technologies for a sustainable industry: A systematic literature review. *Appl. Sci.* 2020, 10, 2897, doi:10.3390/app10082897.
- Alamerew, Y.A.; Brissaud, D. Circular economy assessment tool for end of life product recovery strategies. J. Remanufacturing 2019, 9, 169–185, doi:10.1007/s13243-018-0064-8.
- Kirchherr, J.; Reike, D.; Hekkert, M. Conceptualizing the circular economy: An analysis of 114 definitions. Resour. Conserv. Recycl. 2017, 127, 221–232, doi:10.1016/j.resconrec.2017.09.005.
- 7. Helander, H.; Petit-Boix, A.; Leipold, S.; Bringezu, S. How to monitor environmental pressures of a circular economy: An assessment of indicators. *J. Ind. Ecol.* **2019**, *23*, 1278–1291, doi:10.1111/jiec.12924.
- 8. Fonseca, L.; Domingues, J.; Pereira, M.; Martins, F.; Zimon, D. Assessment of circular economy within portuguese organizations. Sustainability 2018, 10, 2521, doi:10.3390/su10072521.
- 9. Massaro, M.; Secinaro, S.; Dal Mas, F.; Brescia, V.; Calandra, D. Industry 4.0 and circular economy: An exploratory analysis of academic and practitioners' perspectives. *Bus. Strateg. Environ.* **2021**, *30*, 1213–1231, doi:10.1002/bse.2680.
- 10. Büchi, G.; Cugno, M.; Castagnoli, R. Smart factory performance and Industry 4.0. *Technol. Forecast. Soc. Chang.* 2020, 150, 119790, doi:10.1016/j.techfore.2019.119790.
- 11. Ardito, L.; Petruzzelli, A.M.; Panniello, U.; Garavelli, A.C. Towards Industry 4.0: Mapping digital technologies for supply chain management-marketing integration. *Bus. Process Manag. J.* **2019**, *25*, 323–346, doi:10.1108/BPMJ-04-2017-0088.
- 12. Chauhan, C.; Sharma, A.; Singh, A. A SAP-LAP linkages framework for integrating Industry 4.0 and circular economy. *Benchmarking Int. J.* **2019**, doi:10.1108/BIJ-10-2018-0310.
- 13. Antikainen, M.; Uusitalo, T.; Kivikytö-Reponen, P. Digitalisation as an enabler of circular economy. *Procedia CIRP* **2018**, *73*, 45–49, doi:10.1016/j.procir.2018.04.027.
- 14. Rußmann, M.; Lorenz, M.; Gerbert, P.; Waldner, M.; Justus, J.; Engel, P.; Harnisch, M. Industry 4.0: The future of productivity and growth in manufacturing industries. *BCG Perspect.* **2015**, doi:10.1007/978-981-13-3384-2_13.
- Ghoreishi, M.; Happonen, A. New promises AI brings into circular economy accelerated product design: A review on supporting literature. E3S Web Conf. 2020, 158, 06002, doi:10.1051/e3sconf/202015806002.
- 16. Nobre, G.C.; Tavares, E. Scientific literature analysis on big data and internet of things applications on circular economy: A bibliometric study. *Scientometrics* **2017**, *111*, 463–492, doi:10.1007/s11192-017-2281-6.
- 17. Lopes de Sousa Jabbour, A.B.; Jabbour, C.J.C.; Godinho Filho, M.; Roubaud, D. Industry 4.0 and the circular economy: A proposed research agenda and original roadmap for sustainable operations. *Ann. Oper. Res.* **2018**, 270, 273–286, doi:10.1007/s10479-

Appl. Sci. 2021, 11, 3328 30 of 34

- 018-2772-8.
- 18. Saidani, M.; Yannou, B.; Leroy, Y.; Cluzel, F.; Kendall, A. A taxonomy of circular economy indicators. *J. Clean. Prod.* **2019**, 207, 542–559, doi:10.1016/j.jclepro.2018.10.014.
- 19. Angioletti, C.M.; Despeisse, M.; Rocca, R. Product circularity assessment methodology cecilia. *IFIP Adv. Inf. Commun. Technol.* **2017**, *514*, 411–418, doi:10.1007/978-3-319-66926-7.
- 20. Koksharov, V.; Starodubets, N.; Ponomareva, M. Assessment of an enterprise circular economy development. WSEAS Trans. Bus. Econ. 2019, 16, 559–567.
- 21. Okorie, O.; Salonitis, K.; Charnley, F.; Moreno, M.; Turner, C.; Tiwari, A. Digitisation and the circular economy: A review of current research and future trends. *Energies* **2018**, *11*, 3009, doi:10.3390/en11113009.
- 22. Kircherr, J.; Hekkert, M.; Bour, R.; Huibrechtse-Truijens, A.; Kostense-Smit, E.; Muller, J. Breaking the barriers to the circular economy. *Deloitte* 2017. Available online: https://www2.deloitte.com/nl/nl/pages/risk/articles/breaking-the-barriers-to-the-circular-economy.html.
- 23. Ellen MacArthur Foundation *Towards the Circular Economy Vol. 1: An Economic and Business Rationale for an Accelerated Transition;* Ellen MacArthur Foundation: Cowes, UK, 2012. Available online: https://www.ellenmacarthurfoundation.org/publications/to-wards-the-circular-economy-vol-1-an-economic-and-business-rationale-for-an-accelerated-transition
- 24. Cayzer, S.; Griffiths, P.; Beghetto, V. Design of indicators for measuring product performance in the circular economy. *Int. J. Sustain. Eng.* **2017**, *10*, 289–298, doi:10.1080/19397038.2017.1333543.
- 25. de Ferreira, A.C.; Fuso-Nerini, F. A framework for implementing and tracking circular economy in cities: The case of Porto. *Sustainability* **2019**, *11*, 1813, doi:10.3390/SU11061813.
- 26. Ellen MacArthur Foundation. *Growth within: A Circular Economy Vision for a Competitive Europe;* Ellen MacArthur Foundation: Cowes, UK, 2015. Available online: https://www.ellenmacarthurfoundation.org/publications/growth-within-a-circular-economy-vision-for-a-competitive-europe.
- 27. Lewandowski, M. Designing the business models for circular economy—Towards the conceptual framework. *Sustainability* **2016**, *8*, 43, doi:10.3390/su8010043.
- 28. Ellen MacArthur Foundation The role of business strategies in catalysing the transition towards a Circular Economy. In Proceedings of the North London Waste Prevention Exchange, London, UK, 16 February 2017.
- Kalmykova, Y.; Sadagopan, M.; Rosado, L. Circular economy From review of theories and practices to development of implementation tools. Resour. Conserv. Recycl. 2018, 135, 190–201, doi:10.1016/j.resconrec.2017.10.034.
- 30. Merli, R.; Preziosi, M.; Acampora, A. How do scholars approach the circular economy? A systematic literature review. *J. Clean. Prod.* **2018**, *178*, 703–722, doi:10.1016/j.jclepro.2017.12.112.
- 31. Rosa, P.; Sassanelli, C.; Urbinati, A.; Chiaroni, D.; Terzi, S. Assessing relations between circular economy and Industry 4.0: A systematic literature review. *Int. J. Prod. Res.* **2020**, *58*, 1662–1687, doi:10.1080/00207543.2019.1680896.
- 32. Ministero dello Sviluppo Economico. *Piano Nazionale Industria* 4.0; 2017. Available online: https://www.mise.gov.it/images/stories/documenti/guida_industria_40.pdf.
- 33. Miqueo, A.; Torralba, M.; Yagüe-Fabra, J.A. Lean manual assembly 4.0: A systematic review. *Appl. Sci.* **2020**, *10*, 8555, doi:10.3390/app10238555.
- 34. Nasiri, M.; Tura, N.; Ojanen, V. Developing disruptive innovations for sustainability: A review on Impact of Internet of Things (IOT). In Proceedings of the 2017 Portland International Conference on Management of Engineering and Technology (PICMET), Portland, OR, USA, 9–13 July 2017; pp. 1–10.
- 35. De Mauro, A.; Greco, M.; Grimaldi, M. A formal definition of Big Data based on its essential features. *Libr. Rev.* **2016**, *65*, 122–135, doi:10.1108/LR-06-2015-0061.
- 36. Mell, P.; Grance, T. The NIST Definition of Cloud Computing. Recommendations of the National Institute of Standards and Technology; Computer Security Division, Information Technology Laboratory, National Institute of Standards and Technology: Gaithersburg, MD, USA, 2011.
- 37. Schatz, D.; Bashroush, R.; Wall, J. Towards a more representative definition of cyber security. *J. Digit. Forensics Secur. Law* **2017**, 12, 53–74, doi:10.15394/jdfsl.2017.1476.
- 38. Pérez-Lara, M.; Saucedo-Martínez, J.A.; Marmolejo-Saucedo, J.A.; Salais-Fierro, T.E.; Vasant, P. Vertical and horizontal integration systems in Industry 4.0. Wirel. Netw. 2020, 26, 4767–4775, doi:10.1007/s11276-018-1873-2.
- 39. Abari, O.; Bharadia, D.; Duffield, A.; Katabi, D. Enabling high-quality untethered virtual reality. In Proceedings of the 14th USENIX Symposium on Networked Systems Design and Implementation, Boston, MA, USA, 27–29 March 2017.
- Fragapane, G.; Ivanov, D.; Peron, M.; Sgarbossa, F.; Strandhagen, J.O. Increasing flexibility and productivity in Industry 4.0 production networks with autonomous mobile robots and smart intralogistics. *Ann. Oper. Res.* 2020, 1–19, doi:10.1007/s10479-020-03526-7.
- 41. Guo, N.; Leu, M.C. Additive manufacturing: Technology, applications and research needs. Front. Mech. Eng. 2013, 8, 215–243.
- 42. Tranfield, D.; Denyer, D. Producing a systematic review. Sage Handb. Organ. Res. Methods 2009, 39, 672–688.
- Liberati, A.; Altman, D.G.; Tetzlaff, J.; Mulrow, C.; Gøtzsche, P.C.; Ioannidis, J.P.A.; Clarke, M.; Devereaux, P.J.; Kleijnen, J.; Moher, D. The PRISMA statement for reporting systematic reviews and meta-analyses of studies that evaluate health care interventions: Explanation and elaboration. J. Clin. Epidemiol. 2009, 62, e1–e34, doi:10.1016/j.jclinepi.2009.06.006.
- 44. Denyer, D.; Tranfield, D.; Van Aken, J.E. Developing design propositions through research synthesis. *Organ. Stud.* **2008**, 29, 393–413, doi:10.1177/0170840607088020.

Appl. Sci. 2021, 11, 3328 31 of 34

45. Palmaccio, M.; Dicuonzo, G.; Belyaeva, Z.S. The internet of things and corporate business models: A systematic literature review. *J. Bus. Res.* **2020**, 1–9, doi:10.1016/j.jbusres.2020.09.069.

- Roos Lindgreen, E.; Salomone, R.; Reyes, T. A critical review of academic approaches, methods and tools to assess circular economy at the micro level. Sustainability 2020, 12, 4973, doi:10.3390/su12124973.
- Liao, Y.; Deschamps, F.; Loures, E. de F.R.; Ramos, L.F.P. Past, present and future of Industry 4.0—A systematic literature review and research agenda proposal. *Int. J. Prod. Res.* 2017, 55, 3609–3629, doi:10.1080/00207543.2017.1308576.
- 48. Awan, U.; Sroufe, R.; Shahbaz, M. Industry 4.0 and the circular economy: A literature review and recommendations for future research. *Bus. Strateg. Environ.* **2021**, doi:10.1002/bse.2731.
- 49. Munirathinam, S. Industry 4.0: Industrial Internet of Things (IIOT). In *The Digital Twin Paradigm for Smarter Systems and Environments: The Industry Use Cases*; Raj, P., Evangeline, P.B.T.-A., Eds.; Elsevier, 2020; Volume 117, pp. 129–164, ISBN 0065-2458.
- 50. Lee, J.; Davari, H.; Singh, J.; Pandhare, V. Industrial artificial intelligence for industry 4.0-based manufacturing systems. *Manuf. Lett.* **2018**, *18*, 20–23, doi:10.1016/j.mfglet.2018.09.002.
- 51. Moher, D.; Liberati, A.; Tetzlaff, J.; Altman, D.G. Preferred reporting items for systematic reviews and meta-analyses: The PRISMA statement. *PLoS Med.* **2009**, *6*, e1000097, doi:10.1371/journal.pmed.1000097.
- 52. Heckathorn, D.D.; Cameron, C.J. Network sampling: From snowball and multiplicity to respondent-driven sampling. *Annu. Rev. Sociol.* **2017**, *43*, 101–119, doi:10.1146/annurev-soc-060116.
- 53. Harris, S.; Martin, M.; Diener, D. Circularity for circularity's sake? Scoping review of assessment methods for environmental performance in the circular economy. *Sustain. Prod. Consum.* **2021**, *26*, 172–186, doi:10.1016/j.spc.2020.09.018.
- 54. Upadhyay, A.; Mukhuty, S.; Kumar, V.; Kazancoglu, Y. Blockchain technology and the circular economy: Implications for sustainability and social responsibility. *J. Clean. Prod.* **2021**, *293*, 126130, doi:10.1016/j.jclepro.2021.126130.
- Chiappetta Jabbour, C.J.; Lopes de Sousa Jabbour, A.B.; Sarkis, J.; Filho, M.G. Unlocking the circular economy through new business models based on large-scale data: An integrative framework and research agenda. *Technol. Forecast. Soc. Chang.* 2019, 144, 546–552, doi:10.1016/j.techfore.2017.09.010.
- Maestrini, V.; Luzzini, D.; Maccarrone, P.; Caniato, F. Supply chain performance measurement systems: A systematic review and research agenda. Int. J. Prod. Econ. 2017, 183, 299–315, doi:10.1016/j.ijpe.2016.11.005.
- 57. Strozzi, F.; Colicchia, C.; Creazza, A.; Noè, C. Literature review on the 'Smart Factory' concept using bibliometric tools. *Int. J. Prod. Res.* 2017, 55, 6572–6591, doi:10.1080/00207543.2017.1326643.
- 58. Neri, A.; Cagno, E.; Di Sebastiano, G.; Trianni, A. Industrial sustainability: Modelling drivers and mechanisms with barriers. *J. Clean. Prod.* **2018**, 194, 452–472, doi:10.1016/j.jclepro.2018.05.140.
- 59. Okorie, O.; Charnley, F.; Russell, J.; Tiwari, A.; Moreno, M. Circular business models in high value manufacturing: Five industry cases to bridge theory and practice. *Bus. Strateg. Environ.* **2021**, bse.2715, doi:10.1002/bse.2715.
- Ranta, V.; Aarikka-Stenroos, L.; Väisänen, J.M. Digital technologies catalyzing business model innovation for circular economy—Multiple case study. Resour. Conserv. Recycl. 2021, 164, 105155, doi:10.1016/j.resconrec.2020.105155.
- 61. Rehman Khan, S.A.; Yu, Z.; Sarwat, S.; Godil, D.I.; Amin, S.; Shujaat, S. The role of block chain technology in circular economy practices to improve organisational performance. *Int. J. Logist. Res. Appl.* **2021**, doi:10.1080/13675567.2021.1872512.
- 62. Bag, S.; Wood, L.C.; Mangla, S.K.; Luthra, S. Procurement 4.0 and its implications on business process performance in a circular economy. *Resour. Conserv. Recycl.* **2020**, *152*, 104502, doi:10.1016/j.resconrec.2019.104502.
- 63. Bag, S.; Yadav, G.; Wood, L.C.; Dhamija, P.; Joshi, S. Industry 4.0 and the circular economy: Resource melioration in logistics. *Resour. Policy* **2020**, *68*, 101776, doi:10.1016/j.resourpol.2020.101776.
- 64. Bag, S.; Pretorius, J.H.C. Relationships between industry 4.0, sustainable manufacturing and circular economy: Proposal of a research framework. *Int. J. Organ. Anal.* **2020**, doi:10.1108/IJOA-04-2020-2120.
- 65. Cwiklicki, M.; Wojnarowska, M. Circular economy and industry 4.0: One-way or two-way relationships? *Eng. Econ.* 2020, 31, 387–397, doi:10.5755/j01.ee.31.4.24565.
- 66. De Marchi, V.; Di Maria, E. Achieving circular economy via the adoption of Industry 4.0 technologies: A Knowledge management perspective. In *Knowledge Management and Organizational Learning*; Springer: Cham, Switzerland, 2020; pp. 163–178.
- 67. Demestichas, K.; Daskalakis, E. Information and communication technology solutions for the circular economy. *Sustainability* **2020**, *12*, 1–19, doi:10.3390/su12187272.
- 68. Dev, N.K.; Shankar, R.; Qaiser, F.H. Industry 4.0 and circular economy: Operational excellence for sustainable reverse supply chain performance. *Resour. Conserv. Recycl.* 2020, 153, 104583, doi:10.1016/j.resconrec.2019.104583.
- 69. Esmaeilian, B.; Sarkis, J.; Lewis, K.; Behdad, S. Blockchain for the future of sustainable supply chain management in Industry 4.0. Resour. Conserv. Recycl. 2020, 163, 105064, doi:10.1016/j.resconrec.2020.105064.
- 70. Favi, C.; Marconi, M.; Mandolini, M.; Germani, M. Big data analysis for the estimation of disassembly time and de-manufacturing activity. *Procedia CIRP* **2020**, *90*, *617–622*, doi:10.1016/j.procir.2020.01.072.
- 71. Getor, R.Y.; Mishra, N.; Ramudhin, A. The role of technological innovation in plastic production within a circular economy framework. *Resour. Conserv. Recycl.* **2020**, *163*, 105094, doi:10.1016/j.resconrec.2020.105094.
- 72. Ghoreishi, M.; Happonen, A. Key enablers for deploying artificial intelligence for circular economy embracing sustainable product design: Three case studies. In AIP Conference Proceedings, Proceedings of the 2nd Science and Mathematics International Conference (SMIC 2020): Transforming Research and Education of Science and Mathematics in the Digital Age, Jakarta, Indonesia, 8–9 August 2020; AIP Publishing: College Park, MD, USA, 2021; Volume 2233, p. 050008.

Appl. Sci. 2021, 11, 3328 32 of 34

73. Ingemarsdotter, E.; Jamsin, E.; Balkenende, R. Opportunities and challenges in IoT-enabled circular business model implementation: A case study. *Resour. Conserv. Recycl.* **2020**, *162*, 105047, doi:10.1016/j.resconrec.2020.105047.

- 74. Kintscher, L.; Lawrenz, S.; Poschmann, H.; Sharma, P. Recycling 4.0-digitalization as a key for the advanced circular economy. *J. Commun.* **2020**, *15*, 652–660, doi:10.12720/jcm.15.9.652-660.
- 75. Kouhizadeh, M.; Zhu, Q.; Sarkis, J. Blockchain and the circular economy: Potential tensions and critical reflections from practice. *Prod. Plan. Control* **2020**, *31*, 950–966, doi:10.1080/09537287.2019.1695925.
- 76. Kravchenko, M.; Pigosso, D.C.A.; McAloone, T.C. Circular economy enabled by additive manufacturing: Potential opportunities and key sustainability aspects. In Proceedings of the Balancing Innovation and Operation; The Design Society, Lyngby, Denmark, 12–14 August 2020.
- 77. Kristoffersen, E.; Blomsma, F.; Mikalef, P.; Li, J. The smart circular economy: A digital-enabled circular strategies framework for manufacturing companies. *J. Bus. Res.* **2020**, *120*, 241–261, doi:10.1016/j.jbusres.2020.07.044.
- Mboli, J.S.; Thakker, D.; Mishra, J.L. An Internet of things-enabled decision support system for circular economy business model. Softw. Pract. Exp. 2020, 1–16, doi:10.1002/spe.2825.
- 79. Moller, D.P.F. Enhancement in intelligent manufacturing through circular economy. In Proceedings of the 2020 IEEE International Conference on Electro Information Technology (EIT), Chicago, IL, USA, 31 July–1 August 2020; pp. 087–092.
- 80. Nobre, G.C.; Tavares, E. Assessing the role of big data and the internet of things on the transition to circular economy: Part I an extension of the ReSOLVE framework proposal through a literature review. *Johns. Matthey Technol. Rev.* **2020**, *64*, 19–31, doi:10.1595/205651319x15643932870488.
- 81. Nobre, G.C.; Tavares, E. Assessing the role of big data and the internet of things on the transition to circular economy: Part II: An extension of the ReSOLVE framework proposal through a literature review. *Johns. Matthey Technol. Rev.* **2020**, *64*, 32–41, doi:10.1595/205651319X15650189172931.
- 82. Piscitelli, G.; Ferazzoli, A.; Petrillo, A.; Cioffi, R.; Parmentola, A.; Travaglioni, M. Circular economy models in the industry 4.0 era: A review of the last decade. *Procedia Manuf.* **2020**, 42, 227–234, doi:10.1016/j.promfg.2020.02.074.
- 83. Poschmann, H.; Brüggemann, H.; Goldmann, D. Disassembly 4.0: A review on using robotics in disassembly tasks as a way of automation. *Chemie Ing. Tech.* **2020**, *92*, 341–359, doi:10.1002/cite.201900107.
- 84. Rajput, S.; Singh, S.P. Industry 4.0 Model for circular economy and cleaner production. *J. Clean. Prod.* **2020**, 277, 123853, doi:10.1016/j.jclepro.2020.123853.
- 85. Rocca, R.; Rosa, P.; Sassanelli, C.; Fumagalli, L.; Terzi, S. Integrating virtual reality and digital twin in circular economy practices: A laboratory application case. *Sustainability* **2020**, *12*, 2286, doi:10.3390/su12062286.
- 86. Rossi, J.; Bianchini, A.; Guarnieri, P. Circular Economy model enhanced by intelligent assets from Industry 4.0: The proposition of an innovative tool to analyze case studies. *Sustainability* **2020**, *12*, 7147, doi:10.3390/su12177147.
- 87. Uçar, E.; Le Dain, M.A.; Joly, I. Digital technologies in circular economy transition: Evidence from case studies. *Procedia CIRP* **2020**, *90*, 133–136, doi:10.1016/j.procir.2020.01.058.
- 88. Yadav, G.; Luthra, S.; Jakhar, S.K.; Mangla, S.K.; Rai, D.P. A framework to overcome sustainable supply chain challenges through solution measures of industry 4.0 and circular economy: An automotive case. *J. Clean. Prod.* **2020**, 254, 120112, doi:10.1016/j.jclepro.2020.120112.
- 89. Alcayaga, A.; Wiener, M.; Hansen, E.G. Towards a framework of smart-circular systems: An integrative literature review. *J. Clean. Prod.* **2019**, 221, 622–634, doi:10.1016/j.jclepro.2019.02.085.
- 90. Cezarino, L.O.; Liboni, L.B.; Oliveira Stefanelli, N.; Oliveira, B.G.; Stocco, L.C. Diving into emerging economies bottleneck: Industry 4.0 and implications for circular economy. *Manag. Decis.* **2019**, doi:10.1108/MD-10-2018-1084.
- 91. Charnley, F.; Tiwari, D.; Hutabarat, W.; Moreno, M.; Okorie, O.; Tiwari, A. Simulation to enable a data-driven circular economy. *Sustainability* **2019**, *11*, 3379, doi:10.3390/su10023379.
- 92. Garcia-Muiña; González-Sánchez; Ferrari; Volpi; Pini; Settembre-Blundo, D. Identifying the equilibrium point between sustainability goals and circular economy practices in an Industry 4.0 manufacturing context using eco-design. *Soc. Sci.* **2019**, *8*, 241, doi:10.3390/socsci8080241.
- 93. Garrido-Hidalgo, C.; Olivares, T.; Ramirez, F.J.; Roda-Sanchez, L. An end-to-end internet of things solution for reverse supply chain management in Industry 4.0. *Comput. Ind.* **2019**, doi:10.1016/j.compind.2019.103127.
- Gligoric, N.; Krco, S.; Hakola, L.; Vehmas, K.; De, S.; Moessner, K.; Jansson, K.; Polenz, I.; van Kranenburg, R. SmartTags: IoT product passport for circular economy based on printed sensors and unique item-level identifiers. Sensors 2019, 19, 586, doi:10.3390/s19030586.
- 95. Ingemarsdotter, E.; Jamsin, E.; Kortuem, G.; Balkenende, R. Circular strategies enabled by the internet of things—A framework and analysis of current practice. *Sustainability* **2019**, *11*, 5689, doi:10.3390/su11205689.
- 96. Kerin, M.; Pham, D.T. A review of emerging industry 4.0 technologies in remanufacturing. *J. Clean. Prod.* **2019**, 237, 117805, doi:10.1016/j.jclepro.2019.117805.
- 97. Moreno, M.; Court, R.; Wright, M.; Charnley, F. Opportunities for redistributed manufacturing and digital intelligence as enablers of a circular economy. *Int. J. Sustain. Eng.* **2019**, *12*, 77–94, doi:10.1080/19397038.2018.1508316.
- 98. Nascimento, D.L.M.; Alencastro, V.; Quelhas, O.L.G.; Caiado, R.G.G.; Garza-Reyes, J.A.; Lona, L.R.; Tortorella, G. Exploring Industry 4.0 technologies to enable circular economy practices in a manufacturing context: A business model proposal. *J. Manuf. Technol. Manag.* **2019**, *30*, 607–627, doi:10.1108/JMTM-03-2018-0071.
- 99. Pham, T.T.; Kuo, T.-C.; Tseng, M.-L.; Tan, R.R.; Tan, K.; Ika, D.S.; Lin, C.J. Industry 4.0 to accelerate the circular economy: A case

Appl. Sci. 2021, 11, 3328 33 of 34

- study of electric scooter sharing. Sustainability 2019, 11, 6661, doi:10.3390/su11236661.
- 100. Rajput, S.; Singh, S.P. Industry 4.0—Challenges to implement circular economy. *Benchmarking Int. J.* **2019**, doi:10.1108/BIJ-12-2018-0430.
- 101. Rajput, S.; Singh, S.P. Connecting circular economy and Industry 4.0. Int. J. Inf. Manag. 2019, 49, 98–113, doi:10.1016/j.ijinfomgt.2019.03.002.
- 102. Riesener, M.; Dolle, C.; Mattern, C.; Kres, J. Circular economy: Challenges and potentials for the manufacturing industry by digital transformation. In Proceedings of the 2019 IEEE International Symposium on Innovation and Entrepreneurship (TEMS-ISIE), Hangzhou, China, 24–26 October 2019; pp. 1–7.
- 103. Sarc, R.; Curtis, A.; Kandlbauer, L.; Khodier, K.; Lorber, K.E.; Pomberger, R. Digitalisation and intelligent robotics in value chain of circular economy oriented waste management: A review. *Waste Manag.* **2019**, *95*, 476–492, doi:10.1016/j.wasman.2019.06.035.
- 104. Väisänen, J.-M.; Ranta, V.; Aarikka-Stenroos, L. Enabling circular economy with software: A multi-level approach to benefits, requirements and barriers. In *Lecture Notes in Business Information Processing*; Springer: Cham, Switzerland, 2019; pp. 252–259, ISBN 9783030337414.
- 105. Bianchini, A.; Pellegrini, M.; Rossi, J.; Saccani, C. A new productive model of circular economy enhanced by digital transformation in the Fourth Industrial Revolution—An integrated framework and real case studies. In Proceedings of the 23rd Summer School Francesco Turco, Palermo, Italy, 12–14 September 2018; pp. 221–227.
- 106. Bressanelli, G.; Adrodegari, F.; Perona, M.; Saccani, N. Exploring how usage-focused business models enable circular economy through digital technologies. *Sustainability* **2018**, *10*, 639, doi:10.3390/su10030639.
- 107. Bressanelli, G.; Adrodegari, F.; Perona, M.; Saccani, N. The role of digital technologies to overcome circular economy challenges in PSS Business Models: An exploratory case study. *Procedia CIRP* **2018**, *73*, 216–221, doi:10.1016/j.procir.2018.03.322.
- 108. Makarova, I.; Shubenkova, K.; Pashkevich, A. The Concept of the decision support system to plan the reverse logistics in automotive industry. In Proceedings of the 2018 26th International Conference on Software, Telecommunications and Computer Networks (SoftCOM), Supetar, Croatia, 13–15 September 2018; pp. 1–6.
- 109. Neligan, A. Digitalisation as enabler towards a sustainable circular economy in Germany. *Intereconomics* **2018**, *53*, 101–106, doi:10.1007/s10272-018-0729-4.
- 110. Pagoropoulos, A.; Pigosso, D.C.A.; McAloone, T.C. The emergent role of digital technologies in the circular economy: A review. *Procedia CIRP* **2017**, *64*, 19–24, doi:10.1016/j.procir.2017.02.047.
- 111. Moreno, M.; Charnley, F. Can re-distributed manufacturing and digital intelligence enable a regenerative economy? An integrative literature review. *Smart Innov. Syst. Technol.* **2016**, *52*, 563–575, doi:10.1007/978-3-319-32098-4_48.
- 112. Reuter, M.A. Digitalizing the circular economy: Circular economy engineering defined by the metallurgical internet of things. *Metall. Mater. Trans. B* **2016**, 47, 3194–3220, doi:10.1007/s11663-016-0735-5.
- 113. Yadav, G.; Mangla, S.K.; Bhattacharya, A.; Luthra, S. Exploring indicators of circular economy adoption framework through a hybrid decision support approach. *J. Clean. Prod.* **2020**, *277*, 124186, doi:10.1016/j.jclepro.2020.124186.
- 114. Erro-Garcés, A. Industry 4.0: Defining the research agenda. Benchmarking Int. J. 2019. doi:10.1108/BIJ-12-2018-0444.
- 115. Lu, Q.; Xu, X. Adaptable blockchain-based systems: A case study for product traceability. *IEEE Softw.* **2017**, 34, 21–27, doi:10.1109/MS.2017.4121227.
- 116. Fosso Wamba, S.; Akter, S.; Edwards, A.; Chopin, G.; Gnanzou, D. How "big data" can make big impact: Findings from a systematic review and a longitudinal case study. *Int. J. Prod. Econ.* **2015**, *165*, 234–246, doi:10.1016/j.ijpe.2014.12.031.
- 117. Fang, H.C.; Ong, S.K.; Nee, A.Y.C. Use of embedded smart sensors in products to facilitate remanufacturing. In *Handbook of Manufacturing Engineering and Technology*; Nee, A.Y.C., Ed.; Springer: London, UK, 2015; pp. 3265–3290, ISBN 978-1-4471-4670-4.
- 118. Yang, S.; M. R., A.; Kaminski, J.; Pepin, H. Opportunities for Industry 4.0 to support remanufacturing. *Appl. Sci.* 2018, 8, 1177, doi:10.3390/app8071177.
- 119. Ford, S.; Despeisse, M. Additive manufacturing and sustainability: An exploratory study of the advantages and challenges. *J. Clean. Prod.* **2016**, *137*, 1573–1587, doi:10.1016/j.jclepro.2016.04.150.
- 120. de Souza, F.F.; Ferreira, M.B.; Saraceni, A.V.; Betim, L.M.; Pereira, T.L.; Petter, R.R.H.; Pagani, R.N.; de Resende, L.M.M.; Pontes, J.; Piekarski, C.M.; et al. Temporal comparative analysis of industrial symbiosis in a business network: Opportunities of circular economy. *Sustainability* **2020**, *12*, 1832, doi:10.3390/su12051832.
- 121. Zhu, Y.; Dawande, M.; Gavirneni, N.; Jayaraman, V. Industrial symbiosis: Impact of competition on firms' willingness to implement. *IISE Trans.* **2020**, 1–17, doi:10.1080/24725854.2020.1781305.
- 122. Martin, M. Industrial symbiosis networks: Application of the circular economy for resource efficiency. In *Handbook of the Circular Economy*; Brandão, M., Finnveden, D., Göran, F., Eds.; Edward Elgar Publishing: Cheltenham, UK, 2020; pp. 50–60.
- 123. Fraccascia, L.; Yazan, D.M. The role of online information-sharing platforms on the performance of industrial symbiosis networks. *Resour. Conserv. Recycl.* **2018**, *136*, 473–485, doi:10.1016/j.resconrec.2018.03.009.
- 124. Ranta, V.; Aarikka-Stenroos, L.; Ritala, P.; Mäkinen, S.J. Exploring institutional drivers and barriers of the circular economy: A cross-regional comparison of China, the US, and Europe. *Resour. Conserv. Recycl.* **2018**, *135*, 70–82, doi:10.1016/j.resconrec.2017.08.017.
- 125. Horváth, D.; Szabó, R.Z. Driving forces and barriers of Industry 4.0: Do multinational and small and medium-sized companies have equal opportunities? *Technol. Forecast. Soc. Chang.* **2019**, *146*, 119–132, doi:10.1016/j.techfore.2019.05.021.
- 126. Herceg, I.V.; Kuč, V.; Mijušković, V.M.; Herceg, T. Challenges and driving forces for industry 4.0 implementation. Sustainability

Appl. Sci. **2021**, 11, 3328 34 of 34

- 2020, 12, 1-22, doi:10.3390/su12104208.
- 127. Raj, A.; Dwivedi, G.; Sharma, A.; Lopes de Sousa Jabbour, A.B.; Rajak, S. Barriers to the adoption of industry 4.0 technologies in the manufacturing sector: An inter-country comparative perspective. *Int. J. Prod. Econ.* **2020**, 224, 107546, doi:10.1016/j.ijpe.2019.107546.
- 128. Bogoviz, A.V.; Osipov, V.S.; Chistyakova, M.K.; Borisov, M.Y. Comparative analysis of formation of Industry 4.0 in developed and developing countries. In *Industry 4.0: Industrial Revolution of the 21st Century. Studies in Systems, Decision and Control*; Popkova, E., Ragulina, Y., Bogoviz, A., Eds.; Springer: Cham, Switzerland, 2019; pp. 155–164.
- 129. Pozzi, R.; Rossi, T.; Secchi, R. Industry 4.0 technologies: Critical success factors for implementation and improvements in manufacturing companies. *Prod. Plan. Control* **2021**, 1–21, doi:10.1080/09537287.2021.1891481.
- 130. Cagno, E.; Neri, A.; Howard, M.; Brenna, G.; Trianni, A. Industrial sustainability performance measurement systems: A novel framework. *J. Clean. Prod.* **2019**, 230, 1354–1375, doi:10.1016/j.jclepro.2019.05.021.
- 131. Neri, A.; Cagno, E.; Lepri, M.; Trianni, A. A triple bottom line balanced set of key performance indicators to measure the sustainability performance of industrial supply chains. *Sustain. Prod. Consum.* **2021**, *26*, 648–689, doi:10.1016/j.spc.2020.12.018.
- 132. Garza-Reyes, J.A.; Salomé Valls, A.; Peter Nadeem, S.; Anosike, A.; Kumar, V. A circularity measurement toolkit for manufacturing SMEs. *Int. J. Prod. Res.* 2019, *57*, 7319–7343, doi:10.1080/00207543.2018.1559961.
- 133. Trianni, A.; Cagno, E.; Neri, A. Modelling barriers to the adoption of industrial sustainability measures. *J. Clean. Prod.* **2017**, *168*, 1482–1504, doi:10.1016/j.jclepro.2017.07.244.
- 134. Luthra, S.; Kumar, A.; Zavadskas, E.K.; Mangla, S.K.; Garza-Reyes, J.A. Industry 4.0 as an enabler of sustainability diffusion in supply chain: An analysis of influential strength of drivers in an emerging economy. *Int. J. Prod. Res.* **2020**, *58*, 1505–1521, doi:10.1080/00207543.2019.1660828.
- 135. Demartini, M.; Evans, S.; Tonelli, F. Digitalization technologies for industrial sustainability. *Procedia Manuf.* **2019**, *33*, 264–271, doi:10.1016/j.promfg.2019.04.032.
- 136. Schneider, S. The Impacts of Digital Technologies on Innovating for Sustainability. In *Innovation for Sustainability;* Bocken, N., Ritala, P., Albareda, L., Verburg, R., Eds.; Palgrave Macmillan: Cham, 2019; pp. 415–433, doi: 10.1007/978-3-319-97385-2_22
- 137. Trianni, A.; Cagno, E.; Neri, A.; Howard, M. Measuring industrial sustainability performance: Empirical evidence from Italian and German manufacturing small and medium enterprises. *J. Clean. Prod.* **2019**, 229, 1355–1376, doi:https://doi.org/10.1016/j.jcle-pro.2019.05.076.
- 138. Mura, M.; Longo, M.; Zanni, S. Circular economy in Italian SMEs: A multi-method study. *J. Clean. Prod.* **2020**, 245, 118821, doi:10.1016/j.jclepro.2019.118821.
- 139. Chonsawat, N.; Sopadang, A. Defining SMEs' 4.0 readiness indicators. Appl. Sci. 2020, 10, 8998, doi:10.3390/app10248998.
- 140. Pech, M.; Vrchota, J. Classification of small- and medium-sized enterprises based on the level of Industry 4.0 implementation. *Appl. Sci.* **2020**, *10*, 5150, doi:10.3390/app10155150.
- 141. Jesus, C. de; Lima, R.M. Literature search of key factors for the development of generic and specific maturity models for Industry 4.0. *Appl. Sci.* **2020**, *10*, 5825, doi:10.3390/app10175825.
- 142. Klein, N.; Ramos, T.B.; Deutz, P. Circular economy practices and strategies in public sector organizations: An integrative review. *Sustainability* **2020**, *12*, 41–81, doi:10.3390/su12104181.
- 143. Almada-Lobo, F. The Industry 4.0 revolution and the future of Manufacturing Execution Systems (MES). *J. Innov. Manag.* **2016**, 3, 16–21, doi:10.24840/2183-0606_003.004_0003.
- 144. Boccella, A.R.; Centobelli, P.; Cerchione, R.; Murino, T.; Riedel, R. Evaluating centralized and heterarchical control of smart manufacturing systems in the era of Industry 4.0. *Appl. Sci.* **2020**, *10*, doi:10.3390/app10030755.
- 145. Pilo, F.; Pisano, G.; Coppo, M. Cooperative centralised and decentralised energy management. In Proceedings of the International Conference on Electricity Distribution, Lyon, France, 15–18 June 2015; pp. 15–18.
- 146. Fiorini, L.; Aiello, M. Energy management for user's thermal and power needs: A survey. *Energy Rep.* **2019**, *5*, 1048–1076, doi:10.1016/j.egyr.2019.08.003.
- 147. Yin, R.K. Case Study Research Design and Methods, 4th ed.; SAGE: Thousand Oaks, CA, USA, 2009.
- 148. Voss, C.; Tsikriktsis, N.; Frohlich, M. Case research in operations management. *Int. J. Oper. Prod. Manag.* **2002**, *22*, 195–219, doi:10.1108/01443570210414329.
- 149. Meredith, J. Building operations management theory through case and field research. J. Oper. Manag. 1998, 16, 441–454, doi:10.1016/S0272-6963(98)00023-0.
- 150. Camarinha-Matos, L.M.; Fornasiero, R.; Ramezani, J.; Ferrada, F. Collaborative networks: A pillar of digital transformation. *Appl. Sci.* **2019**, *9*, 5431, doi:10.3390/app9245431.