







WAITING TIME IN A CONTINUOUS REVIEW (s,S) INVENTORY SYSTEM WITH CONSTANT LEAD TIMES

TECHNICAL REPORT

BY

W. KARL KRUSE

SEPTEMBER 1978

APPROVED FOR PUBLIC RELEASE: DISTRIBUTION UNLIMITED

US ARMY INVENTORY RESEARCH OFFICE US ARMY LOGISTICS MANAGEMENT CENTER ROOM 800 US CUSTOM HOUSE 2ND AND CHESTNUT STREETS PHILADELPHIA, PA 19106

78 10 30 130

SECURITY CLASSIFICATION OF THIS PAGE (When Date Entered) READ INSTRUCTIONS **REPORT DOCUMENTATION PAGE** BEFORE COMPLETING FORM 2. GOVT ACCESSION NO. 3. RECIPIENT'S CATALOG NUMBER REPORT NUMBER COVERED 4. TITLE (and Subtitie) Technical Kepe WAITING TIME IN A CONTINUOUS REVIEW (s,S) RFORMING ORG. REPOR NUMBER INVENTORY SYSTEM WITH CONSTANT LEAD TIMES 8. CONTRACT OR GRANT NUMBER(+) 10 W. Karl Kruse PERFORMING ORGANIZATION NAME AND ADDRESS PROGRAM ELEMENT, PROJECT, TASK US Army Inventory Research Office, ALMC Room 800, US Custom House 2nd & Chestnut Streets, Philadelphia, PA 19106 US Army Materiel Development & Readiness Command September 078 5001 Eisenhower Avenue MULLER OF PAGE Alexandria, VA 22333 19 14. MONITORING AGENCY NAME & ADDRESS(If different from Controlling Office) 15. SECURITY CLASS. (of this report) 230 UNCLASSIFIED 154. DECLASSIFICATION/DOWNGRADING SCHEDULE 16. DISTRIBUTION STATEMENT (of this Repo Approved for Public Release; Distribution Unlimited IRO-7R-78-6 17. DISTRIBUTION STATEMENT (of the abstract entered in Block 20, if different from Report) 18. SUPPLEMENTARY NOTES Information and data contained in this document are based on input available at the time of preparation. Because the results may be subject to change, this document should not be construed to represent the official position of the US Army Materiel Development & Readiness Command unless so stated. 19. KEY WORDS (Continue on reverse elde if necessary and identify by block number) Inventory Model Waiting Time **Renewal Theory** 22. ADTRACT (Continue on reverse att N necessary and identify by block number) The waiting time distribution in an (s,S) continuous review inventory system with constant lead times is derived in this paper. The demand process is assumed to be a renewal process, and demand sizes are iid integer valued random variables. Some relationships are given between waiting time and some common inventory measures. A EDITION OF I NOV 65 IS OBSOLETE UNCLINE OLE THE STAGE (Then Data DD , FORM 1473

ACKNOWLEDGEMENT

I am grateful to Alan Kaplan of the US Army Inventory Research Office, particularly for suggesting the method for defining waiting time in the random demand size case. I am also grateful to Richard Urbach, formerly of the Inventory Research Office, whose interest in renewal theory motivated me to improve an earlier version of this paper.

(in and comments for any and the second the second
in permitting densed alter to be a section verselie. Then
these is make and the second state of the table of the second sec
and malance dentities of the second and the second s
BISTAR STARLASHLITT COORS
•
HI L

INTRODUCTION

Consider an inventory system using a continuous review (s,S) policy with constant lead time of size T. The time between successive demands is idd with distribution function $H(\cdot)$ and pdf $h(\cdot)$. Likewise, demand sizes are iid integer valued random variables with probability function $b(\cdot)$. All demands are backlogged until filled. We will derive the distribution of customer waiting time. Since it is reasonable, we take $s \ge -1$, which means that no customer will ever wait more than T.

While the (s,S) continuous review inventory system has been greatly studied, there has been little work on customer waiting time. Sherbrooke [3] derived the waiting time distribution for the special case (S-1,S)system subject to compound Poisson demands. Simon [4] derived an expression for the expected wait in the (s,S) system when the demand process is simple Poisson which can be shown to be a particularization of $L = \lambda W$.

The most general analysis of the (s,S) continuous review system has been done by Sahin [2] who developed expressions for both the time dependent and stationary distributions of net inventory, i.e. on hand minus backorders, and inventory position, i.e. net inventory plus on order, using a renewal - theoretic structure. His advancement over earlier work was in permitting demand size to be a random variable. Urbach [6] also analyzed a similar system under the condition that no more than one order is outstanding. He was interested in the case of random lead times.

For the sake of presentation, we first develop the waiting time distribution for the case of unit demand size. We then use the logic and some of the results derived to extend to the case of random demand size.

Formulas suitable for computation are given in the paper only for the limiting stationary distribution of customer waiting time. These are derived in Appendix A. Since we will later be using Laplace Transforms, we denote (s,S) by (R,R+Q) to avoid confusion with the Laplace variable "s".

Notation and Some Preliminaries

The following notation is used.

A(t) = inventory position at time t = on hand + on order backorders at t (also called assets)

d(t1,t2) = demand quantity in [t1,t2)

- W(t) = waiting time of a customer who arrives at t.
 - T = constant lead time
 - θ = expected demand size
 - µ = expected time between demands

 $b_n(\cdot)$ = probability function of the sum of n demand sizes, i.e. the n-fold convolution of $b(\cdot)$.

$$h_n(\cdot) = n$$
-fold convolution of $h(\cdot)$

$$H_n(x) = \int h_n(y) dy$$

h(s) = Laplace transform of h(.)

- H(s) = Laplace transform of H(.)
- $h_{n}(s) = Laplace transform of h_{n}(\cdot) = h(s)^{n}$
- $\tilde{H}_{n}(s)$ = Laplace transform of $H_{n}(\cdot) = \frac{\tilde{h}(s)^{n}}{s} = \tilde{H}(s)\tilde{h}(s)^{n-1}$

Waiting Time for Unit Demand Size

Since the lead time is constant, all of the suppliers assets at y, i.e. A(y), will be available to be issued to customers by y + T; and

122.00

any assets ordered after y will not be available until after y + T. This means that a customer who arrives at t will wait $\leq \tau$ iff he receives one of the assets on account at $t + \tau - T$. The customer will get an item from $A(t+\tau -T)$ only if the previous demands for those assets, $d(t+\tau -T,t)$, are less than $A(t+\tau -T)$. We have then that

(1)
$$\Pr[W(t) \leq \tau] = \sum_{a=R+1}^{R+Q} \Pr[W(t) \leq \tau | A(t+\tau-T) = a] \Pr[A(t+\tau-T) = a]$$
$$= \frac{R+Q}{\Sigma} \qquad \Pr[d(t+\tau-T,t) \leq a | A(t+\tau-T) = a, \text{ Demand at } t]$$
$$= \frac{R+Q}{\Gamma[A(t+\tau-T) = a]}$$
$$= \sum_{a=R+1}^{R+Q} \Pr[A(t+\tau-T) = a, d(t+\tau-T,t) \leq a | \text{Demand at } t]$$
$$= \frac{R+Q}{\Delta = R+1}$$

For finite time, $A(t+\tau-T)$ and $d(t+\tau-T,t)$ may be dependent random variables since knowledge of $A(t+\tau-T)$ may provide information about the demands from the start of the inventory system until $t+\tau-T$ which, in turn, affect the likelihood of $d(t+\tau-T,t)$. However, in Appendix A we show that $A(t+\tau-T)$ and $d(t+\tau-T,t)$ are independent in the steady state, and with the given condition of a demand at t have probability functions

$$Pr[A=a] = \frac{1}{Q}$$
; $a = R+1, R+2, ..., R+Q$

and

$$\lim_{t\to\infty} \Pr[d(t+\tau-T,t) < d | demand at t] = 1-H_d(T-\tau)$$

In other words, the demands in the T-T units preceeding the present customers arrival form an ordinary renewal process in the steady state. Letting $F_{w}(\cdot)$ denote the steady state distribution of waiting time we then have from (1) that

(2)
$$F_{w}(\tau) = \frac{1}{Q} \sum_{k=1}^{Q} [1 - H_{R+k}(T-\tau)]; 0 \le \tau < T$$

 $F_{w}(T) = 1$

As a matter of interest a special case of the results in Appendix B is that $E(W) = E(B)/\lambda$ where

E(W) = expected waiting time

E(B) = expected steady state backorders

and $1/\lambda$ = expected time between demands. Of course, this is simply an example of L = λW .

Waiting Time for Random Demand Size

For the unit demand size case the meaning of waiting time was obvious. In extending to random demand size, we have the problem of defining customer wait. For example, what is the wait when a customer who demanded 10 units receives five units immediately, but waits, say 10 days, before receiving the other five units? Recognizing that the definition of waiting time should depend upon the context in which the statistic is to be used, we avoid the problem of defining waiting time by deriving the distribution of wait separately for each unit in the demand. Later we show the richness of this approach by demonstrating how this distribution can be used to develop several common performance measures.

As before we take a demand arrival to occur at t, but allow the demand size U to be ≥ 1 . Each unit in the demand is identified by an index j from 1 to U. The jth unit will wait $\leq \tau$ iff the demands preceding the jth unit

which are vying for A(t+T-T) are less than A(t+T-T). In this case, those demands are the j-1 units of the present demand plus d(t+T-T,t). So

(3)
$$\Pr[j^{\text{th}} \text{ unit waits } \leq \tau] = \sum_{a=R+1}^{R+Q} \Pr[d(t+\tau-T,t) \leq a-j | A(t+\tau-T = a, Demand at t] = a=R+1$$

• $\Pr[A(t+\tau-T) = a]$

R+Q = Σ Pr[A(t+ τ -T) = a, d(t+ τ -T,t) \leq a-j |Demand at t] a=R+1

Again, as is shown in Appendix A, $A(t+\tau-T)$ and $d(t+\tau-T,t)$ are independent in the steady state. Several authors, [2], [6], and [8], have shown how to compute the steady state distribution of assets. As in the unit demand size case, the number of demand occurrences in the preceding $T-\tau$ units form an ordinary renewal process in the steady state. That is

and

D

$$p(0) = \lim_{t \to \infty} \Pr[d(t+\tau-T,t) = 0 | \text{Demand at } t] = 1 - H(T-\tau)$$

Letting $j^{F}w^{(2)}$ denote the steady state distribution function of waiting time for the jth unit we have from (3) that

(4)
$$j^{F}w(\tau) = \sum_{a=R+1}^{R+Q} Pr[A=a] P(a-j) ; 0 \le \tau < T$$

$$j^{F}w^{(T)} = 1$$

where $P(a-j) = \sum_{k=0}^{a-j} p(k)$ if $a - j \ge 0$
 $k=0$

= 0 otherwise

6

ALC: NOT THE

Waiting Time and Some Common Inventory Measures

Expected number of units backordered and initial fill, i.e. the fraction of demand satisfied without backorder, are two commonly used inventory measures. Waiting time relates to each of these in a similar way. We show in Appendix C that

Expected Units Backordered = $\frac{\Theta}{\mu} \int_{0}^{T} \sum_{j=1}^{\infty} (1 - \frac{B(j-1)}{\Theta}) (1 - jF_w(\tau)) d\tau$

and

Initial Fill =
$$\sum_{j=1}^{\infty} (\frac{1-B(j-1)}{\Theta}) (_{j}F_{w}(0))$$

where

$$B(j-1) = \sum_{k=1}^{j-1} b(k)$$

Both have the common term $\frac{1-B(j-1)}{\Theta}$ which has a simple interpretation. Suppose a series of N demands is observed and the units in each of the demands are indexed as before. Let $n_i(N)$ be the number of demands of size i in the N demands. Then $\phi(N,j) = \sum_{i=1}^{\infty} n_i(N) / \sum_{i=1}^{\infty} i n_i(N)$ is the fraction i=j of total units in the N demands which have index j. In the limit as N goes to infinity we get

$$(j) = \lim_{N \to \infty} \phi(N, j) = \lim_{N \to \infty} \frac{\sum_{i=j=N}^{\infty} n_i(N)}{i=j=N} / \frac{\sum_{i=1=N}^{\infty} i n_i(N)}{i=1=N}$$
$$= \sum_{i=j=1}^{\infty} b(i)/\theta = \frac{1-B(j-1)}{\theta}$$

which is just the proportion of units demanded which have index j. Thus, both expected units backordered and initial fill are equivalent to taking the corresponding measures for each possible unit in a demand, weighting by the proportion of times that unit occurs, and averaging.

There is no particular advantage to actually computing the above measures using ${}_{j}F_{w}(\cdot)$. However, this does indicate how simply some measures are able to be expressed with ${}_{j}F_{w}(\cdot)$. Other examples are the probability that a demand is completely filled without waiting and the expected number of demands backordered when a demand is counted as backordered until completely filled.

APPENDIX A

DISTRIBUTION OF A(t) AND d(t,t+z) GIVEN A DEMAND AT t + z

The R,R+Q inventory system is observed from time0 to t+z. Arbitrarily, we take the demand process to begin at time 0 with A(0) = R+Q. We will find

 $\lim [\Pr[A(t) = a, d(t,t+z) = d|A(0) = R+Q, Demand at t+z]$

The expression "Demand at t+z" is used to mean that a demand occurs within dz of t+z. Let N(0,t) be the number of demand <u>occurrences</u> in (0,t) and N(t,t+z) be the number of demand <u>occurrences</u> in t,t+z. Given the values of N(0,t), N(t,t+z), and A(0), then A(t) and $\dot{a}(t,t+z)$ are uniquely determined by the sequence of demand <u>sizes</u> associated with those demand occurrences. If N(0,t) = m, there is a countable though, in general, infinite number of demand size sequences which will result in A(t) = a given A(0) = R+Q. Call X(m,a,R+Q) the set of all such sequences. And, if N(t,t+z) = n then d(t,t+z) = d iff the n demand sizes sum to d. We nave then

(A1) G(a,d,z,t) = Pr[A(t) = a, d(t,t+z) = d|A(0) = R+Q, Demand at t+z]

9

 $\sum_{n=0}^{d} \sum_{m=0}^{\infty} \Pr[A(t) = a, d(t,t+z) = d|A(0) = R+Q, Demand at t+z, \\ n=0 m=0 \\ N(0,t) = m, N(t,t+z) = n]$

Pr[N(0,t) = m, N(t,t+z) = n|A(0) = R+Q, Demand at t+z]

 $= \sum_{n=0}^{\infty} b_n(d) \sum_{m=0}^{\infty} \frac{\Pr[X(m,a,R+Q)] \Pr[N(o,t) = m, N(t,t+z) = n, Demand at t+z]}{r(t+z)dz}$

= F(a,d,z,t,R+Q) dz/r(t+z)dz

where r(t+z) = pdf of a demand occurrence at t+z (also called the renewal density)

and Pr[X(m,a,R+Q)] = probability

a demand size sequence from the set X(m,s,R+Q) occurs.

Consider P(m,n,z,t) = Pr[N(0,t) = m, N(t,t+z) = n, Demand at t+z]For $m \ge 1$ we have

$$P(m,n,z,t) = \int P(m-1,n,z,t-y) H(y) dy$$

and on taking Laplace transforms we get

P(m,n,z,s) = P(m-1,n,z,s)h(s)

Applying this recursively from m = 1 yields

(A2)
$$P(m,n,z,s) = P(0,n,z,s)[h(s)]^m$$
; $m \ge 1$

Consequently, the Laplace transform of F(a,d,z,t) is

$$\widetilde{F}(a,d,z,s) = \widetilde{\Sigma} \begin{array}{l} b_{n}(d) \quad \widetilde{P}(o,n,z,s) \Sigma \quad \Pr[X(m,a,R+Q)][h(s)]^{m} \\ m=0 & m=0 \\ = \widetilde{F}_{1}(s) \quad \widetilde{F}_{2}(s) \end{array}$$

where

$$\tilde{F}_1(s) = \sum_{n=0}^{d} b_n(d) \tilde{P}(o,n,z,s)$$

and

$$F_{2}(s) = \Sigma Pr[X(m,a,R+Q)][h(s)]^{m}$$

Now

$$\lim_{t \to \infty} G(a,d,z,t) = \lim_{t \to \infty} F(a,d,z,t) dz / \lim_{t \to \infty} r(t+z) dz$$

$$= \lim_{s \to 0} \frac{sF_1(s)}{s} \lim_{s \to 0} (sF_2(s) / \lim_{t \to \infty} r(t+z)) dz$$

$$= [\lim_{s \to 0} \int_{t \to \infty}^{t} \frac{1}{s} \int_{t \to \infty}^{\infty} Pr[X(m,a,R+Q)h_m(t)] dz$$

$$= [\lim_{t \to \infty} \int_{t \to \infty}^{t} \frac{1}{s} \int_{t \to \infty}^{\infty} \frac{1}{s} \int_{t \to \infty}^{$$

provided the separate limits exist.

Consider the first term

t d
lim
$$\int \Sigma$$
 b_n(d)P(o,n,z,y)dy = Σ b_n(d)lim $\int P(o,n,z,y)$.
two o n=0 two o

But
$$\lim_{t\to\infty} \int P(o,n,z,y) dy = \lim_{t\to\infty} \int \int h_n(x)h(y+z-x) dx dy$$

t+\infty o t+\infty y=0 x=0

$$= h_n(x) (1-H(z-x)) dx$$

=
$$h_n^*$$
 (1-H) = $H_n(z) - H_{n+1}(z)$

which is just the probability that the number of renewals in an interval z for an ordinary renewal process equals n.

Now consider the second term.

$$\lim_{t \to \infty} \sum_{m=0}^{\infty} \Pr[X(m,a,R+Q)][h_m(t)]/\lim_{m} r(t+z) \\ = \lim_{t \to \infty} \frac{pdf \text{ of a transition to asset state a at t}}{pdf \text{ of a demand occurrence at } t+z} \\ = \frac{1}{\mu_a} / \frac{1}{\mu} = \frac{\mu}{\mu_a} \\ \text{where}$$

wt

 μ_{-} = average time between transitions to state a and μ = average time between demands.

and which follows because the number of transitions to state a is itself a renewal process. Moreover, since u = expected amount of time the system spends in state a between transitions to state a, then

$$\mu/\mu_a = \lim_{t \to \infty} \Pr[A(t) = a] = \Pr[A = a]$$

Summarizing then, we have shown that

$$\lim_{t\to\infty} G(a,d,z,t) = \Pr[A=a] \sum_{n=0}^{d} b_n(d) [H_n(z) - H_{n+1}(z)]$$

This contrasts to Sahin's [2] result for the steady state distribution of A(t) and d(t,t+z) without the condition of a demand at t+z. This condition changes the demand process in a interval of length z from a equilibrium demand renewal process to an ordinary demand renewal process.

APPENDIX B

RELATIONSHIP OF WAITING TIME TO EXPECTED UNITS BACKORDERED AND INITIAL FILL

From Sahin's work [2] we have for the stationary system that

(B1) Expected units backordered = E[B_u] = Σ Pr[Units Backordered > j] j=0

$$\sum_{j=0}^{\infty} \sum_{n=1}^{\infty} \Pr[A=a] \sum_{n=1}^{\infty} [H'_n(T) - H'_{n+1}(T)] C_n(a+j)$$

where

 $H'_{n}(T) = \frac{1}{\mu} \int_{0}^{T} (1-H(y)) H_{n-1}(T-y) dy$

and

$$C_{n}(k) = 1 - \sum_{i=1}^{k} b_{n}(i) = 1 - b_{n}(k) ; n \le k$$

= 1; otherwise

Letting $Z(T) = E[B_u]$ and taking Laplace transforms we get after some algebra that

(B2)
$$\tilde{Z}(S) = \frac{\theta}{\mu s} \sum_{a=R+1}^{R+Q} (1-\tilde{H}(s)) \sum_{j=0}^{\infty} \frac{C(a+j)}{\theta} + \sum_{n=1}^{\infty} (\tilde{H}(s)^n - \tilde{H}(s)^{n+1})$$

$$\sum_{j=0}^{\infty} \frac{[C_{n+1}(a+j) - C_n(a+j)]}{\theta}$$

where we have used that the Laplace transform of $H'_n(t)$ is $\frac{(1-H(s))H(s)^{n-1}}{\mu s}$ Returning to the time domain we get

(B3)
$$E[B_{y}] = \frac{\theta}{\mu} \int_{0}^{T} \sum_{a=R+1}^{R+Q} [(1-H(T-\tau))\sum_{a=0}^{\infty} \frac{C(A+j)}{\theta} + \sum_{n=1}^{\infty} (H_{n}(T-\tau) - H_{n+1}(T-\tau))$$
$$\sum_{j=0}^{\infty} \frac{C_{n+1}(a+j) - C_{n}(a+j)}{\theta}]$$

It is possible to show by algebraic manipulation of (B3) that

$$\mathbf{E}[\mathbf{B}_{u}] = \sum_{j=1}^{\infty} \frac{1-\mathbf{B}(j-1)}{\Theta} \quad \frac{\Theta}{\mu} \int_{0}^{T} (1-j\mathbf{F}_{w}(\tau)d\tau)$$

but it is more appealing to argue the above result straight from the terms in (B3). The term $\sum_{j=0}^{\infty} \frac{C_{n+1}(a+j) - C_n(a+j)}{\theta}$ is the proportion of units in the $n+1^{st}$ demand which wait longer than τ given that $A(t+\tau-T) = a$, and that the number of demand occurrences in $(t+\tau-T,t) = n$. In this perspective, the $n+1^{st}$ demand is the customer arriving at t. By probablistically weighting over all values of n, we get the proportion of units in the arriving customers demand which must wait longer than τ . But $\sum_{j=1}^{\infty} \frac{1-B(j-1)}{\theta} \int (1-j_{p}^{r}w(\tau))d\tau$, by the arguments given in the report is the j=1 $\frac{\theta}{\theta} = 0$

Initial fill, IF, is the fraction of total demand which is filled without wait. Thus

IF = $\lim_{t\to\infty} \frac{\text{Number of units filled without wait}}{\text{Number of units demanded}}$ = $\lim_{t\to\infty} \sum_{i=1}^{N(t)} \frac{1}{\sum_{i=1}^{N(t)} \sum_{j=1}^{N(t)} \frac{1}{\sum_{i=1}^{N(t)} \frac{1}{\sum_{i=1}^{N(t)} \sum_{j=1}^{N(t)} \frac{1}{\sum_{i=1}^{N(t)} \frac{1}{\sum_{i=1}$

where

N(t) = number of demands in period t

and n_i = amount of ith demand filled without wait; i = 1, 2...N(t)

IF =
$$\lim_{t\to\infty} \frac{N(t)}{i=1} \frac{n_i}{N(t)} / \lim_{t\to\infty} \frac{N(t)}{i=1} \frac{N(t)$$

Expected number of units filled without wait per demand with 0

probability 1.

Now the expected number of units filled without wait per demand is Σ [Prob that j or more units in a demand are filled without wait] which j=1 ∞ equals Σ ($_{j}F_{n}(0)$)(1-B(j-1)). In other words, for j or more units to be j=1 j nfilled immediately, there must be at least j units demanded and at least the jth unit does not wait. Consequently

$$IF = \sum_{j=1}^{\infty} \frac{(1-B(j-1))(_{j}F_{w}(0))}{\theta}$$

So

REFERENCES

1	Hadley, G. and Whitin, T. M., Analysis of Inventory Systems, Prentice
	Hall, Englewood Cliffs, NJ, 1963.
2	Sahin, Izzet, "On the Stationary Analysis of (s,S) Inventory Systems
	With Constant Lead Times," To be published in early 1979 by Operations
	Research.
3	Sherbrooke, Craig, "Waiting Time in an (s-1,S) Inventory System -
	Constant Service Time Case," Operations Research 23, 819-820 (1975).
4	Simon, Richard M., "Waiting Time Till Service for a Simple Inventory
	Model," The RAND Corporation, RM-5927-PR, March 1969.
5	Sivazlian, D.B., "A Continuous Review (s,S) Inventory System with
	Arbitrary Interarrival Distribution Between Unit Demand," Operations
	Research 22, 65-71 (1974).
6	Urbach, Richard, "Inventory Average Costs: Non-Unit Order Size and
	Random Lead Times," DRC Inventory Research Office, Army Logistics
	Management Center, Ft. Lee, VA, March 1977.
7	Ross, Sheldon, Applied Probability Models with Optimization Applications,
	Holden-Day, San Francisco, 1970.
8	Silver, E. A., "Some Ideas Related to the Inventory Control of Items
	Having Erratic Demand Patterns," CORS, Vol 8, No. 2, July 1970.
9	Kaplan, Alan J., "Computing Expected Values of Customer Requests Back-
	ordered," Management Science, May 1971.
10	Stidham, S., Jr., "A Last Word on L = λW ," Operations Research 22,
	417-421 (1974).
	16

.

DISTRIBUTION

~	2	-			•	
C	0	۲.	L	2	5	

1	Deputy Under Sec'y of the Army, ATTN: Office of Op Resch
	Headquarters, US Army Materiel Development & Readiness Command
$\frac{1}{\frac{1}{1}}$	DRCMM-RS
	DRCPA-S
	Dep Chf of Staff for Logistics, ATTN: DALO-SMS, Pentagon,
	Wash., DC 20310
2 10 1	Defense Logistics Studies Info Exchange, DRXMC-D
10	Defense Documentation Center, Cameron Sta., Alexandria, VA 22314
1	Commandant, US Army Logistics Mgt Center, Ft. Lee, VA 23801
	Commander, USA Armament Materiel Readiness Cmd, Rock Island, IL 61201
1	ATTN: DRSAR-MM
-1-	ATTN: DRSAR-SA
	Commander, USA Communications & Electronics Materiel Readiness Cmd,
	Ft. Monmouth, NJ 07703
	ATTN: DRSEL-MM
<u> </u>	
<u>_</u>	
<u> </u>	Commander, USA Missile Materiel Readiness Cmd, Redstone Ars, AL 35809
	ATTN: DRSMI-S
	ATTN: DRSMI-D
	Commander, USA Troop Support & Aviation Materiel Readiness Command,
	St. Louis, MO
1	ATTN: DRSTS-SP
<u> </u>	ATTN: DRSTS-FR
	Commander, US Army Tank-Automotive Materiel Readiness Command,
	Warren, MI 48090
$\frac{1}{1}$	ATTN: DRSTA-F
1	ATTN: DRSTA-S
	Commander, US Army Tank-Automotive Research & Development Command,
	ATTN: DRDTA-V, Warren, MI 48090
	Commander, US Army Armament Research & Development Command,
in the state	ATTN: DRDAR-SE, Dover, NJ 07801
	Commander, US Army Communications Research & Development Command,
	ATTN: DRSEL-SA, Ft. Monmouth, NJ 07703
_1	Commander, US Army Electronics Research & Development Command,
	ATTN: DRDEL-AP, Adelphi, MD 20783
_1	Commander, US Army Mobility Equipment Research & Development Cmd,
	ATTN: DRDME-O, Ft. Belvoir, VA 22060
_1	Commander, US Army Missile Research & Development Command,
	ATTN: DRDMI-DS, Redstone Arsenal, AL 35809
	Commander, US Army Natick Research & Development Command,
	ATTN: DRXNM-O, Natick, MA 01760
1	Commander, US Army Logistics Evaluation Agency, New Cumberland
	Army Depot, New Cumberland, PA 17070
1 1086	Commander, US Air Force Logistics Cmd, WPAFB, ATTN: AFLC/XRS,
	Dayton, Ohio 45433
	US Navy Fleet Materiel Support Office, Naval Support Depot,
	Machanicsburg, PA 17055
	mechaniceburg, FA 1/000

COPIES	
1	Mr. James Prichard, Navy Supply Systems Cmd, Dept of US Navy, Wash., DC 20376
	George Washington University, Inst of Management Science & Engr., 707 22nd St., N.W., Wash., DC 20006
1	Naval Postgraduate School, ATTN: Dept of Opns Anal, Monterey, CA 93940
1	Air Force Institute of Technology, ATTN: SLGQ, Head Quantitative Studies Dept., Dayton, OH 43433
1	US Army Military Academy, West Point, NY 10996
1	Librarian, Logistics Mgt Inst., 4701 Sangamore Rd., Wash., DC 20016
1 1 1	University of Florida, ATTN: Dept of Industrial Systems Engr., Gainesville, FL 32601
1	RAND Corp., ATTN: S. M. Drezner, 1700 Main St., Santa Monica, CA 90406
1	US Army Materiel Systems Analysis Activity, ATTN: AMXSY-CL, Aberdeen Proving Ground, MD 21005
1	Commander, US Army Logistics Center, ATTN: Concepts & Doctrine Directorate, Ft. Lee, VA 23801
1	ALOG Magazine, ATTN: Tom Johnson, USALMC, Ft. Lee, VA 23801
	Commander, USDRC Automated Logistics Mgt Systems Activity, P.O. Box 1578, St. Louis, MO 63188
1	Director, DARCOM Logistics Systems Support Agency, Letterkenny Army Depot, Chambersburg, PA 17201
$\frac{1}{1}$	Commander, Materiel Readiness Supply Activity, Lexington, KY 40507 Director, Army Management Engineering Training Agency, Rock Island Arsenal, Rock Island, IL 61202
1	Defense Logistics Agency, Cameron Sta, Alexandria, VA 22314
1	Commander, US Army Depot Systems Command, Letterkenny Army Depot, ATTN: DRSDS-LL, Chambersburg, PA 17201
1	Operations Research Center, 3115 Etcheverry Hall, University
S COLUMN ST	of California, Berkeley, CA 94720
1	Dr. Jack Muckstadt, Dept of Industrial Engineering & Operations
	Research, Upson Hall, Cornell University, Ithaca, NY 14890
1	Prof Herbert P. Galliher, Dept of Industrial Engineering, University of Michigan, Ann Arbor, MI 48104
1	Mr. Ellwood Hurford, Scientific Advisor, ATCL-SCA, Army Logistics Center, Ft. Lee, VA 23801
1	Commandant, USA Armor School, ATTN: MAJ Harold E. Burch, Leadership Dept, Ft. Knox, KY 40121
1	Prof Robert M. Stark, Dept of Stat & Computer Sciences, University of Delaware, Newark, DE 19711
1	Prof E. Gerald Hurst, Jr., Dept of Decision Science, The Wharton School, University of Penna., Phila., PA 19174
1	Logistics Studies Office, DRXMC-LSO, ALMC, Ft. Lee, VA 23801
$\frac{1}{1}$	Procurement Research Office, DRXMC-PRO, ALMC, Ft. Les, VA 23801
1	Dept of Industrial Engr. & Engr. Management, Stanford University, Stanford, CA 94305
1	Commander, US Army Communications Command, ATTN: Dr. Forrey, CC-LOG-LEO, Ft. Huschuca, AZ 85613
	18

Commander, US Army Test & Evaluation Cmd, ATTN: DRSTE-SY, Aberdeen Proving Ground, MD 21005 Prof Harvey M. Wagner, Dean, School of Business Adm, University of North Carolina, Chapel Hill, NC 27514 Dr. John Voelker, Mechanical Engr. Bldg., Room 144, University of Illinois, Urbana, IL 61801 DARCOM Intern Training Center, ATTN: Jon T. Miller, Bldg. 468, Red River Army Depot, Texarkana, TX 75501 Prof Leroy B. Schwarz, Dept of Management, Purdue University, Krannert Bldg, West Lafayette, Indiana 47907 US Army Training & Doctrine Command, Ft. Monroe, VA 23651 Operations & Inventory Analysis Office, NAVSUP (Code 04A) Dept of Navy, Wash., DC 20376 US Army Research Office, ATTN: Robert Launer, Math. Div., P.O. Box 12211, Research Triangle Park, NC 27709 Prof William P. Pierskalla, Dept of Ind. Engr. & Mgt. Sciences, Northwestern University, Evanston, IL 60201