

Understanding and Designing New Server Architectures for Emerging Warehouse-Computing Environments

Kevin Lim*, Parthasarathy Ranganathan⁺, Jichuan Chang⁺,
Chandrakant Patel⁺, Trevor Mudge*, Steven Reinhardt*[†]

* University of Michigan, Ann Arbor ⁺ Hewlett-Packard Labs [†] Reservoir Labs
{klim,tnm,steve}@eecs.umich.edu, {partha.ranganathan, jichuan.chang, chandrakant.patel}@hp.com

Abstract

This paper seeks to understand and design next-generation servers for emerging “warehouse-computing” environments. We make two key contributions. First, we put together a detailed evaluation infrastructure including a new benchmark suite for warehouse-computing workloads, and detailed performance, cost, and power models, to quantitatively characterize bottlenecks. Second, we study a new solution that incorporates volume non-server-class components in novel packaging solutions, with memory sharing and flash-based disk caching. Our results show that this approach has promise, with a 2X improvement on average in performance-per-dollar for our benchmark suite.

1. Introduction

The server market is facing an interesting inflection point. Recent market data identifies the “internet sector” as the fastest growing segment of the overall server market, growing by 40-65% every year, and accounting for more than 65% of low-end server revenue growth last year. By contrast, the rest of the server market is not growing. Indeed, several recent keynotes [3,6,19,25,26,33,36] point to growing recognition of the importance of this area.

However, the design of servers for this market poses several challenges. Internet sector infrastructures have millions of users often running on hundreds of thousands of servers, and consequently, scale-out is a key design constraint. This has been likened to the design of a large warehouse-style computer [3], with the programs being distributed applications like mail, search, etc. The datacenter infrastructure is often the largest capital and operating expense. Additionally, a significant fraction of the operating costs is power and cooling.

These constraints, in turn, lead to several design decisions specific to internet sector infrastructures. The

focus on costs motivates leveraging the “sweet spot” of commodity pricing and energy efficiency, and also reflects in decisions to move high-end hardware features into the application stack (e.g., high-availability, manageability). Additionally, the high volume in this market and the relative dominance of a few key players – e.g., Google, Yahoo, eBay, MSN (Microsoft), Amazon – allow for exploring options like custom-designed servers in “green-field” datacenters built from scratch. Indeed, Google and MSN’s purchase of real estate near the internet backbone or power grid for this purpose has received a lot of recent press [19].

All these trends motivate the need for research in understanding these workloads, and on new system architectures targeted at this market with compelling cost/performance advantages. This paper seeks to address this challenge. In particular, we make the following contributions. We put together a detailed evaluation infrastructure including the first-ever benchmark suite for warehouse-computing workloads, along with detailed performance, cost, and power models and metrics. Using these tools, we identify four key areas for improvement (CPU, packaging, memory, disk) and study a new system architecture that takes a holistic approach at addressing these bottlenecks. Our proposed solution has novel features including the use of low-cost, low-power components from the high-volume embedded/mobile space and novel packaging solutions, along with memory sharing and flash-based disk caching. Our results are promising, combining to provide a two-fold improvement in performance-per-dollar, for our benchmark suite. More importantly, they point to the strong potential of cost-efficient ensemble-level design for this class of workloads.

2. Evaluation Environment

A challenge in studying new architectures for warehouse-computing environments has been the lack of access to internet-sector workloads. The proprietary nature and the large scale of deployment are key

impediments in duplicating these environments. These environments have a strong focus on cost and power efficiency, but there are currently no complete system-level cost or power models publicly available, further exacerbating the difficulties.

2.1 A benchmark suite for the internet sector

In order to perform this study we have created a new benchmark suite with four workloads representative of the different services in internet sector datacenters.

Websearch: We choose this to be representative of *unstructured data processing* in internet sector workloads. The goal is to service requests to search large amounts of data within sub-seconds. Our benchmark uses the Nutch search engine [21] running on the Tomcat application server and Apache web server. We study a 20GB dataset with a 1.3GB index of parts of www.dmoz.org and Wikipedia. The keywords in the queries are based on a Zipf distribution of the frequency of indexed words, and the number of keywords is based on observed real-world query patterns [40]. Performance is measured as the number of requests per second (RPS) for comparable Quality of Service (QoS) guarantees. This benchmark emphasizes high throughput with reasonable amounts of data processing per request.

Webmail: This benchmark seeks to represent *interactive internet services* seen in web2.0 applications. It uses PHP-based SquirrelMail server running on top of Apache. The IMAP and SMTP servers are installed on a separate machine using courier-imap and exim. The clients interact with the servers in sessions, each consisting of a sequence of actions (e.g., login, read email and attachments, reply/forward/delete/move, compose and send). The size distributions are based on statistics collected internally within the University of Michigan, and the client actions are modeled after MS Exchange Server LoadSim “heavy-usage” profile [35]. Performance is measured as the number of RPS for comparable QoS guarantees. Our benchmark includes a lot of network

activity to interact with the backend server.

Ytube: This benchmark is representative of web2.0 trends of using *rich media types* and models media servers servicing requests for video files. Our benchmark consists of a heavily modified SPECweb2005 Support workload driven with Youtube™ traffic characteristics observed in edge servers by [14]. We modify the pages, files, and download sizes to reflect the distributions seen in [14], and extend the QoS requirement to model streaming behavior. Usage patterns are modeled after a Zipf distribution. Performance is measured as the number of requests per second, while ensuring that the QoS violations are similar across runs. The workload behavior is predominantly IO-bounded.

Mapreduce: This benchmark is representative of workloads that use the *web as a platform*. We model a cluster running offline batch jobs of the kind amenable to the MapReduce [7] style of computation, consisting of a series of “map” and “reduce” functions performed on key/value pairs stored in a distributed file system. We use the open-source Hadoop implementation [13] and run two applications – (1) mapreduce-wc that performs a word count over a large corpus (5 GB), and (2) mapreduce-write that populates the file system with randomly-generated words. Performance is measured as the amount of time to perform the task. The workload involves both CPU and I/O activity.

For *websearch* and *webmail*, the servers are exercised by a Perl-based client driver, which generates and dispatches requests (with user-defined think time), and reports transaction rate and QoS results. The client driver can also adapt the number of simultaneous clients according to recently observed QoS results, to achieve the highest level of throughput without overloading the servers. For *ytube* we use a modified SPECweb2005 client driver, which has similar functionality to the other client drivers.

We believe that our benchmark suite is a good representative of internet sector workloads for this study. However, this suite is a work in progress, and Section 4 discusses further extensions to model our

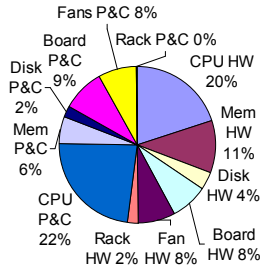
Table 1: Summary details of the new benchmark suite to represent internet sector workloads.

Workload	Emphasize	Description	Perf metric
<i>websearch</i>	the role of unstructured data	Open source Nutch-0.9, Tomcat 6 with clustering, and Apache2. 1.3GB index corresponding to 1.3 million indexed documents, 25% of index terms cached in memory. 2GB Java heap size. QoS requires >95% queries take <0.5 seconds.	Request-per-sec (RPS) w/ QoS
<i>webmail</i>	interactive internet services	Squirrelmail v1.4.9 with Apache2 and PHP4, Courier-IMAP v4.2 and Exim4.5. 1000 virtual users with 7GB of mail stored. Email/attachment sizes and usage patterns modeled after MS Exchange 2003 LoadSim heavy users. QoS requires >95% requests take <0.8 second.	RPS w/ QoS
<i>ytube</i>	the use of rich media	Modified SPECweb2005 Support workload with Youtube traffic characteristics. Apache2/Tomcat6 with Rock httpd server.	RPS w/ QoS
<i>mapreduce</i>	web as a platform	Hadoop v0.14 with 4 threads per CPU and 1.5GB Java heap size. We study two workloads - distributed file write (mapred-wr) and word count (mapred-wc)	Execution time

Details	Srvr1	Srvr2
Per-server cost (\$)	\$3,225	\$1,620
CPU	\$1,700	\$650
Memory	\$350	\$350
Disk	\$275	\$120
Board + mgmt	\$400	\$250
Power + fans	\$500	\$250
Switch/rack cost	\$2,750	\$2,750
Server power (Watt)	340	215
CPU	210	105
Memory	25	25
Disk	15	10
Board + mgmt	50	40
Power + fans	40	35
Switch/rack power	40	40
Server qty per rack	40	40
Activity factor	0.75	0.75
K1 / L1 / K2	1.33 / 0.8 / 0.667	
3-yr power & cooling	\$2,464	\$1,561
Total costs (\$)	\$5,758	\$3,249

(a)

Srv2 Costs Breakdown



(b)

Figure 1: Cost models and breakdowns.

target workloads even more accurately.

2.2 Metrics and models

Metrics: The key performance/price metric for internet sector environments is the *sustainable performance (Perf) divided by total cost of ownership (abbreviated as TCO-\$)*. For performance, we use the definition specific to each workload in Table 1. For total lifecycle cost, we assume a three-year depreciation cycle and consider costs associated with base hardware, burdened power and cooling, and real-estate. In our discussion of specific trends, we also consider other metrics like Performance-per-Watt (Perf/W) and performance per specific cost components such as infrastructure only (Perf/inf-\$) and power and cooling (Perf/P&C-\$).

Cost model: The two main components of our cost model are (1) the base hardware costs, and (2) the burdened power and cooling costs. For the base hardware costs, we collect the costs of the individual components – CPU, memory, disk, board, power and cooling (P&C) components such as power supplies, fans, etc. – at a per-server level. We cumulate these costs at the rack level, and consider additional switch and enclosure costs at that level. We use a variety of sources to obtain our cost data, including publicly-available data from various vendors (newegg, Micron, Seagate, Western Digital, etc.) and industry-proprietary cost information through personal communications with individuals at HP, Intel/AMD, ARM, etc. Wherever possible, we also validated the consistency of the overall costs and the breakdowns with prior publications from internet-sector companies [3]. For example, our total server costs were similar to that listed from Silicon Mechanics [16].

For the power and cooling costs, we have two subcomponents. We first compute the rack-level power consumption ($P_{consumed}$). This is computed as a sum of power at the CPU, memory, disk, power-and-cooling, and the rest of the board, at the per-server level, and additional switch power at the rack level. Given that nameplate power is often overrated [11], we tried to obtain the maximum operational power consumption of various components from spec sheets, power calculators available from vendors [1,8,17,18,24,30,32], or personal communications with vendors. This still suffers from some inaccuracies since actual power consumption has been documented to be lower than worst-case power consumption [27]. We use an “activity factor” of 0.75 to address this discrepancy. As validation, we compared the output of our model to systems that we had access to and our model was relatively close to the actual consumption. (We also studied a range of activity factors from 0.5 to 1.0 and our results are qualitatively similar, so we don’t present them.)

Second, we use $P_{consumed}$ as input to determine the burdened cost of power using the methodology discussed by Patel et al. [27,28].

$$\text{PowerCoolCost} = (1 + K_1 + L_1 + K_2 * L_1) * U_{s,grid} * P_{consumed}$$

This model considers the burdened power and cooling costs to consist of electricity costs at the rack level, the amortized infrastructure costs for power delivery (K1), the electricity costs for cooling (L1) and the amortized capital expenditure for the cooling infrastructure (K2). For our default configuration, we use published data on default values for K1, L1, and K2 [28]. There is a wide variation possible in the electricity tariff rate (from \$50/MWhr to \$170/MWhr), but in this paper, we use a default electricity tariff rate of \$100/MWhr [27]. Figure 1 illustrates our cost model.

Performance evaluation: To evaluate performance, we used HP Labs’ COTSon simulator [10], which is based on AMD’s SimNow™ [5] infrastructure. It is a validated full-system x86/x86-64 simulator that can boot an unmodified Linux OS and execute complex applications. The simulator guest runs 64-bit Debian Linux with the 2.6.15 kernel. The benchmarks were compiled directly in the simulated machines where applicable. Most of the benchmarks use Java, and were run using Sun’s Linux Java SDK 5.0 update 12. C/C++ code was compiled with gcc 4.1.2 and g++ 4.0.4. We also developed an offline model using the simulation traces to evaluate memory sharing; this is discussed more in Section 3.4.

Table 2: Summary of systems considered.

System	"Similar to"	System Features	Watt	Inf.\$
<i>Srvr1</i>	Xeon MP, Opteron MP	2p x 4 cores, 2.6 GHz, OoO, 64K/8MB L1/L2	340	3,294
<i>Srvr2</i>	Xeon, Opteron	1p x 4 cores, 2.6 GHz, OoO, 64K/8MB L1/L2	215	1,689
<i>Desk</i>	Core 2, Athlon 64	1p x 2 cores, 2.2 GHz, OoO, 32K/2MB L1/L2	135	849
<i>Mobl</i>	Core 2 Mobile, Turion	1p x 2 cores, 2.0 GHz, OoO, 32K/2MB L1/L2	78	989
<i>Emb1</i>	PA Semi, Emb. Athlon 64	1p x 2 cores, 1.2 GHz, OoO, 32K/1MB L1/L2	52	499
<i>Emb2</i>	AMD Geode, VIA Eden-N	1p x 1 cores, 600MHz, inord., 32K/128K L1/L2	35	379

3. A New Server Architecture

3.1 Cost Analysis and Approach Taken

Figure 1(a) lists the hardware component costs, the baseline power consumption, and the burdened costs of power and cooling for two existing server configurations (*srvr1* and *srvr2*). Figure 1(b) presents a pie-chart breakdown of the total costs for *srvr2* separated as infrastructure (HW) and burdened power and cooling (P&C). Our data shows several interesting trends. First, power and cooling costs are comparable to hardware costs. This is consistent with recent studies from internet sector workloads that highlight the same trend [11]. Furthermore, the CPU hardware and CPU power and cooling are the two largest components of total costs (contributing 20% and 22% respectively). However, it can be seen that a number of other components together contribute equally to the overall costs. Consequently, to achieve truly compelling performance/\$ advantages, solutions need to holistically address multiple components.

Below, we examine one such holistic solution. Specifically, we consider four key issues: (1) Can we reduce overall costs from the CPU (hardware and power) by using high-volume lower-cost lower-power (but also lower-performance) non-server processors? (2) Can we reduce the burdened costs of power by novel packaging solutions? (3) Can we reduce the overall costs for memory by sharing memory across a cluster/ensemble? (4) Can we reduce the overall costs for the disk component by using lower-power (but lower performance) disks, possibly with emerging non-volatile memory?

Answering each of these questions in detail is not possible within the space constraints of this paper. Our goal here is to evaluate first, if considerable gains are possible in each of these areas when the architecture is viewed from the ensemble perspective rather than as a

collection of individual systems, and second, if the combination of the improvements in each of these areas can lead to an overall design that improves significantly on the current state of the art.

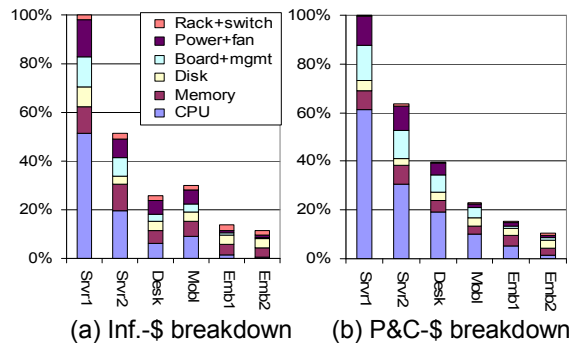
Below, we evaluate each of these ideas in isolation (3.2-3.5), and then consider the net benefits when these solutions are used together (3.6).

3.2 Low-power low-cost CPUs

Whereas servers for databases or HPC have traditionally focused on obtaining the highest performance per server, the scale-out nature of the internet sector allows for a focus on performance/\$ by utilizing systems that offer a superior performance/\$. Indeed, publications by large internet sector companies such as Google [4] exhibit the usefulness of building servers using commodity desktop PC parts. The intuition is that volume drives cost; compared to servers that have a limited market and higher price margins, commodity PCs have a much larger market that allows for lower prices. Additionally, these processors do not include cost premiums for features like multiprocessor support and advanced ECC that are made redundant by reliability support in the software stack for internet sector workloads.

In this section, we *quantitatively* evaluate the benefits of such an approach studying the effectiveness of low-end servers and desktops for this market. We take this focus on performance/\$ one step further, exploring an alternative commodity market – the embedded/mobile segment. Trends in transistor scaling and embedded processor design have brought powerful, general purpose processors to the embedded space, many of which are multicore processors. Devices using embedded CPUs are shipped in even more volume than desktops – leading to even better cost savings. They are often designed for minimal power consumption due to their use in mobile systems. Power is a large portion of the total lifecycle costs, so greater power-efficiency can help reduce costs. The key open question, of course, is whether these cost and power benefits can offset the performance degradation relative to the baseline server.

In this section, we consider six different system configurations (Table 2). *Srvr1* and *srvr2* represent mid-range and low-end server systems; *desk* represents desktop systems, *mobl* represents mobile systems, and *emb1* and *emb2* represent a mid-range and low-end embedded system respectively. All servers have 4 GB of memory, using FB-DIMM (*srvr1*, *srvr2*), DDR2 (*desk*, *mobl*, *emb1*) or DDR1 (*emb2*) technologies. *Srvr1* has a 15k RPM disk and a 10 Gigabit NIC, while



	Workload	Svr2	Desk	Mobl	Emb1	Emb2
Perf	websearch	68%	36%	34%	24%	11%
	webmail	48%	19%	17%	11%	5%
	ytube	97%	92%	95%	86%	24%
	mapred-wc	93%	78%	72%	51%	12%
	mapred-wr	72%	70%	54%	48%	16%
	HMean	71%	42%	38%	27%	10%
	Perf/Inf-\$	websearch	133%	139%	112%	175%
webmail		95%	72%	55%	83%	44%
ytube		188%	358%	315%	629%	206%
mapred-wc		181%	302%	241%	376%	101%
mapred-wr		141%	272%	179%	350%	140%
HMean		139%	162%	125%	201%	91%
Perf/W		websearch	107%	90%	147%	157%
	webmail	76%	47%	73%	75%	49%
	ytube	152%	233%	413%	566%	229%
	mapred-wc	146%	197%	315%	338%	113%
	mapred-wr	114%	177%	235%	315%	157%
	HMean	112%	105%	164%	181%	101%
	Perf/TCO-\$	websearch	120%	113%	124%	167%
webmail		86%	59%	62%	80%	46%
ytube		171%	291%	351%	600%	215%
mapred-wc		164%	246%	268%	359%	106%
mapred-wr		128%	221%	200%	334%	147%
HMean		126%	132%	140%	192%	95%

(c) Performance, cost and power efficiencies

Figure 2: Summary of benefits from using low-cost low-power CPUs from non-server markets.

all others have a 7.2k RPM disk and a 1 Gigabit NIC. Note that the lower-end systems are not balanced from a memory provisioning point of view (reflected in the higher costs and power for the lower-end systems than one would intuitively expect). However, our goal is to isolate the effect of the processor type, so we keep memory and disk capacity constant (but in the different technologies specific to the platform). Later sections examine changing this assumption.

Evaluation: Figure 2 presents our evaluation results. The break down of infrastructure costs and the burdened power and cooling costs are summarized in Figures 2(a) and 2(b) respectively. Figure 2(c) shows the variation in performance, performance/\$ and performance/Watt; for better illustration of the benefits, performance/\$ is shown as performance/total costs and performance/infrastructure costs (performance/power-and-cooling-costs can be inferred). Also listed is the average computed as the harmonic mean of the

throughput and reciprocal of execution times across the benchmarks.

Looking at Figure 2(a), we can see that, at a per-system level, the hardware costs are dramatically lower for the consumer systems. The biggest costs reduction come in the CPU component. The use of consumer technologies, like DDR2 for memory, lead to reductions in other components as well. The desk system is only 25% of the costs of the *svr1* system, while the *emb1* is only 15% of the costs. The *mobl* system sees higher costs relative to the desktop because of the higher premium for low-power components in this market. Similar trends can be seen for power and cooling costs in Figure 2(b). As one would expect, the *desktop* system has 60% lower P&C costs compared to *svr1*, but the *emb1* system does even better, saving 85% of the costs. Unlike with hardware costs, there is a more gradual progression of savings in the power and cooling.

Figure 2(c) highlights several interesting trends for performance. As expected, the lower-end systems see performance degradation compared to *svr1*. However, the relative rate of performance degradation varies with benchmark and the system considered. The *mapreduce* workloads and *ytube* see relatively smaller degradations in performance compared to *websearch* and *webmail* and also see a much more dramatic inflection at the transition between *emb1* and *emb2* systems. This is intuitive given that these workloads are not CPU-intensive and are primarily network or disk bound. The desktop system sees 10-30% performance degradation for *mapreduce* and *ytube* and 65-80% performance loss for *websearch* and *webmail*. In comparison the *emb1* system sees 20-50% degradations for the former two workloads and 75-90% loss for the remaining two. *Emb2* consistently underperforms for all workloads.

Comparing the relative losses in performance to the benefits in costs, one can see significant improvements in performance/Watt and performance/\$ for the *desk*, *mobl*, and *emb1*; *emb2* does not perform as well. For example, *emb1* achieves improvements of 3-6X in performance/total costs for *ytube* and *mapreduce* and an improvement of 60% for *websearch* compared to *svr1*. *Webmail* achieves a net degradation in performance/\$ because of the significant decrease in performance, but *emb1* still performs competitively with *svr1*, and does better than the other systems. Performance/W results show similar trends except for stronger improvements for the mobile systems.

Overall, our workloads show a benefit in improved performance per costs when using lower-end consumer platforms optimized for power and costs, compared to

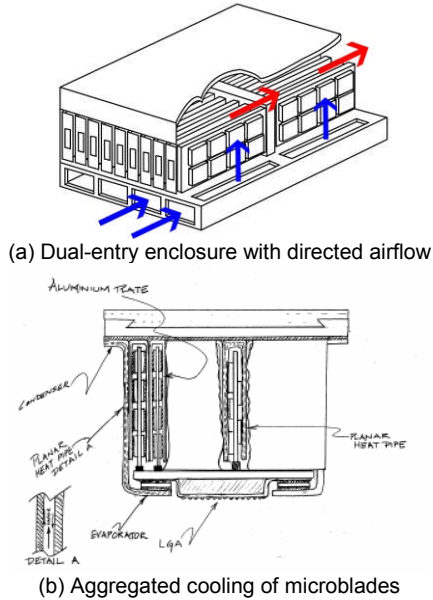


Figure 3: New proposed cooling architectures. Aggregated cooling and compaction can bring down total costs without affecting performance.

servers such as *svr1* and *svr2*. Our *desk* configuration performs better than *svr1* and *svr2* validating current practices to use commodity desktops [4]. However, a key new interesting result for our benchmark study is that going to embedded systems has the potential to offer more cost savings at the same performance; but the choice of embedded platform is important (e.g. *emb1* versus *emb2*). It must be noted that these results hold true for our workloads, but more study is needed before we can generalize these results to all variations of internet sector workloads.

Studying embedded platforms with larger amounts of memory and disk added non-commodity costs to our model that can be further optimized (the memory blade proposed in Section 3.4 addresses this). Additionally, *svr1* consumes 13.6KW/rack while *emb1* consumes only 2.7KW/rack (for a standard 42U rack). We do not factor this in our results, but this difference can either translate into simpler cooling solutions, or smaller form-factors and greater compaction. The next section addresses the latter.

3.3 Compaction and Aggregated Cooling

Our discussion in Section 3.1 identifies that after the processor, inefficiencies in the cooling system are the next largest factor of cost. Lower-power systems offer the opportunity for smaller form factor boards, which in turn allow for optimizations to the cooling system. Below, we discuss two such optimizations. We use

blade servers as the exemplar for the rest of our discussions, since they are well-known in the market.

Dual-entry enclosures with directed airflow:

Figure 3(a) shows how a server level enclosure can be redesigned to enable blades to be inserted from front and back to attach to a midplane. The key intuition is to partition the air flow, and allow cold air to be directed vertically through the blades. This is done by increasing the volume of the enclosure to create an inlet and exhaust plenum, and direct the air flow in the directions indicated by the arrows in the picture. The air flow is maintained through all the blades in parallel from intake plenum to exhaust plenum. (This is akin to a parallel connection of resistances versus a serial one.) Compared to conventional blade enclosures which force air directly from front to back, this results in shorter flow length (distance traversed by the air), lower pre-heat (temperature of the air hitting the blades), reduced pressure drop and volume flow. Our thermo-mechanical analysis of the thermal resistance air flow improvements with this design (calculations omitted for space) show significant improvements in cooling efficiencies (~50%). Compared to the baseline that can allow 40 1U “pizza box” servers per rack, our new design can allow 40 blades of 75W to be inserted in a 5U enclosure, allowing 320 systems per rack.

Board-level aggregated heat removal: Figure 3 also shows an even more radical packaging design. With low-power systems, one can consider blades of much smaller form factors that are integrated on conventional blades that fit into an enclosure. As shown in Figure 3(b), we propose an innovative packaging scheme that aggregates the power dissipating components at the device and package level. The smaller form factor server modules are interspersed with planar heat pipes that transfer the heat at an effective conductivity three times that of copper to a central location. The aggregated heat is removed with a larger optimized heat sink that enables channeling the flow through a single heat sink as opposed to multiple separate conventional heat sinks. The increased conductivity and the increased area for heat extraction lead to more effective cooling. The smaller blades can be connected to the blades through different interfaces – ATC or COMX interfaces are good candidates [29]. Figure 4 shows an example with eight such smaller 25W modules aggregated on a bigger blade. With higher power budgets, four such small modules can be supported on a bigger blade, allowing 1250 systems per rack.

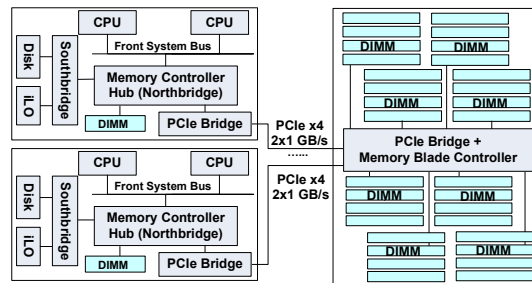
These cooling optimizations have the potential to improve efficiencies by 2X and 4X. Although they use specialized designs, we expect our cooling solutions to

be effective in other enterprise environments. When combined with the significant and growing fraction of the market represented by warehouse computing environments, these designs should have enough volume to drive commoditization.

3.4 Memory Sharing

Memory costs and power are an important part of the system level picture, especially as the cost and power of other components are reduced. Yet at a datacenter level, it can be difficult to properly choose the amount of memory in each server. The memory demands across workloads vary widely, and past studies have shown that per-server sizing for peak loads can lead to significant ensemble-level overprovisioning [11,31]. To address memory overprovisioning, we provision memory at a coarser granularity (e.g., per blade chassis), sizing each larger unit to meet the expected aggregate peak demand. Our design provides a remote memory pool which is divided among all the attached servers. This allows us to provision memory more accurately across servers, and allows the attached servers to have smaller local memories by exploiting locality to maintain high performance. By right provisioning memory in such a hierarchical environment, we obtain power and costs savings and enable further optimizations.

Basic architecture: Our design is illustrated in Figure 4(a). Each server blade has a smaller local memory, and multiple servers are connected to a *memory blade*, which provides the remote memory pool and handles accesses on a page-size granularity. Within a single enclosure, the server and memory blades are connected via a high-speed internal interconnect such as PCIe. A *hardware controller on the memory blade* handles the blade's management, sending pages to and receiving pages from the processor blades, while enforcing the per-server memory allocation to provide security and fault isolation. An access to a page in the remote memory blade is detected as a TLB miss, invoking a *light-weight trap handler in the OS or hypervisor* (first described by Ekman and Stenstrom [9]). The handler identifies a local victim page and initiates a DMA transfer to swap it with the desired remote page, implementing an exclusive caching hierarchy. Since our second-level memory is remote and attached via PCIe, additional intelligence is required in the *server's PCIe bridge* (relatively minor and in firmware) to set up the address range corresponding to the remote memory initially and to assist in sending and receiving pages. By keeping a small pool of free local page



(a) Memory blade architecture

	websearch	webmail	ytube	mapred-wc	mapred-wr
PCIe x4 (4 μ s)	4.7%	0.2%	1.4%	0.7%	0.7%
CBF (0.5 μ s)	1.2%	0.1%	0.4%	0.2%	0.2%

(b) Slowdowns using random replacement for 25% first-level memory size

	Perf/Inf-\$	Perf/W	Perf/TCO-\$
Static	102%	116%	108%
Dynamic	106%	116%	111%

(c) Net cost and power efficiencies

Figure 4: Memory sharing architecture and results.

frames, the critical-path page fetch can be decoupled from the victim page writeback (and requisite TLB shutdown, on multicore blades). Once the incoming DMA transfer completes, a page-table entry maps the referenced address to the new local copy, and execution continues.

Critical-block first optimization: The page-granularity transfers incur relatively high latencies because accessing data located on the memory blade requires an entire page to be transferred prior to use. We investigate a critical-block-first (CBF) optimization that requires only modest hardware support, perhaps in the local memory controller or as a separate simple coherence agent. This additional logic would use the coherence protocol to stall accesses to a block on a page in transit until the block is transferred. Thus address mapping for a remote page can be installed as soon as the incoming DMA is set up, and the faulting access can be completed as soon as the needed block (which would be scheduled first) arrives. This optimization requires custom hardware that goes against the preference for commodity components in the basic server. However, these hardware changes are minor extensions to commodity components and likely to drive other markets, and their costs are amortized across multiple servers; so we evaluate this design as a future-looking option.

Performance evaluation: In this work, we are primarily concerned with estimating the performance cost savings of ensemble-level memory sharing. Rather than exhaustively studying page replacement policies, we only model LRU and random replacement,

expecting that an implementable policy would have performance between these points. Due to the large memory capacities involved, we use trace-driven simulation for performance evaluation. We gather traces on our benchmark suite using the *embl* processor model. We then use the traces with a simple simulator to determine the number of misses to the second-level memory by modeling various first-level memory sizes and replacement policies. The latencies of such misses are estimated based on published PCIe round-trip times [15] plus DRAM and bus-transfer latencies, and then factored into the final performance results. We arrive at latencies of 4 μ s for 4KB pages on a PCIe 2.0 x4 link, and 0.75 μ s for the critical-block-first (CBF) optimization. While our trace-based methodology cannot account for the second-order impact of PCIe link contention or consecutive accesses to the missing page in the CBF case, it includes enough details to provide good estimates for our evaluation.

Using the baseline of *embl* (our deployment target in Section 3), Figure 4(b) shows the relative performance of our two-level configuration using random replacement. We studied baselines of both 4 GB and 2 GB, but report only 2 GB results to be conservative about our scaled down workloads. We study two scenarios, one having 25% of memory be local, and the other having 12.5% of the memory be local. Our results show that baseline memory sharing can cause slowdowns of up to 5% for 25%, and 10% for 12.5% local-remote split. But the CPF optimization can bring these numbers down to ~1% for 25% and 2.5% for 12.5% local-remote split. The workloads with larger memory usage, *websearch* and *ytube*, have the largest slowdown, as we would expect. The CBF optimization has a greater impact than increasing the local memory capacity. LRU results (not shown) are nearly the same as Figure 4(b); random performs as well as LRU on the benchmarks with high miss rates, while the benchmarks where LRU outperforms random have low absolute miss rates and thus the performance impact is minimal. These initial results indicate that a two-level memory hierarchy with a first-level memory of 25% of the baseline would likely have minimal performance impact even on larger workloads. We expect these trends to hold into the future as well, as workload sizes and memory densities both increase.

Cost evaluation: Our shared multi-level memory architecture reduces *hardware cost* in two ways. First, the total DRAM capacity of each blade enclosure may be reduced relative to a conventional system in which each processor blade is provisioned for peak memory requirements. Second, the reduced density and performance requirements of the second-level memory

enable the use of lower-cost low-density DRAM devices. Thus the memory blade can use devices at the “sweet spot” of the commodity DRAM market, at a significant cost savings relative to devices of the highest available density.

This new memory architecture reduces *power consumption* in two ways: by reducing the total amount of DRAM, and correspondingly the power, but by also enabling the extended use of lower-power DRAM components and modes on the memory blades. Accesses to the memory blades are less frequent, are always at page granularity, and their latency is dominated by transfer time across the PCIe link. As a result, we can leave all of the memory-blade DRAM in active power-down mode, which reduces power by more than 90% in DDR2 [24], paying a relatively minor latency penalty (6 DRAM cycles) to wake the necessary devices and banks once on each access to fetch an entire page worth of data.

The memory blade does incur *cost and power overheads*, mainly due to the custom PCIe memory controller. However, this overhead is amortized over multiple servers. We use a per-server (x4 lane) cost of \$10 and power consumption of 1.45W in our estimates, based on analysis of commercially available PCIe switches [30] and memory controllers [18].

We calculate the cost and power saving for two scenarios, both assuming that the processor blades have 25% of the baseline’s local memory, while remote memory blades use devices that are slower but 24% cheaper [8]. The *static partitioning* scheme uses the same total amount of DRAM as the baseline, with the remaining capacity (75%) on the memory blades. The *dynamic provisioning* scheme assumes that 20% of the blades use only their local memory, allowing the total system memory to be 85% of the baseline (25% local, 60% on memory blades). We assume 2% slowdown across all benchmarks. Figure 4(c) shows that both schemes provide good benefits (16%) in system-level perf/P&C-\$. The static scheme provides a negligible (2%) improvement system perf/Inf-\$, since it uses the same total amount of DRAM, but the dynamic scheme gains an additional 6% improvement there. These figures combine to give 8% (static) and 11% (dynamic) benefits in perf/TCO-\$. Additionally, we expect memory sharing to pay off in other ways, for example by enabling the use of commodity embedded processors/boards with limited support for memory expansion, allowing greater compaction of processor blades due to the reduced DRAM physical and power footprints, and opening up the possibility of other optimizations such as memory compression [37], content-based page sharing across blades [38], and

Table 3: Low-power disks with flash disk caches.

(a) Listing of flash and disk parameters

	Flash	Laptop Disk	Laptop-2 Disk	Desktop Disk
Bandwidth	50 MB/s	20 MB/s	20 MB/s	70 MB/s
Access time	20 μ sec read 200 μ sec write 1.2 msec erase	15 msec avg. (remote)	15 msec avg. (remote)	4 msec avg. (local)
Capacity	1 GB	200 GB	200 GB	500 GB
Power (W)	0.5	2	2	10
Price	\$14	\$80	\$40	\$120

(b) Net cost and power efficiencies

Disk type	Perf/Inf-\$	Perf/Watt	Perf/TCO-\$
Remote Laptop	93%	100%	96%
Remote Laptop + Flash	99%	109%	104%
Remote Laptop-2 + Flash	110%	109%	110%

DRAM/flash hybrid memory organizations. Overall, though our current results indicate only modest benefits, we believe additional effort in this area will yield further substantial gains.

3.5 Flash as disk-cache with low-power disks

Continuing our theme of using lower-power components and optimizing for the ensemble, this section addresses the benefits from using lower-power laptop disks. In addition to lower power, these have the benefit of a smaller form factor allowing greater compaction for aggregated cooling (like in Section 3.3), but come with the tradeoffs of lower performance and higher price. We consider using the laptop disks moved to a basic Storage Area Network (SAN) interfaced through the SATA interface. By utilizing a SAN, individual server blades do not have to be physically sized to fit a disk, allowing the small module form factor in Section 3.3 to be used.

Additionally, we also examine the use of non-volatile flash technology. As seen in Table 3(a), Flash has desirable power, performance, and cost characteristics well aligned with our goals. However, one of the limitations of using flash is that it “wears out” after 100,000 writes (assuming current technology). While this is an important drawback, predicted future technology and software fixes [20], along with the typical 3-year depreciation cycles and software-failure tolerance in internet workloads still argue for examining flash in these environments. In this paper, we explore using a flash-based disk caching mechanism [20], with the flash being located on the server board itself. The flash holds any recently accessed pages from disk. Any time a page is not found in the OS’s page cache, the flash cache is searched by looking up in a software hash table to see if the flash holds the desired page.

Evaluation: We evaluate using a remote SATA laptop drive (with very conservative bandwidth and latency values) with our *embl* configuration, and obtain performance numbers with and without a 1 GB flash cache. Our runs are normalized to the baseline configuration of having a local desktop-class disk, and the configurations are listed in Table 3(a).

Our results in Table 3(b) show that just using low-power laptop disks alone is *not beneficial* from a performance/\$ perspective for our benchmarks. The loss in performance dominates the savings in power. However, using a flash disk cache is able to provide an 8% performance improvement over the remote laptop disk, providing better performance/\$ compared to the baseline desktop case. Our results with a cheaper laptop disk (laptop-2) show better results (close to 10% better performance/\$), pointing to greater benefits if laptop disk prices come down to desktop disk levels. This may be a realistic scenario as laptop drives become more commoditized.

3.6 Putting It All Together

So far, we considered solutions targeted at specific subsystems and evaluated their benefits in isolation. In this section, we show how these optimizations work together.

Two unified designs: Based on the observations above, we consider two new architectures for the internet sector. Our *N1* design represents a solution practical in the near-term; it uses mobile blades with dual-entry enclosures and directed airflow, but does not include memory sharing or flash-based disk caching with mobile disks. Our *N2* design represents a likely longer-term solution; it uses embedded blades with aggregated cooling housed in an enclosure with directed air-flow. We use memory sharing and remote low-power disks with flash-based disk caching to allow this level of compaction. Some of the changes required for the *N2* configuration assume custom components, but as discussed, the changes are likely to become cost-effective in a few years with the volumes in this market.

Evaluation: Figure 5 shows how our two solutions provide significant improvements to cost and power efficiencies compared to the baseline *srvr1* system. Focusing on the *ytube* and *mapreduce* benchmarks, the performance/TCO-\$ (Figure 5) improves by 2X-3.5X for the current-generation solution (*N1*) and by 3.5X-6X for the next-generation solution (*N2*). Figure 5 shows that these benefits are equally from infrastructure costs and power savings. As before, *websearch* gets lower benefits of 10%-70% improvement, and *webmail* sees degradations (40% for

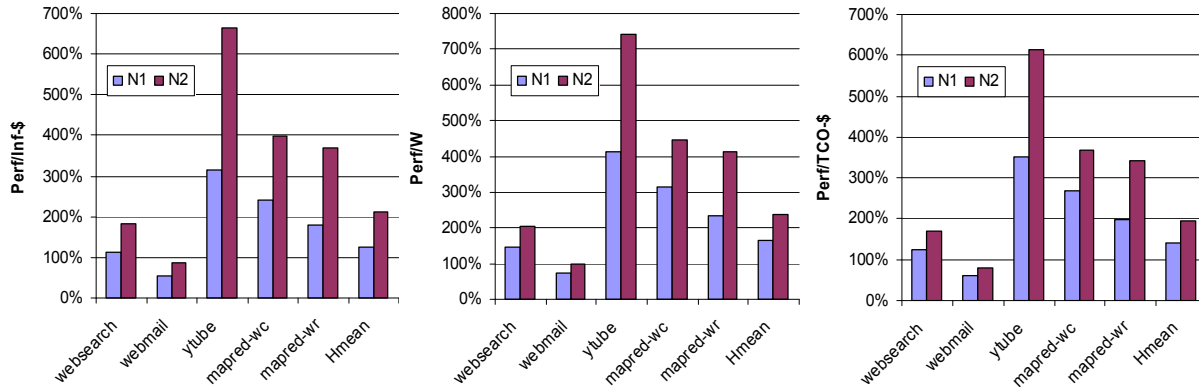


Figure 5: Cost and power efficiencies for two unified designs that bring together individual solutions.

$N1$, and 20% for $N2$). Figure 5 also shows the harmonic mean across our benchmarks. Overall, our solutions can improve sustained throughput per total infrastructure dollar by 1.5X (with $N1$) to 2.0X (with $N2$). The same result can be restated differently. For the same performance as the baseline, $N2$ gets a 60% reduction in power, and 55% reduction in overall costs, and consumes 30% less racks (assuming 4 embedded blades per blade, but air-cooled).

Though not presented here, we also compared our new proposed solutions to a baseline based on *svr2* and *desk*. We continue to get significant benefits. $N2$, in particular, gets average improvements of 1.8-2X over the corresponding baselines, and the *ytube* and *mapreduce* benchmarks gets 2.5-4.1X and 1.7X-2.5X better performance/\$ compared to *svr2* and *desk* respectively. $N1$ also continues to get better performance for *ytube* and *mapreduce*, but the benefits are also scaled down (1.1X to 2X).

4. Discussion

While our work is a first step in the study and optimization of warehouse-computing environments, several caveats and opportunities for future work exist.

Benchmark suite: We have tried to make our benchmarks as realistic as possible, using real-world traces and insights from previous studies, and making sure that our benchmarks replicate behavior described in the limited public documentation in this space. But a few points need to be noted. In actual deployments, requests follow a time-of-day distribution [11], but we only study request distributions that focus on sustained performance. Real deployments operate on much larger data sets, but we often scaled data sizes for practical simulation times while striving to keep the same trends (e.g., our scaled *websearch* workload matches prior published work with larger-scale experiments [21]). We also study only one representative benchmark for

each workload that best mimics previously-published data, but in reality, a workload (e.g., *websearch*) can have multiple flavors based on the nature of the request (e.g., data set, etc). Again it must be noted that further study is needed to understand the applicability of the results of our benchmark suite to all internet sector workloads. Given different workload behavior (e.g., heavily CPU bound and I/O intensive), it is possible that *svr1* will be a more effective solution than *embl*, given its higher compute power and I/O bandwidth.

Metrics & models: The design of good models that fold single-system metrics into a more complex cluster level metric is an open research area. In the absence of such models and practical cluster-level full-system simulation, our performance model makes the simplifying assumption that cluster-level performance can be approximated by the aggregation of single-machine benchmarks. This needs to be validated, by prototyping, or by study of real environments.

Our cost model data was collected from a variety of sources, mostly public. However, a few of the values were derived from confidential communication and industry estimates, and more work is needed in deriving an open and public cost model for the broader community. Ideally, personnel and real-estate costs, though harder to characterize, would also be included in such a model.

Amdahl's law limits on scale-out: Our proposed solution assumes that the workload can be partitioned to match the new levels of scale-out. In reality, this cannot be taken to extremes. Particularly, for workloads like search, there are potential overheads with this approach in terms of decreased efficiency of software algorithms, increased sizes of software data structures, increased latency variabilities, greater networking overheads, etc. The minimum capacity and balance at the individual server where Amdahl's law factors in, is again an interesting open question, and something this study simplistically ignores. This is an

important caveat since it can bias the conclusions towards overestimating benefits for smaller platforms for some workloads. Similarly, we only address latency to the extent our individual benchmark definitions have QoS constraints on query response times (*websearch*, *webmail*), but primarily focus on throughput. More aggressive simplification of the platform can have implications on single-system performance.

Architectural enhancements: Architecturally, an interesting extension to our work is to consider minimal changes to commodity manycore processors that can further improve the performance, but without adding too much costs. Our memory sharing design can be further improved by having DMA I/O going directly to the second-level memory; other interesting architectures to support critical-block-first and hardware TLB handlers are also possible. Our packaging solutions also offer new opportunities for extensions at the datacenter level. More study is needed of the use of flash memory at other levels of the memory hierarchy, as well as a disk replacement.

5. Related work

To the best of our knowledge, we are the first study to perform a detailed quantitative analysis of tradeoffs in system architectures and evaluate new design alternatives for the emerging internet-sector workloads.

We are not aware of any work that has looked at embedded processors in this space. Similarly, we are not aware of prior work on the dual-entry blade design or the aggregated cooling with naked packages that we discuss. Other approaches for multi-level memory have been proposed for compressed memory (such as IBM MXT [37]), memory banks in power-down mode [22] or cooperative file caching [12]. We use similar mechanisms to support two-level memory as Ekman and Stenstrom [9]. Previously NOR Flash was proposed as a replacement or supplement to disk [39]. The use of NAND flash as a disk buffer was proposed by Kgil and Mudge [20]; our approach uses similar methodology but aimed at internet sector workloads.

Sun, APC, and HP have all discussed the notion of a “datacenter in a container” [2,26,28]. Our approaches are orthogonal to this design philosophy. Some internet companies are designing Greenfield datacenters, but there is limited technical information on these, mainly on Google [3,4,11]. Our *desk* system probably comes closest to modeling some of these approaches, but across our benchmarks, our solutions can achieve better cost-performance efficiency.

Fan et al. discuss *webmail*, *websearch*, and *mapreduce* as three representative workloads for the

Google datacenter [11]. Our benchmark suite addresses these three workloads and adds an additional workload to model Youtube™-like behavior. A recent proposal from Sun discusses Web20Bench [34] focusing on one interactive benchmark. We are in touch with the developers and hope to use it when it becomes publicly available.

6. Conclusions

Emerging internet sector companies using “warehouse scale” computing systems represent a large growth market. Their large volume and willingness to try custom solutions offer an interesting opportunity to consider new server architectures with a strong emphasis on cost, power and cooling, and scale-out. In this paper, we seek to develop benchmarks and metrics to better understand this space and to leverage this understanding to design solutions targeted at these environments.

We make several contributions. We put together a new benchmark suite intended to model workloads and behavior common to this sector. We also develop cost models and evaluation metrics relevant to this space, including an overall metric of performance per unit total cost of ownership (Perf/TCO-\$). We identify four key areas for improvement from the Perf/TCO-\$ perspective (CPU, packaging, memory, and disk), and study initial solutions that provide benefits relative to the status quo in each of these areas. We show that using embedded processors and flash memory can provide significant Perf/TCO-\$ advantages for our benchmarks. We also propose and evaluate novel ensemble-level Perf/TCO-\$ optimizations in packaging and cooling, and in the main memory/disk system. Our simulation results show that these techniques are beneficial individually, but together, they demonstrate the potential for significant improvements: 2X better performance/\$ on average, and 3.5-6X on many of our benchmarks.

These proposed techniques are not intended to be the final word on warehouse-computing designs, but merely to provide evidence for the substantial improvements achievable when system architects take an ensemble-level view. Key next steps in our future work are to expand our benchmark suite to address the caveats discussed in Section 4 and to validate our benchmarks against real-world warehouse environments. These steps will allow us to determine with confidence how broadly our techniques apply in this sector. We also plan to study additional optimizations and possibly prototype our designs.

Further out, there are other interesting open areas of research for the storage and network architectures supporting our solution. For example, I/O consolidation and improved switch design make natural fits to our architecture [23]. We are also examining the applicability of our solutions for conventional enterprise server workloads. Overall, as enterprises gravitate towards ever more cost-conscious and datacenter-level solutions, we believe that holistic approaches like the ones used in this paper are likely to be a key part of future system designs.

7. Acknowledgements

We would like to thank Luiz Barroso, Manas Chaliha, and Dean Cookson for their encouragement and useful comments. We would also like to acknowledge Reza Bacchus, Gary Campbell, Thomas Flynn, Rich Friedrich, Mike Schlansker, John Sontag, Niraj Tolia, Robert Van Cleve, Tom Wensich, and the anonymous reviewers for their feedback.

8. References

- [1] AMD. AMD Geode LX™ Processor Family. <http://www.amd.com/geodelx900>.
- [2] APC. InfraStruXure® Express On-demand Mobile Data Center. <http://www.apc.com>.
- [3] L. Barroso. Warehouse-scale Computers. Invited talk at the USENIX Annual Technical Conference, Santa Clara, CA, June 2007.
- [4] L. Barroso, J. Dean, and U. Holzle. Web Search for a Planet: The Google Cluster Architecture. *IEEE Micro*, 23(2), March/April 2003.
- [5] R. Bedichek. SimNow™: Fast Platform Simulation Purely in Software. In *HotChips 16*, 2004.
- [6] R. Bryant. Data Intensive Super Computing. In *FCRC*, 2007. Keynote.
- [7] J. Dean and S. Ghemawat. MapReduce: Simplified Data Processing on Large Clusters. In *OSDI-6*, 2004.
- [8] DRAMeXchange. DRAM Price Quotes. <http://www.dramexchange.com>.
- [9] M. Ekman and P. Stenstrom. A Cost-Effective Main Memory Organization for Future Servers. In *PDPS*, 2005.
- [10] A. Falcon, P. Faraboschi, and D. Ortega. Combining Simulation and Virtualization through Dynamic Sampling. In *ISPASS*, 2007.
- [11] X. Fan, W. Weber, and L. Barroso. Power Provisioning for a Warehouse-sized Computer. In *ISCA-34*, 2007.
- [12] W. Felter, T. Keller, M. Kistler, C. Lefurgy, K. Rajamani, R. Rajamony, F. Rawson, B. Smith, and E. Van Hensbergen. On the Performance and Use of Dense Servers. *IBM Journal of Research and Development*, 47(5/6), 2003.
- [13] Apache Software Foundation. Hadoop. <http://lucene.apache.org/hadoop/index.html>.
- [14] P. Gill, M. Arlitt, Z. Li, and A. Mahanti. YouTube Traffic Characterization: A View From the Edge. In *Internet Measurement Conference*, 2007.
- [15] B. Holden. Latency Comparison Between HyperTransport and PCI-Express in Communication Systems. Technical report, HyperTransport Consortium White Paper, November 2006.
- [16] Silicon Mechanics Inc. Xeon 3000 1U Server. <http://www.siliconmechanics.com/i7573/xeon-3000-server.php>.
- [17] Intel. Intel Microprocessor Family Quick Reference Guide. <http://www.intel.com/pressroom/kits/quickreffam.htm>.
- [18] Intel. Intel Server/Workstation Chipsets Comparison Chart. <http://developer.intel.com/products/chipsets/index.htm>.
- [19] R. Katz. Research Directions in Internet-Scale Computing. Keynote presentation, 3rd International Week on Management of Networks and Services, 2007.
- [20] T. Kgil and T. Mudge. FlashCache: a NAND Flash Memory File Cache for Low Power Web Servers. In *CASES'06*, 2006.
- [21] R. Khare, D. Cutting, K. Sitaker, and A. Rifkin. Nutch: A Flexible and Scalable Open-Source Web Search Engine. Technical Report CN-TR-04-04, CommerceNet Labs, November 2004.
- [22] A.R. Lebeck, X. Fan, H. Zeng, and C. Ellis. Power Aware Page Allocation. In *ASPLOX-IX*, 2000.
- [23] K. Leigh, P. Ranganathan, and J. Subhlok. Fabric Convergence Implications on Systems Architecture. In *HPCA 14*, 2008.
- [24] Micron. DDR2 Memory Power Calculator. http://download.micron.com/downloads/misc/ddr2_power_calc_web.xls.
- [25] C. Moore. A Framework for Innovation. Keynote, *FCRC*, 2007.
- [26] G. Papadopoulos. Redshift: The Explosion of Massive Scale Systems. *Analyst Summit*, 2007.
- [27] C. Patel and P. Ranganathan. Enterprise Power and Cooling: A Chip-to-DataCenter Perspective. In *HotChips 19*, August 2007. Tutorial.
- [28] C. Patel and A. Shah. Cost Model for Planning, Development and Operation of a Data Center. Technical Report HPL-2005-107R1, Hewlett Packard Technical Report, 2005.
- [29] PCIMG. Advanced TCA Specification. http://www.picmg.org/pdf/PICMG_3_0_Shortform.pdf.
- [30] PLX. PLX PCIe Switch Power Consumption. http://www.plxtech.com/pdf/technical/expresslane/Power_Consumption_Explained.pdf.
- [31] P. Ranganathan, P. Leech, D. Irwin, and J. Chase. Ensemble-level Power Management for Dense Blade Servers. In *ISCA-33*, 2006.
- [32] Seagate. Barracuda 7200.10 Data Sheet. http://www.seagate.com/docs/pdf/datasheet/disc/ds_barracuda_7200_10.pdf.
- [33] H. Simon. Energy Efficiency and Computing. In Lawrence Berkeley National Laboratory, 2007. Keynote.
- [34] A. Sucharitakul. Benchmarking in the Web 2.0 Era. In *IISWC 2007*, 2007. Panel Session.
- [35] Microsoft Technet. Tools for Performance Stressing Exchange 2003 Servers. 2003, <http://technet.microsoft.com/en-us/library/aa996207.aspx>.
- [36] C. Thacker. Rethinking Data Centers. Invited talk at Stanford University Networking Seminar, October 2007.
- [37] R. Tremaine, P. Franaszek, J. Robinson, C. Schulz, T. Smith, M. Wazlowski, and P. Bland. IBM Memory Expansion Technology (MXT). *IBM Journal of Research and Development*, 45(2), 2001.
- [38] C.A. Waldspurger. Memory Resource Management in VMware ESX Server. In *OSDI-4*, 2002.
- [39] M. Wu and W. Zwaenepoel. eNVy: A Non-Volatile, Main Memory Storage System. In *ASPLOS*, 1994.
- [40] Y. Xie and D. O'Hallaron. Locality in Search Engine Queries and Its Implications for Caching. In *Infocomm*, 2002.